

1. 8:00 A.M. 8-7-19 Packet

Documents:

[THE FINAL PACKET.PDF](#)

2. Presentation

Documents:

[GTC PRESENTATION 2018.PDF](#)

3. Handouts

Documents:

[HANDOUTS 8.7.19.PDF](#)

4. Public Comment

Documents:

[PUBLIC COMMENT 8.7.19.PDF](#)

5. Resolutions

Documents:

[AUG 108-112.PDF](#)

**GRAND TRAVERSE COUNTY BOARD OF COMMISSIONERS**

Wednesday, August 7, 2019 @ 8:00 a.m.

Governmental Center, 2<sup>nd</sup> Floor Commission Chambers

400 Boardman, Traverse City, MI 49684

General Meeting Policies:

- ❖ Please turn off all cell phones or switch them to silent mode.
- ❖ Any person may make a video, audio or other record of this meeting. Standing equipment, cords, or portable microphones must be located so as not to block audience view.

If you need auxiliary aid assistance, contact 231-922-4760.

**CALL TO ORDER:**

**1. OPENING CEREMONIES, EXERCISES, OR INVOCATION**

(If the opening ceremonies include an invocation, the invocation should precede all other ceremonies, such as the singing of the National Anthem or Pledge of Allegiance, and shall be done in accordance with an invocation policy as adopted by the Board of Commissioners.)

**2. ROLL CALL:**

**3. APPROVAL OF MINUTES:**

(Reading aloud is waived as long as the Board has been furnished a copy in the packet prior to the meeting)

- a. Minutes of July 17, 2019 (Regular Meeting) ..... 3
- b. Minutes of July 24, 2019 (Study Session) ..... 9

**4. FIRST PUBLIC COMMENT**

Any person shall be permitted to address a meeting of the Board of Commissioners which is required to be open to the public under the provisions of the Michigan Open Meetings Act. Public Comment shall be carried out in accordance with the following Board Rules and Procedures:

Any person wishing to address the Board shall state his or her name and address.

No person shall be allowed to speak more than once on the same matter, excluding time needed to answer Commissioners' questions, if any. The Chairperson shall control the amount of time each person shall be allowed to speak, which shall not exceed three (3) minutes. The Chairperson may, at his or her discretion, allow an additional opportunity or time to speak if determined germane and necessary to the discussion.

Public comment will be solicited during the two public comment periods noted in Rule 5.4, Order of Business. However, public comment may be received during the meeting when a specific agenda topic is scheduled for discussion by the Board. Prior to the first public comment, the Chairperson will indicate the topics on the agenda for which public comment will be accepted. Members of the public wishing to comment should raise their hand or pass a note to the clerk in order to be recognized, and shall not address the board until called upon by the chairperson. Please be respectful and refrain from personal or political attacks.

**5. APPROVAL OF AGENDA**

**6. CONSENT CALENDAR:**

The purpose of the Consent Calendar is to expedite business by grouping non-controversial items together to be dealt with by one Commission motion without discussion. Any member of the Commission, staff or the public may ask that any item on the Consent Calendar be removed and placed elsewhere on the agenda for full discussion. Such requests will be automatically respected.

If any item is not removed from the consent calendar, the action noted (receive & file or approval) is approved by a single Commission action adopting the consent calendar.

All Information identified on the Consent Calendar can be viewed in it's entirety at [www.grandtraverse.org](http://www.grandtraverse.org).

|     |                                                                                                                                                                                        |     |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|
| a.  | Receive:                                                                                                                                                                               |     |
| 1)  | County Treasurer's 2 <sup>nd</sup> Quarter Investment Report.....                                                                                                                      | 10  |
| 2)  | Department of Health and Human Services Minutes of 5-29-19.....                                                                                                                        | 11  |
| 3)  | Department of Health and Human Services Minutes of 6-25-19.....                                                                                                                        | 14  |
| 4)  | Employee Recognition – 2 <sup>nd</sup> Quarter 2019.....                                                                                                                               | 17  |
| b.  | Approvals:                                                                                                                                                                             |     |
| 1)  | Jury Board Appointment .....                                                                                                                                                           | 19  |
| 2)  | Healthy Futures Services Agreement – Amendment #14 .....                                                                                                                               | 22  |
| 3)  | Phone Local/Long Distance Service Contract .....                                                                                                                                       | 32  |
| 4)  | Commission on Aging – Taxi Contracts .....                                                                                                                                             | 35  |
| 5)  | 911 Board of Directors – Ratify Appointments .....                                                                                                                                     | 45  |
| 6)  | MERS Annual Actuarial Valuation Report .....                                                                                                                                           | 53  |
| c.  | Action:                                                                                                                                                                                |     |
| 7.  | SPECIAL ORDERS OF BUSINESS:                                                                                                                                                            |     |
| a.  | Networks Northwest Annual Report Presentation (Matt McCauley) .....                                                                                                                    | 149 |
| 8.  | ITEMS REMOVED FROM CONSENT CALENDAR                                                                                                                                                    |     |
| 9.  | DEPARTMENTAL ITEMS:                                                                                                                                                                    |     |
| a.  | Administration:                                                                                                                                                                        |     |
| 1)  | Letter to GT Band Requesting to Open Discussions About 2% Disbursements .....                                                                                                          | 177 |
| 10. | UNFINISHED BUSINESS:                                                                                                                                                                   |     |
| a.  | Drain Commissioner Update                                                                                                                                                              |     |
| 11. | NEW BUSINESS:                                                                                                                                                                          |     |
| a.  | 2018 Audit Presentation (Peter Haefner, Vredevelde Haefner LLC, Independent Auditors) .....                                                                                            | 178 |
| b.  | DARE Car .....                                                                                                                                                                         | 403 |
| c.  | Census Resolution (Clous) .....                                                                                                                                                        | 404 |
| d.  | Line 5 Resolution (Jewett) .....                                                                                                                                                       | 406 |
| 12. | SECOND PUBLIC COMMENT (Refer to Rules under Public Comment/Input above.)                                                                                                               |     |
| 13. | COMMISSIONER/DEPARTMENT REPORTS:                                                                                                                                                       |     |
| 14. | NOTICES:                                                                                                                                                                               |     |
|     | August 14 – Ethics Ad Hoc Committee @ 9:00 a.m.                                                                                                                                        |     |
|     | August 21 – Regular Meeting                                                                                                                                                            |     |
|     | August 28 – Study Session (EDC and TIF 97)                                                                                                                                             |     |
| 15. | CLOSED SESSION:                                                                                                                                                                        |     |
|     | To consider a written legal opinion protected from disclosure under the attorney-client privilege related to the Marilyn Palmer Jail suicide incident as permitted under MCL 15.268(h) |     |
| 16. | ADJOURNMENT                                                                                                                                                                            |     |

GRAND TRAVERSE COUNTY  
BOARD OF COMMISSIONERS

Regular Meeting  
July 17, 2019

Chairman Hentschel called the meeting to order at 8:00 a.m. at the Governmental Center.

OPENING CEREMONIES, EXERCISES OR INVOCATION

Commissioner Hundley gave the opening remarks, which was followed by the Pledge of Allegiance to the Flag of the United States of America.

PRESENT: Addison Wheelock, Jr., Gordie LaPointe, Brad Jewett, Bryce Hundley, Betsy Coffia, Ron Clous and Rob Hentschel

APPROVAL OF MINUTES

Minutes of July 3, 2019 Regular Meeting

Moved by Clous, seconded by Coffia to approve the minutes listed above. Motion carried.

PUBLIC COMMENT

The following people addressed the Commissioners during Public Comment:

**Rick Brown**  
**Matt Schoech**  
**Jim Tuller**

APPROVAL OF AGENDA

Moved by LaPointe, seconded by Jewett to approve the agenda as presented. Motion carried.

CONSENT CALENDAR

The purpose of the Consent Calendar is to expedite business by grouping non-controversial items together to be dealt with by one Commission motion without discussion. Any member of the Commission, staff or the public may ask that any item on the Consent Calendar be removed and placed elsewhere on the agenda for full discussion. Such requests will be automatically respected.

If any item is not removed from the consent calendar, the action noted (receive & file or approval) is approved by a single Commission action adopting the consent calendar. All Information identified on the Consent Calendar can be viewed in its entirety at [www.grandtraverse.org](http://www.grandtraverse.org)

A. RECEIVE AND FILE

1. Grand Traverse Community Collaborative minutes of June 27, 2019
2. Northwest Michigan Community Action Agency minutes of May 16, 2019

3. Grand Traverse Conservation District June 2019 Report
4. Grand Traverse County Road Commission Monthly Report
5. Northern Michigan Regional Entity – Substance Use Disorder Oversight Meeting Minutes of May 6, 2019
6. Expenditures Greater than \$5,000.00 Report (June 8 – July 8, 2019)

#### B. APPROVALS

1. Resolution 100-2019  
Resource Recovery  
2019 Hauler Licenses
2. Resolution 101-2019  
Finance  
Budget Amendments
3. Resolution 102-2019  
Finance  
June 2019 Claims Approval
4. Child & Adolescent Health Center – Mental Health Expansion Funding Agreement  
Kingsley Middle School and TC West High School – Removed from calendar.
5. Additional Policy Updates – Removed from calendar.

#### ACTION ON THE CONSENT CALENDAR

After the County Clerk read the Consent Calendar for the record, the following items were removed:

b-4                      Page 60                      By LaPointe

b-5                      Page 71                      By LaPointe

Moved by Wheelock, seconded by Jewett to approve the Consent Calendar minus items b-4 and b-5.

Roll Call Vote: Yes 7

#### SPECIAL ORDERS OF BUSINESS

None

ITEMS REMOVED FROM CONSENT CALENDAR**b-4 - Child & Adolescent Health Center – Mental Health Expansion Funding Agreement  
Kingsley Middle School and TC West High School**

Wendy Hirschenberger, Health Officer, and Andrew Waite, Adolescent Health Program Supervisor, explained the grant services and answered commissioners' questions. Joe Esper, Traverse City West High School Principal, spoke about the mental health issues in the schools.

Resolution 103-2019  
Health Department  
Michigan Primary Care Association (MPCA)  
Kingsley Middle School  
Traverse City West High School  
Mental Health Expansion Grant Agreement

Moved by Hundley, seconded by Coffia to approve Resolution 103-2019. Motion carried.

**b-5 – Additional Policy Updates**

Donna Kinsey, Human Resource Director, answered commissioners' questions regarding the policy changes.

Resolution 104-2019  
Policies and Procedures  
Update of Additional County Policies

Moved by LaPointe, seconded by Coffia, to approve Resolution 104-2019. Motion carried.

DEPARTMENT ACTION ITEMS**a. Administration and Finance**1) Amended Fund Balance Policy

Nate Alger, County Administrator, and Dean Bott, Finance Director, explained the request to increase the Fund Balance Policy from 15% to 25%.

Resolution 105-2019  
Policies and Procedures  
Fund Balance Policy

Moved by Wheelock, seconded by Jewett to approve Resolution 105-2019.  
Motion carried.

2) Deficit Elimination Plans

Dean Bott, Finance Director, explained that the State of Michigan requires that the County submit a Deficit Elimination Plan for both the Building Authority and the Drain Commission to show how the deficits showing on the 2018 audit will be eliminated.

A. Building Authority

Resolution 106-2019  
Building Authority  
Deficit Elimination Plan

B. Drain Commission

Resolution 107-2019  
Drain Commission  
Deficit Elimination Plan

Moved by Wheelock, seconded by Clous to approve the Deficit Elimination Plans as outlined in Resolutions 106-2019 and 107-2019.

Roll Call Vote: Yes 7

Commissioners directed staff to contact the Drain Commissioner and request that he appear at the next regular board meeting and bi-monthly after that to give a report on the county drains to the Board of Commissioners.

Commissioners took a break at 9:27 a.m.

Commissioners returned to regular session at 9:38 a.m.

Moved by Jewett, seconded by Clous to direct staff to investigate the possibility of eliminating the Drain Commissioner's duties and/or elected position.

Roll Call Vote: Yes 7

**b. Michigan State University (MSU) Extension**

1) Annual Report Presentation

Jennifer Berkey, MSU Extension District Director, gave the MSU Extension annual presentation.

UNFINISHED BUSINESS

**a. Northern Lakes Community Mental Health Authority Appointment**

The Grand Traverse County Commissioners are responsible for appointing 6 members to the Northern Lakes Community Mental Health Authority representing the following: 1 Primary Consumer, 1 Commissioner (or designee), 1 Mental Health Professional and 3 people from the general public. Chairman Hentschel indicated that Dr. Dan Lathrop qualifies under the Primary Consumer designation.

Moved by Hentschel, seconded by Jewett to approve appointment of Daniel Lathrop to the Community Mental Health Authority as the Primary Consumer position.

Roll Call Vote: Yes 6, No 1

Nay: Wheelock

NEW BUSINESS**a. 2020 Census**

Moved by Clous, seconded by Jewett to direct staff to draft a resolution supporting the addition of the citizenship question on future census questionnaires. Further, once the resolution is passed, it will be distributed to President Trump and the other 82 counties in Michigan.

Roll Call Vote: Yes 4, No 3

Nay: Wheelock, Hundley and Coffia

**b. Proposed Board Rule Addition**

Commissioners discussed adding a requirement to the Board Rules that the Commissioners attend a sexual harassment training.

Moved by Coffia, seconded by Hundley that the new board rule be approved and applied to current board members by scheduling a sexual harassment training to be completed by all Board of Commission members no later than September 30, 2019.

Commissioner Coffia amended her motion to remove “sexual harassment training” and replace it with just “harassment training”.

Chairman Hentschel suggested the following motion instead (no second to the motion):

“Orientation type trainings shall be made available to elected officials of Grand Traverse County as appropriate to their elected position including but not limited to Open Meetings Act, Freedom of Information Act, Sexual Harassment training, general county policy orientation and meetings with administrative and/or support staff. It shall be the responsibility of the County Administrator to ensure that such trainings are made available by qualified staff or trainers and proactively promoted to elected officials as early as the day in which election results are certified prior to taking office and no later than within 45 days of taking office. Reimbursement of travel expenses associated with such meetings shall be limited to those allowed under the County Travel Reimbursement policy and are subject to approval by the County Administrator.”

Moved by Jewett, seconded by Coffia to table the proposed board rule addition until legal counsel can review it and make a recommendation. Motion carried.

PUBLIC COMMENT

The following people addressed the Commissioners during Public Comment:

**Matt Schoech**  
**Andy Marek**

COMMISSIONER/DEPARTMENT REPORTS

Commissioners gave updates on meetings and events they attended.

**Removal of House at Maple Bay and scheduled Fire/Police Training**

Commissioners discussed the removal of the house sitting vacant on Maple Bay property. The Fire and Police have planned a controlled burn training of the house but there was confusion on who would pay for the clean up after the training. Chairman Hentschel suggested they explore the possibility of giving the house away for free if someone wanted to incur the cost of moving it.

(Under the Board Rules, an item added to the agenda after the agenda is posted requires a 2/3 vote to pass.)

Moved by Wheelock, seconded by LaPointe to allow Emergency Services to utilize the Maple Bay facility for training purposes.

Roll Call Vote: Yes 5, No 2

Nay: LaPointe and Hentschel

**NOTICES**

**July 24, 2019 study session – Airport Obstacle Avoidance Plan.**

**August 7, 2019 regular session**

**August 18-20, 2019 – MAC Annual Conference**

**August 21, 2019 regular session**

**CLOSED SESSION**

None

Meeting adjourned at 11:40 a.m.

\_\_\_\_\_  
Bonnie Scheele, County Clerk

\_\_\_\_\_  
Rob Hentschel, Chairman

APPROVED: \_\_\_\_\_  
(Date) (Initials)

GRAND TRAVERSE COUNTY  
BOARD OF COMMISSIONERS

Study Session  
July 24, 2019

Chairman Hentschel called the meeting to order at 8:04 a.m. at the Governmental Center.

OPENING CEREMONIES OR EXERCISES

The Pledge of Allegiance to the Flag of the United States of America was recited.

PRESENT: Betsy Coffia, Bryce Hundley, Brad Jewett, Addison Wheelock, Jr.,  
Gordie LaPointe, and Rob Hentschel

EXCUSED: Ron Clous

PUBLIC COMMENT

The following person addressed the Commissioners during Public Comment:

**Carol Shuckra**

AIRPORT UPDATE – Maintaining/Improving Land Use and Obstructions

Kevin Kline, Cherry Capital Airport Director, Linn Smith, State of Michigan Aeronautics, and Bob Nelson, Airport Engineer, presented a PowerPoint presentation on maintaining and improving the airport and answered Commissioners questions regarding the land use and obstruction policies.

Commissioners took a break at 9:40 a.m.

Commissioners returned to regular session at 9:50 a.m.

PUBLIC COMMENT

None

ADJOURNMENT

Meeting adjourned at 10:02

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Bonnie Scheele County Clerk

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Rob Hentschel, Chairman

APPROVED: \_\_\_\_\_  
(Date) (Initials)

# Grand Traverse County Treasurer

## 2nd Quarter 2019 Investment Report



All Data as of 6/30/2019

### Total Cash & Investments

|                      |                             |
|----------------------|-----------------------------|
| Cash on Hand         | 12,797.50                   |
| Bank Cash            | 6,941,515.15                |
| Cert. of Deposit     | 3,605,066.93                |
| Money Market Accts.  | 2,164,275.69                |
| Pool Funds           | 14,447,409.34               |
| US Treasury/Agencies | 3,030,000.00                |
| <b>Total</b>         | <b><u>30,201,064.61</u></b> |

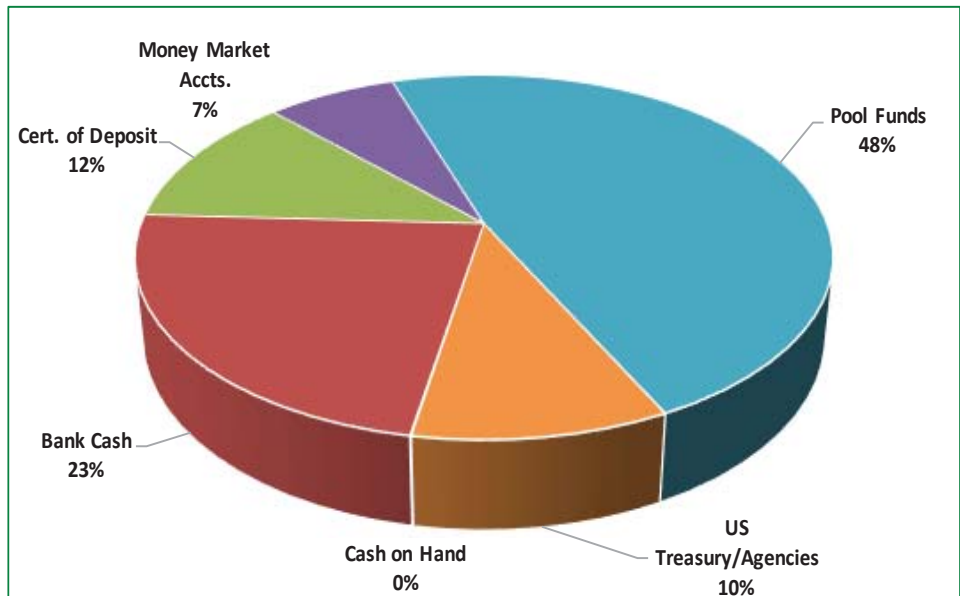
### Portfolio Maturity Aging

|              |                             |
|--------------|-----------------------------|
| 1-90 days    | 24,134,233.38               |
| 91-180 days  | 1,168,531.52                |
| 181-365 days | 768,299.71                  |
| 1-2 years    | 1,880,000.00                |
| 2+ years     | 2,250,000.00                |
| <b>Total</b> | <b><u>30,201,064.61</u></b> |

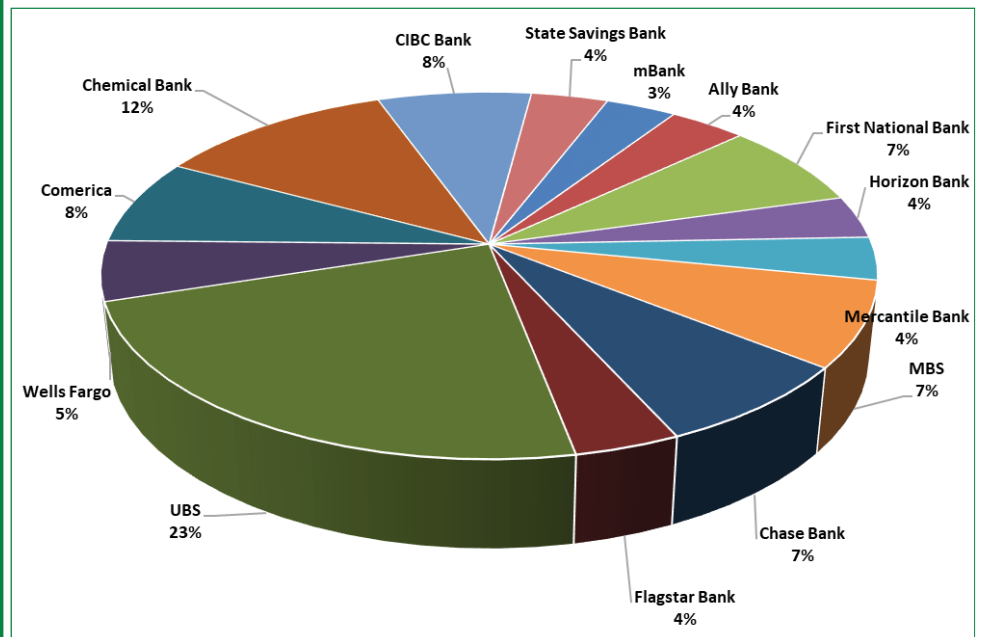
### Distribution by Institution

|                      |                             |
|----------------------|-----------------------------|
| Ally Bank            | 250,000.00                  |
| Cash On Hand         | 12,797.50                   |
| Chase Bank           | 501,359.37                  |
| Chemical Bank        | 775,098.21                  |
| CIBC Bank            | 500,000.00                  |
| Class                | 13,936,172.79               |
| Comerica             | 500,000.00                  |
| Fifth Third Bank     | 5,626,493.08                |
| First Community Bank | 250,003.53                  |
| First National Bank  | 500,000.00                  |
| Flagstar Bank        | 1,278,737.91                |
| Honor State Bank     | 25,748.97                   |
| Horizon Bank         | 250,000.00                  |
| Huntington Bank      | 780,645.18                  |
| mBank                | 230,000.00                  |
| MBS                  | 500,000.00                  |
| MILAF                | 511,236.55                  |
| Mercantile Bank      | 250,000.00                  |
| PNC Bank             | 9,141.01                    |
| State Savings Bank   | 250,000.00                  |
| T.C. State Bank      | 1,383,630.51                |
| UBS                  | 1,530,000.00                |
| Wells Fargo          | 350,000.00                  |
| <b>Total</b>         | <b><u>30,201,064.61</u></b> |

### Diversification



### Investment Portfolio



**GRAND TRAVERSE COUNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES  
BOARD MEETING MINUTES  
May 29, 2019**

**PRESENT:**     Ralph Soffredine, Chair  
                 Rodetta Harrand, Vice-Chair  
                 Gordie LaPointe, County Commissioner  
                 Kristine Lagios, DHHS Director  
                 John Rizzo, Member

**ABSENT:**       None

**GUESTS:**       None

The regular meeting of the Grand Traverse County Department of Human Services was **called to order at 1:30 PM** by Chair Soffredine in the First Floor Conference Room, Traverse City State Office Building, 701 South Elmwood Avenue, Traverse City, Michigan.

**PUBLIC COMMENT:** Commissioner LaPointe provided an update from the Board of Commissioners. He recently visited Sobriety Court and was very impressed with the system and Judges. He would like to see the pension issue resolved so the county can focus on other items. Mary Marois was reappointed to the Northern Lakes Community Mental Health Board. The 2% revenue from the Tribe is being given to worthy causes. The board submitted 6 different grants representing various community organizations.

**REVIEW AND FILE:**

- A. Green Book** – Assistance Data – March 2019
- B. Trend Report** – Fiscal Years 2017, 2018, 2019

Motion to accept the March 2019 Green Book and Trend Report made by Rizzo, seconded by Harrand. Motion carried.

**APPROVAL OF AGENDA** – Motion to approve the agenda with the addition of UCL Update after Financials made by Harrand, seconded by Rizzo. Motion carried.

**APPROVAL OF MINUTES** - The minutes from the April 23, 2019 meeting were reviewed. Motion to approve the minutes as presented made by Harrand, seconded by Rizzo. Motion carried.

**FINANCIAL**

- A. Financial Report for April 2019**
  - The Financial Report for April 2019 was reviewed. Motion to accept the April 2019 Financial Report made by Rizzo, seconded by Harrand. Motion carried.

## **NEW BUSINESS**

### **A. UCL Update**

- Overdue applications are down to just over 4%. We are working on updates to the system to improve the process. A team came in last week to talk with staff about suggestions and issues with the computer systems, with the intent to improve as much as possible.

### **B. Personnel Updates**

- There has been discussion with Cory at the Pavilions about hiring a position to work with the Pavilions and the PACE program. This is moving forward.

### **C. Director Updates**

- We are in the process of planning our annual staff picnic in conjunction with Cindy Ooley's retirement in July.
- The Foster Care Learning Collaborative was held this morning. Healthcare for children in foster care was discussed.

**It is noted that Chair Soffredine left at 2:00 PM.**

### **D. FY 20 Budget**

- The Board budget process for FY20 will begin soon. The Board will need to determine how much money is needed for FY20.

### **E. Christmas Program**

- The DHHS Office is requesting \$5,000 for the holiday program for families in the community. This would also go towards Operation Good Cheer. Rodetta would like to table this for the month. She would like to know more about the money to be spent. Specifically, the amount of money spent last year and how it is divided up.

### **F. Camperships**

- The DHHS Office is requesting \$5,000 for camperships. Camperships are approximately \$500 each, so this would service approximately 10 children. Harrand wants a report back showing specifics on money spent.  
Motion to approve \$5,000 out of Projects fund for camperships for 2019 made by Harrand, seconded by Rizzo. Motion carried.

### **G. Gas Cards – Community Need**

- The DHHS Office is requesting \$500 for gas cards for community need.  
Motion to approve \$500 for gas cards for community need out of Projects fund made by Rizzo, seconded by Harrand. Motion carried.

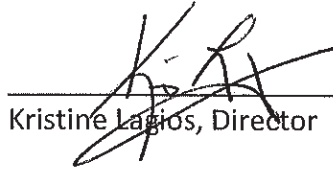
**PUBLIC COMMENT:** Commissioner LaPointe inquired about funding sources for each county and how it works with UCL. The Board wants to ensure that clients in Grand Traverse County are being supported by GT DHHS Board funds.

**NEXT BOARD MEETING – June 25, 2019**

**ADJOURNMENT –** The meeting was adjourned at 2:31 PM.



Ralph Soffredine, Chair



Kristine Lagios, Director

Date: 6/25/19

✓ Approved  
\_\_\_\_\_  
Corrected and Approved

**GRAND TRAVERSE COUNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES  
BOARD MEETING MINUTES  
June 25, 2019**

**PRESENT:**      Ralph Soffredine, Chair  
                     Rodetta Harrand, Vice-Chair  
                     John Rizzo, Member  
                     Kristine Lagios, DHHS Director  
                     Gordie LaPointe, County Commissioner

**ABSENT:**        None

**GUESTS:**        Joe Bagby, Community Resource Coordinator

The regular meeting of the Grand Traverse County Department of Human Services was **called to order at 9:04 AM** by Chair Soffredine in the First Floor Conference Room, Traverse City State Office Building, 701 South Elmwood Avenue, Traverse City, Michigan.

**PUBLIC COMMENT:** Commissioner LaPointe noted the importance of the county's financial health. The county has been forgoing about \$600,000 per year to the city due to a DDA/TIFF. There has been discussion on extending TIFF 97 beyond the original 30-year agreement.

**REVIEW AND FILE:**

- A. **Green Book** – Assistance Data – April 2019
- B. **Trend Report** – Fiscal Years 2017, 2018, 2019

Motion to accept the April 2019 Green Book and Trend Report made by Rizzo, seconded by Harrand. Motion carried.

**APPROVAL OF AGENDA** – Motion to approve the agenda as presented made by Harrand, seconded by Rizzo. Motion carried.

**APPROVAL OF MINUTES** - The minutes from the May 29, 2019 meeting were reviewed. Motion to approve the minutes as presented made by Rizzo, seconded by Harrand. Motion carried.

**FINANCIAL**

**A. Financial Report for May 2019**

- The Financial Report for May 2019 was reviewed. The budget preparation process was discussed. Ralph would like to see the same amount requested again. Motion to accept the May 2019 Financial Report made by Rizzo, seconded by Harrand. Motion carried.

Rodetta asked Kris to explain the partnership with Corey at the medical care facility. Kris indicated there is a contract with the facility to provide a caseworker. The medical care facility provides half of the salary and DHHS provides the rest. They will work on medical care cases and the PACE program.

## **NEW BUSINESS**

### **A. Personnel Updates**

- We have some Assistance Payments workers on leave and have been interviewing to form a pool of qualified applicants.
- Interviews have been completed for the Child Welfare Program Manager position. We are in the process of checking references.

### **B. Director Updates**

- There was a UCL update release on 6/24/19.
- The UCL backlog is currently at 7%.

Ralph asked about the APS program and if it is controlled locally. Kris advised that staff are under our local allocations, but the program is through the BSC (Business Service Center). Ralph would like the supervisor of APS to come speak about their program, in light of the recent newspaper article.

- CPS/FC attended mandatory training on relative assessments last week. There will be another session in July.
- We have the SCP (Supervisory Control Protocol) occurring and being monitored.

### **C. Annual Staff Training – July 10<sup>th</sup>**

- Our annual staff training will include a staff meeting, team building exercise, lunch, and laughter therapist presentation. Requesting \$750.00 from the board to help cover expenses.

Motion to approve \$750.00 for staff training on July 10<sup>th</sup> made by Rizzo, supported by Harrand. Motion carried.

## **OLD BUSINESS**

### **A. Christmas Program**

- Joe Bagby, Community Resource Coordinator, provided the Board with an overview on the Christmas program. Each year we try to support Christmas giving in the community. Salvation Army is the primary giving entity. We have provided gift cards to Salvation Army in the past. Last year the Board gave \$2,500.00. To qualify for the program, families must be 150% of federal poverty limit, a Grand Traverse County resident, prove income, and have children 0-17 years old. Families need to register in advance, provide required proofs, and come in on distribution day.

Operation Good Cheer is a program for foster care children and run by Child and Family Services.

Motion to allocate \$5,000.00 to the Christmas program made by Rizzo, was not supported.

Motion to allocate \$3,000.00 to the Christmas program by Harrand, supported by Rizzo. Motion carried.

With regards to services children, Rodetta would like some specifics for a new proposal for need regarding holiday giving.

**PUBLIC COMMENT:** None

**NEXT BOARD MEETING** – July 23, 2019

**ADJOURNMENT** – The meeting was adjourned at 10:26 AM.

  
\_\_\_\_\_  
Ralph Soffredine, Chair

  
\_\_\_\_\_  
Kristine Lagios, Director

Date: 7/23/19

✓ \_\_\_\_\_ Approved  
\_\_\_\_\_ Corrected and Approved

## **Employee Recognition: Making a Difference in Grand Traverse County**

Employees are invited to attend the Making a Difference quarterly reception Friday, July 26, at 10:30 a.m. in the Governmental Center Cafeteria, lower level.

The reception will recognize all employees who were nominated for Making a Difference and all employees who celebrated a milestone service anniversary or were new to the County during 2nd quarter.

The reception includes time to mingle/network, a presentation, food, tokens of appreciation to those who have made a difference, and gifts to those celebrating service anniversaries.

### **Employees celebrating milestone service anniversaries:**

Celebrating 5 years:           Mike Rohn, DPW  
                                      Ryan Colley, Sheriff's Office  
                                      Laura Laisure, Health Department

Celebrating 10 years:       Josh Wolf, Sheriff's Office  
                                      Cindy Kott, Commission on Aging

Celebrating 15 years:       Jason Roelofs, Sheriff's Office  
                                      Jim Domagalski, Central Dispatch

Celebrating 20 years:       Kyle Egelski, Sheriff's Office

Celebrating 30 years:       Michelle Folkersma, Sheriff's Office

Employees celebrating milestone anniversaries may select from an assortment of County logo wear from Bay Supply, a Downtown gift certificate, or a Shell gas card to use at any Shell station/convenience store and will be presented with their selection at the reception.

### **Making a Difference nominees:**

**Jean Mauk, Environmental Health**, for receiving a letter from a grateful citizen for her customer service, politeness, helpfulness, and knowledge in helping the citizen navigate the permit process for new construction. Below is a message that Nate Alger received from the grateful citizen:

Good afternoon Nate and Chris,

On personal business, I recently had the pleasure of working with a County employee at the Soil and Erosion Department on LaFranier. Her name is Jean, but I do not have her last name. Jean was polite, helpful, knowledgeable, and customer service focused. It is not uncommon to hear stories of frustration when inexperienced people, like myself, are trying to navigate the permit process for new construction. Jean was able to guide me through the process and made it simple. So happy to have employees like Jean working for our County! Best regards,  
Robert

**Leslie Maher, Environmental Health**, for juggling all the clerical necessities for various programs exceptionally well, conducting quality assurance, and providing excellent customer service.

**Kelley Plambeck, Sheriff's Office/Corrections Division**, for always helping others with tasks and remembering fellow employees birthdays, making cakes or other items for them.

**Veronica Wilson, MSU Extension**, for stepping in as Interim 4-H Coordinator to ensure that everything continued to run smoothly during the 2 month search process for a permanent replacement. All of the work was graciously done on top of her full time position.

Each nominee will receive a token of appreciation with the winner announced at the reception. Join us to find out who will win!



If you have witnessed an employee do something exceptional, please make a [nomination](#) online or by sending an email to [employeeRecognitionteam@grandtraverse.org](mailto:employeeRecognitionteam@grandtraverse.org).

**Last Quarter's Winner:**

**Amanda Seguin, Health Department**, for taking extra time and care to deliver unexpected news to a client in a compassionate and caring manner, giving them her full undivided attention.

**Mark Your Calendars:**

**Next Reception:**

October 25, 2019 at 10:30 a.m.

**3<sup>rd</sup> Quarter Nomination Deadline:**

September 30, 2019



## Action Request

|                    |                            |                      |                                                               |
|--------------------|----------------------------|----------------------|---------------------------------------------------------------|
| Meeting Date:      | August 7, 2019             |                      |                                                               |
| Department:        | County Clerk               | Submitted By:        | Bonnie Scheele                                                |
| Contact E-Mail:    | bscheele@grandtraverse.org | Contact Telephone:   | 231.922.4760                                                  |
| Agenda Item Title: | Jury Board Appointment     |                      |                                                               |
| Estimated Time:    | <input type="text"/>       | Laptop Presentation: | <input type="radio"/> Yes <input checked="" type="radio"/> No |
|                    | (in minutes)               |                      |                                                               |

### Summary of Request:

The Jury Board Members are appointed by the County Board of Commissioners on the recommendation of the Circuit Court Judges per MCL 600.1301. Mary Orth's term on the Jury Board expired April 30, 2019. I informed our Circuit Court Judges of the vacancy and they have sent a letter of recommendation for Mrs. Orth's reappointment.

### Suggested Motion:

Reappoint Mary Orth to the Grand Traverse County Jury Board for a six year term from May 1, 2019 to April 30, 2025.

### Financial Information:

|             |                      |                    |                      |                     |                                                    |
|-------------|----------------------|--------------------|----------------------|---------------------|----------------------------------------------------|
| Total Cost: | <input type="text"/> | General Fund Cost: | <input type="text"/> | Included in budget: | <input type="radio"/> Yes <input type="radio"/> No |
|-------------|----------------------|--------------------|----------------------|---------------------|----------------------------------------------------|

If not included in budget, recommended funding source:

This section for Finance Director, Human Resources Director, Civil Counsel, and Administration USE ONLY:

|                          |                                      |                            |
|--------------------------|--------------------------------------|----------------------------|
| <b>Reviews:</b>          | Signature                            | Date                       |
| Finance Director         | <input type="text"/>                 | <input type="text"/>       |
| Human Resources Director | <input type="text"/>                 | <input type="text"/>       |
| Civil Counsel            | <input type="text"/>                 | <input type="text"/>       |
| <b>Administration:</b>   | <input type="checkbox"/> Recommended | Date: <input type="text"/> |
| <u>Miscellaneous:</u>    |                                      |                            |

### Attachments:

Attachment Titles:  
Letter from Circuit Court Judge Power

**THOMAS G. POWER**  
**KEVIN A. ELSEHEIMER**  
CIRCUIT JUDGES

**State of Michigan**



**Thirteenth Judicial Circuit**  
328 WASHINGTON STREET, SUITE 300  
TRAVERSE CITY, MICHIGAN 49684  
(231) 922-4701  
[c13court@grandtraverse.org](mailto:c13court@grandtraverse.org)  
[www.13thcircuitcourt.org](http://www.13thcircuitcourt.org)

**COUNTIES**  
ANTRIM  
GRAND TRAVERSE  
LEELANAU

**TERI QUINN**  
Court Administrator

Grand Traverse County  
Board of Commissioners  
400 Boardman Ave. Ste. 305  
Traverse City, MI 49684

July 19, 2019

Re: Jury Board – Mary Orth

Dear Chairman Hentschel:

County Clerk Bonnie Scheele has advised us that Mary Orth's time on the Jury Board expired in April. She recommends Ms. Orth's reappointment to the Jury Board for an additional six year term. Judge Elsenheimer and I are pleased to support the Clerk's recommendation. Ms. Orth has been a jury board member for a number of years and has done a fine job.

Sincerely,

A handwritten signature in blue ink, appearing to read "Thomas G. Power".

Thomas G. Power  
Circuit Court Judge

Cc: Bonnie Scheele, County Clerk  
Nate Alger, County Administrator

R E S O L U T I O N

**XX-2019**

**Appointment of Jury Board Member**

WHEREAS, the Grand Traverse County Board of Commissioners met in regular session on August 7, 2019, and reviewed request to approve the recommendation for appointment to the Jury Board; and,

WHEREAS, Jury Board appointments are made by the Board of Commissioners based on a recommendation by the Circuit Court Judges; and,

WHEREAS, A letter was received by the County Clerk on July 19, 2019 with a recommendation from the Circuit Court Judges to nominate Mary Orth to the Grand Traverse County Jury Board for the six-year term, May 1, 2019 through April 30, 2025; and,

NOW, THEREFORE, BE IT RESOLVED BY THIS BOARD OF COMMISSIONERS, TO approve the reappointment of Mary Orth to the Grand Traverse County Jury Board for the six-year term, May 1, 2019 through April 30, 2025.

APPROVED: August 7, 2019



## Action Request

|                    |                                                              |                      |                      |
|--------------------|--------------------------------------------------------------|----------------------|----------------------|
| Meeting Date:      | 8/7/2019                                                     |                      |                      |
| Department:        | Health Department                                            | Submitted By:        | Wendy Hirschenberger |
| Contact E-Mail:    | whirsch@gtchd.org                                            | Contact Telephone:   | 231-995-6100         |
| Agenda Item Title: | Healthy Futures Services Agreement - Amendment #14 - Renewal |                      |                      |
| Estimated Time:    | 0                                                            | Laptop Presentation: |                      |
|                    | <small>(in minutes)</small>                                  |                      |                      |

### Summary of Request:

Renewal of the Healthy Futures Services Agreement - Amendment #14 between Munson Medical Center and the Grand Traverse County Health Department. This amendment provides for an extension of the previous agreement for the Health Department to offer continued Healthy Futures Registered Nurse Care Coordination services to moms and newborns of Grand Traverse County. Healthy Futures is a universal postpartum home visiting program staffed with public health nurse case managers. The program is a partnership of area health care providers, health departments, and Munson Healthcare, dating back to 1995 when a Community Health Assessment identified access to healthcare as a major issue for the region; specifically the population of families with children from conception to age two. At that time, Healthy Futures launched to improve the health status outcomes of pregnant women and all babies born at Munson Medical Center and partner hospitals by ensuring access to primary and preventative health services. Community Health Assessments since this time have consistently identified access to care for this population as a concern across our region. Healthy Futures programming specifically targets improving outcomes such as breastfeeding, immunization rates, and access to care. As a gateway program for moms and babies, enrolled families link to supportive services such as WIC (Women, Infants, and Children), MIHP (Maternal Infant Health Program), mental health services, smoking cessation, childbirth education, parenting education, Early On, and CSHCS (Children's Special Health Care Services). In exchange for the Health Department performing the nursing care coordination services, Munson Medical Center assists with financial support in the amount of \$30,000. This amount is the same as fiscal year 2018-2019. In the amendment, the only change is the term of the agreement, which is July 1, 2019 through June 30, 2020.

### Suggested Motion:

Approve the renewal of the Healthy Futures Services Agreement - Amendment #14 for \$30,000 with Munson Medical Center for the Health Department providing nurse care coordination services for the period of July 1, 2019 through June 30, 2020.

### Financial Information:

|             |        |                    |        |                     |     |
|-------------|--------|--------------------|--------|---------------------|-----|
| Total Cost: | \$0.00 | General Fund Cost: | \$0.00 | Included in budget: | Yes |
|-------------|--------|--------------------|--------|---------------------|-----|

If not included in budget, recommended funding source:

|                                                                                                          |             |       |  |
|----------------------------------------------------------------------------------------------------------|-------------|-------|--|
| This section for Finance Director, Human Resources Director, Civil Counsel, and Administration USE ONLY: |             |       |  |
| <b>Reviews:</b>                                                                                          | Signature   | Date  |  |
| Finance Director                                                                                         |             |       |  |
| Human Resources Director                                                                                 |             |       |  |
| Civil Counsel                                                                                            |             |       |  |
| <b>Administration:</b>                                                                                   | Recommended | Date: |  |
| <u>Miscellaneous:</u>                                                                                    |             |       |  |

### Attachments:

Attachment Titles: Healthy Futures Services Agreement (Fourteenth Amendment/Renewal)

**HEALTHY FUTURES SERVICES AGREEMENT  
(FOURTEENTH AMENDMENT/RENEWAL)**

**THIS AGREEMENT** is entered into effective July 1, 2019, by and between **MUNSON MEDICAL CENTER**, a Michigan nonprofit corporation, of 1105 Sixth Street, Traverse City, Michigan 49684 (the “Hospital”), and the **GRAND TRAVERSE COUNTY HEALTH DEPARTMENT**, a Michigan local public health department, of 2600 LaFranier Road, Suite A, Traverse City, Michigan 49686 (the “Health Department”).

**RECITALS:**

1. The Hospital and the Health Department entered into an Agreement for a term of one year dated effective July 1, 2005, a First Amendment/Renewal dated effective July 1, 2006, a Second Amendment/Renewal dated effective July 1, 2007, a Third Amendment/Renewal dated effective July 1, 2008, a Fourth Amendment/Renewal dated effective July 1, 2009, a Fifth Amendment/Renewal dated effective July 1, 2010, a Sixth Amendment/Renewal dated effective July 1, 2011, a Seventh Amendment/Renewal dated effective July 1, 2012, an Eighth Amendment/Renewal dated effective July 1, 2013, a Ninth Amendment/Renewal dated effective July 1, 2014, a Tenth Amendment/Renewal dated effective July 1, 2015, an Eleventh Amendment/Renewal effective July 1, 2016, a Twelfth Amendment/Renewal effective July 1, 2017, and a Thirteenth Amendment/Renewal effective July 1, 2018 (collectively, the “Agreement”), a copy of which is attached hereto as Exhibit A and incorporated herein by reference.

2. Paragraph 12 of the Agreement provides for modification and changes only by a written agreement executed by the parties.

3. The Hospital and the Health Department desire to renew and amend the Agreement. All capitalized terms used but not defined herein are as defined in the Agreement.

**TERMS:**

**NOW, THEREFORE**, in consideration of the mutual promises set forth below and other good and valuable consideration the receipt and sufficiency of which are hereby acknowledged, the parties agree to amend the Agreement to provide as follows:

A. **Paragraph 5 - Term.** The following sentence is added to Paragraph 5 of the Agreement:

*The Agreement shall continue in effect July 1, 2019 through June 30, 2020.*

B. All other terms and conditions of the Agreement shall remain in full force and effect as written.

*[Remainder of Page Intentionally Blank.]*

**IN WITNESS WHEREOF**, the parties have executed this Agreement (Thirteenth Amendment / Renewal) on the dates set opposite each of their signatures, below.

**MUNSON MEDICAL CENTER**

Dated: \_\_\_\_\_, 2019

By: \_\_\_\_\_  
Derk Pronger  
COO and Interim President

Dated: \_\_\_\_\_, 2019

**GRAND TRAVERSE COUNTY HEALTH  
DEPARTMENT**

By: \_\_\_\_\_  
Chair, Grand Traverse County Board of  
Commissioners

2005041  
iC 264604

## **Exhibit**

### **A**

**HEALTHY FUTURES SERVICES AGREEMENT  
(THIRTEENTH AMENDMENT/RENEWAL)**

**THIS AGREEMENT** is entered into effective July 1, 2018, by and between **MUNSON MEDICAL CENTER**, a Michigan nonprofit corporation, of 1105 Sixth Street, Traverse City, Michigan 49684 (the "Hospital"), and the **GRAND TRAVERSE COUNTY HEALTH DEPARTMENT**, a Michigan local public health department, of 2600 LaFranier Road, Suite A, Traverse City, Michigan 49686 (the "Health Department").

**RECITALS:**

1. The Hospital and the Health Department entered into an Agreement for a term of one year dated effective July 1, 2005, a First Amendment/Renewal dated effective July 1, 2006, a Second Amendment/Renewal dated effective July 1, 2007, a Third Amendment/Renewal dated effective July 1, 2008, a Fourth Amendment/Renewal dated effective July 1, 2009, a Fifth Amendment/Renewal dated effective July 1, 2010, a Sixth Amendment/Renewal dated effective July 1, 2011, a Seventh Amendment/Renewal dated effective July 1, 2012, an Eighth Amendment/Renewal dated effective July 1, 2013, a Ninth Amendment/Renewal dated effective July 1, 2014, a Tenth Amendment/Renewal dated effective July 1, 2015, an Eleventh Amendment/Renewal effective July 1, 2016, and a Twelfth Amendment/Renewal effective July 1, 2017, (collectively, the "Agreement"), a copy of which is attached hereto as Exhibit A and incorporated herein by reference.

2. Paragraph 12 of the Agreement provides for modification and changes only by a written agreement executed by the parties.

3. The Hospital and the Health Department desire to renew and amend the Agreement. All capitalized terms used but not defined herein are as defined in the Agreement.

**TERMS:**

**NOW, THEREFORE**, in consideration of the mutual promises set forth below and other good and valuable consideration the receipt and sufficiency of which are hereby acknowledged, the parties agree to amend the Agreement to provide as follows:

A. **Paragraph 5 - Term.** The following sentence is added to Paragraph 5 of the Agreement:

*The Agreement shall continue in effect July 1, 2018 through June 30, 2019.*

B. All other terms and conditions of the Agreement shall remain in full force and effect as written.

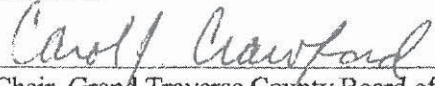
[Remainder of Page Intentionally Blank.]

IN WITNESS WHEREOF, the parties have executed this Agreement (Thirteenth Amendment / Renewal) on the dates set opposite each of their signatures, below.

Dated: 8-31, 2018

By:   
Alfred E. Pilon, Jr.  
Its President

Dated: 8/16, 2018

By:   
Chair, Grand Traverse County Board of  
Commissioners

2005041  
iC 264604

**HEALTHY FUTURES SERVICES AGREEMENT  
(TWELTH AMENDMENT/RENEWAL)**

**THIS AGREEMENT** is entered into effective July 1, 2017, by and between **MUNSON MEDICAL CENTER**, a Michigan nonprofit corporation, of 1105 Sixth Street, Traverse City, Michigan 49684 (the "Hospital"), and the **GRAND TRAVERSE COUNTY HEALTH DEPARTMENT**, a Michigan local public health department, of 2600 LaFranier Road, Suite A, Traverse City, Michigan 49686 (the "Health Department").

**RECITALS:**

1. The Hospital and the Health Department entered into an Agreement for a term of one year dated effective July 1, 2005, a First Amendment/Renewal dated effective July 1, 2006, a Second Amendment/Renewal dated effective July 1, 2007, a Third Amendment/Renewal dated effective July 1, 2008, a Fourth Amendment/Renewal dated effective July 1, 2009, a Fifth Amendment/Renewal dated effective July 1, 2010, a Sixth Amendment/Renewal dated effective July 1, 2011, a Seventh Amendment/Renewal dated effective July 1, 2012, an Eighth Amendment/Renewal dated effective July 1, 2013, a Ninth Amendment/Renewal dated effective July 1, 2014, a Tenth Amendment/Renewal dated effective July 1, 2015, and an Eleventh Amendment/Renewal effective July 1, 2016 (collectively, the "Agreement"), a copy of which is attached hereto as Exhibit A and incorporated herein by reference.

2. Paragraph 12 of the Agreement provides for modification and changes only by a written agreement executed by the parties.

3. The Hospital and the Health Department desire to renew and amend the Agreement. All capitalized terms used but not defined herein are as defined in the Agreement.

**TERMS:**

**NOW, THEREFORE**, in consideration of the mutual promises set forth below and other good and valuable consideration the receipt and sufficiency of which are hereby acknowledged, the parties agree to amend the Agreement to provide as follows:

- A. **Paragraph 1- Purpose.** This paragraph is deleted in its entirety and replaced with the following

*The purpose of this Agreement is to establish an arrangement whereby the Health Department is able to offer continued Healthy Futures RN Care Coordination services to the citizens of Grand Traverse County, Michigan in accordance with the current program model. In exchange for performing the duties outlined in Paragraph 2, below, and meeting the Quality Metric, as hereinafter defined, Munson will assist with the continuation of this program by providing financial support in the amount Thirty Thousand and No/100 Dollars (\$30,000.00). The Quality Metric shall be defined as achievement of*

*reporting all attempted contacts for the non-Medicaid families to the Healthy Futures program manager on an annual basis.*

- B. **Paragraph 3- Duties of Hospital.** This paragraph is deleted in its entirety.
- C. **Paragraph 5 - Term.** The following sentence is added to Paragraph 5 of the Agreement:

*The Agreement shall continue in effect July 1, 2017 through June 30, 2018.*

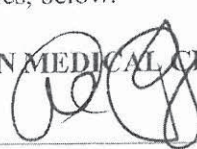
- C. All other terms and conditions of the Agreement shall remain in full force and effect as written.

*[Remainder of Page Intentionally Blank.]*

IN WITNESS WHEREOF, the parties have executed this Agreement (Twelfth Amendment / Renewal) on the dates set opposite each of their signatures, below.

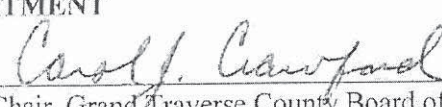
Dated: 8/17, 2017

MUNSON MEDICAL CENTER

By:   
Alfred E. Pilon, Jr.  
Its President

Dated: 8-4, 2017

GRAND TRAVERSE COUNTY HEALTH  
DEPARTMENT

By:   
Chair, Grand Traverse County Board of  
Commissioners

2005041/Amendment Renewal effective 7.1.17 to MMC – GTCHD Healthy Futures Services Agreement

R E S O L U T I O N

**XX-2019**

**Healthy Futures Amendment #14**

WHEREAS, the Grand Traverse County Board of Commissioners met in regular session on August 7, 2019, and reviewed request from the Health Officer to approve renewal of the contract agreement with Munson Medical Center to offer Healthy Futures RN Care Coordination services to citizens of Grand Traverse County; and,

WHEREAS, this agreement requires the provision of approximately .5 FTE Public Health Nurse with Munson providing financial support for 50% of the cost not to exceed \$30,000; and,

WHEREAS, the terms of this agreement are for the period of July 1, 2019 through June 30, 2020; and,

NOW, THEREFORE, BE IT RESOLVED BY THIS BOARD OF COMMISSIONERS THAT Grand Traverse County approve and authorize the chairman to sign agreement with Munson Medical Center for Healthy Futures Services for the period July 1, 2019 through June 30, 2020.

**APPROVED: August 7, 2019**



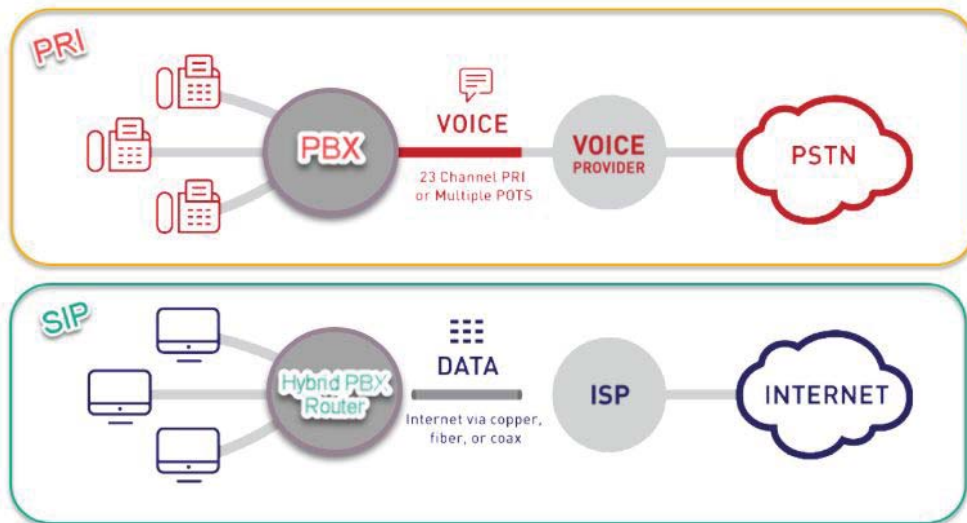
|                    |                                            |                      |                                                                     |
|--------------------|--------------------------------------------|----------------------|---------------------------------------------------------------------|
| Meeting Date:      | August 7, 2019                             |                      |                                                                     |
| Department:        | Information Technology                     | Submitted By:        | Ming Mays                                                           |
| Contract Email:    | mmays@grandtraverse.org                    | Contract Telephone:  | 231.922.4787                                                        |
| Agenda Item Title: | Phone Local/Long Distance Service Contract |                      |                                                                     |
| Estimated Time:    | 5 mins.                                    | Laptop Presentation: | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |

**Summary of Request:**



The County has received three proposals to update SIP trunking connection and replace currently PRI circuits that are used to route local and long distance calls in and out of the county phone system. There are currently four PRI trunks that service all five county sites (Boardman, Health Services/Public Services, Law Enforcement, Civic Center, Front Street) including three IP phone complexes and trunks. The current AT&T PRI contract annual cost is \$38,173.84 and will expire on August 26, 2019. The recommendation is to award the SIP trunking contract to AT&T for a two year term at \$21,982.35/year. The savings will be at \$16,191.49 per contract year.

| Price/Service Comparison                                                                    | Current AT&T (PRI) | AT&T (SIP) 2Yrs.                                              | Charter (SIP) 3Yrs.                                            | Peninsula Fiber Network (SIP)5Yrs. |
|---------------------------------------------------------------------------------------------|--------------------|---------------------------------------------------------------|----------------------------------------------------------------|------------------------------------|
| Annual Cost plus Installation                                                               | \$38,173.84        | \$ 21,982.35                                                  | \$16,822.35                                                    | \$ 25,977.84                       |
| Local Calling                                                                               | Unlimited          | Unlimited                                                     | Unlimited                                                      | Unlimited                          |
| Long Distance Calling<br>(Average Monthly LD 14,134 minutes<br>& Annual LD 169,608 minutes) | 0.031/min          | 27,600 Mins included<br>Per monthly(Overage<br>rate 0.03/min) | 20,000 Mins included<br>Per monthly (Overage<br>rate 0.03/min) | 0.031/min                          |



**Suggested Motion:**

**Request approval to the AT&T SIP contract \$21,982.35 for two year term.**

**Financial Information:**

|                                                                                                                |                       |                     |                                                                     |
|----------------------------------------------------------------------------------------------------------------|-----------------------|---------------------|---------------------------------------------------------------------|
| Total Costs: \$21,982.35                                                                                       | General Fund Cost: No | Included in budget: | Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> |
| If not included in the budget, recommended funding sources:                                                    |                       |                     |                                                                     |
| <b>This section for Finance Director, Human Resources Director, Civil Counsel and Administration USE ONLY:</b> |                       |                     |                                                                     |
| Review:                                                                                                        | Signature             | Date                |                                                                     |
| Finance Director                                                                                               |                       |                     |                                                                     |
| Human Resources Director                                                                                       |                       |                     |                                                                     |
| Civil Counsel                                                                                                  |                       |                     |                                                                     |
| Administration: Recommended: Yes                                                                               | No                    |                     |                                                                     |
| <b>Miscellaneous:</b>                                                                                          |                       |                     |                                                                     |
| Attachments: PRI vs. SIP                                                                                       |                       |                     |                                                                     |

(revised 9-2016)

## PRI vs. SIP

| CATEGORY                | PRI                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | SIP                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Abbreviation            | Primary Rate Interface                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Session Initiation Protocol                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Technology / Connection | <p>PRI (Primary Rate Interface) is a voice technology that has been widely-used since the 1980s. It is an interface standard used on an ISDN (Integrated Services Digital Network) to deliver multiple lines of voice and data into a business's existing PBX via one physical line, called a circuit. PRI is a high-capacity service carried on T1 trunk lines between telco central offices and your location. Most businesses have their ISDN PRI circuits in the form of T1 or fractional T1 lines. A T1 line carries voice and data via 24 digital channels.</p> <p>PRI is considered "old-school" telephony. It is physical hardware and also requires servicing from a telco for deploying, upgrading and troubleshooting.</p> | <p>SIP is a way to deliver voice via the Internet. SIP is a telephony networking protocol (much like other network protocols such as HTTP and SMTP), therefore it's a network technology rather than a telephone technology like PRI.</p> <p>SIP trunks are virtual; they don't require additional hardware to deploy. A business can use SIP for voice without need for an existing PBX since many SIP providers offer hosted PBX. As with PRI, SIP can deliver multiple voice lines to a single organization.</p> |
| Continuity              | Complicated and costly affair when call rerouting is required during disaster at location.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Allows for automatic call rerouting to defined locations as part of disaster recovery plan.                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Cost                    | Currently we are paying per circuit. Our annual fee is at \$ 38,173.84.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | All three proposals are lower than the current PRI circuits and the saving range from \$12,196.00 to \$21,351.82.                                                                                                                                                                                                                                                                                                                                                                                                   |

RESOLUTION

**XX-2019**

**IT – Phone Local/Long Distance Service Contract**

WHEREAS, the Grand Traverse County Board of Commissioners met in regular session on August 7, 2019, and reviewed request from the Director of Information Technology to approve contract agreement with AT&T to update SIP trunking connection and replace currently PRI circuits that are used to route local and long distance calls in and out of the County phone systems, and,

WHEREAS, there are currently four PRI trunks that service all five county sites (Boardman, Health Services/Public Services, Law Enforcement, Civic Center and Front Street) including three IP phone complexes and trunks for which the contract cost of \$38,173.84, will expire on August 26, 2019; and,

WHEREAS, The recommendation is to switch to a 2-year SIP trunking contract at a cost of \$21,982.35.

NOW, THEREFORE, BE IT RESOLVED BY THIS BOARD OF COMMISSIONERS THAT Grand Traverse County approve a two year SIP contract with AT&T in the amount of \$21,982.35 through August of 2021.

BE IT FURTHER RESOLVED THAT, the Board of Commissioners authorizes the Board Chair or County Administrator to effectuate the necessary documents to implement the Board authorized action

**APPROVED: August 7, 2019**



## Action Request

|                    |                                                                                                        |                      |                                                               |
|--------------------|--------------------------------------------------------------------------------------------------------|----------------------|---------------------------------------------------------------|
| Meeting Date:      | August 7, 2019                                                                                         |                      |                                                               |
| Department:        | Commission on Aging                                                                                    | Submitted By:        | Cindy Kienlen                                                 |
| Contact E-Mail:    | ckienlen@grandtraverse.org                                                                             | Contact Telephone:   | 995-6201                                                      |
| Agenda Item Title: | Approval of contracts with Cherry One Transportation, LLC and Ride on Taxi, LLC                        |                      |                                                               |
| Estimated Time:    | <div style="border: 1px solid black; height: 20px; width: 100%;"></div><br><small>(in minutes)</small> | Laptop Presentation: | <input type="radio"/> Yes <input checked="" type="radio"/> No |

### Summary of Request:

Contracts with newly formed Cherry One Transportation, LLC and Ride On Taxi, LLC that allows them to accept COA cab vouchers purchased by our clients on a sliding scale. The taxi companies bill us on a monthly basis when they submit the vouchers for payment.

### Suggested Motion:

To approve agreements between the COA and the two newly formed companies Cherry One Transportation, LLC and Ride On Taxi, LLC.

### Financial Information:

|             |                    |                    |   |                     |                                                               |
|-------------|--------------------|--------------------|---|---------------------|---------------------------------------------------------------|
| Total Cost: | \$48,000 inclusive | General Fund Cost: | 0 | Included in budget: | <input checked="" type="radio"/> Yes <input type="radio"/> No |
|-------------|--------------------|--------------------|---|---------------------|---------------------------------------------------------------|

If not included in budget, recommended funding source:

\$48,000 includes all cab transportation

This section for Finance Director, Human Resources Director, Civil Counsel, and Administration USE ONLY:

| Reviews:                 | Signature | Date |
|--------------------------|-----------|------|
| Finance Director         |           |      |
| Human Resources Director |           |      |
| Civil Counsel            |           |      |

|                                                                                                                 |       |  |
|-----------------------------------------------------------------------------------------------------------------|-------|--|
| <b>Administration:</b> <input type="checkbox"/> Recommended <input checked="" type="checkbox"/> Not Recommended | Date: |  |
|-----------------------------------------------------------------------------------------------------------------|-------|--|

Miscellaneous:

### Attachments:

Attachment Titles:

## TRANSPORTATION SERVICES VENDOR AGREEMENT

This vendor agreement is made between the Grand Traverse County Commission on Aging, 520 W. Front Street, Suite B, Traverse City MI 49684 ("GTCOA"), and the following home services vendor ("Vendor"):

David Werden

(Name of Individual)

PO BOX 4421

TRAVERSE CITY MI 49685

(Address of Individual)

Cherry One Transportation LLC

(Business Name)

152 EAST FRONT STREET #49

TRAVERSE CITY, MI 49684

(Business Address)

The parties agree as follows:

### 1. Vendor Responsibilities.

- a. Vendor agrees to be included in a brochure listing vendors available to perform transportation for persons seeking such services through the GTCOA.
- b. Vendor agrees that it may not act as both vendor and customer and that GTCOA shall not be responsible for asking for any payment where vendor acts as its own customer.
- c. Vendor shall submit a W-9 (request for taxpayer identification number and certification) to GTCOA prior to submitting any coupon for payment.

- d. Vendor agrees to provide at any time any and all of the following records if requested by GTCOA:
- Proof of liability and automobile insurance.
  - Proof of any necessary driver or chauffeur license(s).
  - Secretary of State driving history for all employees who may perform transportation services
- e. Vendor agrees, at its own expense, to protect, defend, indemnify and hold harmless Grand Traverse County, its elected and appointed officers, employees, volunteers and agents from any and all damages, costs and expenses they may incur as a result of any activities of the Vendor, its officers, employees, or agents that may arise out of this Agreement or services rendered to participants in the Transportation Coupon Program.
- f. Independent Owner/Operator. Vendor and its employees are neither employees nor contractors of Grand Traverse County. Liability insurance shall be the responsibility of the vendor.
- g. Vendor understands that being included in the GTCOA pool of transportation providers qualified to accept coupons does not guarantee that Vendor will be called upon to provide this service to GTCOA clients or that vendor will receive any amount of funds as a result of this Agreement.
- h. Vendor shall notify GTCOA immediately, if for any reason, it will be unable to continue to provide services.

## 2. County Responsibilities.

GTCOA shall pay to vendor \$5 for each coupon signed by a GTCOA customer for transportation services.

## 3. Payment.

All coupons shall be paid at the time of receipt.

Vendor shall provide all coupons to GTCOA no later than the second Tuesday in January of the year following that in which services are rendered. GTCOA is not responsible for payment of coupons submitted after that date.

4. Term. The term of this Agreement is from 6/25/2019 through 6/25/2022, unless terminated in accordance with the terms of this agreement.
5. Termination. This agreement may be terminated by either party without cause upon giving proper notice to the non-terminating party at least 30 days prior to the termination date. This agreement shall be subject to immediate termination if either party breaches any of the conditions provided in sections 1 and 2 of this agreement.
6. Notices. All notices shall be made to the other party in writing, by first class mail, and to the following address:

If to County: Grand Traverse County Commission on Aging  
520 W. Front Street, Suite B  
Traverse City, MI 49684

If to Vendor:

DAVID WERDEN

Vendor Name

Cherry One Transportation

Vendor Business Name

<sup>LLC</sup>

DBA DAVID WERDEN

152 EAST FRONT STREET #49

TRAVERSE CITY MI 49684

Vendor Business Address

7. Effective Date. This agreement is effective upon execution by both parties.

The parties have executed this agreement on the dates below.

For Grand Traverse County Commission on Aging:

By: \_\_\_\_\_ Date: \_\_\_\_\_  
Chairman, Grand Traverse County  
Board of Commissioners

For Vendor:

Name: DAVID WERDEN CHERY ONE TRANSPORTATION LLC

Title: PRESIDENT

By: DB Wenden Date: JULY 31st, 2019

**TRANSPORTATION SERVICES  
VENDOR AGREEMENT**

This vendor agreement is made between the Grand Traverse County Commission on Aging, 520 W. Front Street, Suite B, Traverse City MI 49684 ("GTCOA"), and the following home services vendor ("Vendor"):

Robert C. Bush  
(Name of Individual)

882 Crestwood Lane, Traverse City, MI 49686  
(Address of Individual)

Ride on Taxi LLC  
(Business Name)

882 Crestwood Lane, Traverse City, MI 49686  
(Business Address)

The parties agree as follows:

1. Vendor Responsibilities.

- a. Vendor agrees to be included in a brochure listing vendors available to perform transportation for persons seeking such services through the GTCOA.
- b. Vendor agrees that it may not act as both vendor and customer and that GTCOA shall not be responsible for asking for any payment where vendor acts as its own customer.
- c. Vendor shall submit a W-9 (request for taxpayer identification number and certification) to GTCOA prior to submitting any coupon for payment.
- d.

Vendor agrees to provide at any time any and all of the following records if requested by GTCOA:

- Proof of liability and automobile insurance.
  - Proof of any necessary driver or chauffeur license(s).
  - Secretary of State driving history for all employees who may perform transportation services
- e. Vendor agrees, at its own expense, to protect, defend, indemnify and hold harmless Grand Traverse County, its elected and appointed officers, employees, volunteers and agents from any and all damages, costs and expenses they may incur as a result of any activities of the Vendor, its officers, employees, or agents that may arise out of this Agreement or services rendered to participants in the Transportation Coupon Program.
- f. Independent Owner/Operator. Vendor and its employees are neither employees nor contractors of Grand Traverse County. Liability insurance shall be the responsibility of the vendor.
- g. Vendor understands that being included in the GTCOA pool of transportation providers qualified to accept coupons does not guarantee that Vendor will be called upon to provide this service to GTCOA clients or that vendor will receive any amount of funds as a result of this Agreement.
- h. Vendor shall notify GTCOA immediately, if for any reason, it will be unable to continue to provide services.

## 2. County Responsibilities.

GTCOA shall pay to vendor \$5 for each coupon signed by a GTCOA customer for transportation services.

## 3. Payment.

All coupons shall be paid at the time of receipt.

Vendor shall provide all coupons to GTCOA no later than the second Tuesday in January of the year following that in which services are rendered. GTCOA is not responsible for payment of coupons submitted after that date.

4. Term. The term of this Agreement is from 6/25/19 through 6/25/22, unless terminated in accordance with the terms of this agreement.
5. Termination. This agreement may be terminated by either party without cause upon giving proper notice to the non-terminating party at least 30 days prior to the termination date. This agreement shall be subject to immediate termination if either party breaches any of the conditions provided in sections 1 and 2 of this agreement.
6. Notices. All notices shall be made to the other party in writing, by first class mail, and to the following address:

If to County: Grand Traverse County Commission on Aging  
520 W. Front Street, Suite B  
Traverse City, MI 49684

If to Vendor:

Robert C. Bush

Vendor Name

Kideon Taxi

Vendor Business Name

882 Crestwood Ln.

Traverse city, Mi. 49686

Vendor Business Address

7. Effective Date. This agreement is effective upon execution by both parties.

The parties have executed this agreement on the dates below.

For Grand Traverse County Commission on Aging:

By: \_\_\_\_\_ Date: \_\_\_\_\_  
Chairman, Grand Traverse County  
Board of Commissioners

For Vendor:

Name: Robert C. Bush

Title: owner

By: [Signature] Date: 7/12/2019

R E S O L U T I O N

**XX-2019**

**Commission on Aging – Transportation Contracts**

WHEREAS, the Grand Traverse County Board of Commissioners met in regular session on August 7, 2019, and review a recommendation from the Commission on Aging Director to approve contracts for transportation services with two local vendors, and,

WHEREAS, The Commission on Aging provides cab vouchers for transportation services for its clients; and,

WHEREAS, recently Cherry Capital Cab closed its doors and it is necessary to enter into agreements with 2 newly formed cab companies so they may be able to honor our vouchers and submit them for payment on a monthly basis; and,

WHEREAS, The new formed companies are Cherry One Transportation, LLC and Ride on Taxi, LLC, and Civil Counsel has reviewed the agreements.

NOW, THEREFORE, BE IT RESOLVED BY THIS BOARD OF COMMISSIONERS, THAT Grand Traverse County approve contracts with Cherry One Transportation, LLC and Ride on Taxi, LLC that allows them to accept COA cab vouchers.

BE IT FURTHER RESOLVED THAT, the Board of Commissioners authorizes the Board Chair or County Administrator to effectuate the necessary documents to implement the Board authorized action.

APPROVED: August 7, 2019



## Action Request

|                    |                                                                          |                      |                                                               |
|--------------------|--------------------------------------------------------------------------|----------------------|---------------------------------------------------------------|
| Meeting Date:      | 8/7/2019                                                                 |                      |                                                               |
| Department:        | Central Dispatch/911                                                     | Submitted By:        | Jason Torrey                                                  |
| Contact E-Mail:    | <a href="mailto:jtorrey@grandtraverse.org">jtorrey@grandtraverse.org</a> | Contact Telephone:   | 231 922 4751                                                  |
| Agenda Item Title: | Grand Traverse County 911 Central Dispatch Board of Directors            |                      |                                                               |
| Estimated Time:    | 0<br>(in minutes)                                                        | Laptop Presentation: | <input checked="" type="radio"/> Yes <input type="radio"/> No |

### Summary of Request:

***BOC approval of membership as outlined in section IV of 911 Board of Directors bylaws. Originally approved during March, 2018 BOC meeting, but should have been reconfirmed Jan 1, 2019 per the Terms of Office requirement in Section IV (D).***

### Suggested Motion:

*Approve Grand Traverse County 911 Central Dispatch Board of Directors membership.*

### Financial Information:

|             |        |                    |  |                     |                                                               |
|-------------|--------|--------------------|--|---------------------|---------------------------------------------------------------|
| Total Cost: | \$0.00 | General Fund Cost: |  | Included in budget: | <input checked="" type="radio"/> Yes <input type="radio"/> No |
|-------------|--------|--------------------|--|---------------------|---------------------------------------------------------------|

If not included in budget, recommended funding source:

This section for Finance Director, Human Resources Director, Civil Counsel, and Administration USE ONLY:

|                          |                                      |       |
|--------------------------|--------------------------------------|-------|
| <b>Reviews:</b>          | Signature                            | Date  |
| Finance Director         |                                      |       |
| Human Resources Director |                                      |       |
| Civil Counsel            |                                      |       |
| <b>Administration:</b>   | <input type="checkbox"/> Recommended | Date: |
| <u>Miscellaneous:</u>    |                                      |       |

### Attachments:

Attachment Titles:

# Grand Traverse County 911 Central Dispatch Central Dispatch Board of Directors

Adopted: March 7, 2018

## Section I: Authority

These By-laws are adopted pursuant to Emergency Telephone Service Enabling Act, MCLA 484.1301 et seq.

## Section II: Purpose

The Participating Public Safety Agencies desire to centralize the dispatch of emergency service responders including all public service entities. The intent is to create a Central Dispatch Board of Directors to benefit the public and the safety, health, and welfare of the citizens of Grand Traverse County.

## Section III: Definitions

As used in these By-laws, the following terms shall have the following meanings:

- 3.1 **Board** means refers to the Board of Directors as described in this Agreement
- 3.2 **Budget** means the annual fiscal plan regarding anticipated expenditures and revenue adopted by the Board of Commissioners.
- 3.3 **County** means Grand Traverse County Board of Commissioners
- 3.4 **Direct Dispatch Method** means a method of responding to a request for service whereby a PSAP, in accordance with established operating standards and policies, decides on the proper action to be taken and dispatches the appropriate available emergency service unit(s).
- 3.5 **Emergency Telephone Service Enabling Act** means 1986 P.A. No. 32, as amended, MCLA 484.1101 et seq.
- 3.6 **Executive Committee** means the chairperson, vice-chairperson and secretary of the Board.
- 3.7 **Fiscal year** shall be the same as the County of Grand Traverse.
- 3.8 **Participating Public Safety Agency (ies)** means a public agency that participates in the Grand Traverse County Central Dispatch system through either the direct dispatch method or transfer method.
- 3.9 **Public Safety Answering Point (PSAP)** means a communications facility operated on a 24-hour basis, assigned responsibility to receive both emergency and non-emergency requests by means of the direct dispatch method, the relay method or the transfer method.

- 3.10 **Relay method** means a method of responding to a request for service whereby a PSAP notes pertinent information and, in accordance with established operating standards and policies, relays it by telephone, radio, or private line to the appropriate public safety agency or other provider of emergency services that has an available emergency service unit in response to the request for service.
- 3.11 **Transfer method** means a method of responding to a request for service whereby a PSAP, in accordance with established operating standards and policies, transfers the call directly to the appropriate public safety agency or other provider of emergency service that has an available emergency service unit in response to the request for service.
- 3.12 **9-1-1 Plan** means the Plan adopted by the County Board of Commissioners pursuant to the Emergency Telephone Service Enabling Act.

#### **Section IV: Governance**

##### **4.1 Board of Directors.**

###### **(A) Composition**

For the purpose of developing and implementing dispatch policy and procedure, the Grand Traverse County 911 Central Dispatch shall be governed by a Board of Directors. The Board of Directors shall be comprised of 10 members, who shall be appointed by the County, and shall be comprised of a representative from the following departments or local units of government:

1. Grand Traverse County Board of Commissioners
2. Grand Traverse County Sheriff's Office
3. Traverse City Police Department
4. Michigan State Police
5. Traverse City Fire Department
6. Grand Traverse Metro Fire Department
7. Township Fire Services Representative (as recommended by the Fire/EMS committee)
8. Emergency Management
9. Central Dispatch Director
10. Emergency Medical Services

###### **(B) Meetings**

###### **(1) Organizational Meeting**

The Board shall hold an Organizational meeting in January of every year. At the Organizational Meeting, the Central Dispatch Director shall preside until a Chairperson is chosen. As to the first item of business, the Board shall elect a Chairperson from its members, As to the second item of business, the newly elected Chairperson shall assume the chair and proceed with the elections of the Vice-Chairperson and Secretary.

As to the third item of business, the Board shall set the schedule of its regular meetings. The schedule shall include the date, time and place of the regular meetings for the calendar year. The schedule of its regular meetings shall be posted in accordance with the Open Meetings Act, MCLA 15.261, et seq. The Board shall meet at least quarterly, but may meet more frequently as decided by the board. The Board may also consider other items of business at the Organizational Meeting.

(2) Place of Meetings

Meetings of the Board shall be held in the Governmental Center located at 400 Boardman Avenue, Traverse City, Michigan, unless public notice of the meeting states a different location.

(3) Notice of meetings

All notices of the dates, times, and places of regular and special meetings shall be given in accordance with the Open Meetings Act, MCLA 15.261, et seq, as amended.

(4) Change in Meeting Schedule

By a majority vote of the board members appointed and serving, changes may be made to the meeting schedule including time and place or to recess any meeting to a later date. A special meeting of the board shall be held when requested by at least ½ (5) of the members of the Board.

(5) Conduct of Meeting

All meetings of the Board shall be conducted in accordance with all the requirements of the Open Meetings Act, MCLA 15.261, et seq, included but not limited allowing public comment, approving and publishing minutes, and meeting in closed session. The Board shall also follow the latest edition of Robert's Rules of Order Newly Revised unless they are inconsistent with these By-laws or statutes.

(6) Quorum

Five members of the Board shall constitute a quorum to conduct business.

(7) Voting

Each member shall be entitled to one vote. Voice voting shall be the normal method of voting unless a statute requires a roll call vote be taken, or the matter being voted upon requires a 2/3 or greater vote.

(C) Officers

The Board shall consist of the following officers:

**Chairperson:**

The Chairperson shall preside over meetings and will coordinate activities of the Grand Traverse County Central Dispatch.

**Vice Chairperson:**

The Vice Chairperson will act as the Chairperson in the Chairperson's absence and can conduct all business that the Chairperson would normally conduct.

**Secretary:**

The Secretary shall serve as the recording secretary at the meetings of the Board, prepare minutes, and perform other duties assigned by the Board. The Board may appoint someone else other than the Secretary to serve as the recording secretary and prepare the minutes.

**(D) Term of Office**

The Central Dispatch Board of Directors shall be appointed for a period of two (2) years commencing January 1 of odd years, with the exception of the Grand Traverse County Sheriff, or designee, and the representative of the Michigan State Police who serve as defined by statute. The officers shall serve for a period of one year with their term commencing with their election at the Organizational Meeting.

**Section V: Operations****5.1 Personnel:**

The civilian director of Grand Traverse Central Dispatch is its chief executive officer and is directly responsible to the County Administrator for maintenance of communications equipment, developing work assignments within the Center, carrying out all policies set forth by the Board of Directors and other duties as may be assigned by the County Administrator. The Director and all such personnel shall be County employees and shall adhere to all rules, regulations, policies and procedures as set forth by the Grand Traverse County Board of Commissioners. Upon vacancy of the Director's position, the Central Dispatch Board of Directors shall appoint up to two members to participate in the hiring process conducted by the County Administrator. The County Administrator retains the final authority on all matters involving Grand Traverse County 911 Central Dispatch.

**5.2 Director:**

The Dispatch Director will:

- Address all personnel issues
- Develop a budget and handle all budgetary issues
- Develop, revise and enforce Policy and Procedures
- Adopt or develop a disciplinary policy and practice
- Develop and interface with Technical Sub-committee when needed
- Provide reports to the Grand Traverse County Board of Commissioners as needed
- Maintain 9-1-1 Plan as required by law
- Any and all other duties deemed necessary by Grand Traverse County

**Central Dispatch:**

Grand Traverse County Central Dispatch is charged with the responsibility of operating an E-9-1-1 Public Safety Answering Point (PSAP) and Central Dispatch System for participating public service agencies and participating private public safety entities in Grand Traverse County in compliance with Emergency Telephone Service Enabling Act, P.A. No. 32 as amended, MCLA 484.1101 et seq.

**Section VI: Fiscal Administration****6.1 Budget:**

In June of each year, the Director shall prepare a budget for the upcoming calendar year and submit it to the Grand Traverse County 911 Central Dispatch Board of Directors for review. Upon approval, but no later than August 15 of each year, the Director shall submit the budget request to the County Administrator for inclusion in the annual budget process. The Director shall represent the department in subsequent budget discussions and notify the Central Dispatch Board of Directors of any significant changes to the budget request during the budget process.

The Director shall ensure compliance with the county's fiscal and purchasing policies and procedures.

**6.2 Audit:**

In accordance with state statutes and Board of Commissioners policies, funds of the Grand Traverse County 911 Central Dispatch shall be audited on an annual basis.

**Section VII: Miscellaneous****7.1 Amendment:**

This agreement may be amended upon recommendation of the Grand Traverse County Central Dispatch Board of Directors and approval of Grand Traverse County Board of Commissioners.

**7.2 Effective Date:**

These By-laws shall become effective immediately following their adoption by the Grand Traverse County Board of Commissioners and by the Central Dispatch Board of Directors which shall be signified by member signatures affixed hereto.

|                                              |                          |
|----------------------------------------------|--------------------------|
| Grand Traverse County Board of Commissioners | Commissioner Brad Jewett |
| Grand Traverse County Sheriff's Office       | Captain Chris Clark      |
| Traverse City Police Department              | Chief Jeff O'Brien       |
| Michigan State Police                        | LT Ryan Tabaczka         |
| Traverse City Fire Department                | Chief Jim Tuller         |
| Grand Traverse Metro Fire Department         | Chief Pat Parker         |
| Grand Traverse Township Fire Services        | Chief Andy Down          |
| Emergency Management                         | Gregg Bird               |
| Central Dispatch Director                    | Jason Torrey             |
| Emergency Medical Services                   | Tim Newton               |

R E S O L U T I O N

**XX-2019**

**911 Board of Directors Terms (1-1-19 through 12-31-20)**

WHEREAS, the Grand Traverse County Board of Commissioners met in regular session on August 7, 2019 and reviewed request regarding the 911 Central Dispatch Board of Directors; and,

WHEREAS, the Central Dispatch Board of Directors most recent by-laws were amended and adopted by the Board of Commissioners on March 7, 2018; and,

WHEREAS, although the representation of the 911 Board is clearly defined, each organization makes a recommendation for representation to the Grand Traverse County Board of Directors and section 4.1 (D) indicates that the board shall be appointed for a period of two (2) years commencing on January 1 of add years; and,

WHEREAS, the appointment of the following membership should be ratified by the board - Grand Traverse County Commissioner, Brad Jewett; TCPD, Chief Jeff O'Brien, TC Fire Department, Chief Jim Tuller; Grand Traverse Metro Fire Department, Chief Pat Parker, Grand Traverse Township Fire Services, Chief Andy Down; Emergency Management, Gregg Bird; Central Dispatch Director, Jason Torrey and Emergency Medical Services, Tim Newton; and,

WHEREAS, Grand Traverse County Sheriff's Office appointee, Captain Chris Clark and Michigan State Police appointee Lt. Ryan Tabaczka serve as defined by statute; and,

NOW, THEREFORE, BE IT RESOLVED BY THIS BOARD OF COMMISSIONERS, THAT the membership of the Central Dispatch Board of Directors for the two year term ending December 31, 2021, is ratified as identified in this resolution.

APPROVED: August 7, 2019



# Municipal Employees' Retirement System of Michigan

Annual Actuarial Valuation Report  
December 31, 2018 - Grand Traverse Co (2803)



Spring, 2019

Grand Traverse Co

In care of:  
Municipal Employees' Retirement System of Michigan  
1134 Municipal Way  
Lansing, Michigan 48917

This report presents the results of the Annual Actuarial Valuation, prepared for Grand Traverse Co (2803) as of December 31, 2018. The report includes the determination of liabilities and contribution rates resulting from the participation in the Municipal Employees' Retirement System of Michigan ("MERS"). This report contains the minimum actuarially determined contribution requirement, in alignment with the MERS Plan Document, Actuarial Policy, and the Michigan Constitution and governing statutes. Grand Traverse Co is responsible for the employer contributions needed to provide MERS benefits for its employees and former employees.

The purposes of this valuation are to:

- Measure funding progress as of December 31, 2018,
- Establish contribution requirements for the fiscal year beginning January 1, 2020,
- Provide information regarding the identification and assessment of risk,
- Provide actuarial information in connection with applicable Governmental Accounting Standards Board (GASB) statements, and
- Provide information to assist the local unit of government with state reporting requirements.

This valuation assumed the continuing ability of the plan sponsor to make the contributions necessary to fund this plan. A determination regarding whether or not the plan sponsor is actually able to do so is outside our scope of expertise and was not performed.

The findings in this report are based on data and other information through December 31, 2018. The valuation was based upon information furnished by MERS concerning Retirement System benefits, financial transactions, plan provisions and active members, terminated members, retirees and beneficiaries. We checked for internal reasonability and year-to-year consistency, but did not audit the data. We are not responsible for the accuracy or completeness of the information provided by MERS.

The Municipal Employees' Retirement Act, PA 427 of 1984 and the MERS' Plan Document Article VI sec. 71 (1)(d), provides the MERS Board with the authority to set actuarial assumptions and methods after consultation with the actuary. As the fiduciary of the plan, MERS Retirement Board sets certain assumptions for funding and GASB purposes. These assumptions are checked regularly through a comprehensive study, called an Experience Study. The most recent study was completed in 2015, as prepared by the prior actuary, and is the basis of the assumptions and methods currently in place. **At the February 28, 2019 board meeting, the MERS Retirement Board adopted new economic assumptions effective with the December 31, 2019 annual actuarial valuation, which will impact contributions beginning in 2021.** An illustration of the potential impact is found in this report.

The Michigan Department of Treasury provides required assumptions to be used for purposes of Public Act 202 reporting. These assumptions are for reporting purposes only and do not impact required contributions. Please refer to the State Reporting page found at the end of this report for information for this filing.

For a full list of all the assumptions used, please refer to the division-specific assumptions described in table(s) in this report, and to the Appendix on the MERS website at:

<http://www.mersofmich.com/Portals/0/Assets/Resources/AAV-Appendix/MERS-2018AnnualActuarialValuation-Appendix.pdf>.

**The actuarial assumptions used for this valuation are reasonable for purposes of the measurement.**

This report has been prepared by actuaries who have substantial experience valuing public employee retirement systems. To the best of our knowledge the information contained in this report is accurate and fairly presents the actuarial position of Grand Traverse Co as of the valuation date. All calculations have been made in conformity with generally accepted actuarial principles and practices, with the Actuarial Standards of Practice issued by the Actuarial Standards Board, and with applicable statutes.

David T. Kausch, Rebecca L. Stouffer, and Mark Buis are members of the American Academy of Actuaries. These actuaries meet the Academy's Qualification Standards to render the actuarial opinions contained herein. The signing actuaries are independent of the plan sponsor. GRS maintains independent consulting agreements with certain local units of government for services unrelated to the actuarial consulting services provided in this report.

The Retirement Board of the Municipal Employees' Retirement System of Michigan confirms that the System provides for payment of the required employer contribution as described in Section 20m of Act No. 314 of 1965 (MCL 38.1140m).

This information is purely actuarial in nature. It is not intended to serve as a substitute for legal, accounting or investment advice.



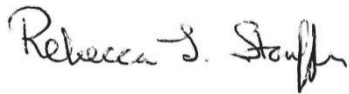
This report was prepared at the request of the MERS Retirement Board and may be provided only in its entirety by the municipality to other interested parties (MERS customarily provides the full report on request to associated third parties such as the auditor for the municipality). GRS is not responsible for the consequences of any unauthorized use. This report should not be relied on for any purpose other than the purposes described herein. Determinations of financial results, associated with the benefits described in this report, for purposes other than those identified above may be significantly different.

If you have reason to believe that the plan provisions are incorrectly described, that important plan provisions relevant to this valuation are not described, that conditions have changed since the calculations were made, that the information provided in this report is inaccurate or is in anyway incomplete, or if you need further information in order to make an informed decision on the subject matter in this report, please contact your Regional Manager at 1.800.767.MERS (6377).

Sincerely,



David T. Kausch, FSA, FCA, EA, MAAA



Rebecca L. Stouffer, ASA, FCA, MAAA



Mark Buis, FSA, FCA, EA, MAAA

# Table of Contents

|                                                                                            |    |
|--------------------------------------------------------------------------------------------|----|
| Executive Summary .....                                                                    | 1  |
| Table 1: Employer Contribution Details For the Fiscal Year Beginning January 1, 2020 ..... | 10 |
| Table 2: Benefit Provisions .....                                                          | 13 |
| Table 3: Participant Summary .....                                                         | 22 |
| Table 4: Reported Assets (Market Value) .....                                              | 25 |
| Table 5: Flow of Valuation Assets .....                                                    | 26 |
| Table 6: Actuarial Accrued Liabilities and Valuation Assets as of December 31, 2018.....   | 27 |
| Table 7: Actuarial Accrued Liabilities - Comparative Schedule .....                        | 28 |
| Tables 8 and 9: Division-Based Comparative Schedules .....                                 | 29 |
| Table 10: Division-Based Layered Amortization Schedule .....                               | 50 |
| GASB 68 Information.....                                                                   | 70 |
| Benefit Provision History.....                                                             | 72 |
| Plan Provisions, Actuarial Assumptions, and Actuarial Funding Method .....                 | 86 |
| Risk Commentary .....                                                                      | 88 |
| State Reporting .....                                                                      | 90 |

## Executive Summary

### Funded Ratio

The funded ratio of a plan is the percentage of the dollar value of the actuarial accrued liability that is covered by the actuarial value of assets. While funding ratio may be a useful plan measurement, understanding a plan's funding trend may be more important than a particular point in time. Refer to Table 7 to find a history of this information.

|               | 12/31/2018 | 12/31/2017 |
|---------------|------------|------------|
| Funded Ratio* | 53%        | 52%        |

\* Reflects assets from Surplus divisions, if any.

There has been a change in actuary and actuarial software since the December 31, 2017 valuation. Throughout this report are references to valuation results generated prior to the 2018 valuation date. Results prior to 2018 were received directly from the prior actuary or extracted from the previous valuation system by MERS's technology service provider.

## Required Employer Contributions:

Your required employer contributions are shown in the following table. Employee contributions, if any, are in addition to the employer contributions. Changes to the actuarial assumptions and methods based on the 2015 Experience Study are phased-in over a 5-year period. This valuation reflects the fourth year of the phase-in.

Your minimum required contribution is the amount in the "Phase-in" columns. By default, MERS will invoice you the phased-in contribution amount, but strongly encourages you to contribute more than the minimum required contribution. If you requested and have been billed using No Phase-in rates, your 2019 rates will continue to use the No Phase-in method. If you have been billed using the Phased-in rates and wish to change to rates based on No Phase-in, please contact MERS.

|                           | Percentage of Payroll |                 |                 |                 | Monthly \$ Based on Projected Payroll |                   |                   |                   |
|---------------------------|-----------------------|-----------------|-----------------|-----------------|---------------------------------------|-------------------|-------------------|-------------------|
|                           | Phase-in              | No Phase-in     | Phase-in        | No Phase-in     | Phase-in                              | No Phase-in       | Phase-in          | No Phase-in       |
| Valuation Date:           | 12/31/2018            | 12/31/2018      | 12/31/2017      | 12/31/2017      | 12/31/2018                            | 12/31/2018        | 12/31/2017        | 12/31/2017        |
| Fiscal Year Beginning:    | January 1, 2020       | January 1, 2020 | January 1, 2019 | January 1, 2019 | January 1, 2020                       | January 1, 2020   | January 1, 2019   | January 1, 2019   |
| <b>Division</b>           |                       |                 |                 |                 |                                       |                   |                   |                   |
| 01 - Gnrl Tmstr           | -                     | -               | -               | -               | \$ 45,380                             | \$ 46,298         | \$ 36,772         | \$ 38,608         |
| 02 - Deputies POAM        | -                     | -               | -               | -               | 55,573                                | 56,509            | 49,862            | 51,734            |
| 10 - Elctd Empl           | -                     | -               | -               | -               | 35,405                                | 35,988            | 27,570            | 28,736            |
| 11 - Gnrl NonCntrct       | -                     | -               | -               | -               | 13,383                                | 13,600            | 10,818            | 11,252            |
| 12 - AFSCME               | -                     | -               | -               | -               | 7,938                                 | 8,084             | 5,889             | 6,181             |
| 13 - Circuit Ct           | -                     | -               | -               | -               | 43,382                                | 44,247            | 37,994            | 39,724            |
| 14 - Hlth Dept Un         | -                     | -               | -               | -               | 16,706                                | 17,179            | 12,888            | 13,834            |
| 15 - Dist Crt Tmstr       | -                     | -               | -               | -               | 19,665                                | 20,049            | 16,292            | 17,060            |
| 16 - TPOAM                | -                     | -               | -               | -               | 5,435                                 | 6,744             | 2,998             | 5,616             |
| 17 - Cirt Crt Spvs        | -                     | -               | -               | -               | 10,836                                | 10,989            | 8,666             | 8,972             |
| 18 - Exempt               | -                     | -               | -               | -               | 61,967                                | 63,004            | 55,508            | 57,582            |
| 20 - Teamstrs Cmmnd       | -                     | -               | -               | -               | 44,615                                | 45,379            | 43,383            | 44,911            |
| 21 - Dispatch Unit        | -                     | -               | -               | -               | 2,717                                 | 2,753             | 2,435             | 2,507             |
| 23 - COAM Srgts           | -                     | -               | -               | -               | 22,268                                | 22,824            | 20,210            | 21,322            |
| 81 - COA from div 11      | -                     | -               | -               | -               | 0                                     | 0                 | 0                 | 0                 |
| 82 - COA from div 12      | -                     | -               | -               | -               | 1                                     | 1                 | 0                 | 0                 |
| 83 - COA from div 18      | -                     | -               | -               | -               | 0                                     | 0                 | 0                 | 0                 |
| 84 - DPW from div 01      | -                     | -               | -               | -               | 5,571                                 | 5,756             | 7,226             | 7,596             |
| 85 - DPW from div 11      | -                     | -               | -               | -               | 413                                   | 427               | 109               | 137               |
| 86 - DPW from div 18      | -                     | -               | -               | -               | 7,301                                 | 7,439             | 4,754             | 5,030             |
| <b>Municipality Total</b> |                       |                 |                 |                 | <b>\$ 398,556</b>                     | <b>\$ 407,270</b> | <b>\$ 343,374</b> | <b>\$ 360,802</b> |

Employee contribution rates:

| Valuation Date:      | Employee Contribution Rate |            |
|----------------------|----------------------------|------------|
|                      | 12/31/2018                 | 12/31/2017 |
| <b>Division</b>      |                            |            |
| 01 - Gnrl Tmstr      | 6.00%                      | 6.00%      |
| 02 - Deputies POAM   | 3.00%                      | 2.00%      |
| 10 - Elctd Empl      | 6.00%                      | 6.00%      |
| 11 - Gnrl NonCntrct  | 6.00%                      | 6.00%      |
| 12 - AFSCME          | 6.00%                      | 6.00%      |
| 13 - Circuit Ct      | 0.00%                      | 0.00%      |
| 14 - Hlth Dept Un    | 6.00%                      | 6.00%      |
| 15 - Dist Crt Tmstr  | 6.00%                      | 6.00%      |
| 16 - TPOAM           | 3.00%                      | 3.00%      |
| 17 - Cirt Crt Spvs   | 0.00%                      | 0.00%      |
| 18 - Exempt          | 6.00%                      | 6.00%      |
| 20 - Teamstrs Cmmnd  | 1.00%                      | 0.00%      |
| 21 - Dispatch Unit   | 0.00%                      | 0.00%      |
| 23 - COAM Srgts      | 0.00%                      | 0.00%      |
| 81 - COA from div 11 | 6.00%                      | 6.00%      |
| 82 - COA from div 12 | 6.00%                      | 6.00%      |
| 83 - COA from div 18 | 6.00%                      | 6.00%      |
| 84 - DPW from div 01 | 6.00%                      | 0.00%      |
| 85 - DPW from div 11 | 6.00%                      | 6.00%      |
| 86 - DPW from div 18 | 6.00%                      | 6.00%      |

The employer may contribute more than the minimum required contributions, as these additional contributions will earn investment income and may result in lower future contribution requirements. Employers making contributions in excess of the minimum requirements may elect to apply the excess contribution immediately to a particular division, or segregate the excess into one or more of what MERS calls “Surplus” divisions. An election in the first case would immediately reduce any unfunded accrued liability and lower the amortization payments throughout the remaining amortization period. An election to set up Surplus divisions would not immediately lower future contributions, however the assets from the Surplus division could be transferred to an unfunded division in the future to reduce the unfunded liability in future years, or to be used to pay all or a portion of the minimum required contribution in a future year. For purposes of this report, the assets in any Surplus division have been included in the municipality’s total assets, unfunded accrued liability and funded status, however, these assets are not used in calculating the minimum required contribution.

**MERS strongly encourages employers to contribute more than the minimum contribution shown above.**

Assuming that experience of the plan meets actuarial assumptions:

- To accelerate to a 100% funding ratio in 10 years, estimated monthly employer contributions for the fiscal year beginning in 2020 for the entire employer would be \$509,496, instead of \$407,270.

### **How and Why Do These Numbers Change?**

In a defined benefit plan contributions vary from one annual actuarial valuation to the next as a result of the following:

- Changes in benefit provisions (see Table 2)
- Changes in actuarial assumptions and methods (see the Appendix)
- Experience of the plan (investment experience and demographic experience); this is the difference between actual experience of the plan and the actuarial assumptions.

### **Comments on Investment Rate of Return Assumption**

A defined benefit plan is funded by employer contributions, participant contributions, and investment earnings. Investment earnings have historically provided **more than half** of the funding. The larger the share of benefits being provided from investment returns, the smaller the required contributions, and vice versa. Determining the contributions required to prefund the promised retirement benefits requires an assumption of what investment earnings are expected to add to the fund over a long period of time. This is called the **Investment Return Assumption**.

The MERS Investment Return Assumption is **7.75%** per year. This, along with all of our other actuarial assumptions, is reviewed at least every five years in an Experience Study that compares the assumptions used against actual experience and recommends adjustments if necessary. If your municipality would like to explore contributions at lower assumed investment return assumptions, please review the “what if” projection scenarios later in this report.

## Assumption Change in 2019

At the February 28, 2019 board meeting, the MERS Retirement Board adjusted key economic assumptions. These assumptions, in particular the investment return assumption, have a significant effect on a plan's required contribution and funding level. Historically low interest rates, along with high equity market valuations, have led to reductions in projected returns for most asset classes. This has resulted in a Board adopted reduction in the investment rate of return assumption to 7.35%, effective with the December 31, 2019 valuation first impacting 2021 contributions. The Board also changed the assumed rate of wage inflation from 3.75% to 3.00%, with the same effective date. This report includes a "What If" scenario of 7.35%/3.00% in order to show the potential impact of this assumption change.

## Comments on Asset Smoothing

To avoid dramatic spikes and dips in annual contribution requirements due to short term fluctuations in asset markets, MERS applies a technique called **asset smoothing**. This spreads out each year's investment gains or losses over the prior year and the following four years. This smoothing method is used to determine your actuarial value of assets (valuation assets), which is then used to determine both your funded ratio and your required contributions. The (smoothed) **actuarial rate of return for 2018 was 3.80%, while the actual market rate of return was (4.12)%**. To see historical details of the market rate of return, compared to the smoothed actuarial rate of return, refer to this report's Appendix, or view the "[How Smoothing Works](#)" video on the [Defined Benefit resource page](#) of the MERS website.

As of December 31, 2018 the actuarial value of assets is 110% of market value due to asset smoothing. This means that meeting the actuarial assumption in the next few years will require average annual market returns that exceed the 7.75% investment return assumption, or contribution requirements will continue to increase.

If the December 31, 2018 valuation results were based on market value instead of actuarial value:

- The funded percent of your entire municipality would be 48% (instead of 53%); and
- Your total employer contribution requirement for the fiscal year starting January 1, 2020 would be \$5,326,200 (instead of \$4,887,240)

## Alternate Scenarios to Estimate the Potential Volatility of Results ("What If Scenarios")

The calculations in this report are based on assumptions about long-term economic and demographic behavior. These assumptions will never materialize in a given year, except by coincidence. Therefore the results will vary from one year to the next. The volatility of the results depends upon the characteristics of the plan. For example:

- Open divisions that have substantial assets compared to their active employee payroll will have more volatile employer contribution rates due to investment return fluctuations.
- Open divisions that have substantial accrued liability compared to their active employee payroll will have more volatile employer contribution rates due to demographic experience fluctuations.
- Small divisions will have more volatile contribution patterns than larger divisions because statistical fluctuations are relatively larger among small populations.
- Shorter amortization periods result in more volatile contribution patterns.

Many assumptions are important in determining the required employer contributions. In the following table, we show the impact of varying the Investment Return assumption and the Wage Inflation assumption. Lower investment returns would result in higher required employer contributions, and vice-versa. Lower wage inflation generally results in lower required employer contributions as a dollar amount in the long run, and vice versa.

The relative impact of each economic scenario below will vary from year to year, as the participant demographics change. The impact of each scenario should be analyzed for a given year, not from year to year. The results in the table are based on the December 31, 2018 valuation, and are for the municipality in total, not by division. These results do not reflect a 5-year phase in of the impact of the new actuarial assumptions.

It is important to note that calculations in this report are mathematical estimates based upon assumptions regarding future events, which may or may not materialize. Actuarial calculations can and do vary from one valuation to the next, sometimes significantly depending on the group's size. Projections are not predictions. Future valuations will be based on actual future experience.

**The Retirement Board has adopted a change to the Investment Return Assumption from 7.75% to 7.35%, and the wage inflation from 3.75% to 3.00%. This change will be effective in the December 31, 2019 valuation which will impact the Fiscal Year 2021 contribution. The scenario shown using these assumptions as of December 31, 2018 is illustrative only. The actual impact of this change when reflected in the 2019 valuation will be different.**

| 12/31/2018 Valuation Results                   | Assumed Future Annual Smoothed Rate of Investment Return |                         |                       |
|------------------------------------------------|----------------------------------------------------------|-------------------------|-----------------------|
|                                                | Lower Future Annual Returns                              | Adopted 2019 Assumption | Valuation Assumptions |
| <b>Investment Return Assumption</b>            | <b>5.75%</b>                                             | <b>7.35%</b>            | <b>7.75%</b>          |
| <b>Wage Increase Assumption</b>                | <b>3.75%</b>                                             | <b>3.00%</b>            | <b>3.75%</b>          |
| Accrued Liability                              | \$ 118,103,392                                           | \$ 100,266,475          | \$ 96,803,016         |
| Valuation Assets <sup>1</sup>                  | \$ 50,840,094                                            | \$ 50,840,094           | \$ 50,840,094         |
| Unfunded Accrued Liability                     | \$ 67,263,298                                            | \$ 49,426,381           | \$ 45,962,922         |
| <b>Funded Ratio</b>                            | <b>43%</b>                                               | <b>51%</b>              | <b>53%</b>            |
| Monthly Normal Cost                            | \$ 39,648                                                | \$ 22,260               | \$ 22,377             |
| Monthly Amortization Payment                   | \$ 533,256                                               | \$ 426,496              | \$ 384,067            |
| <b>Total Employer Contribution<sup>2</sup></b> | <b>\$ 572,904</b>                                        | <b>\$ 449,093</b>       | <b>\$ 407,270</b>     |

<sup>1</sup> The Valuation Assets include assets from Surplus divisions, if any.

<sup>2</sup> If assets exceed accrued liabilities for a division, the division may have an overfunding credit to reduce the division's employer contribution requirement. If the overfunding credit is larger than the normal cost, the division's full credit is included in the municipality's amortization payment above but the division's total contribution requirement is zero. This can cause the displayed normal cost and amortization payment to not add up to the displayed total employer contribution.

## Projection Scenarios

The next two pages show projections of the plan's funded ratio and computed employer contributions under the actuarial assumptions used in the valuation and alternate economic scenarios. All three projections take into account the past investment losses that will continue to affect the actuarial rate of return in the short term.

The 7.75%/3.75% scenario provides an estimate of computed employer contributions based on current actuarial assumptions, and a projected 7.75% market return. The other two scenarios may be useful if the municipality chooses to budget more conservatively, and make contributions in addition to the minimum requirements. The 7.35%/3.00% and 5.75%/3.75% projections provide an indication of the potential required employer contribution if these assumptions were met over the long-term.

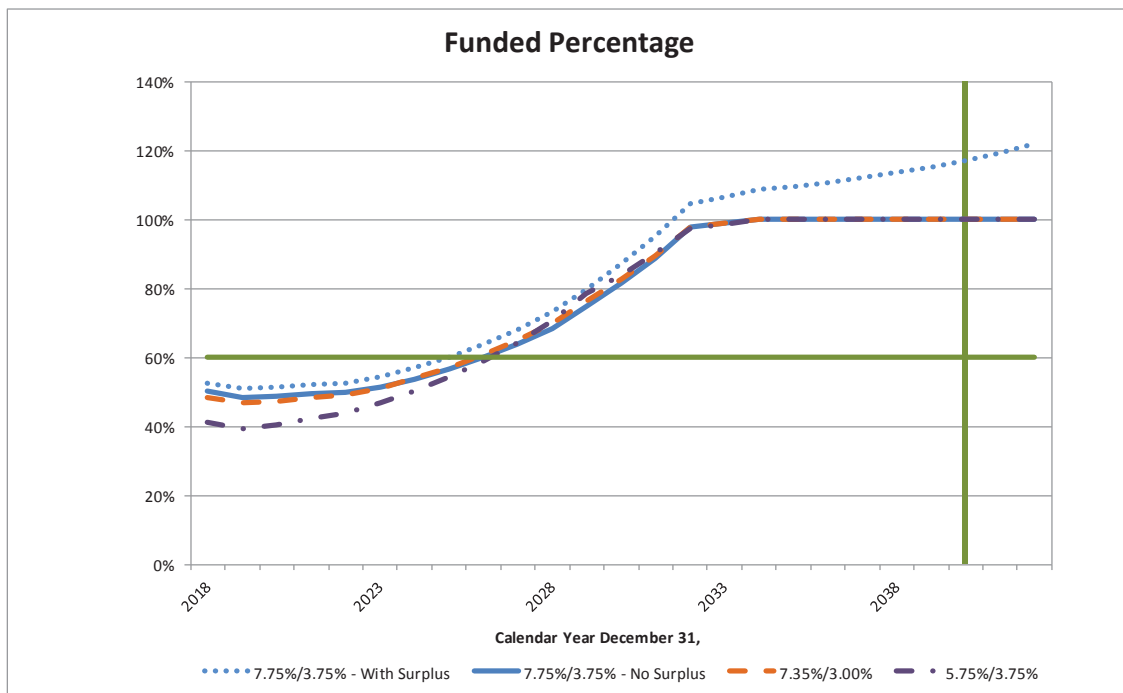
Your municipality includes one or more Surplus divisions. The assets in a Surplus division may be used to reduce future employer contributions or to accelerate the date by which the municipality becomes 100% funded. The timing and use of these Surplus assets is discretionary.

The Funded Percentage graph shows projections of funded status under the 7.75% investment return assumption, both including the Surplus assets (contributed as of the valuation date), and without the Surplus assets. The graph including the Surplus assets assumes these Surplus assets grow with interest and are not used to lower future employer contributions. We modeled the projections including the Surplus assets in this fashion because the use of these assets is discretionary by the employer and we do not know when and how the employer will use them. Once the employer uses these Surplus assets, any future employer contributions are expected to be lower than those shown in the projections.

| Valuation<br>Year Ending<br>12/31                           | Fiscal Year<br>Beginning<br>1/1 | Actuarial Accrued<br>Liability | Valuation Assets <sup>2</sup> | Funded<br>Percentage | Computed Annual<br>Employer<br>Contribution |
|-------------------------------------------------------------|---------------------------------|--------------------------------|-------------------------------|----------------------|---------------------------------------------|
| <b>7.75%<sup>1</sup>/3.75%</b><br><b>NO 5-YEAR PHASE-IN</b> |                                 |                                |                               |                      |                                             |
| 2018                                                        | 2020                            | \$ 96,803,016                  | \$ 48,645,833                 | 50%                  | \$ 4,887,240                                |
| 2019                                                        | 2021                            | \$ 97,000,000                  | \$ 47,100,000                 | 49%                  | \$ 5,330,000                                |
| 2020                                                        | 2022                            | \$ 97,100,000                  | \$ 47,400,000                 | 49%                  | \$ 5,590,000                                |
| 2021                                                        | 2023                            | \$ 97,000,000                  | \$ 47,800,000                 | 49%                  | \$ 5,880,000                                |
| 2022                                                        | 2024                            | \$ 96,700,000                  | \$ 48,100,000                 | 50%                  | \$ 6,220,000                                |
| 2023                                                        | 2025                            | \$ 96,200,000                  | \$ 49,400,000                 | 51%                  | \$ 6,470,000                                |
| <b>7.35%<sup>1</sup>/3.00%</b><br><b>NO 5-YEAR PHASE-IN</b> |                                 |                                |                               |                      |                                             |
| 2018                                                        | 2020                            | \$ 100,266,475                 | \$ 48,645,833                 | 49%                  | \$ 5,389,116                                |
| 2019                                                        | 2021                            | \$ 100,400,000                 | \$ 46,900,000                 | 47%                  | \$ 5,810,000                                |
| 2020                                                        | 2022                            | \$ 100,300,000                 | \$ 47,500,000                 | 47%                  | \$ 6,050,000                                |
| 2021                                                        | 2023                            | \$ 100,100,000                 | \$ 48,300,000                 | 48%                  | \$ 6,310,000                                |
| 2022                                                        | 2024                            | \$ 99,600,000                  | \$ 48,900,000                 | 49%                  | \$ 6,630,000                                |
| 2023                                                        | 2025                            | \$ 98,900,000                  | \$ 50,600,000                 | 51%                  | \$ 6,840,000                                |
| <b>5.75%<sup>1</sup>/3.75%</b><br><b>NO 5-YEAR PHASE-IN</b> |                                 |                                |                               |                      |                                             |
| 2018                                                        | 2020                            | \$ 118,103,392                 | \$ 48,645,833                 | 41%                  | \$ 6,874,848                                |
| 2019                                                        | 2021                            | \$ 117,900,000                 | \$ 46,100,000                 | 39%                  | \$ 7,370,000                                |
| 2020                                                        | 2022                            | \$ 117,600,000                 | \$ 47,600,000                 | 40%                  | \$ 7,660,000                                |
| 2021                                                        | 2023                            | \$ 116,900,000                 | \$ 49,400,000                 | 42%                  | \$ 7,990,000                                |
| 2022                                                        | 2024                            | \$ 116,100,000                 | \$ 50,600,000                 | 44%                  | \$ 8,410,000                                |
| 2023                                                        | 2025                            | \$ 115,000,000                 | \$ 53,600,000                 | 47%                  | \$ 8,690,000                                |

<sup>1</sup> Represents both the interest rate for discounting liabilities and the future investment return assumption on the Market Value of assets.

<sup>2</sup> Valuation Assets do not include assets from Surplus divisions, if any.

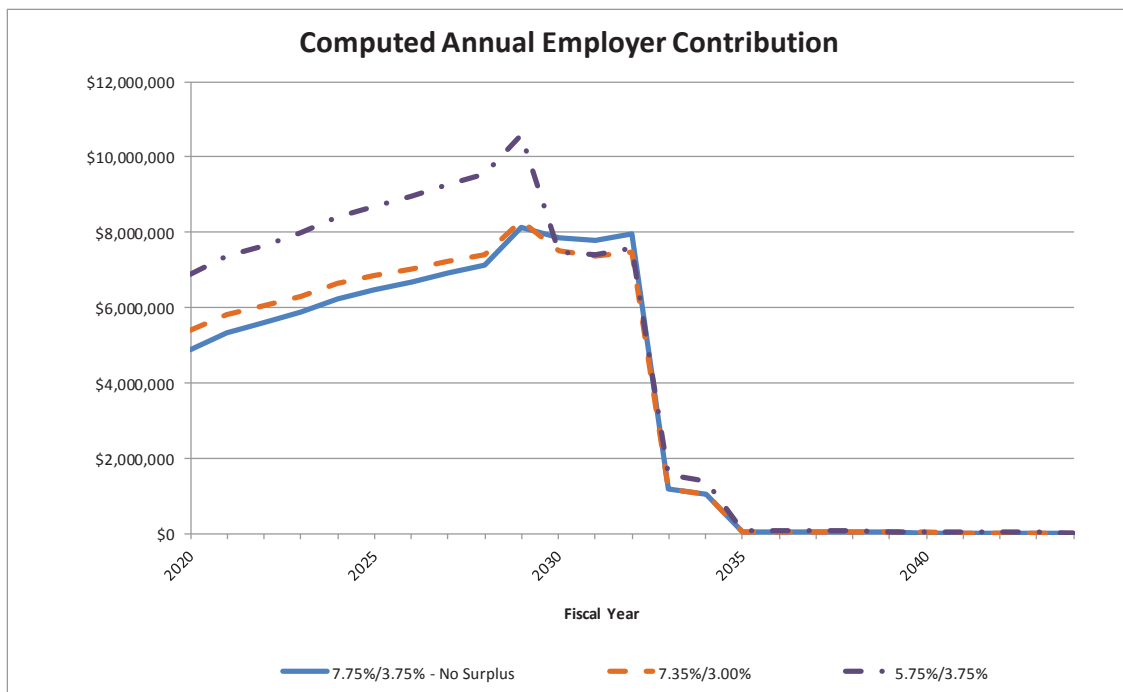


**Notes:**

All projected funded percentages are shown with no phase-in.

Assumes assets from Surplus divisions will not be used to lower employer contributions during the projection period.

The green indicator lines have been added at 60% funded and 22 years following the valuation date for PA 202 purposes.



**Notes:**

All projected contributions are shown with no phase-in.

Projected employer contributions do not reflect the use of any assets from the Surplus divisions.

**Table 1: Employer Contribution Details For the Fiscal Year Beginning January 1, 2020**

| Division                                          | Total Normal Cost | Employee Contribut. Rate | Employer Contributions <sup>1</sup> |                                                        |                                          | Computed Employer Contribut. With Phase-In | Blended ER Rate No Phase-In <sup>5</sup> | Blended ER Rate With Phase-In <sup>5</sup> | Employee Contribut. Conversion Factor <sup>2</sup> |
|---------------------------------------------------|-------------------|--------------------------|-------------------------------------|--------------------------------------------------------|------------------------------------------|--------------------------------------------|------------------------------------------|--------------------------------------------|----------------------------------------------------|
|                                                   |                   |                          | Employer Normal Cost                | Payment of the Unfunded Accrued Liability <sup>4</sup> | Computed Employer Contribut. No Phase-In |                                            |                                          |                                            |                                                    |
| <b>Percentage of Payroll</b>                      |                   |                          |                                     |                                                        |                                          |                                            |                                          |                                            |                                                    |
| 01 - Gnrl Tmstr                                   | 6.59%             | 6.00%                    | -                                   | -                                                      | -                                        | -                                          | -                                        | -                                          |                                                    |
| 02 - Deputies POAM                                | 14.39%            | 3.00%                    | -                                   | -                                                      | -                                        | -                                          | -                                        | -                                          |                                                    |
| 10 - Elctd Empl                                   | 8.60%             | 6.00%                    | -                                   | -                                                      | -                                        | -                                          | -                                        | -                                          |                                                    |
| 11 - Gnrl NonCntrct                               | 7.15%             | 6.00%                    | -                                   | -                                                      | -                                        | -                                          | -                                        | -                                          |                                                    |
| 12 - AFSCME                                       | 6.29%             | 6.00%                    | -                                   | -                                                      | -                                        | -                                          | -                                        | -                                          |                                                    |
| 13 - Circuit Ct                                   | 14.19%            | 0.00%                    | -                                   | -                                                      | -                                        | -                                          | -                                        | -                                          |                                                    |
| 14 - Hlth Dept Un                                 | 6.21%             | 6.00%                    | -                                   | -                                                      | -                                        | -                                          | -                                        | -                                          |                                                    |
| 15 - Dist Crt Tmstr                               | 6.19%             | 6.00%                    | -                                   | -                                                      | -                                        | -                                          | -                                        | -                                          |                                                    |
| 16 - TPOAM                                        | 5.24%             | 3.00%                    | -                                   | -                                                      | -                                        | -                                          | -                                        | -                                          |                                                    |
| 17 - Cirt Crt Spvs                                | 12.42%            | 0.00%                    | -                                   | -                                                      | -                                        | -                                          | -                                        | -                                          |                                                    |
| 18 - Exempt                                       | 7.56%             | 6.00%                    | -                                   | -                                                      | -                                        | -                                          | -                                        | -                                          |                                                    |
| 20 - Teamstrs Cmmnd                               | 15.77%            | 1.00%                    | -                                   | -                                                      | -                                        | -                                          | -                                        | -                                          |                                                    |
| <b>Estimated Monthly Contribution<sup>3</sup></b> |                   |                          |                                     |                                                        |                                          |                                            |                                          |                                            |                                                    |
| 01 - Gnrl Tmstr                                   |                   |                          | \$ 19                               | \$ 46,279                                              | \$ 46,298                                | \$ 45,380                                  |                                          |                                            |                                                    |
| 02 - Deputies POAM                                |                   |                          | 2,395                               | 54,114                                                 | 56,509                                   | 55,573                                     |                                          |                                            |                                                    |
| 10 - Elctd Empl                                   |                   |                          | 39                                  | 35,949                                                 | 35,988                                   | 35,405                                     |                                          |                                            |                                                    |
| 11 - Gnrl NonCntrct                               |                   |                          | 103                                 | 13,497                                                 | 13,600                                   | 13,383                                     |                                          |                                            |                                                    |
| 12 - AFSCME                                       |                   |                          | 12                                  | 8,072                                                  | 8,084                                    | 7,938                                      |                                          |                                            |                                                    |
| 13 - Circuit Ct                                   |                   |                          | 13,140                              | 31,107                                                 | 44,247                                   | 43,382                                     |                                          |                                            |                                                    |
| 14 - Hlth Dept Un                                 |                   |                          | 16                                  | 17,163                                                 | 17,179                                   | 16,706                                     |                                          |                                            |                                                    |
| 15 - Dist Crt Tmstr                               |                   |                          | 10                                  | 20,039                                                 | 20,049                                   | 19,665                                     |                                          |                                            |                                                    |
| 16 - TPOAM                                        |                   |                          | 83                                  | 6,661                                                  | 6,744                                    | 5,435                                      |                                          |                                            |                                                    |
| 17 - Cirt Crt Spvs                                |                   |                          | 1,379                               | 9,610                                                  | 10,989                                   | 10,836                                     |                                          |                                            |                                                    |
| 18 - Exempt                                       |                   |                          | 264                                 | 62,740                                                 | 63,004                                   | 61,967                                     |                                          |                                            |                                                    |
| 20 - Teamstrs Cmmnd                               |                   |                          | 1,662                               | 43,717                                                 | 45,379                                   | 44,615                                     |                                          |                                            |                                                    |

Table 1 (continued)

| Division                                          | Total Normal Cost | Employee Contribut. Rate | Employer Contributions <sup>1</sup> |                                                        |                                          |              | Computed Employer Contribut. With Phase-In | Blended ER Rate No Phase-In <sup>5</sup> | Blended ER Rate With Phase-In <sup>5</sup> | Employee Contribut. Conversion Factor <sup>2</sup> |
|---------------------------------------------------|-------------------|--------------------------|-------------------------------------|--------------------------------------------------------|------------------------------------------|--------------|--------------------------------------------|------------------------------------------|--------------------------------------------|----------------------------------------------------|
|                                                   |                   |                          | Employer Normal Cost                | Payment of the Unfunded Accrued Liability <sup>4</sup> | Computed Employer Contribut. No Phase-In |              |                                            |                                          |                                            |                                                    |
| <b>Percentage of Payroll</b>                      |                   |                          |                                     |                                                        |                                          |              |                                            |                                          |                                            |                                                    |
| 21 - Dispatch Unit                                | 0.00%             | 0.00%                    | -                                   | -                                                      | -                                        | -            | -                                          | -                                        | -                                          | -                                                  |
| 23 - COAM Srgts                                   | 13.64%            | 0.00%                    | -                                   | -                                                      | -                                        | -            | -                                          | -                                        | -                                          | -                                                  |
| 81 - COA from div 11                              | 0.00%             | 6.00%                    | -                                   | -                                                      | -                                        | -            | -                                          | -                                        | -                                          | -                                                  |
| 82 - COA from div 12                              | 0.00%             | 6.00%                    | -                                   | -                                                      | -                                        | -            | -                                          | -                                        | -                                          | -                                                  |
| 83 - COA from div 18                              | 0.00%             | 6.00%                    | -                                   | -                                                      | -                                        | -            | -                                          | -                                        | -                                          | -                                                  |
| 84 - DPW from div 01                              | 6.34%             | 6.00%                    | -                                   | -                                                      | -                                        | -            | -                                          | -                                        | -                                          | -                                                  |
| 85 - DPW from div 11                              | 0.00%             | 6.00%                    | -                                   | -                                                      | -                                        | -            | -                                          | -                                        | -                                          | -                                                  |
| 86 - DPW from div 18                              | 7.21%             | 6.00%                    | -                                   | -                                                      | -                                        | -            | -                                          | -                                        | -                                          | -                                                  |
| <b>Estimated Monthly Contribution<sup>3</sup></b> |                   |                          |                                     |                                                        |                                          |              |                                            |                                          |                                            |                                                    |
| 21 - Dispatch Unit                                |                   |                          | \$ 0                                | \$ 2,753                                               | \$ 2,753                                 | \$ 2,717     |                                            |                                          |                                            |                                                    |
| 23 - COAM Srgts                                   |                   |                          | 3,190                               | 19,634                                                 | 22,824                                   | 22,268       |                                            |                                          |                                            |                                                    |
| 81 - COA from div 11                              |                   |                          | 0                                   | (267)                                                  | 0                                        | 0            |                                            |                                          |                                            |                                                    |
| 82 - COA from div 12                              |                   |                          | 0                                   | 1                                                      | 1                                        | 1            |                                            |                                          |                                            |                                                    |
| 83 - COA from div 18                              |                   |                          | 0                                   | (559)                                                  | 0                                        | 0            |                                            |                                          |                                            |                                                    |
| 84 - DPW from div 01                              |                   |                          | 26                                  | 5,730                                                  | 5,756                                    | 5,571        |                                            |                                          |                                            |                                                    |
| 85 - DPW from div 11                              |                   |                          | 0                                   | 427                                                    | 427                                      | 413          |                                            |                                          |                                            |                                                    |
| 86 - DPW from div 18                              |                   |                          | 39                                  | 7,400                                                  | 7,439                                    | 7,301        |                                            |                                          |                                            |                                                    |
| <b>Total Municipality</b>                         |                   |                          | \$ 22,377                           | \$ 384,067                                             | \$ 407,270                               | \$ 398,556   |                                            |                                          |                                            |                                                    |
| <b>Estimated Annual Contribution<sup>3</sup></b>  |                   |                          | \$ 268,524                          | \$ 4,608,804                                           | \$ 4,887,240                             | \$ 4,782,672 |                                            |                                          |                                            |                                                    |

<sup>1</sup> The above employer contribution requirements are in addition to the employee contributions, if any.

<sup>2</sup> If employee contributions are increased/decreased by 1.00% of pay, the employer contribution requirement will decrease/increase by the Employee Contribution Conversion Factor. The conversion factor is usually under 1%, because employee contributions may be refunded at termination of employment, and not used to fund retirement pensions. Employer contributions will all be used to fund pensions.

<sup>3</sup> For divisions that are open to new hires, estimated contributions are based on projected fiscal year payroll. Actual contributions will be based on actual reported monthly pays, and will be different from the above amounts. For divisions that will have no new hires (i.e., closed divisions), invoices will be based on the above dollar amounts which are based on projected fiscal year payroll. See description of Open Divisions and Closed Divisions in the Appendix.

<sup>4</sup> Note that if the overfunding credit is larger than the normal cost, the full credit is shown above but the total contribution requirement is zero. This will cause the displayed normal cost and unfunded accrued liability contributions to not add across.

<sup>5</sup> For linked divisions, the employer will be invoiced the Computed Employer Contribution with Phase-in rate shown above for each linked division (a contribution rate for the open division; a contribution dollar for the closed-but-linked division), unless the employer elects to contribute the Blended Employer Contribution rate shown

above, by contacting MERS at 800-767-MERS (6377).

**Please see the Comments on Asset Smoothing in the Executive Summary of this report.**

## Table 2: Benefit Provisions

### 01 - Gnrl Tmstr: Closed to new hires

|                                      | 2018 Valuation                                                                    | 2017 Valuation                                                                       |
|--------------------------------------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit: 2.50% Multiplier (80% max) Frozen FAC; 1.25% Multiplier (no max) | Bridged Benefit: 2.50% Multiplier (80% max) Frozen FAC; to 1.25% Multiplier (no max) |
| <b>Bridged Benefit Date:</b>         | 11/30/2017                                                                        | 11/30/2017                                                                           |
| <b>Normal Retirement Age:</b>        | 60                                                                                | 60                                                                                   |
| <b>Vesting:</b>                      | 6 years                                                                           | 6 years                                                                              |
| <b>Early Retirement (Unreduced):</b> | 55/25                                                                             | 55/25                                                                                |
| <b>Early Retirement (Reduced):</b>   | 50/25                                                                             | 50/25                                                                                |
|                                      | 55/15                                                                             | 55/15                                                                                |
| <b>Final Average Compensation:</b>   | 3 years                                                                           | 3 years                                                                              |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound) before 11/30/2017, 0.00% after 11/30/2017                    | 2.50% (Non-Compound) before 11/30/2017, 0.00% after 11/30/2017                       |
| <b>Employee Contributions:</b>       | 6.00%                                                                             | 6.00%                                                                                |
| <b>DC Plan for New Hires:</b>        | 6/1/2000                                                                          | 6/1/2000                                                                             |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                            | Yes (Adopted 4/6/1967)                                                               |

### 02 - Deputies POAM: Closed to new hires

|                                      | 2018 Valuation                                                                | 2017 Valuation                                          |
|--------------------------------------|-------------------------------------------------------------------------------|---------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | 2.80% Multiplier paid to Age 65, 2.50% Multiplier paid after Age 65 (80% max) | 2.80% to Age 65 (80% max); 2.50% after Age 65 (80% max) |
| <b>Normal Retirement Age:</b>        | 60                                                                            | 60                                                      |
| <b>Vesting:</b>                      | 10 years                                                                      | 10 years                                                |
| <b>Early Retirement (Unreduced):</b> | 50/25                                                                         | 50/25                                                   |
| <b>Early Retirement (Reduced):</b>   | 55/15                                                                         | 55/15                                                   |
| <b>Final Average Compensation:</b>   | 3 years                                                                       | 3 years                                                 |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound)                                                          | 2.50% (Non-Compound)                                    |
| <b>Employee Contributions:</b>       | 3.00%                                                                         | 2.00%                                                   |
| <b>DC Plan for New Hires:</b>        | 7/1/2000                                                                      | 7/1/2000                                                |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                        | Yes (Adopted 4/6/1967)                                  |

**10 - Elctd Empl: Closed to new hires**

|                                      | 2018 Valuation                                                                  | 2017 Valuation                                                                       |
|--------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit:2.50% Multiplier (80% max) Frozen FAC;1.25% Multiplier (no max) | Bridged Benefit: 2.50% Multiplier (80% max) Frozen FAC; to 1.25% Multiplier (no max) |
| <b>Bridged Benefit Date:</b>         | 12/30/2016                                                                      | 12/30/2016                                                                           |
| <b>Normal Retirement Age:</b>        | 60                                                                              | 60                                                                                   |
| <b>Vesting:</b>                      | 6 years                                                                         | 6 years                                                                              |
| <b>Early Retirement (Unreduced):</b> | 50/25                                                                           | 50/25                                                                                |
| <b>Early Retirement (Reduced):</b>   | 55/15                                                                           | 55/15                                                                                |
| <b>Final Average Compensation:</b>   | 3 years                                                                         | 3 years                                                                              |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound)                                                            | 2.50% (Non-Compound)                                                                 |
| <b>Employee Contributions:</b>       | 6.00%                                                                           | 6.00%                                                                                |
| <b>DC Plan for New Hires:</b>        | 6/1/2000                                                                        | 6/1/2000                                                                             |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                          | Yes (Adopted 4/6/1967)                                                               |

**11 - Gnrl NonCntrct: Closed to new hires**

|                                      | 2018 Valuation                                                                  | 2017 Valuation                                                                       |
|--------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit:2.50% Multiplier (80% max) Frozen FAC;1.25% Multiplier (no max) | Bridged Benefit: 2.50% Multiplier (80% max) Frozen FAC; to 1.25% Multiplier (no max) |
| <b>Bridged Benefit Date:</b>         | 12/30/2016                                                                      | 12/30/2016                                                                           |
| <b>Normal Retirement Age:</b>        | 60                                                                              | 60                                                                                   |
| <b>Vesting:</b>                      | 8 years                                                                         | 8 years                                                                              |
| <b>Early Retirement (Unreduced):</b> | 55/25                                                                           | 55/25                                                                                |
| <b>Early Retirement (Reduced):</b>   | 50/25<br>55/15                                                                  | 50/25<br>55/15                                                                       |
| <b>Final Average Compensation:</b>   | 5 years                                                                         | 5 years                                                                              |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound)                                                            | 2.50% (Non-Compound)                                                                 |
| <b>Employee Contributions:</b>       | 6.00%                                                                           | 6.00%                                                                                |
| <b>DC Plan for New Hires:</b>        | 5/1/2000                                                                        | 5/1/2000                                                                             |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                          | Yes (Adopted 4/6/1967)                                                               |

**12 - AFSCME: Closed to new hires**

|                                      | <b>2018 Valuation</b>                                                           | <b>2017 Valuation</b>                                                                |
|--------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit:2.50% Multiplier (80% max) Frozen FAC;1.25% Multiplier (no max) | Bridged Benefit: 2.50% Multiplier (80% max) Frozen FAC; to 1.25% Multiplier (no max) |
| <b>Bridged Benefit Date:</b>         | 2/28/2017                                                                       | 2/28/2017                                                                            |
| <b>Normal Retirement Age:</b>        | 60                                                                              | 60                                                                                   |
| <b>Vesting:</b>                      | 8 years                                                                         | 8 years                                                                              |
| <b>Early Retirement (Unreduced):</b> | 55/25                                                                           | 55/25                                                                                |
| <b>Early Retirement (Reduced):</b>   | 50/25<br>55/15                                                                  | 50/25<br>55/15                                                                       |
| <b>Final Average Compensation:</b>   | 3 years                                                                         | 3 years                                                                              |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound) before 2/28/2017,<br>0.00% after 2/28/2017                 | 2.50% (Non-Compound) before 2/28/2017,<br>0.00% after 2/28/2017                      |
| <b>Employee Contributions:</b>       | 6.00%                                                                           | 6.00%                                                                                |
| <b>DC Plan for New Hires:</b>        | 5/1/2000                                                                        | 5/1/2000                                                                             |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                          | Yes (Adopted 4/6/1967)                                                               |

**13 - Circuit Ct: Closed to new hires**

|                                      | <b>2018 Valuation</b>      | <b>2017 Valuation</b>      |
|--------------------------------------|----------------------------|----------------------------|
| <b>Benefit Multiplier:</b>           | 2.50% Multiplier (80% max) | 2.50% Multiplier (80% max) |
| <b>Normal Retirement Age:</b>        | 60                         | 60                         |
| <b>Vesting:</b>                      | 6 years                    | 6 years                    |
| <b>Early Retirement (Unreduced):</b> | 55/25                      | 55/25                      |
| <b>Early Retirement (Reduced):</b>   | 50/25<br>55/15             | 50/25<br>55/15             |
| <b>Final Average Compensation:</b>   | 3 years                    | 3 years                    |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound)       | 2.50% (Non-Compound)       |
| <b>Employee Contributions:</b>       | 0.00%                      | 0.00%                      |
| <b>DC Plan for New Hires:</b>        | 1/1/2016                   | 1/1/2016                   |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)     | Yes (Adopted 4/6/1967)     |

**14 - Hlth Dept Un: Closed to new hires**

|                                      | <b>2018 Valuation</b>                                                           | <b>2017 Valuation</b>                                                                |
|--------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit:2.50% Multiplier (80% max) Frozen FAC;1.25% Multiplier (no max) | Bridged Benefit: 2.50% Multiplier (80% max) Frozen FAC; to 1.25% Multiplier (no max) |
| <b>Bridged Benefit Date:</b>         | 11/30/2017                                                                      | 11/30/2017                                                                           |
| <b>Normal Retirement Age:</b>        | 60                                                                              | 60                                                                                   |
| <b>Vesting:</b>                      | 6 years                                                                         | 6 years                                                                              |
| <b>Early Retirement (Unreduced):</b> | 55/25                                                                           | 55/25                                                                                |
| <b>Early Retirement (Reduced):</b>   | 50/25<br>55/15                                                                  | 50/25<br>55/15                                                                       |
| <b>Final Average Compensation:</b>   | 5 years                                                                         | 5 years                                                                              |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound) before 11/30/2017, 0.00% after 11/30/2017                  | 2.50% (Non-Compound) before 11/30/2017, 0.00% after 11/30/2017                       |
| <b>Employee Contributions:</b>       | 6.00%                                                                           | 6.00%                                                                                |
| <b>DC Plan for New Hires:</b>        | 5/1/2000                                                                        | 5/1/2000                                                                             |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                          | Yes (Adopted 4/6/1967)                                                               |

**15 - Dist Crt Tmstr: Closed to new hires**

|                                      | <b>2018 Valuation</b>                                                           | <b>2017 Valuation</b>                                                                |
|--------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit:2.50% Multiplier (80% max) Frozen FAC;1.25% Multiplier (no max) | Bridged Benefit: 2.50% Multiplier (80% max) Frozen FAC; to 1.25% Multiplier (no max) |
| <b>Bridged Benefit Date:</b>         | 11/30/2017                                                                      | 11/30/2017                                                                           |
| <b>Normal Retirement Age:</b>        | 60                                                                              | 60                                                                                   |
| <b>Vesting:</b>                      | 6 years                                                                         | 6 years                                                                              |
| <b>Early Retirement (Unreduced):</b> | 55/25                                                                           | 55/25                                                                                |
| <b>Early Retirement (Reduced):</b>   | 50/25<br>55/15                                                                  | 50/25<br>55/15                                                                       |
| <b>Final Average Compensation:</b>   | 3 years                                                                         | 3 years                                                                              |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound) before 11/30/2017, 0.00% after 11/20/3017                  | 2.50% (Non-Compound) before 11/30/2017, 0.00% after 11/30/2017                       |
| <b>Employee Contributions:</b>       | 6.00%                                                                           | 6.00%                                                                                |
| <b>DC Plan for New Hires:</b>        | 6/1/2000                                                                        | 6/1/2000                                                                             |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                          | Yes (Adopted 4/6/1967)                                                               |

**16 - TPOAM: Closed to new hires**

|                                      | <b>2018 Valuation</b>                                                                                                              | <b>2017 Valuation</b>                                                                                              |
|--------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit:2.50% Multiplier paid to Age 65, 2.25% Multiplier paid after Age 65 (80% max) Frozen FAC;1.25% Multiplier (no max) | Bridged Benefit: 2.50% to Age 65 (80% max), 2.25% after Age 65 (80% max), Frozen FAC; to 1.25% Multiplier (no max) |
| <b>Bridged Benefit Date:</b>         | 12/31/2017                                                                                                                         | 12/31/2017                                                                                                         |
| <b>Normal Retirement Age:</b>        | 60                                                                                                                                 | 60                                                                                                                 |
| <b>Vesting:</b>                      | 8 years                                                                                                                            | 8 years                                                                                                            |
| <b>Early Retirement (Unreduced):</b> | 55/25                                                                                                                              | 55/25                                                                                                              |
| <b>Early Retirement (Reduced):</b>   | 50/25                                                                                                                              | 50/25                                                                                                              |
|                                      | 55/15                                                                                                                              | 55/15                                                                                                              |
| <b>Final Average Compensation:</b>   | 5 years                                                                                                                            | 5 years                                                                                                            |
| <b>Employee Contributions:</b>       | 3.00%                                                                                                                              | 3.00%                                                                                                              |
| <b>DC Plan for New Hires:</b>        | 6/1/2000                                                                                                                           | 6/1/2000                                                                                                           |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                                                                             | Yes (Adopted 4/6/1967)                                                                                             |

**17 - Cirt Crt Spvs: Closed to new hires**

|                                      | <b>2018 Valuation</b>      | <b>2017 Valuation</b>      |
|--------------------------------------|----------------------------|----------------------------|
| <b>Benefit Multiplier:</b>           | 2.50% Multiplier (80% max) | 2.50% Multiplier (80% max) |
| <b>Normal Retirement Age:</b>        | 60                         | 60                         |
| <b>Vesting:</b>                      | 6 years                    | 6 years                    |
| <b>Early Retirement (Unreduced):</b> | 55/25                      | 55/25                      |
| <b>Early Retirement (Reduced):</b>   | 50/25                      | 50/25                      |
|                                      | 55/15                      | 55/15                      |
| <b>Final Average Compensation:</b>   | 5 years                    | 5 years                    |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound)       | 2.50% (Non-Compound)       |
| <b>Employee Contributions:</b>       | 0.00%                      | 0.00%                      |
| <b>DC Plan for New Hires:</b>        | 1/1/2016                   | 1/1/2016                   |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)     | Yes (Adopted 4/6/1967)     |

**18 - Exempt: Closed to new hires**

|                                      | <b>2018 Valuation</b>                                                           | <b>2017 Valuation</b>                                                                |
|--------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit:2.50% Multiplier (80% max) Frozen FAC;1.25% Multiplier (no max) | Bridged Benefit: 2.50% Multiplier (80% max) Frozen FAC; to 1.25% Multiplier (no max) |
| <b>Bridged Benefit Date:</b>         | 12/30/2016                                                                      | 12/30/2016                                                                           |
| <b>Normal Retirement Age:</b>        | 60                                                                              | 60                                                                                   |
| <b>Vesting:</b>                      | 8 years                                                                         | 8 years                                                                              |
| <b>Early Retirement (Unreduced):</b> | 55/25                                                                           | 55/25                                                                                |
| <b>Early Retirement (Reduced):</b>   | 50/25                                                                           | 50/25                                                                                |
|                                      | 55/15                                                                           | 55/15                                                                                |
| <b>Final Average Compensation:</b>   | 3 years                                                                         | 3 years                                                                              |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound)                                                            | 2.50% (Non-Compound)                                                                 |
| <b>Employee Contributions:</b>       | 6.00%                                                                           | 6.00%                                                                                |
| <b>DC Plan for New Hires:</b>        | 5/1/2000                                                                        | 5/1/2000                                                                             |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                          | Yes (Adopted 4/6/1967)                                                               |

**20 - Teamstrs Cmmnd: Closed to new hires**

|                                      | 2018 Valuation             | 2017 Valuation             |
|--------------------------------------|----------------------------|----------------------------|
| <b>Benefit Multiplier:</b>           | 2.80% Multiplier (80% max) | 2.80% Multiplier (80% max) |
| <b>Normal Retirement Age:</b>        | 60                         | 60                         |
| <b>Vesting:</b>                      | 10 years                   | 10 years                   |
| <b>Early Retirement (Unreduced):</b> | 25 & Out                   | 25 & Out                   |
| <b>Early Retirement (Reduced):</b>   | 55/15                      | 55/15                      |
| <b>Final Average Compensation:</b>   | 3 years                    | 3 years                    |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound)       | 2.50% (Non-Compound)       |
| <b>Employee Contributions:</b>       | 1.00%                      | 0.00%                      |
| <b>DC Plan for New Hires:</b>        | 6/1/2000                   | 6/1/2000                   |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)     | Yes (Adopted 4/6/1967)     |

**21 - Dispatch Unit: Closed to new hires**

|                                      | 2018 Valuation             | 2017 Valuation             |
|--------------------------------------|----------------------------|----------------------------|
| <b>Benefit Multiplier:</b>           | 2.25% Multiplier (80% max) | 2.25% Multiplier (80% max) |
| <b>Normal Retirement Age:</b>        | 60                         | 60                         |
| <b>Vesting:</b>                      | 8 years                    | 8 years                    |
| <b>Early Retirement (Unreduced):</b> | 55/25                      | 55/25                      |
| <b>Early Retirement (Reduced):</b>   | 50/25                      | 50/25                      |
|                                      | 55/15                      | 55/15                      |
| <b>Final Average Compensation:</b>   | 5 years                    | 5 years                    |
| <b>Employee Contributions:</b>       | 0.00%                      | 0.00%                      |
| <b>DC Plan for New Hires:</b>        | 6/1/2000                   | 6/1/2000                   |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)     | Yes (Adopted 4/6/1967)     |

**23 - COAM Srgts: Closed to new hires**

|                                      | 2018 Valuation             | 2017 Valuation             |
|--------------------------------------|----------------------------|----------------------------|
| <b>Benefit Multiplier:</b>           | 2.80% Multiplier (80% max) | 2.80% Multiplier (80% max) |
| <b>Normal Retirement Age:</b>        | 60                         | 60                         |
| <b>Vesting:</b>                      | 10 years                   | 10 years                   |
| <b>Early Retirement (Unreduced):</b> | 50/25                      | 50/25                      |
| <b>Early Retirement (Reduced):</b>   | 55/15                      | 55/15                      |
| <b>Final Average Compensation:</b>   | 5 years                    | 5 years                    |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound)       | 2.50% (Non-Compound)       |
| <b>Employee Contributions:</b>       | 0.00%                      | 0.00%                      |
| <b>DC Plan for New Hires:</b>        | 6/1/2000                   | 6/1/2000                   |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)     | Yes (Adopted 4/6/1967)     |

**81 - COA from div 11: Closed to new hires**

|                                      | 2018 Valuation                                                                  | 2017 Valuation                                                                       |
|--------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit:2.50% Multiplier (80% max) Frozen FAC;1.25% Multiplier (no max) | Bridged Benefit: 2.50% Multiplier (80% max) Frozen FAC; to 1.25% Multiplier (no max) |
| <b>Bridged Benefit Date:</b>         | 12/30/2016                                                                      | 12/30/2016                                                                           |
| <b>Normal Retirement Age:</b>        | 60                                                                              | 60                                                                                   |
| <b>Vesting:</b>                      | 8 years                                                                         | 8 years                                                                              |
| <b>Early Retirement (Unreduced):</b> | 55/25                                                                           | 55/25                                                                                |
| <b>Early Retirement (Reduced):</b>   | 50/25<br>55/15                                                                  | 50/25<br>55/15                                                                       |
| <b>Final Average Compensation:</b>   | 5 years                                                                         | 5 years                                                                              |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound)                                                            | 2.50% (Non-Compound)                                                                 |
| <b>Employee Contributions:</b>       | 6.00%                                                                           | 6.00%                                                                                |
| <b>DC Plan for New Hires:</b>        | 12/1/2017                                                                       | 12/1/2017                                                                            |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                          | Yes (Adopted 4/6/1967)                                                               |

**82 - COA from div 12: Closed to new hires**

|                                      | 2018 Valuation                                                                  | 2017 Valuation                                                                       |
|--------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit:2.50% Multiplier (80% max) Frozen FAC;1.25% Multiplier (no max) | Bridged Benefit: 2.50% Multiplier (80% max) Frozen FAC; to 1.25% Multiplier (no max) |
| <b>Bridged Benefit Date:</b>         | 2/28/2017                                                                       | 2/28/2017                                                                            |
| <b>Normal Retirement Age:</b>        | 60                                                                              | 60                                                                                   |
| <b>Vesting:</b>                      | 8 years                                                                         | 8 years                                                                              |
| <b>Early Retirement (Unreduced):</b> | 55/25                                                                           | 55/25                                                                                |
| <b>Early Retirement (Reduced):</b>   | 50/25<br>55/15                                                                  | 50/25<br>55/15                                                                       |
| <b>Final Average Compensation:</b>   | 3 years                                                                         | 3 years                                                                              |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound) before 2/28/2017,<br>0.00% after 2/28/2017                 | 2.50% (Non-Compound)                                                                 |
| <b>Employee Contributions:</b>       | 6.00%                                                                           | 6.00%                                                                                |
| <b>DC Plan for New Hires:</b>        | 12/1/2017                                                                       | 12/1/2017                                                                            |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                          | Yes (Adopted 4/6/1967)                                                               |

**83 - COA from div 18: Closed to new hires**

|                                      | 2018 Valuation                                                                  | 2017 Valuation                                                                       |
|--------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit:2.50% Multiplier (80% max) Frozen FAC;1.25% Multiplier (no max) | Bridged Benefit: 2.50% Multiplier (80% max) Frozen FAC; to 1.25% Multiplier (no max) |
| <b>Bridged Benefit Date:</b>         | 12/30/2016                                                                      | 12/30/2016                                                                           |
| <b>Normal Retirement Age:</b>        | 60                                                                              | 60                                                                                   |
| <b>Vesting:</b>                      | 8 years                                                                         | 8 years                                                                              |
| <b>Early Retirement (Unreduced):</b> | 55/25                                                                           | 55/25                                                                                |
| <b>Early Retirement (Reduced):</b>   | 50/25<br>55/15                                                                  | 50/25<br>55/15                                                                       |
| <b>Final Average Compensation:</b>   | 3 years                                                                         | 3 years                                                                              |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound)                                                            | 2.50% (Non-Compound)                                                                 |
| <b>Employee Contributions:</b>       | 6.00%                                                                           | 6.00%                                                                                |
| <b>DC Plan for New Hires:</b>        | 12/1/2017                                                                       | 12/1/2017                                                                            |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                          | Yes (Adopted 4/6/1967)                                                               |

**84 - DPW from div 01: Closed to new hires**

|                                      | 2018 Valuation                                                                  | 2017 Valuation             |
|--------------------------------------|---------------------------------------------------------------------------------|----------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit:2.50% Multiplier (80% max) Frozen FAC;1.25% Multiplier (no max) | 2.50% Multiplier (80% max) |
| <b>Bridged Benefit Date:</b>         | 11/30/2017                                                                      |                            |
| <b>Normal Retirement Age:</b>        | 60                                                                              | 60                         |
| <b>Vesting:</b>                      | 6 years                                                                         | 6 years                    |
| <b>Early Retirement (Unreduced):</b> | 55/25                                                                           | 55/25                      |
| <b>Early Retirement (Reduced):</b>   | 50/25<br>55/15                                                                  | 50/25<br>55/15             |
| <b>Final Average Compensation:</b>   | 3 years                                                                         | 3 years                    |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound) before<br>11/30/2017, 0.00% after 11/30/2017               | 2.50% (Non-Compound)       |
| <b>Employee Contributions:</b>       | 6.00%                                                                           | 0.00%                      |
| <b>DC Plan for New Hires:</b>        | 12/1/2017                                                                       | 12/1/2017                  |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                          | Yes (Adopted 4/6/1967)     |

**85 - DPW from div 11: Closed to new hires**

|                                      | 2018 Valuation                                                                  | 2017 Valuation                                                                       |
|--------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit:2.50% Multiplier (80% max) Frozen FAC;1.25% Multiplier (no max) | Bridged Benefit: 2.50% Multiplier (80% max) Frozen FAC; to 1.25% Multiplier (no max) |
| <b>Bridged Benefit Date:</b>         | 12/30/2016                                                                      | 12/30/2016                                                                           |
| <b>Normal Retirement Age:</b>        | 60                                                                              | 60                                                                                   |
| <b>Vesting:</b>                      | 8 years                                                                         | 8 years                                                                              |
| <b>Early Retirement (Unreduced):</b> | 55/25                                                                           | 55/25                                                                                |
| <b>Early Retirement (Reduced):</b>   | 50/25<br>55/15                                                                  | 50/25<br>55/15                                                                       |
| <b>Final Average Compensation:</b>   | 5 years                                                                         | 5 years                                                                              |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound)                                                            | 2.50% (Non-Compound)                                                                 |
| <b>Employee Contributions:</b>       | 6.00%                                                                           | 6.00%                                                                                |
| <b>DC Plan for New Hires:</b>        | 12/1/2017                                                                       | 12/1/2017                                                                            |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                          | Yes (Adopted 4/6/1967)                                                               |

**86 - DPW from div 18: Closed to new hires**

|                                      | 2018 Valuation                                                                  | 2017 Valuation                                                                       |
|--------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Benefit Multiplier:</b>           | Bridged Benefit:2.50% Multiplier (80% max) Frozen FAC;1.25% Multiplier (no max) | Bridged Benefit: 2.50% Multiplier (80% max) Frozen FAC; to 1.25% Multiplier (no max) |
| <b>Bridged Benefit Date:</b>         | 12/30/2016                                                                      | 12/30/2016                                                                           |
| <b>Normal Retirement Age:</b>        | 60                                                                              | 60                                                                                   |
| <b>Vesting:</b>                      | 8 years                                                                         | 8 years                                                                              |
| <b>Early Retirement (Unreduced):</b> | 55/25                                                                           | 55/25                                                                                |
| <b>Early Retirement (Reduced):</b>   | 50/25<br>55/15                                                                  | 50/25<br>55/15                                                                       |
| <b>Final Average Compensation:</b>   | 3 years                                                                         | 3 years                                                                              |
| <b>COLA for Future Retirees:</b>     | 2.50% (Non-Compound)                                                            | 2.50% (Non-Compound)                                                                 |
| <b>Employee Contributions:</b>       | 6.00%                                                                           | 6.00%                                                                                |
| <b>DC Plan for New Hires:</b>        | 12/1/2017                                                                       | 12/1/2017                                                                            |
| <b>Act 88:</b>                       | Yes (Adopted 4/6/1967)                                                          | Yes (Adopted 4/6/1967)                                                               |

### Table 3: Participant Summary

| Division                   | 2018 Valuation |                             | 2017 Valuation |                             | 2018 Valuation |                                      |                                          |
|----------------------------|----------------|-----------------------------|----------------|-----------------------------|----------------|--------------------------------------|------------------------------------------|
|                            | Number         | Annual Payroll <sup>1</sup> | Number         | Annual Payroll <sup>1</sup> | Average Age    | Average Benefit Service <sup>2</sup> | Average Eligibility Service <sup>2</sup> |
| 01 - Gnrl Tmstr            |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 1              | \$ 43,700                   | 2              | \$ 88,650                   | 58.9           | 21.3                                 | 21.3                                     |
| Vested Former Employees    | 8              | 59,538                      | 9              | 58,796                      | 54.1           | 8.5                                  | 15.0                                     |
| Retirees and Beneficiaries | 67             | 1,002,008                   | 66             | 976,395                     | 72.6           |                                      |                                          |
| 02 - Deputies POAM         |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 4              | \$ 243,953                  | 4              | \$ 241,901                  | 46.2           | 19.2                                 | 19.2                                     |
| Vested Former Employees    | 3              | 40,192                      | 3              | 45,015                      | 44.6           | 10.9                                 | 12.8                                     |
| Retirees and Beneficiaries | 30             | 879,204                     | 31             | 929,935                     | 68.1           |                                      |                                          |
| 10 - Elctd Empl            |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 1              | \$ 44,954                   | 2              | \$ 160,992                  | 68.2           | 26.0                                 | 26.0                                     |
| Vested Former Employees    | 2              | 71,446                      | 1              | 1,434                       | 55.2           | 16.5                                 | 16.5                                     |
| Retirees and Beneficiaries | 20             | 645,740                     | 20             | 633,812                     | 74.9           |                                      |                                          |
| 11 - Gnrl NonCntrct        |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 2              | \$ 104,098                  | 2              | \$ 101,589                  | 48.0           | 18.8                                 | 18.8                                     |
| Vested Former Employees    | 1              | 3,024                       | 1              | 3,024                       | 53.5           | 4.8                                  | 23.5                                     |
| Retirees and Beneficiaries | 23             | 372,665                     | 23             | 368,451                     | 72.8           |                                      |                                          |
| 12 - AFSCME                |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 1              | \$ 50,516                   | 1              | \$ 49,852                   | 55.6           | 22.1                                 | 22.1                                     |
| Vested Former Employees    | 2              | 28,816                      | 2              | 28,816                      | 51.5           | 10.8                                 | 15.9                                     |
| Retirees and Beneficiaries | 6              | 177,054                     | 6              | 174,363                     | 68.0           |                                      |                                          |
| 13 - Circuit Ct            |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 24             | \$ 1,164,785                | 25             | \$ 1,174,378                | 49.0           | 11.8                                 | 13.3                                     |
| Vested Former Employees    | 6              | 70,265                      | 6              | 70,266                      | 51.5           | 10.5                                 | 11.6                                     |
| Retirees and Beneficiaries | 27             | 609,609                     | 27             | 597,151                     | 68.5           |                                      |                                          |
| 14 - Hlth Dept Un          |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 3              | \$ 127,654                  | 3              | \$ 142,735                  | 57.0           | 26.0                                 | 26.0                                     |
| Vested Former Employees    | 7              | 17,921                      | 8              | 40,627                      | 54.9           | 4.5                                  | 13.1                                     |
| Retirees and Beneficiaries | 28             | 407,737                     | 27             | 387,047                     | 69.7           |                                      |                                          |
| 15 - Dist Crt Tmstr        |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 1              | \$ 61,591                   | 1              | \$ 57,585                   | 47.1           | 24.7                                 | 24.7                                     |
| Vested Former Employees    | 2              | 23,470                      | 2              | 24,298                      | 52.6           | 11.1                                 | 11.1                                     |
| Retirees and Beneficiaries | 15             | 389,064                     | 15             | 388,334                     | 66.6           |                                      |                                          |
| 16 - TPOAM                 |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 1              | \$ 42,497                   | 1              | \$ 42,985                   | 47.4           | 26.3                                 | 26.3                                     |
| Vested Former Employees    | 3              | 23,439                      | 3              | 24,515                      | 57.4           | 11.3                                 | 13.6                                     |
| Retirees and Beneficiaries | 6              | 140,120                     | 6              | 139,535                     | 68.5           |                                      |                                          |

**Table 3 (continued)**

| Division                   | 2018 Valuation |                             | 2017 Valuation |                             | 2018 Valuation |                                      |                                          |
|----------------------------|----------------|-----------------------------|----------------|-----------------------------|----------------|--------------------------------------|------------------------------------------|
|                            | Number         | Annual Payroll <sup>1</sup> | Number         | Annual Payroll <sup>1</sup> | Average Age    | Average Benefit Service <sup>2</sup> | Average Eligibility Service <sup>2</sup> |
| 17 - Cirt Crt Spvs         |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 2              | \$ 148,515                  | 2              | \$ 143,762                  | 51.8           | 20.3                                 | 20.3                                     |
| Vested Former Employees    | 0              | 0                           | 0              | 0                           | 0.0            | 0.0                                  | 0.0                                      |
| Retirees and Beneficiaries | 4              | 111,518                     | 4              | 107,601                     | 70.1           |                                      |                                          |
| 18 - Exempt                |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 4              | \$ 254,297                  | 4              | \$ 250,136                  | 56.3           | 24.0                                 | 24.0                                     |
| Vested Former Employees    | 1              | 23,169                      | 1              | 23,169                      | 57.0           | 18.3                                 | 18.3                                     |
| Retirees and Beneficiaries | 32             | 1,134,052                   | 33             | 1,157,878                   | 67.7           |                                      |                                          |
| 20 - Teamstrs Cmmnd        |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 2              | \$ 158,636                  | 2              | \$ 161,807                  | 46.9           | 23.1                                 | 23.7                                     |
| Vested Former Employees    | 0              | 0                           | 0              | 0                           | 0.0            | 0.0                                  | 0.0                                      |
| Retirees and Beneficiaries | 13             | 677,574                     | 13             | 698,107                     | 66.9           |                                      |                                          |
| 21 - Dispatch Unit         |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 0              | \$ 0                        | 0              | \$ 0                        | 0.0            | 0.0                                  | 0.0                                      |
| Vested Former Employees    | 1              | 26,811                      | 1              | 26,811                      | 58.5           | 21.5                                 | 21.5                                     |
| Retirees and Beneficiaries | 4              | 37,230                      | 4              | 37,230                      | 69.7           |                                      |                                          |
| 23 - COAM Srgts            |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 4              | \$ 300,059                  | 5              | \$ 380,402                  | 48.6           | 23.5                                 | 23.5                                     |
| Vested Former Employees    | 1              | 46,759                      | 1              | 46,760                      | 47.6           | 22.1                                 | 22.1                                     |
| Retirees and Beneficiaries | 8              | 308,846                     | 7              | 275,088                     | 66.8           |                                      |                                          |
| 81 - COA from div 11       |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 0              | \$ 0                        | 0              | \$ 0                        | 0.0            | 0.0                                  | 0.0                                      |
| Vested Former Employees    | 2              | 11,395                      | 2              | 11,395                      | 58.3           | 9.5                                  | 9.5                                      |
| Retirees and Beneficiaries | 5              | 58,229                      | 5              | 56,954                      | 68.5           |                                      |                                          |
| 82 - COA from div 12       |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 0              | \$ 0                        | 0              | \$ 0                        | 0.0            | 0.0                                  | 0.0                                      |
| Vested Former Employees    | 1              | 23,441                      | 1              | 23,441                      | 43.3           | 16.6                                 | 17.5                                     |
| Retirees and Beneficiaries | 0              | 0                           | 0              | 0                           | 0.0            |                                      |                                          |
| 83 - COA from div 18       |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 0              | \$ 0                        | 0              | \$ 0                        | 0.0            | 0.0                                  | 0.0                                      |
| Vested Former Employees    | 0              | 0                           | 0              | 0                           | 0.0            | 0.0                                  | 0.0                                      |
| Retirees and Beneficiaries | 1              | 54,719                      | 1              | 53,447                      | 65.8           |                                      |                                          |
| 84 - DPW from div 01       |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 3              | \$ 118,789                  | 3              | \$ 141,542                  | 52.8           | 26.1                                 | 26.1                                     |
| Vested Former Employees    | 0              | 0                           | 0              | 0                           | 0.0            | 0.0                                  | 0.0                                      |
| Retirees and Beneficiaries | 3              | 71,694                      | 3              | 70,258                      | 66.4           |                                      |                                          |
| 85 - DPW from div 11       |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 0              | \$ 0                        | 0              | \$ 0                        | 0.0            | 0.0                                  | 0.0                                      |
| Vested Former Employees    | 0              | 0                           | 0              | 0                           | 0.0            | 0.0                                  | 0.0                                      |
| Retirees and Beneficiaries | 2              | 23,816                      | 2              | 21,922                      | 78.1           |                                      |                                          |

**Table 3 (continued)**

|                            | 2018 Valuation |                             | 2017 Valuation |                             | 2018 Valuation |                                      |                                          |
|----------------------------|----------------|-----------------------------|----------------|-----------------------------|----------------|--------------------------------------|------------------------------------------|
|                            | Number         | Annual Payroll <sup>1</sup> | Number         | Annual Payroll <sup>1</sup> | Average Age    | Average Benefit Service <sup>2</sup> | Average Eligibility Service <sup>2</sup> |
| <b>Division</b>            |                |                             |                |                             |                |                                      |                                          |
| 86 - DPW from div 18       |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 1              | \$ 55,075                   | 1              | \$ 55,025                   | 58.1           | 26.7                                 | 26.7                                     |
| Vested Former Employees    | 0              | 0                           | 0              | 0                           | 0.0            | 0.0                                  | 0.0                                      |
| Retirees and Beneficiaries | 4              | 135,338                     | 4              | 132,619                     | 65.2           |                                      |                                          |
| <b>Total Municipality</b>  |                |                             |                |                             |                |                                      |                                          |
| Active Employees           | 54             | \$ 2,919,119                | 58             | \$ 3,193,341                | 50.7           | 18.1                                 | 18.8                                     |
| Vested Former Employees    | 40             | 469,686                     | 41             | 428,367                     | 53.2           | 10.2                                 | 14.2                                     |
| Retirees and Beneficiaries | <u>298</u>     | <u>7,236,217</u>            | <u>297</u>     | <u>7,206,127</u>            | <u>70.0</u>    |                                      |                                          |
| <b>Total Participants</b>  | <b>392</b>     |                             | <b>396</b>     |                             |                |                                      |                                          |

<sup>1</sup> Annual payroll for active employees; annual deferred benefits payable for vested former employees; annual benefits being paid for retirees and beneficiaries.

<sup>2</sup> Descriptions can be found under Miscellaneous and Technical Assumptions in the Appendix.

## Table 4: Reported Assets (Market Value)

| Division                              | 2018 Valuation                    |                       | 2017 Valuation                    |                       |
|---------------------------------------|-----------------------------------|-----------------------|-----------------------------------|-----------------------|
|                                       | Employer and Retiree <sup>1</sup> | Employee <sup>2</sup> | Employer and Retiree <sup>1</sup> | Employee <sup>2</sup> |
| 01 - Gnrl Tmstr                       | \$ 4,785,309                      | \$ 4,613              | \$ 5,581,364                      | \$ 598                |
| 02 - Deputies POAM                    | 4,050,168                         | 109,479               | 4,531,570                         | 101,920               |
| 10 - Elctd Empl                       | 3,050,291                         | 19,882                | 3,517,416                         | 9,813                 |
| 11 - Gnrl NonCntrct                   | 1,693,769                         | 12,170                | 2,044,465                         | 5,918                 |
| 12 - AFSCME                           | 1,264,544                         | 5,664                 | 1,428,265                         | 2,565                 |
| 13 - Circuit Ct                       | 6,100,239                         | 0                     | 6,534,398                         | 0                     |
| 14 - Hlth Dept Un                     | 2,952,211                         | 8,479                 | 3,329,227                         | 865                   |
| 15 - Dist Crt Tmstr                   | 1,997,651                         | 18,260                | 2,268,741                         | 14,289                |
| 16 - TPOAM                            | 836,981                           | 11,164                | 947,409                           | 9,736                 |
| 17 - Cirtct Crt Spvs                  | 632,851                           | 0                     | 679,373                           | 0                     |
| 18 - Exempt                           | 6,035,082                         | 29,774                | 6,840,309                         | 14,584                |
| 20 - Teamstrs Cmmnd                   | 3,512,409                         | 5,263                 | 3,854,959                         | 5,128                 |
| 21 - Dispatch Unit                    | 331,899                           | 0                     | 357,379                           | 0                     |
| 23 - COAM Srgts                       | 3,428,046                         | 33,291                | 3,582,770                         | 32,438                |
| 81 - COA from div 11                  | 760,991                           | 0                     | 846,489                           | 0                     |
| 82 - COA from div 12                  | 75,727                            | 0                     | 79,038                            | 0                     |
| 83 - COA from div 18                  | 611,409                           | 0                     | 687,150                           | 0                     |
| 84 - DPW from div 01                  | 974,019                           | 8,100                 | 990,976                           | 944                   |
| 85 - DPW from div 11                  | 111,029                           | 0                     | 131,202                           | 0                     |
| 86 - DPW from div 18                  | 934,347                           | 6,438                 | 1,015,224                         | 3,177                 |
| S1 - Surplus Unassoc.                 | 2,003,265                         | 0                     | 252,986                           | 0                     |
| <b>Municipality Total<sup>3</sup></b> | <b>\$ 46,142,236</b>              | <b>\$ 272,576</b>     | <b>\$ 49,500,710</b>              | <b>\$ 201,975</b>     |
| <b>Combined Assets<sup>3</sup></b>    | <b>\$46,414,811</b>               |                       | <b>\$49,702,685</b>               |                       |

<sup>1</sup> Reserve for Employer Contributions and Benefit Payments.

<sup>2</sup> Reserve for Employee Contributions.

<sup>3</sup> Totals may not add due to rounding.

The December 31, 2018 valuation assets (actuarial value of assets) are equal to 1.095342 times the reported market value of assets (compared to 1.011321 as of December 31, 2017). Refer to the Appendix for a description of the valuation asset derivation and a detailed calculation of valuation assets.

Assets in the Surplus division(s) are employer assets that have been reserved to be used by the employer at some point in the future to stabilize increases in contributions. These assets are not used in calculating the employer contribution for the fiscal year beginning January 1, 2020.

# Table 5: Flow of Valuation Assets

| Year Ended 12/31 | Employer Contributions |            | Employee Contributions | Investment Income (Valuation Assets) | Benefit Payments | Employee Contribution Refunds | Net Transfers | Valuation Asset Balance |
|------------------|------------------------|------------|------------------------|--------------------------------------|------------------|-------------------------------|---------------|-------------------------|
|                  | Required               | Additional |                        |                                      |                  |                               |               |                         |
| 2008             | \$ 3,441,339           |            | \$ 10,208              | \$ 1,735,368                         | \$ (4,564,382)   | \$ 0                          | \$ 0          | \$ 39,109,567           |
| 2009             | 3,572,015              |            | 11,169                 | 1,530,820                            | (4,775,061)      | 0                             | 0             | 39,448,510              |
| 2010             | 3,960,432              |            | 11,704                 | 2,058,865                            | (4,832,231)      | 0                             | 0             | 40,647,280              |
| 2011             | 3,962,869              | \$ 0       | 10,903                 | 2,029,332                            | (5,004,129)      | (11,734)                      | 0             | 41,634,521              |
| 2012             | 3,879,285              | 0          | 10,039                 | 1,769,653                            | (5,382,916)      | 0                             | 0             | 41,910,582              |
| 2013             | 3,964,682              | 0          | 8,727                  | 2,339,803                            | (5,789,889)      | 0                             | 1             | 42,433,906              |
| 2014             | 4,258,800              | 0          | 8,176                  | 2,352,134                            | (6,008,142)      | 0                             | 0             | 43,044,874              |
| 2015             | 4,479,187              | 0          | 6,978                  | 2,054,023                            | (6,270,104)      | 0                             | 0             | 43,314,958              |
| 2016             | 4,782,033              | 0          | 5,907                  | 2,101,238                            | (6,651,752)      | 0                             | 0             | 43,552,384              |
| 2017             | 5,170,991              | 5,843,015  | 44,783                 | 2,840,459                            | (7,186,264)      | 0                             | 0             | 50,265,368              |
| 2018             | 4,054,630              | 1,845,296  | 64,963                 | 1,810,935                            | (7,201,098)      | 0                             | 0             | 50,840,094              |

**Notes:**

Transfers in and out are usually related to the transfer of participants between municipalities, and to employer and employee payments for service credit purchases (if any) that the governing body has approved.

Additional employer contributions, if any, are shown separately starting in 2011. Prior to 2011, additional contributions are combined with the required employer contributions.

The investment income column reflects the recognized investment income based on Valuation Assets. It does not reflect the market value investment return in any given year.

The Valuation Asset balance includes assets from Surplus divisions, if any.

Years where historical information is not available, will be displayed with zero values.

**Table 6: Actuarial Accrued Liabilities and Valuation Assets  
as of December 31, 2018**

|                       | Actuarial Accrued Liability |                               |                               |                    |               | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-----------------------|-----------------------------|-------------------------------|-------------------------------|--------------------|---------------|------------------|-------------------|----------------------------------------------------|
|                       | Active<br>Employees         | Vested<br>Former<br>Employees | Retirees and<br>Beneficiaries | Pending<br>Refunds | Total         |                  |                   |                                                    |
| 01 - Gnrl Tmstr       | \$ 268,271                  | \$ 548,768                    | \$ 10,062,459                 | \$ 0               | \$ 10,879,498 | \$ 5,246,604     | 48.2%             | \$ 5,632,894                                       |
| 02 - Deputies POAM    | 1,447,358                   | 166,572                       | 9,643,578                     | 1,603              | 11,259,111    | 4,556,236        | 40.5%             | 6,702,875                                          |
| 10 - Elctd Empl       | 262,077                     | 1,004,117                     | 6,410,149                     | 0                  | 7,676,343     | 3,362,889        | 43.8%             | 4,313,454                                          |
| 11 - Gnrl NonCntrct   | 268,625                     | 20,393                        | 3,275,880                     | 0                  | 3,564,898     | 1,868,587        | 52.4%             | 1,696,311                                          |
| 12 - AFSCME           | 282,956                     | 213,126                       | 1,947,565                     | 0                  | 2,443,647     | 1,391,311        | 56.9%             | 1,052,336                                          |
| 13 - Circuit Ct       | 3,666,299                   | 567,040                       | 6,649,901                     | 0                  | 10,883,240    | 6,681,848        | 61.4%             | 4,201,392                                          |
| 14 - Hlth Dept Un     | 908,476                     | 140,669                       | 4,202,960                     | 0                  | 5,252,105     | 3,242,968        | 61.7%             | 2,009,137                                          |
| 15 - Dist Crt Tmstr   | 234,208                     | 145,547                       | 4,275,462                     | 0                  | 4,655,217     | 2,208,112        | 47.4%             | 2,447,105                                          |
| 16 - TPOAM            | 150,969                     | 205,356                       | 1,372,132                     | 0                  | 1,728,457     | 929,009          | 53.7%             | 799,448                                            |
| 17 - Cirt Crt Spvs    | 771,351                     | 0                             | 1,212,057                     | 0                  | 1,983,408     | 693,188          | 34.9%             | 1,290,220                                          |
| 18 - Exempt           | 1,346,575                   | 239,187                       | 13,044,869                    | 0                  | 14,630,631    | 6,643,091        | 45.4%             | 7,987,540                                          |
| 20 - Teamstrs Cmmnd   | 1,358,902                   | 0                             | 8,034,314                     | 0                  | 9,393,216     | 3,853,054        | 41.0%             | 5,540,162                                          |
| 21 - Dispatch Unit    | 0                           | 247,576                       | 380,696                       | 0                  | 628,272       | 363,542          | 57.9%             | 264,730                                            |
| 23 - COAM Srgts       | 2,354,709                   | 240,672                       | 3,695,962                     | 0                  | 6,291,343     | 3,791,348        | 60.3%             | 2,499,995                                          |
| 81 - COA from div 11  | 0                           | 131,137                       | 675,899                       | 0                  | 807,036       | 833,546          | 103.3%            | (26,510)                                           |
| 82 - COA from div 12  | 0                           | 82,727                        | 0                             | 0                  | 82,727        | 82,947           | 100.3%            | (220)                                              |
| 83 - COA from div 18  | 0                           | 0                             | 615,862                       | 0                  | 615,862       | 669,702          | 108.7%            | (53,840)                                           |
| 84 - DPW from div 01  | 1,023,145                   | 0                             | 820,431                       | 0                  | 1,843,576     | 1,075,756        | 58.4%             | 767,820                                            |
| 85 - DPW from div 11  | 0                           | 0                             | 187,889                       | 0                  | 187,889       | 121,614          | 64.7%             | 66,275                                             |
| 86 - DPW from div 18  | 357,417                     | 0                             | 1,639,123                     | 0                  | 1,996,540     | 1,030,481        | 51.6%             | 966,059                                            |
| S1 - Surplus Unassoc. | 0                           | 0                             | 0                             | 0                  | 0             | 2,194,261        |                   | (2,194,261)                                        |
| Total                 | \$ 14,701,338               | \$ 3,952,887                  | \$ 78,147,188                 | \$ 1,603           | \$ 96,803,016 | \$ 50,840,094    | 52.5%             | \$ 45,962,922                                      |

Please see the Comments on Asset Smoothing in the Executive Summary of this report.

## Table 7: Actuarial Accrued Liabilities - Comparative Schedule

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2004                          | \$ 78,893,261                  | \$ 42,747,512    | 54%               | \$ 36,145,749                                      |
| 2005                          | 71,993,673                     | 35,193,962       | 49%               | 36,799,711                                         |
| 2006                          | 74,170,541                     | 36,695,376       | 49%               | 37,475,165                                         |
| 2007                          | 76,407,968                     | 38,487,034       | 50%               | 37,920,934                                         |
| 2008                          | 78,874,560                     | 39,109,567       | 50%               | 39,764,993                                         |
| 2009                          | 79,212,816                     | 39,448,510       | 50%               | 39,764,306                                         |
| 2010                          | 80,396,593                     | 40,647,280       | 51%               | 39,749,313                                         |
| 2011                          | 82,943,903                     | 41,634,521       | 50%               | 41,309,382                                         |
| 2012                          | 85,327,602                     | 41,910,582       | 49%               | 43,417,020                                         |
| 2013                          | 86,837,752                     | 42,433,906       | 49%               | 44,403,846                                         |
| 2014                          | 88,858,803                     | 43,044,874       | 48%               | 45,813,929                                         |
| 2015                          | 95,902,694                     | 43,314,958       | 45%               | 52,587,736                                         |
| 2016                          | 97,374,366                     | 43,552,384       | 45%               | 53,821,982                                         |
| 2017                          | 96,848,144                     | 50,265,368       | 52%               | 46,582,776                                         |
| 2018                          | 96,803,016                     | 50,840,094       | 53%               | 45,962,922                                         |

Notes: Actuarial assumptions were revised for the 2004, 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

The Valuation Assets include assets from Surplus divisions, if any.

Years where historical information is not available will be displayed with zero values.

## Tables 8 and 9: Division-Based Comparative Schedules

### Division 01 - Gnrl Tmstr

**Table 8-01: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 10,908,406                  | \$ 6,302,740     | 58%               | \$ 4,605,666                                       |
| 2009                          | 11,561,373                     | 6,558,152        | 57%               | 5,003,221                                          |
| 2010                          | 11,424,423                     | 6,582,556        | 58%               | 4,841,867                                          |
| 2011                          | 11,843,656                     | 6,610,874        | 56%               | 5,232,782                                          |
| 2012                          | 11,985,994                     | 6,465,882        | 54%               | 5,520,112                                          |
| 2013                          | 11,897,652                     | 6,279,954        | 53%               | 5,617,698                                          |
| 2014                          | 12,160,082                     | 6,235,590        | 51%               | 5,924,492                                          |
| 2015                          | 13,011,160                     | 6,090,891        | 47%               | 6,920,269                                          |
| 2016                          | 13,080,775                     | 5,974,224        | 46%               | 7,106,551                                          |
| 2017                          | 10,985,982                     | 5,645,155        | 51%               | 5,340,827                                          |
| 2018                          | 10,879,498                     | 5,246,604        | 48%               | 5,632,894                                          |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-01: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 18               | \$ 742,412        | \$ 39,788                                         | 0.00%                                         |
| 2009                          | 22               | 934,425           | \$ 47,989                                         | 0.00%                                         |
| 2010                          | 20               | 825,902           | \$ 40,777                                         | 0.00%                                         |
| 2011                          | 15               | 597,424           | \$ 41,363                                         | 0.00%                                         |
| 2012                          | 9                | 403,625           | \$ 43,390                                         | 0.00%                                         |
| 2013                          | 9                | 423,524           | \$ 46,314                                         | 0.00%                                         |
| 2014                          | 8                | 385,382           | \$ 51,150                                         | 0.00%                                         |
| 2015                          | 7                | 349,024           | \$ 64,070                                         | 0.00%                                         |
| 2016                          | 5                | 255,896           | \$ 67,849                                         | 0.00%                                         |
| 2017                          | 2                | 88,650            | \$ 38,608                                         | 6.00%                                         |
| 2018                          | 1                | 43,700            | \$ 46,298                                         | 6.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

## Division 02 - Deputies POAM

**Table 8-02: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 10,768,703                  | \$ 4,004,514     | 37%               | \$ 6,764,189                                       |
| 2009                          | 10,701,502                     | 3,953,427        | 37%               | 6,748,075                                          |
| 2010                          | 10,980,374                     | 4,031,566        | 37%               | 6,948,808                                          |
| 2011                          | 10,751,233                     | 3,998,449        | 37%               | 6,752,784                                          |
| 2012                          | 10,428,948                     | 3,943,303        | 38%               | 6,485,645                                          |
| 2013                          | 10,447,819                     | 3,954,931        | 38%               | 6,492,888                                          |
| 2014                          | 10,652,829                     | 3,970,351        | 37%               | 6,682,478                                          |
| 2015                          | 11,374,551                     | 3,941,607        | 35%               | 7,432,944                                          |
| 2016                          | 11,597,058                     | 3,897,250        | 34%               | 7,699,808                                          |
| 2017                          | 11,467,056                     | 4,685,946        | 41%               | 6,781,110                                          |
| 2018                          | 11,259,111                     | 4,556,236        | 40%               | 6,702,875                                          |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-02: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 10               | \$ 482,715        | \$ 51,723                                         | 2.00%                                         |
| 2009                          | 10               | 522,685           | \$ 56,122                                         | 2.00%                                         |
| 2010                          | 11               | 571,704           | \$ 52,616                                         | 2.00%                                         |
| 2011                          | 9                | 495,997           | \$ 50,263                                         | 2.00%                                         |
| 2012                          | 7                | 395,897           | \$ 49,597                                         | 2.00%                                         |
| 2013                          | 7                | 394,590           | \$ 52,281                                         | 2.00%                                         |
| 2014                          | 6                | 337,678           | \$ 56,306                                         | 2.00%                                         |
| 2015                          | 5                | 285,527           | \$ 67,487                                         | 2.00%                                         |
| 2016                          | 4                | 245,141           | \$ 73,179                                         | 2.00%                                         |
| 2017                          | 4                | 241,901           | \$ 51,734                                         | 2.00%                                         |
| 2018                          | 4                | 243,953           | \$ 56,509                                         | 3.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

## Division 10 - Elctd Empl

**Table 8-10: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 5,855,103                   | \$ 3,246,390     | 55%               | \$ 2,608,713                                       |
| 2009                          | 5,851,512                      | 3,258,709        | 56%               | 2,592,803                                          |
| 2010                          | 5,877,052                      | 3,332,315        | 57%               | 2,544,737                                          |
| 2011                          | 5,986,353                      | 3,397,920        | 57%               | 2,588,433                                          |
| 2012                          | 6,461,568                      | 3,408,607        | 53%               | 3,052,961                                          |
| 2013                          | 7,035,577                      | 3,453,063        | 49%               | 3,582,514                                          |
| 2014                          | 7,132,459                      | 3,352,964        | 47%               | 3,779,495                                          |
| 2015                          | 7,612,292                      | 3,266,739        | 43%               | 4,345,553                                          |
| 2016                          | 7,494,558                      | 3,195,450        | 43%               | 4,299,108                                          |
| 2017                          | 7,490,694                      | 3,567,161        | 48%               | 3,923,533                                          |
| 2018                          | 7,676,343                      | 3,362,889        | 44%               | 4,313,454                                          |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-10: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 7                | \$ 371,560        | \$ 21,757                                         | 0.00%                                         |
| 2009                          | 7                | 375,221           | \$ 23,076                                         | 0.00%                                         |
| 2010                          | 7                | 377,111           | \$ 20,561                                         | 0.00%                                         |
| 2011                          | 7                | 389,161           | \$ 21,006                                         | 0.00%                                         |
| 2012                          | 4                | 117,947           | \$ 22,944                                         | 0.00%                                         |
| 2013                          | 5                | 227,538           | \$ 29,513                                         | 0.00%                                         |
| 2014                          | 4                | 217,407           | \$ 32,182                                         | 0.00%                                         |
| 2015                          | 3                | 189,936           | \$ 39,796                                         | 0.00%                                         |
| 2016                          | 2                | 160,757           | \$ 39,129                                         | 10.00%                                        |
| 2017                          | 2                | 160,992           | \$ 28,736                                         | 6.00%                                         |
| 2018                          | 1                | 44,954            | \$ 35,988                                         | 6.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

**Table 8-11: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 5,214,604                   | \$ 3,457,474     | 66%               | \$ 1,757,130                                       |
| 2009                          | 4,588,290                      | 3,084,926        | 67%               | 1,503,364                                          |
| 2010                          | 4,669,757                      | 3,095,343        | 66%               | 1,574,414                                          |
| 2011                          | 4,751,136                      | 3,100,329        | 65%               | 1,650,807                                          |
| 2012                          | 4,839,552                      | 3,025,879        | 63%               | 1,813,673                                          |
| 2013                          | 4,261,412                      | 2,859,952        | 67%               | 1,401,460                                          |
| 2014                          | 4,388,006                      | 2,853,180        | 65%               | 1,534,826                                          |
| 2015                          | 4,787,844                      | 2,752,200        | 58%               | 2,035,644                                          |
| 2016                          | 4,674,825                      | 2,623,510        | 56%               | 2,051,315                                          |
| 2017                          | 3,645,763                      | 2,073,595        | 57%               | 1,572,168                                          |
| 2018                          | 3,564,898                      | 1,868,587        | 52%               | 1,696,311                                          |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-11: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 17               | \$ 604,821        | \$ 17,705                                         | 0.00%                                         |
| 2009                          | 11               | 379,478           | \$ 14,348                                         | 0.00%                                         |
| 2010                          | 11               | 394,718           | \$ 14,172                                         | 0.00%                                         |
| 2011                          | 11               | 405,460           | \$ 14,629                                         | 0.00%                                         |
| 2012                          | 9                | 357,294           | \$ 16,227                                         | 0.00%                                         |
| 2013                          | 7                | 251,095           | \$ 12,413                                         | 0.00%                                         |
| 2014                          | 5                | 186,656           | \$ 14,055                                         | 0.00%                                         |
| 2015                          | 3                | 128,160           | \$ 19,106                                         | 0.00%                                         |
| 2016                          | 2                | 98,670            | \$ 18,616                                         | 10.00%                                        |
| 2017                          | 2                | 101,589           | \$ 11,252                                         | 6.00%                                         |
| 2018                          | 2                | 104,098           | \$ 13,600                                         | 6.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contributon will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

**Table 8-12: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 2,290,121                   | \$ 1,095,951     | 48%               | \$ 1,194,170                                       |
| 2009                          | 2,332,887                      | 1,152,786        | 49%               | 1,180,101                                          |
| 2010                          | 2,312,927                      | 1,215,057        | 53%               | 1,097,870                                          |
| 2011                          | 2,396,865                      | 1,275,124        | 53%               | 1,121,741                                          |
| 2012                          | 2,468,177                      | 1,308,809        | 53%               | 1,159,368                                          |
| 2013                          | 2,289,091                      | 1,223,109        | 53%               | 1,065,982                                          |
| 2014                          | 2,384,378                      | 1,276,646        | 54%               | 1,107,732                                          |
| 2015                          | 2,665,636                      | 1,301,609        | 49%               | 1,364,027                                          |
| 2016                          | 2,552,861                      | 1,320,987        | 52%               | 1,231,874                                          |
| 2017                          | 2,410,941                      | 1,447,028        | 60%               | 963,913                                            |
| 2018                          | 2,443,647                      | 1,391,311        | 57%               | 1,052,336                                          |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-12: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 4                | \$ 197,272        | \$ 10,118                                         | 0.00%                                         |
| 2009                          | 4                | 204,505           | \$ 10,933                                         | 0.00%                                         |
| 2010                          | 3                | 154,836           | \$ 8,753                                          | 0.00%                                         |
| 2011                          | 3                | 152,730           | \$ 8,929                                          | 0.00%                                         |
| 2012                          | 3                | 163,927           | \$ 9,698                                          | 0.00%                                         |
| 2013                          | 3                | 160,508           | \$ 9,443                                          | 0.00%                                         |
| 2014                          | 3                | 164,905           | \$ 10,296                                         | 0.00%                                         |
| 2015                          | 2                | 116,912           | \$ 13,138                                         | 0.00%                                         |
| 2016                          | 1                | 60,452            | \$ 11,737                                         | 0.00%                                         |
| 2017                          | 1                | 49,852            | \$ 6,181                                          | 6.00%                                         |
| 2018                          | 1                | 50,516            | \$ 8,084                                          | 6.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

## Division 13 - Circuit Ct

**Table 8-13: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 5,855,965                   | \$ 3,852,685     | 66%               | \$ 2,003,280                                       |
| 2009                          | 5,928,418                      | 4,139,444        | 70%               | 1,788,974                                          |
| 2010                          | 6,330,011                      | 4,489,559        | 71%               | 1,840,452                                          |
| 2011                          | 6,926,998                      | 4,816,949        | 70%               | 2,110,049                                          |
| 2012                          | 7,523,644                      | 5,033,501        | 67%               | 2,490,143                                          |
| 2013                          | 8,057,792                      | 5,295,395        | 66%               | 2,762,397                                          |
| 2014                          | 8,566,719                      | 5,547,677        | 65%               | 3,019,042                                          |
| 2015                          | 9,852,045                      | 5,847,083        | 59%               | 4,004,962                                          |
| 2016                          | 10,084,874                     | 5,960,208        | 59%               | 4,124,666                                          |
| 2017                          | 10,554,061                     | 6,608,374        | 63%               | 3,945,687                                          |
| 2018                          | 10,883,240                     | 6,681,848        | 61%               | 4,201,392                                          |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-13: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 32               | \$ 1,341,226      | 21.24%                                            | 0.00%                                         |
| 2009                          | 33               | 1,388,691         | 20.55%                                            | 0.00%                                         |
| 2010                          | 33               | 1,421,621         | 20.40%                                            | 0.00%                                         |
| 2011                          | 33               | 1,468,692         | 21.53%                                            | 0.00%                                         |
| 2012                          | 32               | 1,439,084         | 24.31%                                            | 0.00%                                         |
| 2013                          | 33               | 1,486,735         | 24.91%                                            | 0.00%                                         |
| 2014                          | 32               | 1,461,683         | 26.21%                                            | 0.00%                                         |
| 2015                          | 33               | 1,518,027         | \$ 41,748                                         | 0.00%                                         |
| 2016                          | 29               | 1,360,158         | \$ 41,264                                         | 0.00%                                         |
| 2017                          | 25               | 1,174,378         | \$ 39,724                                         | 0.00%                                         |
| 2018                          | 24               | 1,164,785         | \$ 44,247                                         | 0.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

## Division 14 - Hlth Dept Un

**Table 8-14: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 4,178,965                   | \$ 3,255,428     | 78%               | \$ 923,537                                         |
| 2009                          | 4,368,790                      | 3,250,291        | 74%               | 1,118,499                                          |
| 2010                          | 4,487,813                      | 3,289,310        | 73%               | 1,198,503                                          |
| 2011                          | 4,598,531                      | 3,318,801        | 72%               | 1,279,730                                          |
| 2012                          | 4,730,638                      | 3,350,845        | 71%               | 1,379,793                                          |
| 2013                          | 4,678,265                      | 3,273,583        | 70%               | 1,404,682                                          |
| 2014                          | 4,796,527                      | 3,319,338        | 69%               | 1,477,189                                          |
| 2015                          | 5,154,471                      | 3,333,945        | 65%               | 1,820,526                                          |
| 2016                          | 5,310,907                      | 3,337,414        | 63%               | 1,973,493                                          |
| 2017                          | 5,203,339                      | 3,367,792        | 65%               | 1,835,547                                          |
| 2018                          | 5,252,105                      | 3,242,968        | 62%               | 2,009,137                                          |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-14: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 7                | \$ 336,964        | \$ 9,563                                          | 0.00%                                         |
| 2009                          | 8                | 372,920           | \$ 11,990                                         | 0.00%                                         |
| 2010                          | 8                | 382,349           | \$ 11,401                                         | 0.00%                                         |
| 2011                          | 8                | 378,675           | \$ 11,600                                         | 0.00%                                         |
| 2012                          | 8                | 384,699           | \$ 12,747                                         | 0.00%                                         |
| 2013                          | 6                | 297,266           | \$ 12,553                                         | 0.00%                                         |
| 2014                          | 6                | 299,002           | \$ 13,826                                         | 0.00%                                         |
| 2015                          | 6                | 291,538           | \$ 18,009                                         | 0.00%                                         |
| 2016                          | 3                | 147,031           | \$ 19,362                                         | 0.00%                                         |
| 2017                          | 3                | 142,735           | \$ 13,834                                         | 6.00%                                         |
| 2018                          | 3                | 127,654           | \$ 17,179                                         | 6.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

## Division 15 - Dist Crt Tmstr

**Table 8-15: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 4,345,638                   | \$ 1,929,905     | 44%               | \$ 2,415,733                                       |
| 2009                          | 4,378,954                      | 1,959,589        | 45%               | 2,419,365                                          |
| 2010                          | 4,447,711                      | 2,007,391        | 45%               | 2,440,320                                          |
| 2011                          | 4,562,462                      | 2,005,979        | 44%               | 2,556,483                                          |
| 2012                          | 4,805,945                      | 2,047,895        | 43%               | 2,758,050                                          |
| 2013                          | 4,885,373                      | 2,025,622        | 42%               | 2,859,751                                          |
| 2014                          | 4,405,308                      | 2,039,735        | 46%               | 2,365,573                                          |
| 2015                          | 4,695,651                      | 2,090,027        | 45%               | 2,605,624                                          |
| 2016                          | 4,808,098                      | 2,053,610        | 43%               | 2,754,488                                          |
| 2017                          | 4,674,449                      | 2,308,876        | 49%               | 2,365,573                                          |
| 2018                          | 4,655,217                      | 2,208,112        | 47%               | 2,447,105                                          |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-15: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 6                | \$ 270,936        | \$ 19,274                                         | 0.00%                                         |
| 2009                          | 6                | 278,420           | \$ 20,999                                         | 0.00%                                         |
| 2010                          | 3                | 151,218           | \$ 17,746                                         | 0.00%                                         |
| 2011                          | 2                | 103,794           | \$ 18,469                                         | 0.00%                                         |
| 2012                          | 3                | 158,033           | \$ 21,402                                         | 0.00%                                         |
| 2013                          | 2                | 106,549           | \$ 22,507                                         | 0.00%                                         |
| 2014                          | 2                | 108,664           | \$ 19,379                                         | 0.00%                                         |
| 2015                          | 2                | 109,408           | \$ 23,584                                         | 0.00%                                         |
| 2016                          | 1                | 55,969            | \$ 25,888                                         | 0.00%                                         |
| 2017                          | 1                | 57,585            | \$ 17,060                                         | 6.00%                                         |
| 2018                          | 1                | 61,591            | \$ 20,049                                         | 6.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

## Division 16 - TPOAM

**Table 8-16: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 1,376,310                   | \$ 755,555       | 55%               | \$ 620,755                                         |
| 2009                          | 1,355,375                      | 735,807          | 54%               | 619,568                                            |
| 2010                          | 1,384,227                      | 742,329          | 54%               | 641,898                                            |
| 2011                          | 1,386,916                      | 748,754          | 54%               | 638,162                                            |
| 2012                          | 1,435,199                      | 755,765          | 53%               | 679,434                                            |
| 2013                          | 1,481,340                      | 774,752          | 52%               | 706,588                                            |
| 2014                          | 1,524,294                      | 801,609          | 53%               | 722,685                                            |
| 2015                          | 1,632,107                      | 829,760          | 51%               | 802,347                                            |
| 2016                          | 1,716,719                      | 865,724          | 50%               | 850,995                                            |
| 2017                          | 1,722,460                      | 967,981          | 56%               | 754,479                                            |
| 2018                          | 1,728,457                      | 929,009          | 54%               | 799,448                                            |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-16: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 3                | \$ 115,116        | \$ 5,095                                          | 0.67%                                         |
| 2009                          | 3                | 114,927           | \$ 5,469                                          | 0.67%                                         |
| 2010                          | 3                | 119,413           | \$ 5,168                                          | 0.67%                                         |
| 2011                          | 3                | 114,418           | \$ 5,095                                          | 0.67%                                         |
| 2012                          | 3                | 123,280           | \$ 5,693                                          | 0.67%                                         |
| 2013                          | 3                | 124,884           | \$ 6,094                                          | 0.67%                                         |
| 2014                          | 3                | 125,763           | \$ 6,444                                          | 0.67%                                         |
| 2015                          | 3                | 126,371           | \$ 7,705                                          | 0.67%                                         |
| 2016                          | 2                | 84,602            | \$ 8,334                                          | 0.67%                                         |
| 2017                          | 1                | 42,985            | \$ 5,616                                          | 3.00%                                         |
| 2018                          | 1                | 42,497            | \$ 6,744                                          | 3.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

## Division 17 - Cirt Crt Spvs

**Table 8-17: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 1,157,970                   | \$ 417,108       | 36%               | \$ 740,862                                         |
| 2009                          | 1,122,402                      | 404,473          | 36%               | 717,929                                            |
| 2010                          | 1,144,315                      | 392,431          | 34%               | 751,884                                            |
| 2011                          | 1,210,823                      | 383,712          | 32%               | 827,111                                            |
| 2012                          | 1,227,042                      | 372,388          | 30%               | 854,654                                            |
| 2013                          | 1,292,392                      | 374,062          | 29%               | 918,330                                            |
| 2014                          | 1,353,047                      | 402,061          | 30%               | 950,986                                            |
| 2015                          | 1,480,074                      | 430,894          | 29%               | 1,049,180                                          |
| 2016                          | 1,741,484                      | 563,299          | 32%               | 1,178,185                                          |
| 2017                          | 1,808,290                      | 687,064          | 38%               | 1,121,226                                          |
| 2018                          | 1,983,408                      | 693,188          | 35%               | 1,290,220                                          |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-17: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 2                | \$ 143,931        | 40.37%                                            | 0.00%                                         |
| 2009                          | 2                | 138,804           | 40.50%                                            | 0.00%                                         |
| 2010                          | 2                | 141,259           | 41.42%                                            | 0.00%                                         |
| 2011                          | 2                | 150,819           | 42.43%                                            | 0.00%                                         |
| 2012                          | 2                | 150,258           | 46.52%                                            | 0.00%                                         |
| 2013                          | 2                | 153,755           | 48.56%                                            | 0.00%                                         |
| 2014                          | 2                | 156,144           | 49.39%                                            | 0.00%                                         |
| 2015                          | 2                | 154,620           | \$ 7,786                                          | 0.00%                                         |
| 2016                          | 2                | 135,322           | \$ 8,862                                          | 0.00%                                         |
| 2017                          | 2                | 143,762           | \$ 8,972                                          | 0.00%                                         |
| 2018                          | 2                | 148,515           | \$ 10,989                                         | 0.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

## Division 18 - Exempt

**Table 8-18: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 14,556,448                  | \$ 5,726,358     | 39%               | \$ 8,830,090                                       |
| 2009                          | 14,671,925                     | 5,798,178        | 40%               | 8,873,747                                          |
| 2010                          | 14,518,888                     | 6,087,943        | 42%               | 8,430,945                                          |
| 2011                          | 14,915,469                     | 6,363,824        | 43%               | 8,551,645                                          |
| 2012                          | 15,545,517                     | 6,460,995        | 42%               | 9,084,522                                          |
| 2013                          | 16,316,956                     | 6,935,825        | 43%               | 9,381,131                                          |
| 2014                          | 16,727,760                     | 7,071,840        | 42%               | 9,655,920                                          |
| 2015                          | 17,749,384                     | 7,109,819        | 40%               | 10,639,565                                         |
| 2016                          | 17,666,935                     | 7,192,849        | 41%               | 10,474,086                                         |
| 2017                          | 14,834,945                     | 6,932,497        | 47%               | 7,902,448                                          |
| 2018                          | 14,630,631                     | 6,643,091        | 45%               | 7,987,540                                          |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-18: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 11               | \$ 713,776        | \$ 68,134                                         | 0.00%                                         |
| 2009                          | 11               | 728,561           | \$ 74,212                                         | 0.00%                                         |
| 2010                          | 11               | 744,729           | \$ 63,760                                         | 0.00%                                         |
| 2011                          | 10               | 684,084           | \$ 64,433                                         | 0.00%                                         |
| 2012                          | 10               | 638,225           | \$ 71,024                                         | 0.00%                                         |
| 2013                          | 10               | 606,125           | \$ 75,876                                         | 0.00%                                         |
| 2014                          | 9                | 559,302           | \$ 81,750                                         | 0.00%                                         |
| 2015                          | 6                | 377,885           | \$ 95,708                                         | 0.00%                                         |
| 2016                          | 5                | 302,472           | \$ 95,312                                         | 10.00%                                        |
| 2017                          | 4                | 250,136           | \$ 57,582                                         | 6.00%                                         |
| 2018                          | 4                | 254,297           | \$ 63,004                                         | 6.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

## Division 20 - Teamstrs Cmmnd

**Table 8-20: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 7,267,593                   | \$ 2,548,858     | 35%               | \$ 4,718,735                                       |
| 2009                          | 7,284,269                      | 2,587,174        | 36%               | 4,697,095                                          |
| 2010                          | 7,569,203                      | 2,693,042        | 36%               | 4,876,161                                          |
| 2011                          | 8,083,133                      | 2,839,694        | 35%               | 5,243,439                                          |
| 2012                          | 8,157,784                      | 2,850,447        | 35%               | 5,307,337                                          |
| 2013                          | 8,417,028                      | 2,932,435        | 35%               | 5,484,593                                          |
| 2014                          | 9,021,193                      | 3,061,484        | 34%               | 5,959,709                                          |
| 2015                          | 9,591,454                      | 3,051,129        | 32%               | 6,540,325                                          |
| 2016                          | 9,689,864                      | 3,124,028        | 32%               | 6,565,836                                          |
| 2017                          | 9,824,717                      | 3,903,787        | 40%               | 5,920,930                                          |
| 2018                          | 9,393,216                      | 3,853,054        | 41%               | 5,540,162                                          |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-20: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 3                | \$ 213,221        | \$ 34,625                                         | 0.00%                                         |
| 2009                          | 3                | 227,017           | \$ 37,988                                         | 0.00%                                         |
| 2010                          | 2                | 148,104           | \$ 34,478                                         | 0.00%                                         |
| 2011                          | 3                | 231,913           | \$ 38,302                                         | 0.00%                                         |
| 2012                          | 3                | 232,699           | \$ 40,241                                         | 0.00%                                         |
| 2013                          | 2                | 152,793           | \$ 42,841                                         | 0.00%                                         |
| 2014                          | 2                | 150,444           | \$ 49,611                                         | 0.00%                                         |
| 2015                          | 2                | 153,234           | \$ 58,839                                         | 0.00%                                         |
| 2016                          | 2                | 155,506           | \$ 62,012                                         | 0.00%                                         |
| 2017                          | 2                | 161,807           | \$ 44,911                                         | 0.00%                                         |
| 2018                          | 2                | 158,636           | \$ 45,379                                         | 1.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

## Division 21 - Dispatch Unit

**Table 8-21: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 640,145                     | \$ 445,711       | 70%               | \$ 194,434                                         |
| 2009                          | 631,722                        | 429,357          | 68%               | 202,365                                            |
| 2010                          | 630,291                        | 421,358          | 67%               | 208,933                                            |
| 2011                          | 638,318                        | 413,117          | 65%               | 225,201                                            |
| 2012                          | 650,554                        | 403,880          | 62%               | 246,674                                            |
| 2013                          | 442,488                        | 402,032          | 91%               | 40,456                                             |
| 2014                          | 432,045                        | 403,429          | 93%               | 28,616                                             |
| 2015                          | 398,071                        | 374,066          | 94%               | 24,005                                             |
| 2016                          | 612,056                        | 354,837          | 58%               | 257,219                                            |
| 2017                          | 624,357                        | 361,425          | 58%               | 262,932                                            |
| 2018                          | 628,272                        | 363,542          | 58%               | 264,730                                            |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-21: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 1                | \$ 53,406         | \$ 1,763                                          | 0.00%                                         |
| 2009                          | 1                | 54,185            | \$ 1,941                                          | 0.00%                                         |
| 2010                          | 1                | 52,561            | \$ 1,806                                          | 0.00%                                         |
| 2011                          | 1                | 52,940            | \$ 1,919                                          | 0.00%                                         |
| 2012                          | 1                | 55,422            | \$ 2,175                                          | 0.00%                                         |
| 2013                          | 0                | 0                 | \$ 126                                            | 0.00%                                         |
| 2014                          | 0                | 0                 | \$ 236                                            | 0.00%                                         |
| 2015                          | 0                | 0                 | \$ 202                                            | 0.00%                                         |
| 2016                          | 0                | 0                 | \$ 2,590                                          | 0.00%                                         |
| 2017                          | 0                | 0                 | \$ 2,507                                          | 0.00%                                         |
| 2018                          | 0                | 0                 | \$ 2,753                                          | 0.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

## Division 23 - COAM Srgts

**Table 8-23: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 4,458,589                   | \$ 2,070,890     | 46%               | \$ 2,387,699                                       |
| 2009                          | 4,435,397                      | 2,136,197        | 48%               | 2,299,200                                          |
| 2010                          | 4,619,601                      | 2,267,080        | 49%               | 2,352,521                                          |
| 2011                          | 4,892,010                      | 2,360,995        | 48%               | 2,531,015                                          |
| 2012                          | 5,067,040                      | 2,482,386        | 49%               | 2,584,654                                          |
| 2013                          | 5,334,567                      | 2,649,191        | 50%               | 2,685,376                                          |
| 2014                          | 5,314,156                      | 2,708,970        | 51%               | 2,605,186                                          |
| 2015                          | 5,897,954                      | 2,895,189        | 49%               | 3,002,765                                          |
| 2016                          | 6,343,352                      | 3,088,994        | 49%               | 3,254,358                                          |
| 2017                          | 6,197,323                      | 3,656,136        | 59%               | 2,541,187                                          |
| 2018                          | 6,291,343                      | 3,791,348        | 60%               | 2,499,995                                          |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-23: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 7                | \$ 407,318        | \$ 20,338                                         | 0.00%                                         |
| 2009                          | 7                | 428,381           | \$ 20,598                                         | 0.00%                                         |
| 2010                          | 7                | 443,320           | \$ 21,101                                         | 0.00%                                         |
| 2011                          | 7                | 450,709           | \$ 22,051                                         | 0.00%                                         |
| 2012                          | 7                | 454,547           | \$ 23,311                                         | 0.00%                                         |
| 2013                          | 7                | 463,887           | \$ 25,197                                         | 0.00%                                         |
| 2014                          | 6                | 404,907           | \$ 24,938                                         | 0.00%                                         |
| 2015                          | 6                | 413,351           | \$ 30,835                                         | 0.00%                                         |
| 2016                          | 6                | 454,873           | \$ 34,713                                         | 0.00%                                         |
| 2017                          | 5                | 380,402           | \$ 21,322                                         | 0.00%                                         |
| 2018                          | 4                | 300,059           | \$ 22,824                                         | 0.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

**Table 8-81: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 0                           | \$ 0             | 0%                | \$ 0                                               |
| 2009                          | 0                              | 0                | 0%                | 0                                                  |
| 2010                          | 0                              | 0                | 0%                | 0                                                  |
| 2011                          | 0                              | 0                | 0%                | 0                                                  |
| 2012                          | 0                              | 0                | 0%                | 0                                                  |
| 2013                          | 0                              | 0                | 0%                | 0                                                  |
| 2014                          | 0                              | 0                | 0%                | 0                                                  |
| 2015                          | 0                              | 0                | 0%                | 0                                                  |
| 2016                          | 0                              | 0                | 0%                | 0                                                  |
| 2017                          | 799,916                        | 856,072          | 107%              | (56,156)                                           |
| 2018                          | 807,036                        | 833,546          | 103%              | (26,510)                                           |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-81: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 0                | \$ 0              | \$0.00                                            | 0.00%                                         |
| 2009                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2010                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2011                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2012                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2013                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2014                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2015                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2016                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2017                          | 0                | 0                 | \$ 0                                              | 6.00%                                         |
| 2018                          | 0                | 0                 | \$ 0                                              | 6.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

**Table 8-82: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 0                           | \$ 0             | 0%                | \$ 0                                               |
| 2009                          | 0                              | 0                | 0%                | 0                                                  |
| 2010                          | 0                              | 0                | 0%                | 0                                                  |
| 2011                          | 0                              | 0                | 0%                | 0                                                  |
| 2012                          | 0                              | 0                | 0%                | 0                                                  |
| 2013                          | 0                              | 0                | 0%                | 0                                                  |
| 2014                          | 0                              | 0                | 0%                | 0                                                  |
| 2015                          | 0                              | 0                | 0%                | 0                                                  |
| 2016                          | 0                              | 0                | 0%                | 0                                                  |
| 2017                          | 77,851                         | 79,933           | 103%              | (2,082)                                            |
| 2018                          | 82,727                         | 82,947           | 100%              | (220)                                              |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-82: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 0                | \$ 0              | \$0.00                                            | 0.00%                                         |
| 2009                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2010                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2011                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2012                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2013                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2014                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2015                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2016                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2017                          | 0                | 0                 | \$ 0                                              | 6.00%                                         |
| 2018                          | 0                | 0                 | \$ 1                                              | 6.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

**Table 8-83: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 0                           | \$ 0             | 0%                | \$ 0                                               |
| 2009                          | 0                              | 0                | 0%                | 0                                                  |
| 2010                          | 0                              | 0                | 0%                | 0                                                  |
| 2011                          | 0                              | 0                | 0%                | 0                                                  |
| 2012                          | 0                              | 0                | 0%                | 0                                                  |
| 2013                          | 0                              | 0                | 0%                | 0                                                  |
| 2014                          | 0                              | 0                | 0%                | 0                                                  |
| 2015                          | 0                              | 0                | 0%                | 0                                                  |
| 2016                          | 0                              | 0                | 0%                | 0                                                  |
| 2017                          | 620,179                        | 694,929          | 112%              | (74,750)                                           |
| 2018                          | 615,862                        | 669,702          | 109%              | (53,840)                                           |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-83: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 0                | \$ 0              | \$0.00                                            | 0.00%                                         |
| 2009                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2010                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2011                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2012                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2013                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2014                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2015                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2016                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2017                          | 0                | 0                 | \$ 0                                              | 6.00%                                         |
| 2018                          | 0                | 0                 | \$ 0                                              | 6.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

**Table 8-84: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 0                           | \$ 0             | 0%                | \$ 0                                               |
| 2009                          | 0                              | 0                | 0%                | 0                                                  |
| 2010                          | 0                              | 0                | 0%                | 0                                                  |
| 2011                          | 0                              | 0                | 0%                | 0                                                  |
| 2012                          | 0                              | 0                | 0%                | 0                                                  |
| 2013                          | 0                              | 0                | 0%                | 0                                                  |
| 2014                          | 0                              | 0                | 0%                | 0                                                  |
| 2015                          | 0                              | 0                | 0%                | 0                                                  |
| 2016                          | 0                              | 0                | 0%                | 0                                                  |
| 2017                          | 1,885,300                      | 1,003,150        | 53%               | 882,150                                            |
| 2018                          | 1,843,576                      | 1,075,756        | 58%               | 767,820                                            |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-84: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 0                | \$ 0              | \$0.00                                            | 0.00%                                         |
| 2009                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2010                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2011                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2012                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2013                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2014                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2015                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2016                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2017                          | 3                | 141,542           | \$ 7,596                                          | 0.00%                                         |
| 2018                          | 3                | 118,789           | \$ 5,756                                          | 6.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

**Table 8-85: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 0                           | \$ 0             | 0%                | \$ 0                                               |
| 2009                          | 0                              | 0                | 0%                | 0                                                  |
| 2010                          | 0                              | 0                | 0%                | 0                                                  |
| 2011                          | 0                              | 0                | 0%                | 0                                                  |
| 2012                          | 0                              | 0                | 0%                | 0                                                  |
| 2013                          | 0                              | 0                | 0%                | 0                                                  |
| 2014                          | 0                              | 0                | 0%                | 0                                                  |
| 2015                          | 0                              | 0                | 0%                | 0                                                  |
| 2016                          | 0                              | 0                | 0%                | 0                                                  |
| 2017                          | 180,359                        | 132,687          | 74%               | 47,672                                             |
| 2018                          | 187,889                        | 121,614          | 65%               | 66,275                                             |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-85: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 0                | \$ 0              | \$0.00                                            | 0.00%                                         |
| 2009                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2010                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2011                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2012                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2013                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2014                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2015                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2016                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2017                          | 0                | 0                 | \$ 137                                            | 6.00%                                         |
| 2018                          | 0                | 0                 | \$ 427                                            | 6.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

## Division 86 - DPW from div 18

**Table 8-86: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 0                           | \$ 0             | 0%                | \$ 0                                               |
| 2009                          | 0                              | 0                | 0%                | 0                                                  |
| 2010                          | 0                              | 0                | 0%                | 0                                                  |
| 2011                          | 0                              | 0                | 0%                | 0                                                  |
| 2012                          | 0                              | 0                | 0%                | 0                                                  |
| 2013                          | 0                              | 0                | 0%                | 0                                                  |
| 2014                          | 0                              | 0                | 0%                | 0                                                  |
| 2015                          | 0                              | 0                | 0%                | 0                                                  |
| 2016                          | 0                              | 0                | 0%                | 0                                                  |
| 2017                          | 1,840,162                      | 1,029,930        | 56%               | 810,232                                            |
| 2018                          | 1,996,540                      | 1,030,481        | 52%               | 966,059                                            |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

**Table 9-86: Computed Employer Contributions - Comparative Schedule**

| Valuation Date<br>December 31 | Active Employees |                   | Computed<br>Employer<br>Contribution <sup>1</sup> | Employee<br>Contribution<br>Rate <sup>2</sup> |
|-------------------------------|------------------|-------------------|---------------------------------------------------|-----------------------------------------------|
|                               | Number           | Annual<br>Payroll |                                                   |                                               |
| 2008                          | 0                | \$ 0              | \$0.00                                            | 0.00%                                         |
| 2009                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2010                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2011                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2012                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2013                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2014                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2015                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2016                          | 0                | 0                 | \$0.00                                            | 0.00%                                         |
| 2017                          | 1                | 55,025            | \$ 5,030                                          | 6.00%                                         |
| 2018                          | 1                | 55,075            | \$ 7,439                                          | 6.00%                                         |

1 For open divisions, a percent of pay contribution is shown. For closed divisions, a monthly dollar contribution is shown.

2 For each valuation year, the computed employer contribution is based on the employee rate. If the employee rate changes during the applicable fiscal year, the computed employer contribution will be adjusted.

**Note:** The contributions shown in Table 9 for the 12/31/2015 through 12/31/2019 valuations do **not** reflect the phase-in of the increased contribution requirements associated with the new actuarial assumptions. The full contribution without phase-in is shown in Table 9 above. The contribution requirements including the 5-year phase-in are shown on page 2.

See the Benefit Provision History, later in this report, for past benefit provision changes.

Years where historical information is not available, will be displayed with zero values.

## Division S1 - Surplus Unassoc.

**Table 8-S1: Actuarial Accrued Liabilities - Comparative Schedule**

| Valuation Date<br>December 31 | Actuarial<br>Accrued Liability | Valuation Assets | Percent<br>Funded | Unfunded<br>(Overfunded)<br>Accrued<br>Liabilities |
|-------------------------------|--------------------------------|------------------|-------------------|----------------------------------------------------|
| 2008                          | \$ 0                           | \$ 0             |                   | \$ 0                                               |
| 2009                          | 0                              | 0                |                   | 0                                                  |
| 2010                          | 0                              | 0                |                   | 0                                                  |
| 2011                          | 0                              | 0                |                   | 0                                                  |
| 2012                          | 0                              | 0                |                   | 0                                                  |
| 2013                          | 0                              | 0                |                   | 0                                                  |
| 2014                          | 0                              | 0                |                   | 0                                                  |
| 2015                          | 0                              | 0                |                   | 0                                                  |
| 2016                          | 0                              | 0                |                   | 0                                                  |
| 2017                          | 0                              | 255,850          |                   | (255,850)                                          |
| 2018                          | 0                              | 2,194,261        |                   | (2,194,261)                                        |

Notes: Actuarial assumptions were revised for the 2008, 2009, 2010, 2011, 2012 and 2015 actuarial valuations.

Years where historical information is not available, will be displayed with zero values.

## Table 10: Division-Based Layered Amortization Schedule

### Division 01 - Gnrl Tmstr

**Table 10-01: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 5,928,594                  | 15                                        | \$ 5,358,088                               | 13                                         | \$ 531,384                  |
| (Gain)/Loss  | 12/31/2016       | 204,889                       | 11                                        | 201,455                                    | 9                                          | 26,892                      |
| (Gain)/Loss  | 12/31/2017       | (505,001)                     | 10                                        | (517,211)                                  | 9                                          | (69,048)                    |
| Assumption   | 12/31/2017       | (8,277)                       | 10                                        | (8,475)                                    | 9                                          | (1,128)                     |
| Amendment    | 12/31/2017       | (60,700)                      | 10                                        | (62,163)                                   | 9                                          | (8,304)                     |
| (Gain)/Loss  | 12/31/2018       | 573,290                       | 10                                        | 617,720                                    | 10                                         | 75,552                      |
| <b>Total</b> |                  |                               |                                           | <b>\$ 5,589,414</b>                        |                                            | <b>\$ 555,348</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## Division 02 - Deputies POAM

**Table 10-02: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 7,432,944                  | 12                                        | \$ 6,688,341                               | 13                                         | \$ 663,312                  |
| (Gain)/Loss  | 12/31/2016       | 355,859                       | 11                                        | 349,883                                    | 9                                          | 46,716                      |
| (Gain)/Loss  | 12/31/2017       | (710,032)                     | 10                                        | (727,194)                                  | 9                                          | (97,092)                    |
| (Gain)/Loss  | 12/31/2018       | 278,097                       | 10                                        | 299,650                                    | 10                                         | 36,648                      |
| Amendment    | 12/31/2018       | (1,468)                       | 9                                         | (1,582)                                    | 9                                          | (216)                       |
| <b>Total</b> |                  |                               |                                           | <b>\$ 6,609,098</b>                        |                                            | <b>\$ 649,368</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## Division 10 - Elctd Empl

**Table 10-10: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 4,345,553                  | 12                                        | \$ 3,922,580                               | 13                                         | \$ 389,016                  |
| (Gain)/Loss  | 12/31/2016       | 151,855                       | 11                                        | 149,306                                    | 9                                          | 19,932                      |
| Amendment    | 12/31/2016       | (159,817)                     | 11                                        | (157,133)                                  | 9                                          | (20,976)                    |
| (Gain)/Loss  | 12/31/2017       | (240,683)                     | 10                                        | (246,505)                                  | 9                                          | (32,916)                    |
| Amendment    | 12/31/2017       | 4,277                         | 10                                        | 4,380                                      | 9                                          | 588                         |
| (Gain)/Loss  | 12/31/2018       | 574,748                       | 10                                        | 619,291                                    | 10                                         | 75,744                      |
| <b>Total</b> |                  |                               |                                           | <b>\$ 4,291,919</b>                        |                                            | <b>\$ 431,388</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

**Table 10-11: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 1,914,523                  | 15                                        | \$ 1,787,812                               | 13                                         | \$ 177,300                  |
| (Gain)/Loss  | 12/31/2016       | 177,029                       | 11                                        | 174,046                                    | 9                                          | 23,232                      |
| Amendment    | 12/31/2016       | (160,771)                     | 11                                        | (158,072)                                  | 9                                          | (21,108)                    |
| (Gain)/Loss  | 12/31/2017       | (308,940)                     | 10                                        | (316,407)                                  | 9                                          | (42,240)                    |
| Amendment    | 12/31/2017       | 12,156                        | 10                                        | 12,444                                     | 9                                          | 1,656                       |
| (Gain)/Loss  | 12/31/2018       | 175,419                       | 10                                        | 189,014                                    | 10                                         | 23,124                      |
| <b>Total</b> |                  |                               |                                           | <b>\$ 1,688,837</b>                        |                                            | <b>\$ 161,964</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

**Table 10-12: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 1,364,027                  | 12                                        | \$ 1,235,336                               | 13                                         | \$ 122,508                  |
| (Gain)/Loss  | 12/31/2016       | (124,542)                     | 11                                        | (122,446)                                  | 9                                          | (16,344)                    |
| (Gain)/Loss  | 12/31/2017       | (172,843)                     | 10                                        | (177,024)                                  | 9                                          | (23,640)                    |
| Assumption   | 12/31/2017       | (6,381)                       | 10                                        | (6,537)                                    | 9                                          | (876)                       |
| Amendment    | 12/31/2017       | (35,450)                      | 10                                        | (36,311)                                   | 9                                          | (4,848)                     |
| (Gain)/Loss  | 12/31/2018       | 152,222                       | 10                                        | 164,019                                    | 10                                         | 20,064                      |
| <b>Total</b> |                  |                               |                                           | <b>\$ 1,057,037</b>                        |                                            | <b>\$ 96,864</b>            |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

**Table 10-13: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 4,004,962                  | 21                                        | \$ 4,132,740                               | 15                                         | \$ 367,680                  |
| (Gain)/Loss  | 12/31/2016       | (20,037)                      | 19                                        | (21,434)                                   | 15                                         | (1,908)                     |
| (Gain)/Loss  | 12/31/2017       | (196,065)                     | 17                                        | (209,816)                                  | 15                                         | (18,672)                    |
| (Gain)/Loss  | 12/31/2018       | 273,152                       | 15                                        | 294,321                                    | 15                                         | 26,184                      |
| <b>Total</b> |                  |                               |                                           | <b>\$ 4,195,811</b>                        |                                            | <b>\$ 373,284</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

**Table 10-14: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 1,820,526                  | 12                                        | \$ 1,659,063                               | 13                                         | \$ 164,532                  |
| (Gain)/Loss  | 12/31/2016       | 151,791                       | 11                                        | 149,239                                    | 9                                          | 19,920                      |
| (Gain)/Loss  | 12/31/2017       | 48,172                        | 10                                        | 49,337                                     | 9                                          | 6,588                       |
| Assumption   | 12/31/2017       | (26,463)                      | 10                                        | (27,098)                                   | 9                                          | (3,624)                     |
| Amendment    | 12/31/2017       | (112,812)                     | 10                                        | (115,539)                                  | 9                                          | (15,432)                    |
| (Gain)/Loss  | 12/31/2018       | 257,781                       | 10                                        | 277,759                                    | 10                                         | 33,972                      |
| <b>Total</b> |                  |                               |                                           | <b>\$ 1,992,761</b>                        |                                            | <b>\$ 205,956</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

**Table 10-15: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 2,605,624                  | 12                                        | \$ 2,348,549                               | 13                                         | \$ 232,920                  |
| (Gain)/Loss  | 12/31/2016       | 175,733                       | 11                                        | 172,776                                    | 9                                          | 23,064                      |
| (Gain)/Loss  | 12/31/2017       | (177,377)                     | 10                                        | (181,666)                                  | 9                                          | (24,252)                    |
| Assumption   | 12/31/2017       | (9,521)                       | 10                                        | (9,746)                                    | 9                                          | (1,296)                     |
| Amendment    | 12/31/2017       | (132,684)                     | 10                                        | (135,894)                                  | 9                                          | (18,144)                    |
| (Gain)/Loss  | 12/31/2018       | 213,776                       | 10                                        | 230,344                                    | 10                                         | 28,176                      |
| <b>Total</b> |                  |                               |                                           | <b>\$ 2,424,363</b>                        |                                            | <b>\$ 240,468</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

**Table 10-16: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 802,347                    | 12                                        | \$ 723,627                                 | 13                                         | \$ 71,760                   |
| (Gain)/Loss  | 12/31/2016       | 56,432                        | 11                                        | 55,477                                     | 9                                          | 7,404                       |
| (Gain)/Loss  | 12/31/2017       | 1,965                         | 10                                        | 2,007                                      | 9                                          | 264                         |
| Amendment    | 12/31/2017       | (77,290)                      | 10                                        | (79,156)                                   | 9                                          | (10,572)                    |
| (Gain)/Loss  | 12/31/2018       | 84,030                        | 10                                        | 90,542                                     | 10                                         | 11,076                      |
| <b>Total</b> |                  |                               |                                           | <b>\$ 792,497</b>                          |                                            | <b>\$ 79,932</b>            |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## Division 17 - Cirt Crt Spvs

**Table 10-17: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 1,049,180                  | 21                                        | \$ 1,068,437                               | 15                                         | \$ 95,052                   |
| (Gain)/Loss  | 12/31/2016       | 106,649                       | 19                                        | 114,069                                    | 15                                         | 10,152                      |
| (Gain)/Loss  | 12/31/2017       | (70,038)                      | 17                                        | (74,948)                                   | 15                                         | (6,672)                     |
| (Gain)/Loss  | 12/31/2018       | 175,077                       | 15                                        | 188,646                                    | 15                                         | 16,788                      |
| <b>Total</b> |                  |                               |                                           | <b>\$ 1,296,204</b>                        |                                            | <b>\$ 115,320</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## Division 18 - Exempt

**Table 10-18: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 9,393,672                  | 15                                        | \$ 8,657,553                               | 13                                         | \$ 858,600                  |
| (Gain)/Loss  | 12/31/2016       | 347,519                       | 11                                        | 341,679                                    | 9                                          | 45,612                      |
| Amendment    | 12/31/2016       | (363,571)                     | 11                                        | (357,462)                                  | 9                                          | (47,724)                    |
| (Gain)/Loss  | 12/31/2017       | (1,050,238)                   | 10                                        | (1,075,615)                                | 9                                          | (143,604)                   |
| Amendment    | 12/31/2017       | 4,354                         | 10                                        | 4,457                                      | 9                                          | 600                         |
| (Gain)/Loss  | 12/31/2018       | 298,947                       | 10                                        | 322,115                                    | 10                                         | 39,396                      |
| <b>Total</b> |                  |                               |                                           | <b>\$ 7,892,727</b>                        |                                            | <b>\$ 752,880</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

**Table 10-20: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 6,540,325                  | 12                                        | \$ 5,878,211                               | 13                                         | \$ 582,972                  |
| (Gain)/Loss  | 12/31/2016       | 111,436                       | 11                                        | 109,568                                    | 9                                          | 14,628                      |
| (Gain)/Loss  | 12/31/2017       | (445,921)                     | 10                                        | (456,692)                                  | 9                                          | (60,972)                    |
| (Gain)/Loss  | 12/31/2018       | (93,008)                      | 10                                        | (100,216)                                  | 10                                         | (12,264)                    |
| Amendment    | 12/31/2018       | 1,634                         | 9                                         | 1,761                                      | 9                                          | 240                         |
| <b>Total</b> |                  |                               |                                           | <b>\$ 5,432,632</b>                        |                                            | <b>\$ 524,604</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## Division 21 - Dispatch Unit

**Table 10-21: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 24,005                     | 12                                        | \$ 20,881                                  | 13                                         | \$ 2,076                    |
| (Gain)/Loss  | 12/31/2016       | 234,294                       | 11                                        | 230,360                                    | 9                                          | 30,756                      |
| (Gain)/Loss  | 12/31/2017       | (11,704)                      | 10                                        | (11,981)                                   | 9                                          | (1,596)                     |
| (Gain)/Loss  | 12/31/2018       | 13,697                        | 10                                        | 14,759                                     | 10                                         | 1,800                       |
| <b>Total</b> |                  |                               |                                           | <b>\$ 254,019</b>                          |                                            | <b>\$ 33,036</b>            |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

**Table 10-23: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 3,002,765                  | 12                                        | \$ 2,717,303                               | 13                                         | \$ 269,484                  |
| (Gain)/Loss  | 12/31/2016       | 270,710                       | 11                                        | 266,164                                    | 9                                          | 35,532                      |
| (Gain)/Loss  | 12/31/2017       | (638,177)                     | 10                                        | (653,601)                                  | 9                                          | (87,264)                    |
| (Gain)/Loss  | 12/31/2018       | 135,516                       | 10                                        | 146,018                                    | 10                                         | 17,856                      |
| <b>Total</b> |                  |                               |                                           | <b>\$ 2,475,884</b>                        |                                            | <b>\$ 235,608</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## Division 81 - COA from div 11

**Table 10-81: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| (Gain)/Loss  | 12/31/2017       | \$ (56,156)                   | 10                                        | \$ (57,510)                                | 9                                          | \$ (7,680)                  |
| (Gain)/Loss  | 12/31/2018       | 33,996                        | 10                                        | 36,631                                     | 10                                         | 4,476                       |
| <b>Total</b> |                  |                               |                                           | <b>\$ (20,879)</b>                         |                                            | <b>\$ (3,204)</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## Division 82 - COA from div 12

**Table 10-82: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| (Gain)/Loss  | 12/31/2018       | \$ 45                         | 10                                        | \$ 49                                      | 10                                         | \$ 12                       |
| <b>Total</b> |                  |                               |                                           | <b>\$ 49</b>                               |                                            | <b>\$ 12</b>                |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## Division 83 - COA from div 18

**Table 10-83: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| (Gain)/Loss  | 12/31/2017       | \$ (74,750)                   | 10                                        | \$ (76,556)                                | 9                                          | \$ (10,224)                 |
| (Gain)/Loss  | 12/31/2018       | 26,701                        | 10                                        | 28,770                                     | 10                                         | 3,516                       |
| <b>Total</b> |                  |                               |                                           | <b>\$ (47,786)</b>                         |                                            | <b>\$ (6,708)</b>           |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

**Table 10-84: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 991,675                    | 15                                        | \$ 896,249                                 | 13                                         | \$ 88,884                   |
| (Gain)/Loss  | 12/31/2016       | 34,272                        | 11                                        | 33,701                                     | 9                                          | 4,500                       |
| (Gain)/Loss  | 12/31/2017       | (107,218)                     | 10                                        | (109,803)                                  | 9                                          | (14,664)                    |
| (Gain)/Loss  | 12/31/2018       | 33,861                        | 10                                        | 36,485                                     | 10                                         | 4,464                       |
| Amendment    | 12/31/2018       | (100,283)                     | 9                                         | (108,055)                                  | 9                                          | (14,424)                    |
| <b>Total</b> |                  |                               |                                           | <b>\$ 748,577</b>                          |                                            | <b>\$ 68,760</b>            |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## Division 85 - DPW from div 11

**Table 10-85: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 121,121                    | 15                                        | \$ 113,141                                 | 13                                         | \$ 11,220                   |
| (Gain)/Loss  | 12/31/2016       | 11,200                        | 11                                        | 11,013                                     | 9                                          | 1,476                       |
| Amendment    | 12/31/2016       | (10,171)                      | 11                                        | (10,003)                                   | 9                                          | (1,332)                     |
| (Gain)/Loss  | 12/31/2017       | (70,594)                      | 10                                        | (72,304)                                   | 9                                          | (9,648)                     |
| (Gain)/Loss  | 12/31/2018       | 25,854                        | 10                                        | 27,858                                     | 10                                         | 3,408                       |
| <b>Total</b> |                  |                               |                                           | <b>\$ 69,705</b>                           |                                            | <b>\$ 5,124</b>             |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## Division 86 - DPW from div 18

**Table 10-86: Layered Amortization Schedule**

| Type of UAL  | Date Established | Original Balance <sup>1</sup> | Original Amortization Period <sup>2</sup> | Amounts for Fiscal Year Beginning 1/1/2020 |                                            |                             |
|--------------|------------------|-------------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------|-----------------------------|
|              |                  |                               |                                           | Outstanding UAL Balance <sup>3</sup>       | Remaining Amortization Period <sup>2</sup> | Annual Amortization Payment |
| Initial      | 12/31/2015       | \$ 1,245,893                  | 15                                        | \$ 1,148,246                               | 13                                         | \$ 113,880                  |
| (Gain)/Loss  | 12/31/2016       | 46,092                        | 11                                        | 45,317                                     | 9                                          | 6,048                       |
| Amendment    | 12/31/2016       | (48,221)                      | 11                                        | (47,415)                                   | 9                                          | (6,336)                     |
| (Gain)/Loss  | 12/31/2017       | (376,595)                     | 10                                        | (385,698)                                  | 9                                          | (51,492)                    |
| (Gain)/Loss  | 12/31/2018       | 202,630                       | 10                                        | 218,334                                    | 10                                         | 26,700                      |
| <b>Total</b> |                  |                               |                                           | <b>\$ 978,784</b>                          |                                            | <b>\$ 88,800</b>            |

<sup>1</sup> For each type of UAL (layer), this is the original balance as of the date the layer was established.

<sup>2</sup> According to the MERS amortization policy, each type of UAL (layer) is amortized over a specific period (see Appendix on MERS website).

<sup>3</sup> This is the remaining balance as of the valuation date, projected to the beginning of the fiscal year shown above.

**Note:**

This division adopted an alternate amortization policy as allowed by the MERS Board at the September 2016 meeting (this policy is different than the standard MERS amortization policy) based on the results of a study prepared by the actuaries.

The unfunded accrued liability (UAL) as of December 31, 2018 (see Table 6) is projected to the beginning of the fiscal year for which the contributions are being calculated. This allows the 2018 valuation to take into account the expected future contributions that are based on past valuations. Each type of UAL (layer) is amortized over the appropriate period. Please see the Appendix on the MERS website for a detailed description of the amortization policy.

Note: The original balance and original amortization periods prior to 12/31/2018 were received from the prior actuary.

## GASB 68 Information

The following information has been prepared to provide some of the information necessary to complete GASB Statement No. 68 disclosures. Statement 68 is effective for fiscal years beginning after June 15, 2014. Additional resources, including an Implementation Guide, are available at <http://www.mersofmich.com/>.

|                                                                                                                                                                                                                       |               |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| Actuarial Valuation Date:                                                                                                                                                                                             | 12/31/2018    |
| Measurement Date of the Total Pension Liability (TPL):                                                                                                                                                                | 12/31/2018    |
| At 12/31/2018, the following employees were covered by the benefit terms:                                                                                                                                             |               |
| Inactive employees or beneficiaries currently receiving benefits:                                                                                                                                                     | 298           |
| Inactive employees entitled to but not yet receiving benefits (including refunds):                                                                                                                                    | 43            |
| Active employees:                                                                                                                                                                                                     | <u>54</u>     |
|                                                                                                                                                                                                                       | 395           |
| Total Pension Liability as of 12/31/2017 measurement date:                                                                                                                                                            | \$ 94,600,146 |
| Total Pension Liability as of 12/31/2018 measurement date:                                                                                                                                                            | \$ 94,600,786 |
| Service Cost for the year ending on the 12/31/2018 measurement date:                                                                                                                                                  | \$ 328,897    |
| Change in the Total Pension Liability due to:                                                                                                                                                                         |               |
| - Benefit changes <sup>1</sup> :                                                                                                                                                                                      | \$ (97,882)   |
| - Differences between expected and actual experience <sup>2</sup> :                                                                                                                                                   | \$ (322,401)  |
| - Changes in assumptions <sup>2</sup> :                                                                                                                                                                               | \$ 0          |
| <sup>1</sup> A change in liability due to benefit changes is immediately recognized when calculating pension expense for the year.                                                                                    |               |
| <sup>2</sup> Changes in liability due to differences between actual and expected experience, and changes in assumptions, are recognized in pension expense over the average remaining service lives of all employees. |               |
| Average expected remaining service lives of all employees (active and inactive):                                                                                                                                      | 1             |
| Covered employee payroll: (Needed for Required Supplementary Information)                                                                                                                                             | \$ 2,919,119  |
| Sensitivity of the Net Pension Liability to changes in the discount rate:                                                                                                                                             |               |

|                                                   | 1% Decrease<br>(7.00%) | Current Discount<br>Rate (8.00%) | 1% Increase<br>(9.00%) |
|---------------------------------------------------|------------------------|----------------------------------|------------------------|
| Change in Net Pension Liability as of 12/31/2018: | \$ 9,367,729           | \$ -                             | \$ (7,996,224)         |

Note: The current discount rate shown for GASB 68 purposes is higher than the MERS assumed rate of return. This is because for GASB 68 purposes, the discount rate must be gross of administrative expenses, whereas for funding purposes it is net of administrative expenses.

Certain retired members receive a portion of their benefit from the MERS Qualified Excess Benefit Arrangement (QEBA). Please refer to the QEBA letter for additional detail related to the QEBA liability.

## GASB 68 Information

This page is for those municipalities who need to “roll-forward” their total pension liability due to the timing of completion of the actuarial valuation in relation to their fiscal year-end.

The following information has been prepared to provide some of the information necessary to complete GASB Statement No. 68 disclosures. Statement 68 is effective for fiscal years beginning after June 15, 2014. Additional resources, including an Implementation Guide, are available at [www.mersofmich.com](http://www.mersofmich.com).

|                                                        |            |
|--------------------------------------------------------|------------|
| Actuarial Valuation Date:                              | 12/31/2018 |
| Measurement Date of the Total Pension Liability (TPL): | 12/31/2019 |

At 12/31/2018, the following employees were covered by the benefit terms:

|                                                                                    |           |
|------------------------------------------------------------------------------------|-----------|
| Inactive employees or beneficiaries currently receiving benefits:                  | 298       |
| Inactive employees entitled to but not yet receiving benefits (including refunds): | 43        |
| Active employees:                                                                  | <u>54</u> |
|                                                                                    | 395       |

|                                                            |               |
|------------------------------------------------------------|---------------|
| Total Pension Liability as of 12/31/2018 measurement date: | \$ 95,012,108 |
|------------------------------------------------------------|---------------|

|                                                            |               |
|------------------------------------------------------------|---------------|
| Total Pension Liability as of 12/31/2019 measurement date: | \$ 94,872,104 |
|------------------------------------------------------------|---------------|

|                                                                      |            |
|----------------------------------------------------------------------|------------|
| Service Cost for the year ending on the 12/31/2019 measurement date: | \$ 328,490 |
|----------------------------------------------------------------------|------------|

Change in the Total Pension Liability due to:

|                                                                     |              |
|---------------------------------------------------------------------|--------------|
| - Benefit changes <sup>1</sup> :                                    | \$ (110,872) |
| - Differences between expected and actual experience <sup>2</sup> : | \$ (338,516) |
| - Changes in assumptions <sup>2</sup> :                             | \$ 0         |

<sup>1</sup> A change in liability due to benefit changes is immediately recognized when calculating pension expense for the year.

<sup>2</sup> Changes in liability due to differences between actual and expected experience, and changes in assumptions, are recognized in pension expense over the average remaining service lives of all employees.

|                                                                                  |   |
|----------------------------------------------------------------------------------|---|
| Average expected remaining service lives of all employees (active and inactive): | 1 |
|----------------------------------------------------------------------------------|---|

|                                                                           |              |
|---------------------------------------------------------------------------|--------------|
| Covered employee payroll: (Needed for Required Supplementary Information) | \$ 2,919,119 |
|---------------------------------------------------------------------------|--------------|

Sensitivity of the Net Pension Liability to changes in the discount rate:

|                                                   |                               |                                         |                               |  |
|---------------------------------------------------|-------------------------------|-----------------------------------------|-------------------------------|--|
|                                                   | 1% Decrease<br><u>(7.00%)</u> | Current Discount<br>Rate <u>(8.00%)</u> | 1% Increase<br><u>(9.00%)</u> |  |
| Change in Net Pension Liability as of 12/31/2019: | \$ 9,203,530                  | \$ -                                    | \$ (7,874,130)                |  |

Note: The current discount rate shown for GASB 68 purposes is higher than the MERS assumed rate of return.

This is because for GASB 68 purposes, the discount rate must be gross of administrative expenses, whereas for funding purposes it is net of administrative expenses.

Certain retired members receive a portion of their benefit from the MERS Qualified Excess Benefit Arrangement (QEBA). Please refer to the QEBA letter for additional detail related to the QEBA liability.

# Benefit Provision History

The following benefit provision history is provided by MERS. Any corrections to this history or discrepancies between this information and information displayed elsewhere in the valuation report should be reported to MERS. All provisions are listed by date of adoption.

## 01 - Gnrl Tmstr

|            |                                                                                       |
|------------|---------------------------------------------------------------------------------------|
| 12/1/2017  | Non Standard Compensation Definition                                                  |
| 12/1/2017  | 1.25% multiplier                                                                      |
| 12/1/2017  | Participant Contribution Rate 6%                                                      |
| 11/30/2017 | Frozen FAC                                                                            |
| 1/1/2017   | Extended Amortization to 16 yrs (based off 2015 AAV)                                  |
| 12/1/2016  | Service Credit Purchase Estimates - Yes                                               |
| 5/1/2013   | Option B Yes                                                                          |
| 10/1/2008  | Exclude Temporary Employees requiring less than 12 months                             |
| 10/1/2008  | Day of work defined as 75 Hours a Month for All employees.                            |
| 2/1/2004   | Temporary 20 Years & Out (02/01/2004 - 08/03/2004)                                    |
| 2/1/2004   | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (02/01/2004 - 08/03/2004) |
| 1/1/2001   | E 2% COLA Adopted (01/01/2001)                                                        |
| 6/1/2000   | Temporary 18 Years & Out (06/01/2000 - 10/03/2000)                                    |
| 6/1/2000   | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (06/01/2000 - 10/03/2000) |
| 6/1/2000   | DC Adoption Date 06-01-2000                                                           |
| 1/1/2000   | E 2% COLA Adopted (01/01/2000)                                                        |
| 1/1/1999   | Benefit FAC-3 (3 Year Final Average Compensation)                                     |
| 1/1/1999   | Flexible E 2% COLA Adopted (01/01/1999)                                               |
| 1/1/1994   | Benefit B-4 (80% max)                                                                 |
| 3/31/1993  | Blanket Resolution (All Service)                                                      |
| 1/1/1993   | Temporary Benefit B-4 (80% max) (01/01/1993 - 03/02/1993)                             |
| 1/1/1993   | E2 2.5% COLA bridged to 0.0% effective 12/1/2017                                      |
| 12/1/1992  | 6 Year Vesting                                                                        |
| 1/1/1992   | E 2% COLA Adopted (01/01/1992)                                                        |
| 1/1/1991   | Flexible E 2% COLA Adopted (01/01/1991)                                               |
| 12/1/1990  | Benefit B-2                                                                           |
| 1/1/1990   | E 2% COLA Adopted (01/01/1990)                                                        |
| 1/1/1989   | E 2% COLA Adopted (01/01/1989)                                                        |
| 1/1/1988   | Benefit C-2/Base B-1                                                                  |
| 1/1/1988   | E 2% COLA Adopted (01/01/1988)                                                        |
| 1/1/1985   | Member Contribution Rate 0.00%                                                        |
| 1/1/1982   | Benefit C-1 (Old)                                                                     |
| 1/1/1982   | Benefit F55 (With 25 Years of Service)                                                |
| 6/27/1978  | Exclude Temporary Employees                                                           |
| 4/6/1967   | Covered by Act 88                                                                     |
| 1/1/1966   | Benefit FAC-5 (5 Year Final Average Compensation)                                     |
| 1/1/1966   | 10 Year Vesting                                                                       |
| 1/1/1966   | Benefit C (Old)                                                                       |
| 1/1/1966   | Member Contribution Rate 3.00% Under \$4,200.00 - Then 5.00%                          |
|            | Defined Benefit Normal Retirement Age - 60                                            |
|            | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years                   |
|            | Fiscal Month - January                                                                |

## 02 - Deputies POAM

|           |                                                                                       |
|-----------|---------------------------------------------------------------------------------------|
| 1/1/2019  | Participant Contribution Rate 3%                                                      |
| 1/1/2017  | Extended Amortization to 16 yrs (based off 2015 AAV)                                  |
| 12/1/2016 | Service Credit Purchase Estimates - Yes                                               |
| 5/1/2013  | Option B Yes                                                                          |
| 10/1/2008 | Exclude Temporary Employees requiring less than 12 months                             |
| 10/1/2008 | Day of work defined as 75 Hours a Month for All employees.                            |
| 11/1/2005 | Temporary 18 Years & Out (11/01/2005 - 05/01/2006)                                    |
| 11/1/2005 | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (11/01/2005 - 05/01/2006) |
| 5/1/2002  | Temporary 18 Years & Out (05/01/2002 - 11/03/2002)                                    |
| 5/1/2002  | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (05/01/2002 - 11/03/2002) |
| 1/1/2001  | E 2% COLA Adopted (01/01/2001)                                                        |
| 9/1/2000  | Temporary 18 Years & Out (09/01/2000 - 11/03/2000)                                    |
| 9/1/2000  | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (09/01/2000 - 11/03/2000) |
| 7/1/2000  | DC Adoption Date 07-01-2000                                                           |
| 1/1/2000  | E 2% COLA Adopted (01/01/2000)                                                        |
| 1/1/2000  | E2 2.5% COLA for future retirees (01/01/1996)                                         |
| 1/1/1999  | 2.8% Multiplier to Age 65 / B-4 at Age 65 (80% max)                                   |
| 1/1/1999  | Member Contribution Rate 2.00%                                                        |
| 1/1/1999  | Flexible E 2% COLA Adopted (01/01/1999)                                               |
| 1/1/1999  | E2 2.3% COLA for future retirees (01/01/1996)                                         |
| 1/1/1996  | Benefit B-4 (80% max)                                                                 |
| 1/1/1996  | E2 2.5% COLA for future retirees (01/01/1996)                                         |
| 9/1/1994  | Benefit F50 (With 25 Years of Service)                                                |
| 3/31/1993 | Blanket Resolution (All Service)                                                      |
| 1/1/1993  | Benefit FAC-3 (3 Year Final Average Compensation)                                     |
| 1/1/1992  | E 2% COLA Adopted (01/01/1992)                                                        |
| 1/1/1991  | Benefit B-3 (80% max)                                                                 |
| 1/1/1991  | Flexible E 2% COLA Adopted (01/01/1991)                                               |
| 1/1/1990  | E 2% COLA Adopted (01/01/1990)                                                        |
| 1/1/1989  | E 2% COLA Adopted (01/01/1989)                                                        |
| 1/1/1988  | Benefit C-2/Base B-1                                                                  |
| 1/1/1988  | E 2% COLA Adopted (01/01/1988)                                                        |
| 9/1/1984  | Member Contribution Rate 0.00%                                                        |
| 1/1/1982  | Benefit C-1 (Old)                                                                     |
| 1/1/1982  | Benefit F55 (With 25 Years of Service)                                                |
| 6/27/1978 | Exclude Temporary Employees                                                           |
| 4/6/1967  | Covered by Act 88                                                                     |
| 1/1/1966  | Benefit FAC-5 (5 Year Final Average Compensation)                                     |
| 1/1/1966  | 10 Year Vesting                                                                       |
| 1/1/1966  | Benefit C (Old)                                                                       |
| 1/1/1966  | Member Contribution Rate 3.00% Under \$4,200.00 - Then 5.00%                          |
|           | Defined Benefit Normal Retirement Age - 60                                            |
|           | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years                   |
|           | Fiscal Month - January                                                                |

## 10 - Elctd Empl

|          |                                                      |
|----------|------------------------------------------------------|
| 1/1/2018 | Participant Contribution Rate 6%                     |
| 6/1/2017 | Participant Contribution Rate 3.5%                   |
| 1/1/2017 | Extended Amortization to 16 yrs (based off 2015 AAV) |

## 10 - Elctd Empl

|            |                                                                     |
|------------|---------------------------------------------------------------------|
| 1/1/2017   | 1.25% multiplier                                                    |
| 1/1/2017   | Participant Contribution Rate 10%                                   |
| 12/30/2016 | Frozen FAC                                                          |
| 12/1/2016  | Service Credit Purchase Estimates - Yes                             |
| 5/1/2013   | Option B Yes                                                        |
| 10/1/2008  | Exclude Temporary Employees requiring less than 12 months           |
| 10/1/2008  | Day of work defined as 75 Hours a Month for All employees.          |
| 1/1/2001   | Benefit F50 (With 25 Years of Service)                              |
| 1/1/2001   | E 2% COLA Adopted (01/01/2001)                                      |
| 6/1/2000   | DC Adoption Date 06-01-2000                                         |
| 1/1/2000   | E 2% COLA Adopted (01/01/2000)                                      |
| 1/1/2000   | E2 2.5% COLA for future retirees (01/01/1996)                       |
| 1/1/1999   | Flexible E 2% COLA Adopted (01/01/1999)                             |
| 1/1/1999   | E2 2.3% COLA for future retirees (01/01/1996)                       |
| 12/1/1998  | 6 Year Vesting                                                      |
| 1/1/1996   | E2 2.5% COLA for future retirees (01/01/1996)                       |
| 12/1/1995  | Benefit FAC-3 (3 Year Final Average Compensation)                   |
| 1/1/1994   | Benefit B-4 (80% max)                                               |
| 3/31/1993  | Blanket Resolution (All Service)                                    |
| 12/1/1992  | Benefit B-3 (80% max)                                               |
| 1/1/1992   | E 2% COLA Adopted (01/01/1992)                                      |
| 1/1/1991   | Flexible E 2% COLA Adopted (01/01/1991)                             |
| 1/1/1990   | 8 Year Vesting                                                      |
| 1/1/1990   | Benefit F55 (With 25 Years of Service)                              |
| 1/1/1990   | E 2% COLA Adopted (01/01/1990)                                      |
| 1/1/1989   | E 2% COLA Adopted (01/01/1989)                                      |
| 1/1/1988   | 10 Year Vesting                                                     |
| 1/1/1988   | Benefit C-2/Base B-1                                                |
| 1/1/1988   | E 2% COLA Adopted (01/01/1988)                                      |
| 1/1/1985   | Benefit FAC-5 (5 Year Final Average Compensation)                   |
| 1/1/1985   | Member Contribution Rate 0.00%                                      |
| 6/27/1978  | Exclude Temporary Employees                                         |
| 4/6/1967   | Covered by Act 88                                                   |
|            | Defined Benefit Normal Retirement Age - 60                          |
|            | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years |
|            | Fiscal Month - January                                              |

## 11 - Gnrl NonCntrct

|            |                                                            |
|------------|------------------------------------------------------------|
| 1/1/2018   | Participant Contribution Rate 6%                           |
| 6/1/2017   | Participant Contribution Rate 3.5%                         |
| 1/1/2017   | Extended Amortization to 16 yrs (based off 2015 AAV)       |
| 1/1/2017   | 1.25% multiplier                                           |
| 1/1/2017   | Participant Contribution Rate 10%                          |
| 12/30/2016 | Frozen FAC                                                 |
| 12/1/2016  | Service Credit Purchase Estimates - Yes                    |
| 5/1/2013   | Option B Yes                                               |
| 10/1/2008  | Exclude Temporary Employees requiring less than 12 months  |
| 10/1/2008  | Day of work defined as 75 Hours a Month for All employees. |
| 11/1/2001  | Temporary 22 Years & Out (11/01/2001 - 01/03/2002)         |

## 11 - Gnrl NonCntrct

|           |                                                                                       |
|-----------|---------------------------------------------------------------------------------------|
| 11/1/2001 | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (11/01/2001 - 01/03/2002) |
| 1/1/2001  | E 2% COLA Adopted (01/01/2001)                                                        |
| 5/1/2000  | Temporary 18 Years & Out (05/01/2000 - 10/03/2000)                                    |
| 5/1/2000  | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (05/01/2000 - 10/03/2000) |
| 5/1/2000  | DC Adoption Date 05-01-2000                                                           |
| 1/1/2000  | E 2% COLA Adopted (01/01/2000)                                                        |
| 1/1/1999  | Flexible E 2% COLA Adopted (01/01/1999)                                               |
| 1/1/1999  | E2 2.5% COLA for future retirees (01/01/1999)                                         |
| 12/1/1993 | Benefit B-4 (80% max)                                                                 |
| 3/31/1993 | Blanket Resolution (All Service)                                                      |
| 1/5/1993  | Temporary Benefit B-4 (80% max) (01/05/1993 - 07/01/1993)                             |
| 12/1/1992 | Benefit B-3 (80% max)                                                                 |
| 1/1/1992  | E 2% COLA Adopted (01/01/1992)                                                        |
| 1/1/1991  | Flexible E 2% COLA Adopted (01/01/1991)                                               |
| 1/1/1990  | 8 Year Vesting                                                                        |
| 1/1/1990  | Benefit F55 (With 25 Years of Service)                                                |
| 1/1/1990  | E 2% COLA Adopted (01/01/1990)                                                        |
| 1/1/1989  | E 2% COLA Adopted (01/01/1989)                                                        |
| 1/1/1988  | Benefit FAC-5 (5 Year Final Average Compensation)                                     |
| 1/1/1988  | Member Contribution Rate 0.00%                                                        |
| 1/1/1988  | E 2% COLA Adopted (01/01/1988)                                                        |
| 6/27/1978 | Exclude Temporary Employees                                                           |
| 4/6/1967  | Covered by Act 88                                                                     |
|           | Defined Benefit Normal Retirement Age - 60                                            |
|           | Fiscal Month - January                                                                |
|           | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years                   |

## 12 - AFSCME

|           |                                                                                       |
|-----------|---------------------------------------------------------------------------------------|
| 3/1/2017  | 1.25% multiplier                                                                      |
| 3/1/2017  | Participant Contribution Rate 6%                                                      |
| 2/28/2017 | Frozen FAC                                                                            |
| 1/1/2017  | Non Standard Compensation Definition                                                  |
| 1/1/2017  | Extended Amortization to 16 yrs (based off 2015 AAV)                                  |
| 12/1/2016 | Service Credit Purchase Estimates - Yes                                               |
| 5/1/2013  | Option B Yes                                                                          |
| 10/1/2008 | Exclude Temporary Employees requiring less than 12 months                             |
| 10/1/2008 | Day of work defined as 75 Hours a Month for All employees.                            |
| 1/1/2003  | Temporary 20 Years & Out (01/01/2003 - 07/03/2003)                                    |
| 1/1/2003  | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (01/01/2003 - 07/03/2003) |
| 1/1/2001  | Benefit FAC-3 (3 Year Final Average Compensation)                                     |
| 1/1/2001  | E 2% COLA Adopted (01/01/2001)                                                        |
| 5/1/2000  | Temporary 18 Years & Out (05/01/2000 - 09/03/2000)                                    |
| 5/1/2000  | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (05/01/2000 - 09/03/2000) |
| 5/1/2000  | DC Adoption Date 05-01-2000                                                           |
| 1/1/2000  | Flexible E 2% COLA Adopted (01/01/2000)                                               |
| 1/1/2000  | E2 2.5% COLA Bridged to 0% effective 3/1/2017                                         |
| 1/1/1999  | Flexible E 2% COLA Adopted (01/01/1999)                                               |
| 1/1/1995  | 8 Year Vesting                                                                        |
| 12/1/1994 | Benefit B-4 (80% max)                                                                 |

## 12 - AFSCME

|           |                                                                     |
|-----------|---------------------------------------------------------------------|
| 12/1/1993 | 2.25% Multiplier (no max)                                           |
| 3/31/1993 | Blanket Resolution (All Service)                                    |
| 1/1/1992  | E 2% COLA Adopted (01/01/1992)                                      |
| 1/1/1991  | Flexible E 2% COLA Adopted (01/01/1991)                             |
| 1/1/1990  | E 2% COLA Adopted (01/01/1990)                                      |
| 1/1/1989  | E 2% COLA Adopted (01/01/1989)                                      |
| 1/1/1988  | Benefit FAC-5 (5 Year Final Average Compensation)                   |
| 1/1/1988  | 10 Year Vesting                                                     |
| 1/1/1988  | Benefit C-1 (Old)                                                   |
| 1/1/1988  | Benefit F55 (With 25 Years of Service)                              |
| 1/1/1988  | E 2% COLA Adopted (01/01/1988)                                      |
| 1/1/1985  | Member Contribution Rate 0.00%                                      |
| 4/6/1967  | Covered by Act 88                                                   |
|           | Defined Benefit Normal Retirement Age - 60                          |
|           | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years |
|           | Fiscal Month - January                                              |

## 13 - Circuit Ct

|           |                                                                     |
|-----------|---------------------------------------------------------------------|
| 12/1/2016 | Service Credit Purchase Estimates - Yes                             |
| 1/1/2016  | Accelerated to 15-year Amortization                                 |
| 1/1/2016  | DC Adoption Date 01-01-2016                                         |
| 10/1/2008 | Exclude Temporary Employees requiring less than 12 months           |
| 10/1/2008 | Day of work defined as 75 Hours a Month for All employees.          |
| 1/1/2001  | E 2% COLA Adopted (01/01/2001)                                      |
| 1/1/2000  | E 2% COLA Adopted (01/01/2000)                                      |
| 1/1/1999  | Benefit FAC-3 (3 Year Final Average Compensation)                   |
| 1/1/1999  | Flexible E 2% COLA Adopted (01/01/1999)                             |
| 1/1/1999  | E2 2.5% COLA for future retirees (01/01/1999)                       |
| 1/1/1997  | Benefit B-4 (80% max)                                               |
| 1/1/1994  | 6 Year Vesting                                                      |
| 1/1/1994  | Benefit B-3 (80% max)                                               |
| 3/31/1993 | Blanket Resolution (All Service)                                    |
| 1/1/1992  | Benefit FAC-5 (5 Year Final Average Compensation)                   |
| 1/1/1992  | 10 Year Vesting                                                     |
| 1/1/1992  | Benefit C-1 (Old)                                                   |
| 1/1/1992  | Benefit F55 (With 25 Years of Service)                              |
| 1/1/1992  | Member Contribution Rate 0.00%                                      |
| 6/27/1978 | Exclude Temporary Employees                                         |
| 4/6/1967  | Covered by Act 88                                                   |
|           | Defined Benefit Normal Retirement Age - 60                          |
|           | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years |
|           | Fiscal Month - January                                              |

## 14 - Hlth Dept Un

|            |                                                      |
|------------|------------------------------------------------------|
| 12/1/2017  | Non Standard Compensation Definition                 |
| 12/1/2017  | 1.25% multiplier                                     |
| 12/1/2017  | Participant Contribution Rate 6%                     |
| 11/30/2017 | Frozen FAC                                           |
| 1/1/2017   | Extended Amortization to 16 yrs (based off 2015 AAV) |

## 14 - Hlth Dept Un

|           |                                                                                       |
|-----------|---------------------------------------------------------------------------------------|
| 12/1/2016 | Service Credit Purchase Estimates - Yes                                               |
| 5/1/2013  | Option B Yes                                                                          |
| 10/1/2008 | Exclude Temporary Employees requiring less than 12 months                             |
| 10/1/2008 | Day of work defined as 75 Hours a Month for All employees.                            |
| 1/1/2001  | E 2% COLA Adopted (01/01/2001)                                                        |
| 5/1/2000  | Temporary 18 Years & Out (05/01/2000 - 10/03/2000)                                    |
| 5/1/2000  | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (05/01/2000 - 10/03/2000) |
| 5/1/2000  | DC Adoption Date 05-01-2000                                                           |
| 1/1/2000  | E 2% COLA Adopted (01/01/2000)                                                        |
| 1/1/2000  | E2 2.5% COLA bridged to 0.0% effective 12/1/2017                                      |
| 1/1/1999  | Flexible E 2% COLA Adopted (01/01/1999)                                               |
| 1/1/1999  | E2 1.9% COLA for future retirees (07/01/1997)                                         |
| 1/1/1998  | E2 2.5% COLA for future retirees (07/01/1997)                                         |
| 12/1/1993 | Benefit B-4 (80% max)                                                                 |
| 3/31/1993 | Blanket Resolution (All Service)                                                      |
| 6/1/1991  | 6 Year Vesting                                                                        |
| 1/1/1991  | Benefit FAC-5 (5 Year Final Average Compensation)                                     |
| 1/1/1991  | 10 Year Vesting                                                                       |
| 1/1/1991  | Benefit B-2                                                                           |
| 1/1/1991  | Benefit F55 (With 25 Years of Service)                                                |
| 1/1/1991  | Flexible E 2% COLA Adopted (01/01/1991)                                               |
| 1/1/1984  | Member Contribution Rate 0.00%                                                        |
| 6/27/1978 | Exclude Temporary Employees                                                           |
| 4/6/1967  | Covered by Act 88                                                                     |
|           | Defined Benefit Normal Retirement Age - 60                                            |
|           | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years                   |
|           | Fiscal Month - January                                                                |

## 15 - Dist Crt Tmstr

|            |                                                                                       |
|------------|---------------------------------------------------------------------------------------|
| 12/1/2017  | Non Standard Compensation Definition                                                  |
| 12/1/2017  | 1.25% multiplier                                                                      |
| 12/1/2017  | Participant Contribution Rate 6%                                                      |
| 11/30/2017 | Frozen FAC                                                                            |
| 1/1/2017   | Extended Amortization to 16 yrs (based off 2015 AAV)                                  |
| 12/1/2016  | Service Credit Purchase Estimates - Yes                                               |
| 5/1/2013   | Option B Yes                                                                          |
| 10/1/2008  | Exclude Temporary Employees requiring less than 12 months                             |
| 10/1/2008  | Day of work defined as 75 Hours a Month for All employees.                            |
| 7/1/2004   | Temporary 18 Years & Out (07/01/2004 - 01/03/2005)                                    |
| 7/1/2004   | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (07/01/2004 - 01/03/2005) |
| 1/1/2001   | Benefit FAC-3 (3 Year Final Average Compensation)                                     |
| 7/1/2000   | Temporary 18 Years & Out (07/01/2000 - 11/03/2000)                                    |
| 7/1/2000   | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (07/01/2000 - 11/03/2000) |
| 6/1/2000   | DC Adoption Date 06-01-2000                                                           |
| 1/1/1999   | Flexible E 2% COLA Adopted (01/01/1999)                                               |
| 1/1/1996   | E2 2.5% COLA bridged 0.0% effective 12/1/2017                                         |
| 11/1/1995  | Benefit B-4 (80% max)                                                                 |
| 7/1/1993   | 6 Year Vesting                                                                        |
| 3/31/1993  | Blanket Resolution (All Service)                                                      |

## 15 - Dist Crt Tmstr

|           |                                                                     |
|-----------|---------------------------------------------------------------------|
| 10/1/1990 | Benefit C-1 (Old)                                                   |
| 10/1/1990 | Benefit F55 (With 25 Years of Service)                              |
| 10/1/1990 | Member Contribution Rate 0.00%                                      |
| 7/1/1990  | Benefit FAC-5 (5 Year Final Average Compensation)                   |
| 6/1/1990  | 8 Year Vesting                                                      |
| 6/27/1978 | Exclude Temporary Employees                                         |
| 4/6/1967  | Covered by Act 88                                                   |
|           | Defined Benefit Normal Retirement Age - 60                          |
|           | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years |
|           | Fiscal Month - January                                              |

## 16 - TPOAM

|            |                                                                                       |
|------------|---------------------------------------------------------------------------------------|
| 1/1/2018   | 1.25% multiplier                                                                      |
| 1/1/2018   | Participant Contribution Rate 3%                                                      |
| 12/31/2017 | Frozen FAC                                                                            |
| 1/1/2017   | Extended Amortization to 16 yrs (based off 2015 AAV)                                  |
| 12/1/2016  | Service Credit Purchase Estimates - Yes                                               |
| 5/1/2013   | Option B Yes                                                                          |
| 10/1/2008  | Exclude Temporary Employees requiring less than 12 months                             |
| 10/1/2008  | Day of work defined as 75 Hours a Month for All employees.                            |
| 1/1/2002   | B-4 to Age 65 / B-3 at Age 65 (80% max)                                               |
| 1/1/2002   | Member Contribution Rate 0.67%                                                        |
| 6/1/2000   | Temporary 18 Years & Out (06/01/2000 - 09/03/2000)                                    |
| 6/1/2000   | Temporary 3% Multiplier to Age 65 / B-3 at Age 65 (80% max) (06/01/2000 - 09/03/2000) |
| 6/1/2000   | DC Adoption Date 06-01-2000                                                           |
| 1/1/1999   | Flexible E 2% COLA Adopted (01/01/1999)                                               |
| 12/1/1993  | 8 Year Vesting                                                                        |
| 12/1/1993  | Benefit B-3 (80% max)                                                                 |
| 3/31/1993  | Blanket Resolution (All Service)                                                      |
| 1/1/1991   | Benefit F55 (With 25 Years of Service)                                                |
| 1/1/1991   | Flexible E 2% COLA Adopted (01/01/1991)                                               |
| 12/1/1990  | Benefit FAC-5 (5 Year Final Average Compensation)                                     |
| 12/1/1990  | 10 Year Vesting                                                                       |
| 12/1/1990  | Benefit C-2/Base B-1                                                                  |
| 12/1/1990  | Member Contribution Rate 0.00%                                                        |
| 6/27/1978  | Exclude Temporary Employees                                                           |
| 4/6/1967   | Covered by Act 88                                                                     |
|            | Defined Benefit Normal Retirement Age - 60                                            |
|            | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years                   |
|            | Fiscal Month - January                                                                |

## 17 - Cirt Crt Spvs

|           |                                                            |
|-----------|------------------------------------------------------------|
| 12/1/2016 | Service Credit Purchase Estimates - Yes                    |
| 1/1/2016  | Accelerated to 15-year Amortization                        |
| 1/1/2016  | DC Adoption Date 01-01-2016                                |
| 10/1/2008 | Exclude Temporary Employees requiring less than 12 months  |
| 10/1/2008 | Day of work defined as 75 Hours a Month for All employees. |
| 1/1/2001  | E 2% COLA Adopted (01/01/2001)                             |
| 1/1/2000  | E 2% COLA Adopted (01/01/2000)                             |

## 17 - Cirt Crt Spvs

|           |                                                                            |
|-----------|----------------------------------------------------------------------------|
| 1/1/1999  | Flexible E 2% COLA Adopted (01/01/1999)                                    |
| 4/1/1998  | Temporary Benefit F50 (With 20 Years of Service) (04/01/1998 - 08/02/1998) |
| 1/1/1996  | E2 2.5% COLA for future retirees (04/01/1995)                              |
| 4/1/1995  | Benefit B-4 (80% max)                                                      |
| 1/1/1994  | Benefit FAC-5 (5 Year Final Average Compensation)                          |
| 1/1/1994  | 6 Year Vesting                                                             |
| 3/31/1993 | Blanket Resolution (All Service)                                           |
| 10/1/1990 | Benefit F55 (With 25 Years of Service)                                     |
| 10/1/1990 | Member Contribution Rate 0.00%                                             |
| 6/27/1978 | Exclude Temporary Employees                                                |
| 4/6/1967  | Covered by Act 88                                                          |
|           | Defined Benefit Normal Retirement Age - 60                                 |
|           | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years        |
|           | Fiscal Month - January                                                     |

## 18 - Exempt

|            |                                                                                       |
|------------|---------------------------------------------------------------------------------------|
| 1/1/2018   | Participant Contribution Rate 6%                                                      |
| 6/1/2017   | Participant Contribution Rate 3.5%                                                    |
| 1/1/2017   | Extended Amortization to 16 yrs (based off 2015 AAV)                                  |
| 1/1/2017   | 1.25% multiplier                                                                      |
| 1/1/2017   | Participant Contribution Rate 10%                                                     |
| 12/30/2016 | Frozen FAC                                                                            |
| 12/1/2016  | Service Credit Purchase Estimates - Yes                                               |
| 5/1/2013   | Option B Yes                                                                          |
| 10/1/2008  | Exclude Temporary Employees requiring less than 12 months                             |
| 10/1/2008  | Day of work defined as 75 Hours a Month for All employees.                            |
| 1/1/2005   | Temporary 20 Years & Out (01/01/2005 - 07/03/2005)                                    |
| 1/1/2005   | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (01/01/2005 - 07/03/2005) |
| 7/1/2000   | Temporary 18 Years & Out (07/01/2000 - 01/03/2001)                                    |
| 7/1/2000   | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (07/01/2000 - 01/03/2001) |
| 5/1/2000   | DC Adoption Date 05-01-2000                                                           |
| 1/1/2000   | E2 2.5% COLA for future retirees (01/01/1996)                                         |
| 1/1/1999   | Benefit FAC-3 (3 Year Final Average Compensation)                                     |
| 1/1/1999   | E2 2.3% COLA for future retirees (01/01/1996)                                         |
| 1/1/1999   | Flexible E 2% COLA Adopted (01/01/1999)                                               |
| 1/1/1996   | E2 2.5% COLA for future retirees (01/01/1996)                                         |
| 12/1/1993  | 8 Year Vesting                                                                        |
| 12/1/1993  | Benefit B-4 (80% max)                                                                 |
| 12/1/1993  | Benefit F55 (With 25 Years of Service)                                                |
| 12/1/1993  | Member Contribution Rate 0.00%                                                        |
| 3/31/1993  | Blanket Resolution (All Service)                                                      |
| 1/1/1993   | Benefit FAC-5 (5 Year Final Average Compensation)                                     |
| 1/1/1992   | Flexible E 2% COLA Adopted (01/01/1992)                                               |
| 6/27/1978  | Exclude Temporary Employees                                                           |
| 4/6/1967   | Covered by Act 88                                                                     |
|            | Defined Benefit Normal Retirement Age - 60                                            |
|            | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years                   |
|            | Fiscal Month - January                                                                |

## 20 - Teamstrs Cmmnd

|           |                                                                                              |
|-----------|----------------------------------------------------------------------------------------------|
| 1/1/2019  | Participant Contribution Rate 1%                                                             |
| 1/1/2017  | Extended Amortization to 16 yrs (based off 2015 AAV)                                         |
| 12/1/2016 | Service Credit Purchase Estimates - Yes                                                      |
| 5/1/2013  | Option B Yes                                                                                 |
| 10/1/2008 | Exclude Temporary Employees requiring less than 12 months                                    |
| 10/1/2008 | Day of work defined as 75 Hours a Month for All employees.                                   |
| 7/1/2002  | Temporary 20 Years & Out (07/01/2002 - 01/03/2003)                                           |
| 7/1/2002  | Temporary 3% Multiplier to Age 65 / 2.8% Mult. at Age 65 (80% max) (07/01/2002 - 01/03/2003) |
| 10/1/2000 | Temporary 18 Years & Out (10/01/2000 - 12/03/2000)                                           |
| 10/1/2000 | Temporary 3% Multiplier to Age 65 / 2.8% Mult. at Age 65 (80% max) (10/01/2000 - 12/03/2000) |
| 6/1/2000  | DC Adoption Date 06-01-2000                                                                  |
| 1/1/2000  | 25 Years & Out                                                                               |
| 1/1/2000  | E2 2.5% COLA for future retirees (07/01/1996)                                                |
| 1/1/1999  | E2 2.3% COLA for future retirees (07/01/1996)                                                |
| 1/1/1999  | Flexible E 2% COLA Adopted (01/01/1999)                                                      |
| 1/1/1998  | 2.8% Multiplier (80% max)                                                                    |
| 1/1/1997  | E2 2.5% COLA for future retirees (07/01/1996)                                                |
| 7/1/1996  | Benefit FAC-3 (3 Year Final Average Compensation)                                            |
| 12/1/1994 | Benefit B-4 (80% max)                                                                        |
| 3/31/1993 | Blanket Resolution (All Service)                                                             |
| 12/1/1992 | Benefit B-3 (80% max)                                                                        |
| 1/1/1991  | Flexible E 2% COLA Adopted (01/01/1991)                                                      |
| 1/1/1987  | Benefit FAC-5 (5 Year Final Average Compensation)                                            |
| 1/1/1987  | 10 Year Vesting                                                                              |
| 1/1/1987  | Benefit C-2/Base B-1                                                                         |
| 1/1/1987  | Benefit F55 (With 25 Years of Service)                                                       |
| 1/1/1987  | Member Contribution Rate 0.00%                                                               |
| 6/27/1978 | Exclude Temporary Employees                                                                  |
| 4/6/1967  | Covered by Act 88                                                                            |
|           | Defined Benefit Normal Retirement Age - 60                                                   |
|           | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years                          |
|           | Fiscal Month - January                                                                       |

## 21 - Dispatch Unit

|           |                                                                                       |
|-----------|---------------------------------------------------------------------------------------|
| 1/1/2017  | Extended Amortization to 16 yrs (based off 2015 AAV)                                  |
| 12/1/2016 | Service Credit Purchase Estimates - Yes                                               |
| 5/1/2013  | Option B Yes                                                                          |
| 10/1/2008 | Exclude Temporary Employees requiring less than 12 months                             |
| 10/1/2008 | Day of work defined as 75 Hours a Month for All employees.                            |
| 1/1/2005  | Temporary 20 Years & Out (01/01/2005 - 07/03/2005)                                    |
| 1/1/2005  | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (01/01/2005 - 07/03/2005) |
| 6/1/2000  | Temporary 18 Years & Out (06/01/2000 - 10/03/2000)                                    |
| 6/1/2000  | Temporary 3% Multiplier to Age 65 / B-3 at Age 65 (80% max) (06/01/2000 - 10/03/2000) |
| 6/1/2000  | DC Adoption Date 06-01-2000                                                           |
| 1/1/1999  | Flexible E 2% COLA Adopted (01/01/1999)                                               |
| 12/1/1993 | 8 Year Vesting                                                                        |
| 3/31/1993 | Blanket Resolution (All Service)                                                      |
| 10/1/1992 | Benefit B-3 (80% max)                                                                 |
| 1/1/1991  | Flexible E 2% COLA Adopted (01/01/1991)                                               |

## 21 - Dispatch Unit

|           |                                                                     |
|-----------|---------------------------------------------------------------------|
| 10/1/1990 | Benefit FAC-5 (5 Year Final Average Compensation)                   |
| 10/1/1990 | 10 Year Vesting                                                     |
| 10/1/1990 | Benefit F55 (With 25 Years of Service)                              |
| 10/1/1990 | Member Contribution Rate 0.00%                                      |
| 6/27/1978 | Exclude Temporary Employees                                         |
| 4/6/1967  | Covered by Act 88                                                   |
|           | Defined Benefit Normal Retirement Age - 60                          |
|           | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years |
|           | Fiscal Month - January                                              |

## 23 - COAM Srgts

|           |                                                                                              |
|-----------|----------------------------------------------------------------------------------------------|
| 1/1/2017  | Extended Amortization to 16 yrs (based off 2015 AAV)                                         |
| 12/1/2016 | Service Credit Purchase Estimates - Yes                                                      |
| 5/1/2013  | Option B Yes                                                                                 |
| 10/1/2008 | Exclude Temporary Employees requiring less than 12 months                                    |
| 10/1/2008 | Day of work defined as 75 Hours a Month for All employees.                                   |
| 9/1/2003  | Temporary 18 Years & Out (09/01/2003 - 12/03/2003)                                           |
| 9/1/2003  | Temporary 3% Multiplier to Age 65 / 2.8% Mult. at Age 65 (80% max) (09/01/2003 - 12/03/2003) |
| 6/1/2000  | Temporary 18 Years & Out (06/01/2000 - 08/03/2000)                                           |
| 6/1/2000  | Temporary 3% Multiplier to Age 65 / 2.8% Mult. at Age 65 (80% max) (06/01/2000 - 08/03/2000) |
| 6/1/2000  | DC Adoption Date 06-01-2000                                                                  |
| 1/1/1999  | 2.8% Multiplier (80% max)                                                                    |
| 1/1/1999  | Flexible E 2% COLA Adopted (01/01/1999)                                                      |
| 1/1/1995  | Benefit F50 (With 25 Years of Service)                                                       |
| 1/1/1994  | E2 2.5% COLA for future retirees (12/01/1993)                                                |
| 12/1/1993 | Benefit B-4 (80% max)                                                                        |
| 12/1/1993 | Benefit F55 (With 25 Years of Service)                                                       |
| 12/1/1993 | Member Contribution Rate 0.00%                                                               |
| 3/31/1993 | Blanket Resolution (All Service)                                                             |
| 12/1/1990 | Benefit FAC-5 (5 Year Final Average Compensation)                                            |
| 12/1/1990 | 10 Year Vesting                                                                              |
| 12/1/1990 | Benefit B-3 (80% max)                                                                        |
| 6/27/1978 | Exclude Temporary Employees                                                                  |
| 4/6/1967  | Covered by Act 88                                                                            |
|           | Defined Benefit Normal Retirement Age - 60                                                   |
|           | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years                          |
|           | Fiscal Month - January                                                                       |

## 81 - COA from div 11

|           |                                                                     |
|-----------|---------------------------------------------------------------------|
| 1/1/2018  | Participant Contribution Rate 6%                                    |
| 12/1/2017 | Benefit FAC-5 (5 Year Final Average Compensation)                   |
| 12/1/2017 | 8 Year Vesting                                                      |
| 12/1/2017 | Exclude Temporary Employees requiring less than 12 months           |
| 12/1/2017 | Day of work defined as 75 Hours a Month for All employees.          |
| 12/1/2017 | Service Credit Purchase Estimates - Yes                             |
| 12/1/2017 | Defined Benefit Normal Retirement Age - 60                          |
| 12/1/2017 | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years |
| 12/1/2017 | Participant Contribution Rate 3.5%                                  |
| 12/1/2017 | DC Adoption Date 12-01-2017                                         |

## 81 - COA from div 11

|            |                                                                                       |
|------------|---------------------------------------------------------------------------------------|
| 1/1/2017   | Extended Amortization to 16 yrs (based off 2016 AAV)                                  |
| 1/1/2017   | 1.25% multiplier                                                                      |
| 12/30/2016 | Frozen FAC                                                                            |
| 5/1/2013   | Option B Yes                                                                          |
| 11/1/2001  | Temporary 22 Years & Out (11/01/2001 - 01/03/2002)                                    |
| 11/1/2001  | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (11/01/2001 - 01/03/2002) |
| 5/1/2000   | Temporary 18 Years & Out (05/01/2000 - 10/03/2000)                                    |
| 5/1/2000   | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (05/01/2000 - 10/03/2000) |
| 1/1/1999   | E2 2.5% COLA for future retirees (1/1/1999)                                           |
| 12/1/1993  | Benefit B-4 (80% max)                                                                 |
| 3/31/1993  | Blanket Resolution (All Service)                                                      |
| 1/5/1993   | Temporary Benefit B-4 (80% max) (01/05/1993 - 07/01/1993)                             |
| 12/1/1992  | Benefit B-3 (80% max)                                                                 |
| 1/1/1990   | Benefit F55 (With 25 Years of Service)                                                |
| 4/6/1967   | Covered by Act 88                                                                     |
|            | Fiscal Month - January                                                                |

## 82 - COA from div 12

|           |                                                                                       |
|-----------|---------------------------------------------------------------------------------------|
| 12/1/2017 | Benefit FAC-3 (3 Year Final Average Compensation)                                     |
| 12/1/2017 | 8 Year Vesting                                                                        |
| 12/1/2017 | Exclude Temporary Employees requiring less than 12 months                             |
| 12/1/2017 | Day of work defined as 75 Hours a Month for All employees.                            |
| 12/1/2017 | Service Credit Purchase Estimates - Yes                                               |
| 12/1/2017 | Defined Benefit Normal Retirement Age - 60                                            |
| 12/1/2017 | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years                   |
| 12/1/2017 | Participant Contribution Rate 6%                                                      |
| 12/1/2017 | DC Adoption Date 12-01-2017                                                           |
| 3/1/2017  | 1.25% multiplier                                                                      |
| 2/28/2017 | Frozen FAC                                                                            |
| 1/1/2017  | Non Standard Compensation Definition                                                  |
| 1/1/2017  | Extended Amortization to 16 yrs (based off 2016 AAV)                                  |
| 5/1/2013  | Option B Yes                                                                          |
| 1/1/2003  | Temporary 20 Years & Out (01/01/2003 - 07/03/2003)                                    |
| 1/1/2003  | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (01/01/2003 - 07/03/2003) |
| 5/1/2000  | Temporary 18 Years & Out (05/01/2000 - 09/03/2000)                                    |
| 5/1/2000  | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (05/01/2000 - 09/03/2000) |
| 1/1/2000  | E2 2.5% COLA Bridged to 0% effective 3/1/2017                                         |
| 12/1/1994 | Benefit B-4 (80% max)                                                                 |
| 12/1/1993 | 2.25% Multiplier (no max)                                                             |
| 3/31/1993 | Blanket Resolution (All Service)                                                      |
| 1/1/1988  | Benefit C (Old)                                                                       |
| 1/1/1988  | Benefit F55 (With 25 Years of Service)                                                |
| 4/6/1967  | Covered by Act 88                                                                     |
|           | Fiscal Month - January                                                                |

## 83 - COA from div 18

|           |                                                   |
|-----------|---------------------------------------------------|
| 1/1/2018  | Participant Contribution Rate 6%                  |
| 12/1/2017 | Benefit FAC-3 (3 Year Final Average Compensation) |
| 12/1/2017 | 8 Year Vesting                                    |

### 83 - COA from div 18

|            |                                                                                       |
|------------|---------------------------------------------------------------------------------------|
| 12/1/2017  | Exclude Temporary Employees requiring less than 12 months                             |
| 12/1/2017  | Day of work defined as 75 Hours a Month for All employees.                            |
| 12/1/2017  | Service Credit Purchase Estimates - Yes                                               |
| 12/1/2017  | Defined Benefit Normal Retirement Age - 60                                            |
| 12/1/2017  | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years                   |
| 12/1/2017  | Participant Contribution Rate 3.5%                                                    |
| 12/1/2017  | DC Adoption Date 12-01-2017                                                           |
| 1/1/2017   | Extended Amortization to 16 yrs (based off 2016 AAV)                                  |
| 1/1/2017   | 1.25% multiplier                                                                      |
| 12/30/2016 | Frozen FAC                                                                            |
| 5/1/2013   | Option B Yes                                                                          |
| 1/1/2005   | Temporary 20 Years & Out (01/01/2005 - 07/03/2005)                                    |
| 1/1/2005   | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (01/01/2005 - 07/03/2005) |
| 7/1/2000   | Temporary 18 Years & Out (07/01/2000 - 01/03/2001)                                    |
| 7/1/2000   | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (07/01/2000 - 01/03/2001) |
| 1/1/2000   | E2 2.5% COLA for future retirees (1/1/1996)                                           |
| 1/1/1999   | E2 2.3% COLA for future retirees (1/1/1996)                                           |
| 1/1/1996   | E2 2.5% COLA for future retirees (1/1/1996)                                           |
| 12/1/1993  | Benefit B-4 (80% max)                                                                 |
| 12/1/1993  | Benefit F55 (With 25 Years of Service)                                                |
| 3/31/1993  | Blanket Resolution (All Service)                                                      |
| 4/6/1967   | Covered by Act 88                                                                     |
|            | Fiscal Month - January                                                                |

### 84 - DPW from div 01

|            |                                                                                       |
|------------|---------------------------------------------------------------------------------------|
| 12/1/2017  | Benefit FAC-3 (3 Year Final Average Compensation)                                     |
| 12/1/2017  | 6 Year Vesting                                                                        |
| 12/1/2017  | Exclude Temporary Employees requiring less than 12 months                             |
| 12/1/2017  | Non Standard Compensation Definition                                                  |
| 12/1/2017  | Day of work defined as 75 Hours a Month for All employees.                            |
| 12/1/2017  | Service Credit Purchase Estimates - Yes                                               |
| 12/1/2017  | Defined Benefit Normal Retirement Age - 60                                            |
| 12/1/2017  | 1.25% multiplier                                                                      |
| 12/1/2017  | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years                   |
| 12/1/2017  | Participant Contribution Rate 6%                                                      |
| 12/1/2017  | DC Adoption Date 12-01-2017                                                           |
| 11/30/2017 | Frozen FAC                                                                            |
| 1/1/2017   | Extended Amortization to 16 yrs (based off 2016 AAV)                                  |
| 5/1/2013   | Option B Yes                                                                          |
| 2/1/2004   | Temporary 20 Years & Out (02/01/2004 - 08/03/2004)                                    |
| 2/1/2004   | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (02/01/2004 - 08/03/2004) |
| 6/1/2000   | Temporary 18 Years & Out (06/01/2000 - 10/03/2000)                                    |
| 6/1/2000   | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (06/01/2000 - 10/03/2000) |
| 1/1/1994   | Benefit B-4 (80% max)                                                                 |
| 3/31/1993  | Blanket Resolution (All Service)                                                      |
| 1/1/1993   | Temporary Benefit B-4 (80% max) (01/01/1993 - 03/02/1993)                             |
| 1/1/1993   | E2 2.5% COLA bridged to 0.0% effective 12/01/2017                                     |
| 12/1/1990  | Benefit B-2                                                                           |
| 1/1/1988   | Benefit C-2/Base B-1                                                                  |

**84 - DPW from div 01**

|          |                                        |
|----------|----------------------------------------|
| 1/1/1982 | Benefit C-1 (Old)                      |
| 1/1/1982 | Benefit F55 (With 25 Years of Service) |
| 4/6/1967 | Covered by Act 88                      |
| 1/1/1966 | Benefit C (Old)                        |
|          | Fiscal Month - January                 |

**85 - DPW from div 11**

|            |                                                                                       |
|------------|---------------------------------------------------------------------------------------|
| 1/1/2018   | Participant Contribution Rate 6%                                                      |
| 12/1/2017  | Benefit FAC-5 (5 Year Final Average Compensation)                                     |
| 12/1/2017  | 8 Year Vesting                                                                        |
| 12/1/2017  | Exclude Temporary Employees requiring less than 12 months                             |
| 12/1/2017  | Day of work defined as 75 Hours a Month for All employees.                            |
| 12/1/2017  | Service Credit Purchase Estimates - Yes                                               |
| 12/1/2017  | Defined Benefit Normal Retirement Age - 60                                            |
| 12/1/2017  | Participant Contribution Rate 3.5%                                                    |
| 12/1/2017  | DC Adoption Date 12-01-2017                                                           |
| 1/1/2017   | Extended Amortization to 16 yrs (based off 2016 AAV)                                  |
| 1/1/2017   | 1.25% multiplier                                                                      |
| 12/30/2016 | Frozen FAC                                                                            |
| 5/1/2013   | Option B Yes                                                                          |
| 11/1/2001  | Temporary 22 Years & Out (11/01/2001 - 01/03/2002)                                    |
| 11/1/2001  | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (11/01/2001 - 01/03/2002) |
| 5/1/2000   | Temporary 18 Years & Out (05/01/2000 - 10/03/2000)                                    |
| 5/1/2000   | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (05/01/2000 - 10/03/2000) |
| 1/1/1999   | E2 2.5% COLA for future retirees (1/1/1999)                                           |
| 12/1/1993  | Benefit B-4 (80% max)                                                                 |
| 3/31/1993  | Blanket Resolution (All Service)                                                      |
| 1/5/1993   | Temporary Benefit B-4 (80% max) (01/05/1993 - 07/01/1993)                             |
| 12/1/1992  | Benefit B-3 (80% max)                                                                 |
| 1/1/1990   | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years                   |
| 1/1/1990   | Benefit F55 (With 25 Years of Service)                                                |
| 4/6/1967   | Covered by Act 88                                                                     |
|            | Fiscal Month - January                                                                |

**86 - DPW from div 18**

|            |                                                            |
|------------|------------------------------------------------------------|
| 1/1/2018   | Participant Contribution Rate 6%                           |
| 12/1/2017  | Benefit FAC-3 (3 Year Final Average Compensation)          |
| 12/1/2017  | 8 Year Vesting                                             |
| 12/1/2017  | Exclude Temporary Employees requiring less than 12 months  |
| 12/1/2017  | Day of work defined as 75 Hours a Month for All employees. |
| 12/1/2017  | Service Credit Purchase Estimates - Yes                    |
| 12/1/2017  | Defined Benefit Normal Retirement Age - 60                 |
| 12/1/2017  | Participant Contribution Rate 3.5%                         |
| 12/1/2017  | DC Adoption Date 12-01-2017                                |
| 1/1/2017   | Extended Amortization to 16 yrs (based off 2016 AAV)       |
| 1/1/2017   | 1.25% multiplier                                           |
| 12/30/2016 | Frozen FAC                                                 |
| 5/1/2013   | Option B Yes                                               |
| 1/1/2005   | Temporary 20 Years & Out (01/01/2005 - 07/03/2005)         |

## 86 - DPW from div 18

|           |                                                                                       |
|-----------|---------------------------------------------------------------------------------------|
| 1/1/2005  | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (01/01/2005 - 07/03/2005) |
| 7/1/2000  | Temporary 18 Years & Out (07/01/2000 - 01/03/2001)                                    |
| 7/1/2000  | Temporary 3% Multiplier to Age 65 / B-4 at Age 65 (80% max) (07/01/2000 - 01/03/2001) |
| 1/1/2000  | E2 2.5% COLA for future retirees (1/1/1996)                                           |
| 1/1/1999  | E2 2.5% COLA for future retirees (1/1/1996)                                           |
| 1/1/1996  | E2 2.5% COLA for future retirees (1/1/1996)                                           |
| 12/1/1993 | Benefit B-4 (80% max)                                                                 |
| 12/1/1993 | Benefit F55 (With 25 Years of Service)                                                |
| 3/31/1993 | Blanket Resolution (All Service)                                                      |
| 4/6/1967  | Covered by Act 88                                                                     |
|           | Early Reduced (.5%) at Age 50 with 25 Years or Age 55 with 15 Years                   |
|           | Fiscal Month - January                                                                |

## S1 - Surplus Unassoc.

Fiscal Month - January

## Plan Provisions, Actuarial Assumptions, and Actuarial Funding Method

Details on MERS plan provisions, actuarial assumptions, and actuarial methodology can be found in the Appendix. Some actuarial assumptions are specific to this municipality and its divisions. These are listed below.

### Increase in Final Average Compensation

| Division             | FAC Increase Assumption |
|----------------------|-------------------------|
| 01 - Gnrl Tmstr      | 0.00%                   |
| 02 - Deputies POAM   | 2.00%                   |
| 10 - Elctd Empl      | 2.00%                   |
| 11 - Gnrl NonCntrct  | 2.00%                   |
| 12 - AFSCME          | 0.00%                   |
| 13 - Circuit Ct      | 2.00%                   |
| 14 - Hlth Dept Un    | 0.00%                   |
| 15 - Dist Crt Tmstr  | 0.00%                   |
| 16 - TPOAM           | 2.00%                   |
| 17 - Cirtct Crt Spvs | 2.00%                   |
| 18 - Exempt          | 2.00%                   |
| 20 - Teamstrs Cmmnd  | 2.00%                   |
| 21 - Dispatch Unit   | 2.00%                   |
| 23 - COAM Srgts      | 2.00%                   |
| 81 - COA from div 11 | 2.00%                   |
| 82 - COA from div 12 | 2.00%                   |
| 83 - COA from div 18 | 2.00%                   |
| 84 - DPW from div 01 | 2.00%                   |
| 85 - DPW from div 11 | 2.00%                   |
| 86 - DPW from div 18 | 2.00%                   |

### Withdrawal Rate Scaling Factor

| Division      | Withdrawal Rate Scaling Factor |
|---------------|--------------------------------|
| All Divisions | 120%                           |

### Miscellaneous and Technical Assumptions

Loads – None.

## Amortization Policy for Closed Divisions

| Closed Division      | Amortization Option                 |
|----------------------|-------------------------------------|
| 01 - Gnrl Tmstr      | Accelerated to 15-Year Amortization |
| 02 - Deputies POAM   | Accelerated to 15-Year Amortization |
| 10 - Elctd Empl      | Accelerated to 15-Year Amortization |
| 11 - Gnrl NonCntrct  | Accelerated to 15-Year Amortization |
| 12 - AFSCME          | Accelerated to 15-Year Amortization |
| 13 - Circuit Ct      | Accelerated to 15-Year Amortization |
| 14 - Hlth Dept Un    | Accelerated to 15-Year Amortization |
| 15 - Dist Crt Tmstr  | Accelerated to 15-Year Amortization |
| 16 - TPOAM           | Accelerated to 15-Year Amortization |
| 17 - Cirt Crt Spvs   | Accelerated to 15-Year Amortization |
| 18 - Exempt          | Accelerated to 15-Year Amortization |
| 20 - Teamstrs Cmmnd  | Accelerated to 15-Year Amortization |
| 21 - Dispatch Unit   | Accelerated to 15-Year Amortization |
| 23 - COAM Srgts      | Accelerated to 15-Year Amortization |
| 84 - DPW from div 01 | Accelerated to 15-Year Amortization |
| 85 - DPW from div 11 | Accelerated to 15-Year Amortization |
| 86 - DPW from div 18 | Accelerated to 15-Year Amortization |

Please see Appendix on MERS website for a detailed description of the amortization options available for closed divisions within an open municipality.

## Risk Commentary

Determination of the accrued liability, the employer contribution, and the funded ratio requires the use of assumptions regarding future economic and demographic experience. Risk measures, as illustrated in this report, are intended to aid in the understanding of the effects of future experience differing from the assumptions used in the course of the actuarial valuation. Risk measures may also help with illustrating the potential volatility in the accrued liability, the actuarially determined contribution and the funded ratio that result from the differences between actual experience and the actuarial assumptions.

Future actuarial measurements may differ significantly from the current measurements presented in this report due to such factors as the following: plan experience differing from that anticipated by the economic or demographic assumptions; changes in economic or demographic assumptions due to changing conditions; increases or decreases expected as part of the natural operation of the methodology used for these measurements (such as the end of an amortization period, or additional cost or contribution requirements based on the Plan's funded status); and changes in plan provisions or applicable law. The scope of an actuarial valuation does not include an analysis of the potential range of such future measurements.

Examples of risk that may reasonably be anticipated to significantly affect the plan's future financial condition include:

- **Investment Risk** – actual investment returns may differ from the expected returns;
- **Asset/Liability Mismatch** – changes in asset values may not match changes in liabilities, thereby altering the gap between the accrued liability and assets and consequently altering the funded status and contribution requirements;
- **Salary and Payroll Risk** – actual salaries and total payroll may differ from expected, resulting in actual future accrued liability and contributions differing from expected;
- **Longevity Risk** – members may live longer or shorter than expected and receive pensions for a period of time other than assumed; and
- **Other Demographic Risks** – members may terminate, retire or become disabled at times or with benefits other than assumed resulting in actual future accrued liability and contributions differing from expected.

The effects of certain trends in experience can generally be anticipated. For example, if the investment return since the most recent actuarial valuation is less (or more) than the assumed rate, the cost of the plan can be expected to increase (or decrease). Likewise if longevity is improving (or worsening), increases (or decreases) in cost can be anticipated.

## PLAN MATURITY MEASURES

Risks facing a pension plan evolve over time. A young plan with virtually no investments and paying few benefits may experience little investment risk. An older plan with a large number of members in pay status and a significant trust may be much more exposed to investment risk. Generally accepted plan maturity measures include the following:

|                                                           |       |
|-----------------------------------------------------------|-------|
| 1. Ratio of the market value of assets to total payroll   | 15.9  |
| 2. Ratio of actuarial accrued liability to payroll        | 33.2  |
| 3. Ratio of actives to retirees and beneficiaries         | 0.2   |
| 4. Ratio of market value of assets to benefit payments    | 6.4   |
| 5. Ratio of net cash flow to market value of assets (boy) | -2.5% |

### RATIO OF MARKET VALUE OF ASSETS TO TOTAL PAYROLL

The relationship between assets and payroll is a useful indicator of the potential volatility of contributions. For example, if the market value of assets is 2.0 times the payroll, a return on assets 5% different than assumed would equal 10% of payroll. A higher (lower) or increasing (decreasing) level of this maturity measure generally indicates a higher (lower) or increasing (decreasing) volatility in plan sponsor contributions as a percentage of payroll.

### RATIO OF ACTUARIAL ACCRUED LIABILITY TO PAYROLL

The relationship between actuarial accrued liability and payroll is a useful indicator of the potential volatility of contributions for a fully funded plan. A funding policy that targets a funded ratio of 100% is expected to result in the ratio of assets to payroll and the ratio of liability to payroll converging over time.

### RATIO OF ACTIVES TO RETIREES AND BENEFICIARIES

A young plan with many active members and few retirees will have a high ratio of active to retirees. A mature open plan may have close to the same number of actives to retirees resulting in a ratio near 1.0. A super-mature or closed plan may have significantly more retirees than actives resulting in a ratio below 1.0.

### RATIO OF MARKET VALUE OF ASSETS TO BENEFIT PAYMENTS

The MERS' Actuarial Policy requires a total minimum contribution equal to the excess (if any) of three times the expected annual benefit payments over the projected market value of assets as of the participating municipality or court's Fiscal Year for which the contribution applies. The ratio of market value of assets to benefit payments as of the valuation date provides an indication of whether the division is at risk for triggering the minimum contribution rule in the near term. If the division triggers this minimum contribution rule, the required employer contributions could increase dramatically relative to previous valuations.

### RATIO OF NET CASH FLOW TO MARKET VALUE OF ASSETS

A positive net cash flow means contributions exceed benefits and expenses. A negative cash flow means existing funds are being used to make payments. A certain amount of negative net cash flow is generally expected to occur when benefits are prefunded through a qualified trust. Large negative net cash flows as a percent of assets may indicate a super-mature plan or a need for additional contributions.

## State Reporting

The following information has been prepared to provide some of the information necessary to complete the pension reporting requirements for the State of Michigan's Local Government Retirement System Annual Report (Form No. 5572). Additional resources are available at [www.mersofmich.com](http://www.mersofmich.com) and on the State [website](#).

| Form 5572      |                                                                                                                 |               |
|----------------|-----------------------------------------------------------------------------------------------------------------|---------------|
| Line Reference | Description                                                                                                     | Result        |
| <b>10</b>      | <b>Membership as of December 31, 2018</b>                                                                       |               |
| 11             | Indicate number of active members                                                                               | 54            |
| 12             | Indicate number of inactive members                                                                             | 40            |
| 13             | Indicate number of retirees and beneficiaries                                                                   | 298           |
| <b>14</b>      | <b>Investment Performance for Calendar Year Ending December 31, 2018<sup>1</sup></b>                            |               |
| 15             | Enter actual rate of return - prior 1-year period                                                               | -3.64%        |
| 16             | Enter actual rate of return - prior 5-year period                                                               | 4.94%         |
| 17             | Enter actual rate of return - prior 10-year period                                                              | 8.25%         |
| <b>18</b>      | <b>Actuarial Assumptions</b>                                                                                    |               |
| 19             | Actuarial assumed rate of investment return <sup>2</sup>                                                        | 7.75%         |
| 20             | Amortization method utilized for funding the system's unfunded actuarial accrued liability, if any              | Level Percent |
| 21             | Amortization period utilized for funding the system's unfunded actuarial accrued liability, if any <sup>3</sup> | 15            |
| 22             | Is each division within the system closed to new employees? <sup>4</sup>                                        | Yes           |
| <b>23</b>      | <b>Uniform Assumptions</b>                                                                                      |               |
| 24             | Enter retirement pension system's actuarial value of assets using uniform assumptions                           | \$50,840,094  |
| 25             | Enter retirement pension system's actuarial accrued liabilities using uniform assumptions                       | \$103,968,515 |
| 27             | Actuarially Determined Contribution (ADC) using uniform assumptions, Fiscal Year Ending December 31, 2019       | \$5,400,492   |

- <sup>1</sup>. The Municipal Employees' Retirement System's investment performance has been provided to GRS from MERS Investment Staff and included here for reporting purposes. This investment performance figures reported are net of fees on a rolling calendar-year basis for the previous 1-, 5-, and 10-year periods as required under PA 530.
- <sup>2</sup>. Net of administrative and investment expenses.
- <sup>3</sup>. Populated with the longest amortization period remaining in the amortization schedule, across all divisions in the plan. This is when each division and the plan in total is expected to reach 100% funded if all assumptions are met.
- <sup>4</sup>. If all divisions within the employer are closed, "yes." If at least one division is open (including shadow divisions) indicate "no."

Spring 2019

Grand Traverse Co

In care of:  
Municipal Employees' Retirement System of Michigan  
1134 Municipal Way  
Lansing, Michigan 48917

**Re: Grand Traverse Co (2803) – December 31, 2018 Annual Actuarial Valuation QEBA Letter**

The Municipal Employees' Retirement System of Michigan (MERS) administers several employee benefit plans for the benefit of its participating municipalities and their members. This includes both a Qualified Plan designed to provide defined benefits subject to the limits of Section 415 of the Internal Revenue Code, and a Qualified Excess Benefit Arrangement (QEBA), designed to pay participants amounts in excess of the Section 415 limits.

MERS provides their member municipalities with annual actuarial valuation reports. The annual actuarial valuations provide information on the contributions and liabilities associated with funding the Qualified Plan, as well as the accounting liabilities required to be disclosed under the Governmental Accounting Standards Board (GASB) Statement No. 68. An annual actuarial report was prepared with a valuation date of December 31, 2018. All the liabilities presented in the December 31, 2018 annual report were subject to the limits of Section 415, and as such, did not include QEBA liability.

As a result, we have prepared this letter in order to disclose certain information about the liabilities associated with the retired member(s) who are receiving benefit payments from the QEBA as of December 31, 2018.

Based on our understanding of the administrative procedures and using the same assumptions that were used to value the GASB liabilities in the annual valuation report, we estimate the QEBA liability for the affected retirees to be \$1,629 as of December 31, 2018. We also estimate that QEBA benefits will be payable through 2023 for the impacted retirees.

Additional information can be found in the December 31, 2018 annual actuarial valuation report.

David T. Kausch, Rebecca L. Stouffer, and Mark Buis are members of the American Academy of Actuaries and meet the Qualification Standards of the American Academy of Actuaries to render the actuarial opinions contained herein. This communication shall not be construed to provide tax advice or legal advice.

Sincerely,



David T. Kausch, FSA, FCA, EA, MAAA



Rebecca L. Stouffer, ASA, MAAA, FCA



Mark Buis, FSA, FCA, EA, MAAA

**TALENT**



**BUSINESS**



**COMMUNITY**



# Networks Northwest

**Talent / Business / Community**

**2018**  
ANNUAL REPORT

[NETWORKSNORTHWEST.ORG](http://NETWORKSNORTHWEST.ORG)

## To Partners, Stakeholders, and to all of **Northwest Michigan,**

*This region continues to grow, change, and thrive.*

This last year saw many of our communities experiencing both the benefits and challenges of strong economic growth, low unemployment and increased regional tourism. On the one hand, many of our citizens are benefiting from improved employment options and higher wages. On the other hand, regional employers are feeling a tight labor market that can

limit potential growth and success. Communities are facing shortages of both quality childcare options and housing options that fit a range of income levels. And not all communities in our region are experiencing the same level of prosperity as their neighbors.

Networks Northwest was proud in 2018 to be an important partner in helping our working people, businesses and communities to achieve breakthroughs in the face of these challenges and opportunities. We helped job seekers find jobs and work-related skills. We helped businesses plan for growth, address workforce needs and reach new markets. We worked with

local community leaders to improve economic conditions. In all of this we remained committed to being truly 'demand driven' – to respond to the specific and changing needs of our region to deliver the most needed services.

Our mission is to build stronger communities and enhance

the quality of life in the 10 counties of Northwest Michigan. We could not do this work without close partnership with the people of this region. They inspire us every day to work harder and more creatively.

In the pages of this report you will learn about the measurable impact we have achieved with our programs and initiatives. You will also read some short stories about the people and organizations we have worked with. We are proud of the successes we have achieved with our clients and we are looking forward with confidence to the remainder of 2019.

On behalf of the board and staff of Networks Northwest, we want to thank you deeply for everything you do to help our region succeed. We look forward to working with you in the months and years ahead to meet our challenges together and thrive.

Sincerely,



Gary W. Fedus,  
Board Chair  
Owner, Mitchell Graphics



Chris Christensen,  
Chief Elected Official  
Charlevoix County Commissioner



Matt McCauley,  
Chief Executive Officer

# 2018

## ANNUAL REPORT

# TALENT DEVELOPMENT

The dedicated, experienced staff at Networks Northwest helps connect job seekers and workers to the employers who need talent. Northwest Michigan Works! is the signature program in an array of services that help people be job-ready in the areas that employers need most. Our unique services help our clients reach their goals, but the hard work is ultimately all theirs. In the following pages you will be inspired by people from all over Northern Michigan who have put in the effort to take the next big step in their careers.



- ➔ Job Seekers
- ➔ Adult Education
- ➔ Jobs for Michigan's Graduates
- ➔ Offender Success
- ➔ Employee Retention
- ➔ Skilled Trades
- ➔ Apprenticeships
- ➔ Business Services

## Success Story

### Meet Brandon Corbin

Brandon Corbin is a U.S. Army Veteran who was first introduced to Northwest Michigan Works! during our Veterans ID Day held in the fall of 2018. Brandon is a college student that stepped forward to volunteer to assist other veterans with registering for their Veteran's identification card.

Brandon is currently working with our Traverse City based job seeker team as a U.S. Department of Veterans Affairs work-study program participant. Brandon's duties include facilitating a weekly orientation for veteran job seekers as well as conducting numerous veteran-friendly outreach activities.

Brandon will continue his work serving veterans as he interns with Northwest Michigan Works! during the final year of his college education. As a Northwestern Michigan College and Ferris State University student, Brandon will graduate in 2019 with a Bachelors Degree in Social Work and be the first in his family to earn a college degree.

"I have been working at Northwest Michigan Works! since the fall semester of 2018 with the goal of giving back by helping fellow

veterans any way I can." said Brandon. "Here at the Traverse City Michigan Works!, there is a veteran team composed of three veterans and it is continuing to grow. I am excited to have management's overwhelming support and commitment to our veterans, and I am extremely eager to expand our veteran programs as far as we can. The entire staff here at Michigan Works! is a committed team and has an immense, well-rounded wealth of knowledge."



*"I truly admire how much support and free rein we, as a team, have to contribute to and to help the veteran community."*

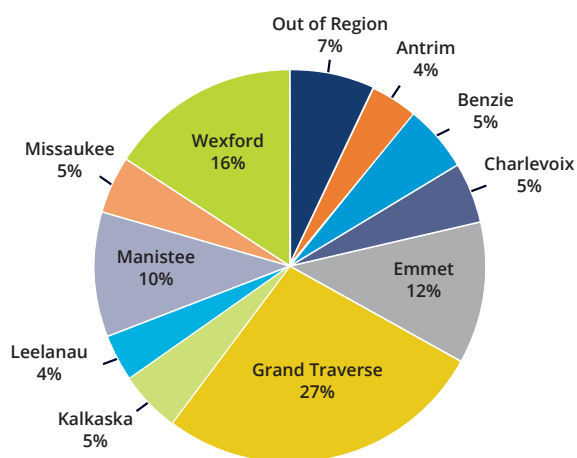
## American Job Centers Veteran Services



| Service Type            | Services Provided |
|-------------------------|-------------------|
| Appointment             | 351               |
| Assessment              | 8                 |
| Career Connection       | 62                |
| Community Information   | 1                 |
| Fax, Phone, Copies      | 1                 |
| Interviewing Assistance | 30                |
| Job Fair                | 9                 |
| Job Search              | 905               |
| Learning Lab            | 281               |
| PATH                    | 8                 |
| Résumé Assistance       | 402               |
| Unemployment            | 1029              |
| Veterans Workshop       | 141               |
| <b>Total</b>            | <b>3228</b>       |

## American Job Centers Job Seekers

Percentage of Customers  
by Residence County



## Success Story

### Meet David Constantine

When David Constantine began coming to Northwest Michigan Works! in Manistee, he had been working a series of seasonal jobs and wanted to move into a career as a Licensed Medical Assistant.

David received services through the Workforce Innovation and Opportunity Act's Dislocated Worker funded training program. David is in the Medical Assistant program through Bay de Noc College and says he's excited about developing a career as a Licensed Medical Assistant.

"Michigan Works! provided me with a path and direction to follow," said Constantine. "I followed it and found my future."



*The staff at Michigan Works! assisted David with a skills inventory, an interest assessment, and initializing his career pathway. They also worked with him on career research, goal setting, and résumé development.*

## PATH & WIOA

### Performance Data

| Partnership, Accountability, Training, Hope (PATH) |       |                   |                    |               |                          |
|----------------------------------------------------|-------|-------------------|--------------------|---------------|--------------------------|
| Participation Requirements                         |       |                   |                    |               |                          |
| Performance Standard                               |       |                   | Actual Performance |               |                          |
| 50%                                                |       |                   | 62.2%              |               |                          |
| Workforce Innovation & Opportunity Act (WIOA)      |       |                   |                    |               |                          |
| Performance Indicators¹                            | Adult | Dislocated Worker | Youth              | Wagner-Peyser | Average Indicator Score² |
| Employment 2nd Qtr.                                | 98%   | 110%              | 142%               | 120%          | 117%                     |
| Employment 4th Qtr.                                | 117%  | 123%              | 155%               | 108%          | 126%                     |
| Median Earnings 2nd Qtr.                           | 110%  | 206%              | Baseline           | 98%           | 138%                     |
| Credential Attainment Rate                         | 136%  | 117%              | 71%                | n/a           | 108%                     |
| Average Program Score                              | 115%  | 139%              | 123%               | 109%          |                          |

1. Individual Indicator Goal: 50% rate of Achievement or above

2. Average Program & Average Indicator Goals: 90% rate of Achievement or above

## Success Story

### Meet Katelyn Stuckey

Katelyn Stuckey received an Impact Award from the Michigan Works! Association.

For as long as Katelyn Stuckey can remember, she has always wanted to follow in her grandmother's footsteps and become a nurse. That dream came to an abrupt halt when three months before high school graduation, Katelyn's best friend committed suicide. A life-changing and devastating event to Katelyn, she quit school and lost all hope of achieving her dream.

After three years, Katelyn's dream once again came into focus when she was introduced to the Adult Career Training (ACT) program. Northwest Michigan Works! partnered with the Wexford-Missaukee Career Technical Center, Northwest Michigan Adult Education, Jobs for Michigan's Graduates, and local employers to offer the program. ACT is a free, 18-week program where students learn skills specific to their chosen career path while working to complete their high school credential.

"I took the Certified Nursing Assistant (CNA) program head on!" said Katelyn. "It was a big step in the right direction for my nursing career. I fell in love with the whole team and everything they were doing to make everyone in the program successful."

In addition to the CNA training, Katelyn enrolled at the Adult Education Learning Lab to work on completing her high school diploma. She also enrolled in the Jobs for Michigan's Graduates program which provided career counseling, résumé assistance, and mock interviews.

"Katelyn consistently put in the most hours toward her education with the most dedication toward achieving her goals," said Ryan Bruntjens, Adult Education Navigator. "During the career training, she was extremely engaged and wanted to make sure she was doing everything the best she could."

After completing the ACT program, Katelyn was employed as a CNA with a local healthcare provider. Despite a busy work schedule, she is still working on her high school diploma and once again dreams of following in her grandmother's footsteps as a nurse.

"I thought I was going to be a server for the rest of my life," said Stuckey. "It's opening a whole new world for me. You guys for sure made a big turnaround for me and I'm forever grateful."



*Katelyn enrolled at the Adult Education Learning Lab to work on completing her high school diploma. She also enrolled in the Jobs for Michigan's Graduates program which provided career counseling, résumé assistance, and mock interviews.*

*"You guys for sure made a big turnaround for me and I'm forever grateful."*



## Apprenticeships

### Skills for In-Demand Jobs

#### Northwest Michigan Works! Sponsored Apprenticeships:

- Account Technician
- Office Manager
- Beekeeper
- Roofer
- Carpenter
- Winemaker Production Technician
- Mechatronics
- Nursing Assistant

In May of 2018, the first two winemaker apprentices in the nation completed their Department of Labor Northwest Michigan Works! registered apprenticeship program and received their national credential.

In partnership with The Michigan Educators Apprenticeship and Training Association, Northwest Michigan Works! participated in the first statewide Apprenticeship In A Day event.

Serving as an apprenticeship intermediary, Northwest Michigan Works! ensured eight employers, representing five unique industries, collectively registered 12 apprentices in nine distinct occupations.



**Tim Betzold,**  
Apprentice Carpenter

## Business Resource Networks

### Employee Retention Program

In November 2018, in partnership with the Char-Em United Way, Northwest Michigan Works! launched the region's first Business Resource Network (BRN) serving employers in Charlevoix and Emmet counties. The Business Resource Network Success Coach provides job retention services to the employees of participating companies. The Business Resource Network's six participating employers are experiencing an average return on investment of 700%.

#### BRN Services and Referrals

- Housing
- Substance Abuse Prevention
- Childcare
- Wellness
- Transportation
- Employability Skills
- Healthcare
- Education
- Relationship Counseling

Sandy, a BRN member employee, was living from hotel room to hotel room while exhausting her savings on temporary housing. She had become homeless and without a personal support system.

With assistance from the Northwest Michigan Works! BRN Success Coach, Sandy was able to find permanent sustainable housing.



## Jobs for Michigan's Graduates (JMG) Educated, Employed, and Career Bound

**JMG's Vision:** That every young adult is Educated, Employed, and Career Bound.

**JMG's Mission:** To equip young adults with the skills to overcome barriers and win in education, employment, and as citizens.

### Highlights of the year:

- Northwest Michigan Works! continued its partnership with Char-Em ISD Career and Technical Education, the Traverse Bay Area ISD Career-Tech Center, and the Wexford Missaukee Career Tech Center; reaching a record enrollment of 242 JMG students.
- 42 out-of-school young adults are enrolled in JMG receiving high school completion and career preparation services.
- 27 JMG students participated in paid work experience and internship opportunities with 17 area employers.
- The Regional JMG Leadership Day held at Camp Hayo-Went-Ha in Antrim County drew 200 area students who participated in character building, teamwork, and leadership activities.



Students at Camp Hayo-Went-Ha participating in character building, teamwork, and leadership activities during the Regional JMG Leadership Day.

**242**  
Students  
Enrolled

**15 students participated in leadership development events at the regional, state, or national level.**

*For the third consecutive year, our program received the National Jobs for America's Graduates "5 of 5 Award" for meeting or exceeding national standards in five categories measuring student success.*

**94%**  
High School  
Graduation  
Rate

# JOBS *for* MICHIGAN'S GRADUATES

All JMG students receive:

- Barrier removal, drop-out prevention, career preparation
- One-on-one guidance counseling
- Student-led leadership development
- Community service projects
- Adult mentoring
- Work-based learning
- College preparation and transition
- 12 months of follow-up services



JMG students from the Char-Em ISD welding program at Pellston visited Alpena Community College, where they learned about vocational training opportunities.



From conception to installation, JMG students finished their community service project by installing a bike rack, that they welded, in the City of East Jordan.



Jared Piechan, a JMG student in the Char-Em ISD's Career and Technical Education Welding program at East Jordan High School, earned a national certification that means he has exceeded the national standards in welding, and obtained this workforce competency credential.

**106** *JMG students toured  
six post-secondary  
institutions*

*JMG students  
participated in 13  
community service  
projects.* **234**

**139** *JMG students  
participated in nine  
employer talent tours*

## Northwest Michigan Works! Career Navigators

In close partnership with our region's four intermediate school districts, Career Navigators employed by Northwest Michigan Works! provided training, guidance, and classroom activities in support of the Educational Development Plans (EDP) required for K-12 students in our ten county area.

Beginning in elementary and continuing through high school, the EDP program creates an adaptive continuum of career awareness and exploration that culminates in students discovering successful in-demand career paths. Success is achieved by bringing together the collaborative efforts of workforce development specialists, educators and employers.



*Over 75 businesses and community partners connected through career fairs, speaking events, and mentorship opportunities.*



### 2018 Highlights

- 775 students in 17 schools received Educational Development Plan lessons.
- Over 2,900 K-12 students participated in 14 career events at 18 different schools.
- 250 high school seniors from four rural schools attended a first-of-its-kind career awareness and education fair.
- Coordinated career education for a local school district's entire K-12 student population; reached over 475 students.
- Responded to feedback from educators, employers and students; added 12 additional career exploration lessons to existing EDP curriculum.

**2,900+** *K-12 Students Participated*

**18** *Different Schools*

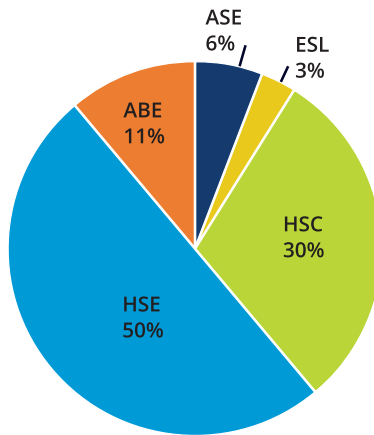
## Talent Development

### Adult Education

Total instructional  
hours provided: **27,039**

#### Instructional Services

80% of all instructional hours provided by Northwest Michigan Adult Education served students seeking either High School Equivalency (HSE) completion or High School Diploma Completion (HSC). The remaining 20% of instructional hours were provided to students enrolled in Adult Basic Education (ABE), Adult Secondary Education (ASE) or English as a Second Language (ESL).



#### ACT CTC Pilot (Adult Career Training)

The Wexford-Missaukee CTC was one of five State of Michigan Adult Education pilots funded to CTCs in the 2017–18 school year. The purpose of the pilot was to provide adult education students with skills training in jobs available in the region. The 18-week training program included the Career Pathways in Manufacturing, Healthcare, and Hospitality. Northwest Michigan Works! partnered with the program and provided soft skills and résumé writing training, as well as mock interviews practice. 18 participants were served in the pilot. All 18 are employed, with 15 of these in jobs where they received CTC training.

#### Blended Learning Options at Northwest Michigan Learning Labs

Adult Education students now have the option to complete part of their education outside of the learning lab. With over 80% of our student population employed at the time of registration, this has proven to be a great option for students. Data shows that 70% of the students enrolled used distance learning options sometime during their enrollment.

#### Satellite Sites

In an effort to reach more students, services are now being offered once a month in various new communities of our region. Our adult education program is partnering with local libraries in Interlochen, Thompsonville, Lake City, Mancelona, Kaleva, and Boyne City to deliver these services.

**81** *Adult Education Students graduated with a high school diploma or GED*



*Career Pathways included in the 18-week training program included Manufacturing, Healthcare, and Hospitality.*



**18 students completed the first ever Adult Career Training (ACT) program in Northern Michigan.**

## Offender Success Program

### Serving Individuals Paroled from State Prison

The Offender Success Program works with parolees formerly incarcerated in Michigan's prison system. The program supports and connects participants to the resources and tools needed as they transition back to their home communities with the ultimate goal of becoming productive, self-sufficient citizens.

Offender Success participants receive assistance with basic needs such as obtaining identification documents, clothing, and transportation. The Offender Success program partners with area providers to ensure participants are connected to behavioral health and transition services.

#### Residential Stability

- 151 individuals that would otherwise be homeless received assistance with finding and securing a place to stay.
- 33% of the program budget was spent on providing residential stability services.

#### Job Placement

- 83 individuals were enrolled in job placement services and received employability skills training, job counseling, paid temporary work experience or on-the-job training.
- Average wage for Offender Success participants in unsubsidized employment statewide was \$11.03 per hour. In Northwest Michigan, the average wage was \$11.68 per hour.

*151 individuals that would otherwise be homeless received assistance with finding and securing a place to stay.*

**29%**

**Recidivism, Down from Over 50% When the Program Started**

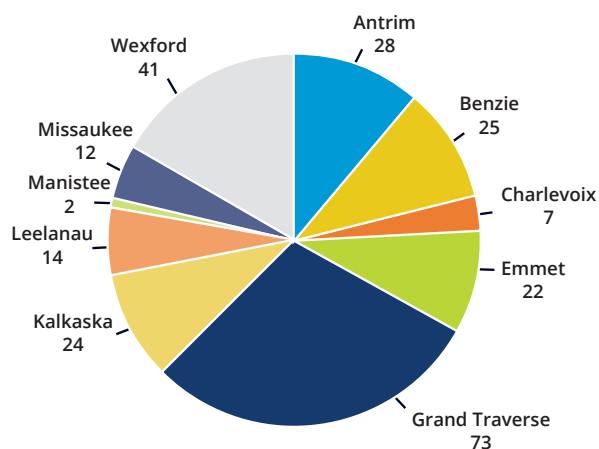
**83**

**Individuals Enrolled in Job Placement Services**

**\$11.68**

**Average Wage for Offender Success Participants in Northwest Michigan**

**Number of Offender Success Participants Served by County**



## Success Story

### Meet Gary

After more than 10 years in prison, Gary was released in the fall of 2017 and returned back to his home community in Northwest Michigan. His parole agent referred Gary to the Offender Success program where he received assistance with obtaining his state identification and was enrolled in job placement services.

The Offender Success Job Developer worked one-on-one with Gary by providing job counseling, career preparation services, and advocacy with employers.

***As an employer incentive, Offender Success offered to assist with Gary's wage with Shoreline Fruit for one month. As a result, Gary started as a production worker making \$10.75 an hour.***

Offender Success continued to provide job retention services throughout this period.

Gary has now been with the company for over one year and is earning \$15.00 an hour. Gary is looking forward to continuing his employment at Shoreline Fruit and being successfully discharged from parole in 2019.

*After completing his one month Offender Success temporary work experience, Shoreline Fruit hired Gary full time. He has since earned multiple pay increases and promotions.*



*Gary has been with Shoreline Fruit for over one year and is earning \$15.00 an hour.*

*The Offender Success Job Developer worked with Gary by providing job counseling, career preparation services, and advocacy with employers.*

## Special Activities

### Business Services at a Glance

#### Missaukee/Wexford

- Hosted 35 "Employer of the Day" events
- 214 job seekers attended
- 71 individuals were hired

300 students from Wexford and Missaukee counties attended a Mock Interview Day and were able to get real-world employer feedback on their résumés and interviewing skills. 97% of the youth in attendance stated they feel they have improved job interviewing skills.

# 300

*Students Attended  
Mock Interview Day*

#### Antrim/Kalkaska

- Increased Manufacturing Day employer participation along the rural US-131 corridor by 300% in 2018
- Collaborated with Kalkaska Senior High School to offer the Kalkaska Career Expo that featured 54 area employers and over 600 high school students



*Increased  
Manufacturing Day  
employer participation  
along the rural US-131  
corridor by 300% in  
2018*



## Special Activities

### Business Services at a Glance

#### Benzie/Manistee

- Hosted 27 "Employer of the Day" events
- Pinnacle Truck Driver Training participated in a Resource of the Day event where they brought in trucks and discussed truck driving careers

**27**  
Employer of  
the Day  
Events

*476 job seekers  
networked with 72  
employers at the  
Northern Michigan  
Regional Hiring Event*

#### Charlevoix/Emmet

- 46 Career Connection events with 117 attendees
- 11 "Employer of the Day" events with 114 job seekers

The Northern Michigan Regional Hiring Event is being held annually as "The Largest Hiring Event in Northern Michigan".

476 job seekers networked with 72 employers. An average of 1.7 job offers were made per employer during the five hour event. A computer room was offered to job seekers wishing to complete applications. Private interview rooms were made available for employers' use. Job seekers from both in and out of state attended this event.



**65**  
Employer of  
the Day  
Events

#### Grand Traverse/Leelanau

- 65 Employer of the Day events, 311 job seekers, 30 new hires
- 35 Career Connection events with 379 attendees
- Staff from Northwest Michigan Works! conducted a résumé workshop for 63 students of the TBAISD Manufacturing Technology Academy

TentCraft, MR Products, Cherry Republic, and Hagerty Insurance were featured during a talent attraction & retention panel discussion. The event was attended by over 50 employers and job seekers.

## Northwest Michigan Works! Skilled Trades Training Fund

| Northwest Michigan Impact |           |                       |                                   |                |                  |
|---------------------------|-----------|-----------------------|-----------------------------------|----------------|------------------|
| County of Business        | # Awards  | \$ Amount Awarded     | # of Employees Receiving Training | # of New Hires | # of Apprentices |
| Antrim                    | 4         | \$14,780.00           | 43                                | 4              | 2                |
| Benzie                    | 4         | \$51,750.00           | 16                                | 3              | 3                |
| Charlevoix                | 11        | \$278,544.00          | 331                               | 31             | 16               |
| Emmet                     | 5         | \$121,548.00          | 112                               | 14             | 0                |
| Grand Traverse            | 24        | \$377,680.00          | 267                               | 10             | 9                |
| Kalkaska                  | 1         | \$8,625.00            | 7                                 | 0              | 0                |
| Leelanau                  | 4         | \$15,400.00           | 9                                 | 0              | 1                |
| Manistee                  | 2         | \$21,169.00           | 13                                | 8              | 3                |
| Wexford                   | 12        | \$466,604.00          | 749                               | 52             | 4                |
| <b>Region 2 Totals</b>    | <b>67</b> | <b>\$1,356,100.00</b> | <b>1547</b>                       | <b>122</b>     | <b>38</b>        |



Moving forward, the STTF will be referred to as the Going Pro Talent Fund.

## Success Story Northern Michigan Review

Northern Michigan Review in Petoskey is the home of the *Petoskey News Review*, along with several other newspapers and publications. The company's Controller, Michelle Harrington, says when she first heard about the Skilled Trades Training Fund (STTF) from a Northwest Michigan Works! Business Liaison she wasn't sure if the program could help the company.

"When I took the time to meet with the team and walk through our facility and for them to give us those ideas, it came to light, there were so many opportunities that we could apply for," said Harrington.

Northwest Michigan Works! assisted Northern Michigan Review with the STTF application process and the company received \$7,650 to use for Lean Training Improvements. Harrington says they initially selected five key employees to participate in the training and they're sharing what they've learned with other employees.

"We have expanded the knowledge of just those five people into half of the organization already," said Harrington. "We'd like to touch the rest of the employees with this information in 2019 and that's our plan."

Harrington says the training funded by the STTF grant is already making a difference at Northern Michigan Review.

"The training that we've provided has saved us time in overtime," said Harrington. "It has saved us time in how many times we touch the product every day. And that has in turn increased morale."



## Skilled Trades Training Fund Company Testimonials



"We greatly appreciate the financial assistance provided by Michigan Works!. This allowed us to not only provide the training sooner than may have been possible without the funding, but also to train more employees."



"The Skilled Trade grant dollars will help us develop our apprentice program with more financial flexibility. The apprentice program has helped us train a person to take over winemaking responsibilities at Mawby. I will be able to focus on other aspects of the business and work with the team of trained individuals with the goal always to improve our products."



"The Horticultural Technician Training through the STTF grant was very helpful and the information I learned can be applied toward more business development opportunities with the private sector."



"The employees at Shoreline Fruit appreciated the opportunity to participate in the Lean Practitioner Group. Thanks to the STTF grant, six Shoreline Fruit employees participated in the training."

## Northwest Michigan Works!

### Business Services

**Michigan Works! Business Services: Unique Companies Served by County, By Industry**

| Industry                            | Antrim    | Benzie    | Charlevoix | Emmet     | Grand Traverse | Kalkaska  | Leelanau  | Manistee  | Missaukee | Wexford    | Out of Region | Total        |
|-------------------------------------|-----------|-----------|------------|-----------|----------------|-----------|-----------|-----------|-----------|------------|---------------|--------------|
| Agriculture, Forestry, Fishing      | 4         | 1         |            | 2         | 7              | 2         | 13        | 3         | 3         | 4          | 2             | 41           |
| Mining, Oil and Gas Extraction      |           |           |            |           | 4              |           |           | 1         |           | 1          | 1             | 7            |
| Utilities                           |           |           | 1          |           | 10             | 1         | 1         | 1         | 2         | 5          |               | 21           |
| Construction                        | 1         |           | 3          | 8         | 31             | 1         | 4         | 4         | 3         | 7          | 2             | 64           |
| Manufacturing                       | 13        | 3         | 24         | 18        | 73             | 6         | 10        | 9         | 3         | 27         | 8             | 194          |
| Wholesale Trade                     | 2         |           |            | 2         | 18             |           |           | 2         | 1         | 4          | 3             | 32           |
| Retail Trade                        | 1         | 1         | 4          | 15        | 59             | 2         | 3         | 16        | 5         | 77         | 1             | 183          |
| Transportation and Warehousing      |           | 2         | 1          | 2         | 10             |           | 2         | 2         |           | 7          | 6             | 32           |
| Information                         | 1         |           |            | 2         | 10             |           | 2         |           |           | 4          | 1             | 20           |
| Finance and Insurance               |           | 2         | 1          | 5         | 12             |           | 1         | 2         |           | 13         |               | 36           |
| Real Estate and Rental and Leasing  |           |           |            | 3         | 5              | 1         | 2         |           |           | 5          |               | 16           |
| Professional, Tech Services         |           | 1         | 1          | 2         | 45             | 1         | 1         | 3         | 1         | 19         | 3             | 77           |
| Management of Companies             |           |           |            |           | 2              |           |           |           |           |            |               | 2            |
| Admin, Support, Waste Management    | 1         | 2         |            | 2         | 14             | 1         | 1         | 1         |           | 4          | 2             | 28           |
| Educational Services                | 1         |           | 1          | 3         | 12             | 1         | 3         | 5         | 1         | 7          | 2             | 36           |
| Health Care and Social Assistance   |           | 1         | 2          | 8         | 37             |           | 3         | 8         | 6         | 35         |               | 100          |
| Arts, Entertainment, and Recreation |           | 3         | 1          | 2         | 8              |           | 5         | 2         | 1         | 3          |               | 25           |
| Accommodation and Food Services     | 2         | 6         | 6          | 9         | 22             |           | 11        | 12        | 4         | 36         | 3             | 111          |
| Other Services                      | 1         | 2         | 1          | 5         | 39             |           | 3         | 9         | 1         | 11         | 8             | 80           |
| Public Administration               | 3         |           | 1          | 1         | 8              | 1         | 1         | 2         | 3         | 8          | 3             | 31           |
| <b>Total</b>                        | <b>29</b> | <b>24</b> | <b>47</b>  | <b>89</b> | <b>426</b>     | <b>17</b> | <b>66</b> | <b>82</b> | <b>34</b> | <b>277</b> | <b>45</b>     | <b>1,136</b> |

"The process of reopening a completely new store would have been impossible without the assistance of Northwest Michigan Works! With the staff providing solutions to all the obstacles we faced, our ability to open up Traverse City's local Hometown Outfitter was made possible."

— **Samantha Gerou, Store Manager, Gander Outdoors**



# BUSINESS DEVELOPMENT

Networks Northwest has a broad sweep of unique services focused on helping businesses succeed. Ultimately, we help improve business results — sales growth, reduced costs, and higher profitability. Maybe that's why our business clients continue to work with us over many years. These clients impress us every day with their hard work and creativity as business leaders. As you read through the following client success stories, we hope you, too, are impressed.



➔ *Small Business Development Center*

➔ *Northwest Michigan Procurement Technical Assistance Center*

➔ *Global Trade Alliance*

➔ *Success Stories*

## Small Business Development Center 2018 Regional SBDC Data & Metrics

| Location of Business          | Customer Count (Distinct) | % Total of Companies Served |
|-------------------------------|---------------------------|-----------------------------|
| Antrim                        | 17                        | 6%                          |
| Benzie                        | 16                        | 6%                          |
| Charlevoix                    | 15                        | 5%                          |
| Emmet                         | 24                        | 9%                          |
| Grand Traverse                | 113                       | 41%                         |
| Kalkaska                      | 13                        | 5%                          |
| Leelanau                      | 23                        | 8%                          |
| Manistee                      | 25                        | 9%                          |
| Missaukee                     | 10                        | 4%                          |
| Wexford                       | 15                        | 5%                          |
| Other                         | 8                         | 3%                          |
| <b>TOTAL COMPANIES SERVED</b> | <b>279</b>                | <b>100%</b>                 |

Capital Formation

**\$9.5 Million**



➔ Jobs Retained: 70

➔ Jobs Created: 96

➔ New Business Starts: 24

➔ Sales Increase: \$2,498,179.00 (23 clients)

➔ Consulting Hours: 2,092.63

## Success Story

### Meet Inhabitect LLC

Nate Griswold first began working with the Michigan Small Business Development Center (MI-SBDC) in early 2013 when he was just getting serious about making the official leap of leaving a steady career with a comfortable salary to starting his own business, Inhabitect LLC, in Traverse City. He had the know-how and expertise but he was new to the concept of being an entrepreneur. Nate has received more than 160 hours of business consultation, support, and training in the past six years. "We love clients like Nate," said the SBDC Regional Director. "It's exciting to see new entrepreneurs who are very good at something turn their dreams of owning their own business into a successful and (in Nate's case) well-known and respected brand throughout the region and state!"



Inhabitect is a full-service firm devoted to designing, building, and growing all forms of living architecture from green roofs to ground-level landscaping. Over the years, Nate has grown Inhabitect's comprehensive services to encompass all aspects of every stage of the process — initial planning, project design and budgeting, materials and plant selection, procurement and installation, as well as establishment and maintenance. In true form, Nate is planning for continuous success.

"We are in the process of building a headquarters in Leelanau County," said Griswold. "SBDC played a vital role during the financing process for this building. We could have not received the loans that we did without the assistance of these business growth services. The SBDC team helped us organize and prioritize our business books and we were able to show clear history and earning potential. We thank all members of the SBDC business growth team. Inhabitect has been working with this team since we started in 2013 and this has been a tremendous asset to our company. 2018 is shaping up to be our biggest year yet! We have doubled our sales from 2017 and hope to break the \$1 million dollar mark in the 2019 calendar year. We look forward to continuing to grow the "green collar" workforce in

the State of Michigan and hope to continue working with SBDC as we move towards our dreams. There are many challenges when it comes to starting a specialized construction business — the main challenge is staffing. This burden is reduced when I have the ear of SBDC."



***"We could have not received the loans that we did without the assistance of these business growth services. The SBDC team helped us organize and prioritize our business books and we were able to show clear history and earning potential."***



***Inhabitect has received over 160 hours of business consultation***

## Northwest Michigan Global Trade Alliance



Networks Northwest completed their first year of a five year contract as the Regional Export Network (REN) host for all of Northern Lower and the Upper Peninsula.

Operating under the auspices of the Global Trade Alliance, we help to promote the international trade services of the MEDC and to connect area businesses to various local resource providers who provide exporting assistance.

In 2018, GTA organized five trainings and workshops in both the Lower and Upper Peninsula geared toward helping companies that are new to exporting and preparing businesses for international trade shows.

Global Trade Alliance also increased collaboration and information sharing among partners and resource providers in the region: Michigan Economic Development

Corporation, Grand Traverse Area Manufacturing Council, International Affairs Forum, Northern Initiatives, Northern Michigan Chamber Alliance, Procurement Technical Assistance Center, Small Business Development Center, and Michigan Works! Business Services.

Through our close partnership with our regional MEDC International Trade Manager, our region's businesses were able to connect to additional resources and grant funding to support their exporting activities.

## Northwest Michigan Global Trade Alliance Clients



**29**  
*businesses served*



**61% increase**

**\$174,805**  
*in Grant Funding awarded  
from MEDC STEP Program*



**19% increase**

**\$21,833,979**  
*export sales*



**45% increase**

## Procurement Technical Assistance Centers

### Northwest Michigan PTAC

PTAC provides assistance to businesses interested in doing business with state and federal government agencies.

The mission of the Procurement Technical Assistance Centers (PTAC) is to enhance national defense and the economic development of the State of Michigan by helping area business secure local, state, and federal government contracts.

The Northwest Michigan PTAC serves the entire Upper Peninsula and the 10 counties throughout Northwest Michigan.



**3 Offices Serving  
25 Counties**

The Northwest Michigan Procurement Technical Assistance Center is funded in part through a cooperative agreement with the Defense Logistics Agency and in part by the Michigan Economic Development Corporation (MEDC).

#### 2018 Stats

- ✦ 396 Jobs Created or Sustained from Client Contract Award Dollars (\$200,000 in Contract Awards Equates to one Job)
- ✦ 38 Events
- ✦ 1,170 Counseling Hours

**\$79.2**

*Million Contract  
Award Dollars*



#### Special Events

- ✦ Complying with Department of Defense Cybersecurity Requirements
- ✦ General Dynamics & PTACs of Michigan Industry Day
- ✦ How to do Business with the U.S. Forest Service
- ✦ How to do Business with the National Park Service
- ✦ How to do Business with the Department of Veteran Affairs
- ✦ Space Symposium: A Commercial and Defense Opportunity?

***"Working with my local PTAC is enabling my business to compete***

***in the federal marketplace. With the guidance and assistance of the PTAC, I am able to navigate through the sea of federal guidelines and regulations, making DreamLab Industries a strong national competitor in the additive manufacturing sector." — Brandon M. Williams, CEO, DreamLab Industries LLC, Traverse City***



## Success Story

### Meet Northern Wings

Dave Goudreau started Northern Wings in 2001 as an aircraft wheel and brake repair shop in a pole barn in Engadine, Michigan. Over the years, the business has evolved and is now an aerospace and military support system based in a custom built facility in Newberry.

"We take it from top to bottom," said Goudreau. "We can assist you in any measure of maintenance, repair, supply chain, etcetera. We'll import/export, we'll manage your repairs, we'll manufacture parts. We deliver them on time, on target, regardless of where you are in the world."

Goudreau says starting and growing Northern Wings would have been "virtually impossible" without the assistance of the Procurement Technical Assistance Center (PTAC). His first connection to the PTAC was through a series of seminars when he was starting the business. Since then, Northern Wings has received technical assistance from the PTAC and has been involved with government contract training on a variety of topics including cybersecurity and ITAR.

"I don't know that there are very many employees here who haven't been touched by some level of PTAC training and/or orientation," said Goudreau. "I always relate it to learning a different language and a different culture. There's only one way to do it and that's go to the PTAC and learn how to speak their language."

The success they've had as a business and their work with the PTAC has earned Northern Wings recognition as Michigan's Government Contractor of the Year.

"It means a lot, and it's primarily for the employees," said Goudreau. "It kind of shows that, as we call it, we're the anomaly in the wilderness, and that we can succeed."



***"I don't know that there are many employees here who haven't been touched by some level of PTAC training and/or orientation."***  
***— Dave Goudreau, Northern Wings***



***Northern Wings has received technical assistance on topics such as cyber security and international sales***

# COMMUNITY DEVELOPMENT

Northern Michigan communities and their leaders are facing a multitude of new challenges — from housing and childcare shortages to changing economic conditions and strained infrastructure. The Networks Northwest Community Development team helps local leaders understand these challenges and develop plans and approaches to deal with them. We listen to what leaders, taxpayers, and community members want, and we support them in taking first and best next steps.

As you read the following pages, we hope you gain an appreciation for the resourcefulness and tremendous leadership of our Northern Michigan communities. We are so proud to work with them!



➔ *Success Story*

➔ *Data & Research*

➔ *Transportation Planning*

➔ *Housing Technical Assistance*

➔ *Local Government Technical Assistance*

## Success Story

### Meet the Village of Elk Rapids

Elk Rapids Assistant Village Manager Caroline Kennedy has been in her role for three years. One challenge of local community leaders is delivering high service levels to citizens while maintaining a limited budget.

"A partnership with Networks Northwest allows our small community to do all kinds of things for which we don't have staff. We are experiencing a high retirement rate among our department heads. Networks Northwest has helped us identify and define the roles and responsibilities of new hires while directly providing planning services so we can take our time finding the best people. They also identified an independent provider of zoning services for us. Networks Northwest provided our 5-year Community Recreation Plan and led our Village Council in strategic planning, resulting in 2019-20 goals and objectives in seven key areas—helping to identify how the community wants to develop. Current plans get us all on the

same page and positions us to win state and federal grants for infrastructure projects to improve Elk Rapids. The Networks Northwest Community Development team does professional, experienced work at rates well below what we would pay for outside consultants. They are respected experts at what they do with no agenda other than to help our community succeed. Working with Networks Northwest lets me provide better service to taxpayers and the Village Council. I value this partnership!"



## Community Development Transportation Planning

Networks Northwest collaborates on an annual basis with the Michigan Department of Transportation and local road commissions to visually evaluate the condition of roads using the PASER (Pavement Surface Evaluation and Rating) system. Specific evaluation criteria for concrete, seal coat, asphalt, composite, brick, and gravel roads which are scored on a 1-10 linear scale. The scoring of roads helps with tracking road conditions, measuring the effectiveness of past improvements, and deciding what improvements are needed where and when. In 2018, over 2,900 miles of local roads were inventoried.

Over the past five years, the condition of the ten county's primary road systems as rated either good, fair, and poor conditions have remained about the same. The same cannot be said for the federal aid roads and the streets in the four small urban areas of Cadillac, Manistee, Petoskey, and Traverse City. For the federal aid roads, the number of roads in the poor category increased by nine percentage points for 2018, and overall 51% of the roads in the small urban category are considered to be in poor condition.

### Federal Aid Roads

|      | Poor | Fair | Good |
|------|------|------|------|
| 2018 | 43%  | 34%  | 24%  |
| 2017 | 32%  | 37%  | 30%  |
| 2016 | 29%  | 45%  | 26%  |
| 2015 | 30%  | 51%  | 18%  |
| 2014 | 27%  | 54%  | 19%  |

### City Average

|      | Poor | Fair | Good |
|------|------|------|------|
| 2018 | 51%  | 29%  | 20%  |
| 2017 | 47%  | 25%  | 28%  |
| 2016 | 52%  | 29%  | 20%  |
| 2015 | 43%  | 38%  | 19%  |
| 2014 | 44%  | 38%  | 18%  |



*In 2018, PASER  
inventoried over 2,900  
miles of roads in  
Northwest Michigan*



*51% of the roads in the  
small urban category  
are considered to be in  
poor condition*

## Community Development

### Local Technical Assistance



Networks Northwest has been providing facilitation support for the Housing Solutions Network (HSN) for many years. The HSN is an informal network made up of representatives from nonprofit housing organizations, funders, lending institutions, real estate, local government, and other housing stakeholders that have collectively worked to provide educational resources and build awareness of housing issues.

For the past several years, the group has focused on convening partners at an annual Housing Summit, and on building

regional capacity for housing solutions through the creation of an independent regional organization. In 2018, funding was provided by Rotary Charities of Traverse City and the Frey Foundation to create a new nonprofit that would implement solutions related to advocacy, communication, and technical support for developers and communities. That new entity is Housing North, and the HSN can celebrate an important success: raising and leveraging resources to address the region's housing issues from an innovative, systems-oriented approach in a way that builds institutional and organizational capacity.

Going forward, Networks Northwest will continue to support housing by updating the ten-county Housing Target Market Analysis report that has helped bring municipalities and developers together in the name of housing. Networks Northwest will continue to sponsor and organize the successful annual Housing Summit by assisting local governments and their efforts to provide for a sustainable and diverse inventory of housing types.

#### Fee-for-Service Activities

- Over the course of 2018, Community Development has expanded the number of communities in which they provided ongoing planning and zoning services on a monthly basis. This involves serving as a staff planner and in some cases providing zoning administration, as well.

##### Planning

- Benzie County
- Cities of Charlevoix and East Jordan
- Village of Elk Rapids
- Townships of Bingham and Suttons Bay

##### Zoning Administration

- Cities of Charlevoix and East Jordan
- Community Development has partnered with three communities who are seeking certification as a Redevelopment Ready Community through a Michigan Economic Development Corporation program.

**Cities of Charlevoix,  
Cadillac, and East  
Jordan**



2018

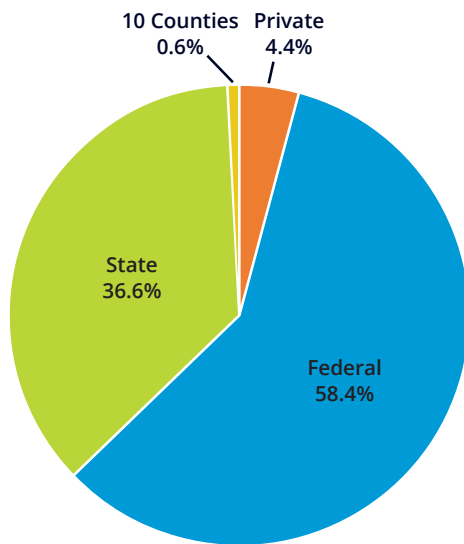
## Financial Summary

Both of our legal entities, Networks Northwest and Northwest Michigan Works! Inc., received FY18 audits that contained no significant deficiencies of any kind.



### Revenue by Source

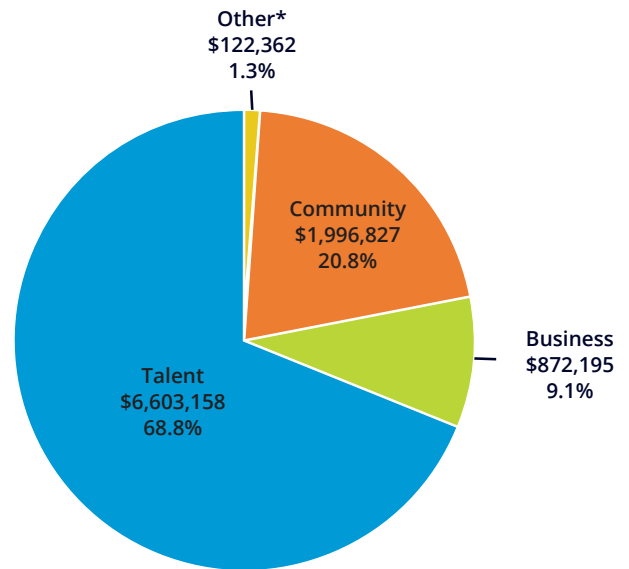
Fiscal Year Ending 9/30/2018



### Expenditures by Service Category

Fiscal Year Ending 9/30/2018

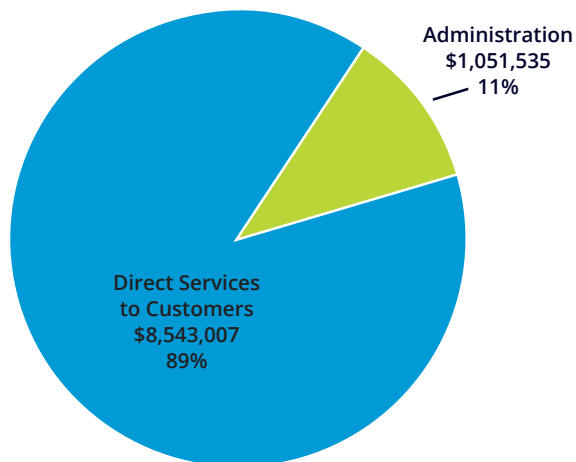
Total: \$9,594,542



\*Reserve Fund; Leave Fund; Pass-through funds

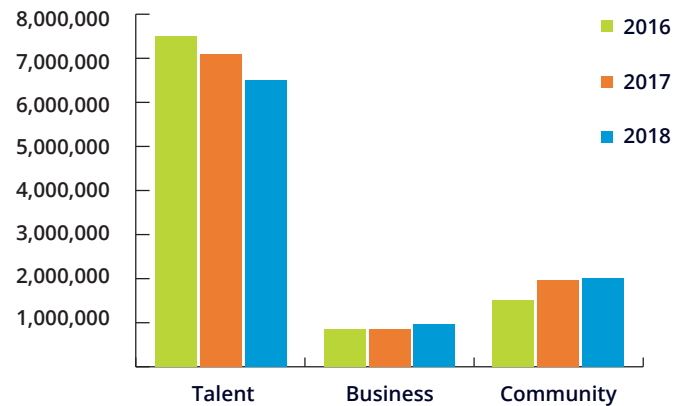
### Expenditures by Function

Fiscal Year Ending 9/30/2018



### Budget

2016 – 2018



# Networks Northwest

## Regional Prosperity Board Members in 2018

| PUBLIC SECTOR                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | PRIVATE SECTOR                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | OTHER SECTORS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>Ed Boettcher, Antrim County Commissioner</p> <p>Coury Carland, Benzie County Commissioner</p> <p>Chris Christensen, Charlevoix County Commissioner</p> <p>John Stakoe, Emmet County Commissioner</p> <p>Stuart McKinnon, Kalkaska County Commissioner</p> <p>Tom Mair, Gr. Traverse County Commissioner</p> <p>Ty Wessell, Leelanau County Commissioner</p> <p>Richard Schmidt, Manistee County Commissioner</p> <p>Dean Smallegan Missaukee County Commissioner</p> <p>Michael MacCready, Wexford County Commissioner</p> <p>Michael Cain, Manager, City of Boyne City</p> <p>Josh Mills, Manager, City of Frankfort</p> <p>Caroline Kennedy, Assistant Village Manager/ Clerk, Village of Elk Rapids</p> <p>Doug Mansfield, Mi. Township Assoc.</p> <p>Alan Cooper, Manager, Wexford Co. Road Commission</p> <p>Jim Cook, Manager, Gr. Traverse Co. Road Commission</p> <p>Bill Kennis, Executive Director, Benzie Transportation Authority</p> | <p>Jim Barnard, Owner, Barnard Engineering, Bellaire</p> <p>Paul Hresko, Human Resources Director, Armor Express, Central Lake</p> <p>Betty Workman, Owner, Vacation Trailer Park &amp; Sales, Benzonia</p> <p>Lee Ballard, HR Director, Ebels Family Store</p> <p>Joe Moch, CEO, Acat Global, Charlevoix</p> <p>Amanda Haworth, Human Resources Director, Boyne Resorts, Boyne City</p> <p>Gary Fedus, President &amp; CEO, Mitchell Graphics, Petoskey &amp; Traverse City</p> <p>Sue Peters, VP for HR, Munson Healthcare System, Traverse City</p> <p>Ken Osborne, Vice President, Boride Engineered Abrasives, Traverse City</p> <p>Kelli Stepka, Human Resource Manager, Cherry Republic</p> <p>Doug Parkes, Co-Owner, Kellie's Hallmark Shop, Manistee</p> <p>Kim Weckesser, Director Human Resources, West Shore Medical Center</p> <p>Tom Vine, Plant Manager, Viking Energy, McBain</p> <p>Ken Bollman, President, Sabre Tool, Cadillac</p> <p>Leslie Nowlin, HR Systems Administrator, Group Beneteau</p> <p>Mike Powers, Energy Solutions Consultant, Keene Technical Solutions, regional</p> <p>Doug Luciani, President of TC Area Chamber of Commerce; Northern MI Chamber Alliance, regional</p> <p>Chris Warren, General Manager, Midwestern Broadcasting Co., regional</p> <p>Nicole Sulak, CPA, Munson Healthcare, regional</p> <p>Mike Ascione, CEO, American Waste, regional</p> <p>Jamie Al-Shama, Bay Construction, regional</p> <p>Stacie Bytwork, Executive Director, Manistee Area of Chamber of Commerce</p> <p>Mike Groleau, Co-owner/Project Manager, RJG, Inc.</p> <p>Chuck Lombardo, Director of Marketing &amp; Communications, Northern MI Chamber Alliance</p> <p>Kim Pontius, CEO, Traverse Association of Realtors</p> <p>Doug Rath, Graceland Fruit, Inc.</p> <p>Diane Allington, Owner, Master Craft Extrusion Tools, Inc</p> <p>Elizabeth Dewey, Human Resources Manager, Kalkaska Screw Products, Inc.</p> | <p>Tim Nelson, President, Northwestern Michigan College (post-secondary education)</p> <p>Andy Hayes, President, Northern Lakes Economic Alliance (economic development)</p> <p>Eric Bachmann, District Manager, Michigan Rehabilitation Services (rehabilitation)</p> <p>Bob Scheele, Vice President, Central Labor Council (labor)</p> <p>Clint Steele, Pipefitter, UAW Local 85 (labor)</p> <p>Kristine Lagios, Director, Manistee-Benzie Dept. of Human Services (human services)</p> <p>Jane Korthase, HR Director, Grandview Medical Care (community based organizations)</p> <p>Steve Perdue, President &amp; CEO, Grand Traverse Industries (community based organizations)</p> <p>Jim Smith, Controls Designer, Tool North, Inc. (apprenticeships)</p> <p>Charles Welch, Parole Supervisor, MDOC (corrections)</p> |



## Action Request

|                    |                                                                         |                      |                                                               |
|--------------------|-------------------------------------------------------------------------|----------------------|---------------------------------------------------------------|
| Meeting Date:      | August 7 2019                                                           |                      |                                                               |
| Department:        | Administration                                                          | Submitted By:        | Nate Alger                                                    |
| Contact E-Mail:    |                                                                         | Contact Telephone:   |                                                               |
| Agenda Item Title: | Letter to GT Band requesting to open discussions about 2% disbursements |                      |                                                               |
| Estimated Time:    | 15                                                                      | Laptop Presentation: | <input type="radio"/> Yes <input checked="" type="radio"/> No |
|                    | (in minutes)                                                            |                      |                                                               |

### Summary of Request:

During a meeting on June 18, 2019 with the Grand Traverse Band Chairman, Tribal Manager, and Board member we asked the Grand Traverse Band if they would be willing to discuss a change in the way 2% funds are disbursed in Grand Traverse County. The Chairman said they would be willing to discuss the concept further but also said that the Grand Traverse Band is very comfortable with the way the 2% funds are disbursed and have little interest in changing.

We had a follow up conversation with the Grand Traverse Band Legal Counsel and his request was that the County submit a letter to the Grand Traverse Band asking to engage in discussions to address the way 2% funds are disbursed.

We are seeking approval from the Board of Commissioners to submit a letter to the Grand Traverse Band requesting to open discussions on the way in which 2% funds are disbursed.

### Suggested Motion:

Move to direct staff to send a letter to the Grand Traverse Band requesting to enter into discussions about the way 2% funds are distributed.

### Financial Information:

|             |  |                    |  |                     |                                                               |
|-------------|--|--------------------|--|---------------------|---------------------------------------------------------------|
| Total Cost: |  | General Fund Cost: |  | Included in budget: | <input type="radio"/> Yes <input checked="" type="radio"/> No |
|-------------|--|--------------------|--|---------------------|---------------------------------------------------------------|

If not included in budget, recommended funding source:

This section for Finance Director, Human Resources Director, Civil Counsel, and Administration USE ONLY:

| Reviews:                 | Signature                            | Date  |
|--------------------------|--------------------------------------|-------|
| Finance Director         |                                      |       |
| Human Resources Director |                                      |       |
| Civil Counsel            |                                      |       |
| Administration:          | <input type="checkbox"/> Recommended | Date: |
| Miscellaneous:           |                                      |       |

### Attachments:

Attachment Titles:



## Vredeveld Haefner LLC

CPAs and Consultants  
10302 20<sup>th</sup> Avenue  
Grand Rapids, MI 49534  
Fax (616) 828-0307

Douglas J. Vredeveld, CPA  
(616) 446-7474  
Peter S. Haefner, CPA  
(616) 460-9388

June 28, 2019

To the Board of County Commissioners  
Grand Traverse County, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Grand Traverse County, Michigan (the County) for the year ended December 31, 2018. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, *Government Auditing Standards* and the Uniform Guidance, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated February 4, 2019. Professional standards also require that we communicate to you the following information related to our audit.

### Significant Audit Results

#### *Qualitative Aspects of Accounting Practices*

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the County are described in Note 1 to the financial statements. The Pavilions adopted Governmental Accounting Standards Board (GASB) Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits other than Pensions*, in 2018. The County adopted GASB Statement Number 87, *Leases*, in 2018. We noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

The useful lives of capital assets, the allowance for uncollectible accounts receivable and the valuation of pension and other post-employment benefit plan obligations.

Management's estimate of the useful lives and uncollectible accounts is based on historical results and future expectations and the estimate of pension and other post-employment benefit plan obligations are based on an actuarial valuation of each of the plans. We evaluated the key factors and assumptions used to develop the estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

The financial statement disclosures are neutral, consistent, and clear.

#### *Difficulties Encountered in Performing the Audit*

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### *Corrected and Uncorrected Misstatements*

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. We have proposed and management has posted material adjustments necessary to account for PACE North separately from the Pavilions and the Pavilions Foundation. 2018 is the first year of the County reporting the Pavilions Foundation and Pace North as discretely presented component units of the County. The material misstatements detected as a result of audit procedures and corrected by management were related to the discretely presented component unit reports (legally separate entities for which the County is financial accountable).

### *Disagreements with Management*

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

### *Management Representations*

We have requested certain representations from management that are included in the management representation letter dated June 28, 2019.

### *Management Consultations with Other Independent Accountants*

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to County's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

### *Other Audit Findings or Issues*

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as County's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

We also noted the following items:

#### **PACE North**

PACE North is a newer organization accounted for using the Pavilions and Pavilions Foundation accounting systems. With the significant of this operation expected to substantially expand during 2019 we suggest that PACE North establish an accounting system and a system internal control to formally account for the Pace North operation.

### Other Matters

We applied certain limited procedures to the required supplementary information (RSI), as itemized in the table of contents, that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were engaged to report on supplementary information, which accompany the financial statements but are not RSI. With respect to this supplementary information, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

We were not engaged to report on the transmittal letter or statistical section, which accompany the financial statements but are not RSI. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

### Restriction on Use

This information is intended solely for the information and use of Board of Commissioners and management of the County and is not intended to be, and should not be, used by anyone other than these specified parties.

Sincerely,

*Orlando Haefner LLC*



# **GRAND TRAVERSE COUNTY, MICHIGAN**

## **COMPREHENSIVE ANNUAL FINANCIAL REPORTS**

***FOR THE YEAR ENDED DECEMBER 31, 2018***

# **GRAND TRAVERSE COUNTY, MICHIGAN**

## **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

***FOR THE YEAR ENDED DECEMBER 31, 2018***

### Principal Officials

#### **Board of Commissioners**

Robert Hentschel - Chairperson

Ron Clous – Vice Chair

Betsy Coffia

Brad Jewett

Bryce Hundley

Addison “Sonny” Wheelock Jr.

Gordie LaPointe

### **Administration**

Nate Alger, County Administrator

Dean Bott, Finance Director

# GRAND TRAVERSE COUNTY

## TABLE OF CONTENTS

---

| INTRODUCTORY SECTION                                                                                                                                    | Page  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| Letter of Transmittal                                                                                                                                   | I     |
| Certificate of Achievement for Excellence in Financial Reporting                                                                                        | II    |
| Organizational Chart                                                                                                                                    | III   |
| <br><b>FINANCIAL SECTION</b>                                                                                                                            |       |
| Independent Auditors' Report                                                                                                                            | 1-2   |
| Management's Discussion and Analysis                                                                                                                    | 3-9   |
| Basic Financial Statements                                                                                                                              |       |
| <b>Government-wide Financial Statements</b>                                                                                                             |       |
| Statement of Net Position                                                                                                                               | 11    |
| Statement of Activities                                                                                                                                 | 12-13 |
| <b>Fund Financial Statements</b>                                                                                                                        |       |
| Balance Sheet - Governmental Funds                                                                                                                      | 14    |
| Reconciliation of Fund Balances on the Balance Sheet for Governmental Funds to Net Position of Governmental Activities on the Statement of Net Position | 15    |
| Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds                                                                  | 16    |
| Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities            | 17    |
| Statement of Net Position - Proprietary Funds                                                                                                           | 18    |
| Statement of Revenues, Expenses, and Changes in Fund Balances - Proprietary Funds                                                                       | 19    |
| Statement of Cash Flows - Proprietary Funds                                                                                                             | 20    |
| Statement of Net Position - Fiduciary Funds                                                                                                             | 21    |
| Statement of Changes in Net Position – Fiduciary Funds                                                                                                  | 22    |
| Combining Statement of Net Position – Component Units                                                                                                   | 23    |
| Combining Statement of Activities – Component Units                                                                                                     | 24-25 |
| <b>Notes to Financial Statements</b>                                                                                                                    | 27-78 |
| <b>Required Supplementary Information</b>                                                                                                               |       |
| Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual – General Fund                                                      | 79    |
| Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual – Health Department Fund                                            | 80    |
| Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual – Commission on Aging Fund                                          | 81    |
| Grand Traverse County Defined Benefit Pension Plan                                                                                                      |       |
| Schedule of Changes in Net Pension Liability and Related Ratios                                                                                         | 82    |
| Schedule of Employer Contributions                                                                                                                      | 83    |
| Grand Traverse Pavilions Defined Benefit Pension Plan                                                                                                   |       |
| Schedule of Changes in Net Pension Liability and Related Ratios                                                                                         | 84    |
| Schedule of Employer Contributions                                                                                                                      | 85    |
| Grand Traverse County Road Commission                                                                                                                   |       |
| Schedule of Changes in Net Pension Liability and Related Ratios                                                                                         | 86    |
| Schedule of Employer Contributions                                                                                                                      | 87    |

# GRAND TRAVERSE COUNTY

## TABLE OF CONTENTS

---

|                                                                                                                              | <u>Page</u> |
|------------------------------------------------------------------------------------------------------------------------------|-------------|
| Grand Traverse County Employee OPEB Plan                                                                                     |             |
| Schedule of Changes in Net OPEB Liability and Related Ratios                                                                 | 88          |
| Schedule of Employer Contributions                                                                                           | 89          |
| Schedule of Investment Return                                                                                                | 89          |
| Grand Traverse Pavilions OPEB Plan                                                                                           |             |
| Schedule of Changes in Net OPEB Liability and Related Ratios                                                                 | 90          |
| Schedule of Employer Contributions                                                                                           | 91          |
| Schedule of Investment Return                                                                                                | 91          |
| Grand Traverse County Road Commission                                                                                        |             |
| Schedule of Changes in Net OPEB Liability and Related Ratios                                                                 | 92          |
| Schedule of Employer Contributions                                                                                           | 93          |
| Schedule of Investment Return                                                                                                | 93          |
| Combining and Individual Fund Statements and Schedules                                                                       |             |
| <b>Nonmajor Governmental Funds</b>                                                                                           |             |
| Combining Balance Sheet                                                                                                      | 101-106     |
| Combining Statement of Revenues, Expenditures and Changes in Fund Balances                                                   | 107-112     |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – 13 <sup>th</sup> Circuit Court Fund  | 113         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Local Crime Victims’ Rights Fund     | 114         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – 86 <sup>th</sup> District Court Fund | 115         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – County Special Projects Fund         | 116         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Central Dispatch / 911 Fund          | 117         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Parks and Recreation Fund            | 118         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Maple Bay Development Fund           | 119         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Friend of the Court Fund             | 120         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Gypsy Moth Suppression Fund          | 121         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Veterans Millage Fund                | 122         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Register of Deeds Automation Fund    | 123         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – MIDC                                 | 124         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Corrections P.A. 511 Fund            | 125         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – County Law Library Fund              | 126         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Federal Equitable Sharing Fund       | 127         |

# GRAND TRAVERSE COUNTY

## TABLE OF CONTENTS

---

|                                                                                                                            | <u>Page</u> |
|----------------------------------------------------------------------------------------------------------------------------|-------------|
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Concealed Pistol Licensing Fund    | 128         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Corrections Officers Training Fund | 129         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Criminal Justice Training Act Fund | 130         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Mitchell Creek Water Shed Fund     | 131         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Housing Trust Fund                 | 132         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – CDBG Housing Grant Fund            | 133         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Next Michigan Fund                 | 134         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – EDC Revolving Loan Fund            | 135         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – TNT Forfeiture Fund                | 136         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – TNT Grant Fund                     | 137         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Child Care Fund                    | 138         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Animal Control Fund                | 139         |
| Schedule of Revenues, Expenditures and Changes in Fund Balance -<br>Budget and Actual – Senior Center Fund                 | 140         |
| <br><b>Nonmajor Proprietary Funds</b>                                                                                      |             |
| Combining Statement of Net Position                                                                                        | 141         |
| Combining Statement of Revenues, Expenses and Changes in Net Position                                                      | 142         |
| Combining Statement of Cash Flows                                                                                          | 143         |
| <br><b>Internal Service Funds</b>                                                                                          |             |
| Combining Statement of Net Position                                                                                        | 144         |
| Combining Statement of Revenues, Expenses and Changes in Net Position                                                      | 145         |
| Combining Statement of Cash Flows                                                                                          | 146         |
| <br><b>Agency Funds</b>                                                                                                    |             |
| Combining Balance Sheet                                                                                                    | 148         |
| Combining Statement of Changes in Assets and Liabilities                                                                   | 149-150     |
| <br><b>Component Units</b>                                                                                                 |             |
| Land Bank Authority                                                                                                        |             |
| Statement of Net Position                                                                                                  | 151         |
| Statement of Revenues, Expenses and Changes in Net Position                                                                | 152         |
| Statement of Cash Flows                                                                                                    | 153         |
| Brownfield Redevelopment Authority                                                                                         |             |
| Combining Balance Sheet / Statement of Net Position                                                                        | 154-157     |
| Combining Statement Activities                                                                                             | 158-161     |
| Combining Statement of Cash Flows                                                                                          | 162-165     |

# GRAND TRAVERSE COUNTY

## TABLE OF CONTENTS

---

|                                                                                                                                                                                                                                 | <u>Page</u> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|
| Drain Commission                                                                                                                                                                                                                |             |
| Combining Balance Sheet / Statement of Net Position                                                                                                                                                                             | 166-167     |
| Combining Statement of Revenues, Expenditures and Changes in Fund Balances/<br>Statement of Activities                                                                                                                          | 168-169     |
| Department of Public Works                                                                                                                                                                                                      |             |
| Statement of Net Position                                                                                                                                                                                                       | 170         |
| Statement of Revenues, Expenses and Changes in Net Position                                                                                                                                                                     | 171         |
| Statement of Cash Flows                                                                                                                                                                                                         | 172         |
| <br><b>STATISTICAL SECTION</b>                                                                                                                                                                                                  |             |
| Financial Trends                                                                                                                                                                                                                |             |
| Net Position by Component                                                                                                                                                                                                       | 175         |
| Changes in Net Position                                                                                                                                                                                                         | 176-177     |
| Fund Balances - Governmental Funds                                                                                                                                                                                              | 178         |
| Changes in Fund Balances - Governmental Funds                                                                                                                                                                                   | 179         |
| Revenue Capacity                                                                                                                                                                                                                |             |
| Assessed and Estimated Actual Value of Taxable Property                                                                                                                                                                         | 180         |
| Direct and Overlapping Property Tax Rates                                                                                                                                                                                       | 181         |
| Principal Property Taxpayers                                                                                                                                                                                                    | 182         |
| Property Tax Levies and Collected                                                                                                                                                                                               | 183         |
| Debt Capacity                                                                                                                                                                                                                   |             |
| Ratios of Outstanding Debt by Type                                                                                                                                                                                              | 184         |
| Ratios of General Bonded Debt Outstanding                                                                                                                                                                                       | 185         |
| Computation of Direct and Overlapping Governmental Activities Debt                                                                                                                                                              | 186         |
| Legal Debt Margin                                                                                                                                                                                                               | 187         |
| Demographic and Economic Information                                                                                                                                                                                            |             |
| Demographic and Economic Statistics                                                                                                                                                                                             | 188         |
| Principal Employers                                                                                                                                                                                                             | 189         |
| Operating Information                                                                                                                                                                                                           |             |
| Full-time Equivalent Government Employees by Function                                                                                                                                                                           | 190         |
| Operating Indicators by Function                                                                                                                                                                                                | 191         |
| Capital Asset Statistics by Function                                                                                                                                                                                            | 192         |
| <br><b>SINGLE AUDIT SECTION</b>                                                                                                                                                                                                 |             |
| Independent Auditors' Report on Internal Control Over Financial Reporting and<br>on Compliance and Other Matters Based on an Audit of Financial Statements<br>Performed in Accordance with <i>Government Auditing Standards</i> | 193-194     |
| Independent Auditors' Report on Compliance for Each Major Program and on Internal<br>Control Over Compliance Required by the Uniform Guidance                                                                                   | 195-196     |
| Schedule of Expenditures of Federal Awards                                                                                                                                                                                      | 197-198     |
| Notes to Schedule of Expenditures of Federal Awards                                                                                                                                                                             | 199         |
| Schedule of Findings and Questioned Costs                                                                                                                                                                                       | 200         |

## **INTRODUCTORY SECTION**



## GRAND TRAVERSE COUNTY ADMINISTRATION

400 BOARDMAN AVENUE  
TRAVERSE CITY, MI 49684-2577

ADMINISTRATION  
BOARD OF COMMISSIONERS  
FAX

231/922-4780  
231/922-4797  
231/922-4636

June 28, 2019

Grand Traverse County Board of Commissioners and  
Citizens of Grand Traverse County, Michigan:

The Comprehensive Annual Financial Report (CAFR) of Grand Traverse County, Michigan, for the calendar year ended December 31, 2018, is hereby submitted. In accordance with State Law, re: Public Act 34 of 2001, the revised Municipal Finance Act, Section 141.2303 (1) requires each municipality within the state of Michigan to file an audit report annually with the Michigan Department of Treasury within 6 months from the end of its fiscal year or as otherwise provided in the Uniform Budgeting and Accounting Act, 1968 PA 2, MCL 141.421 to 141.440a. This report was prepared by the Grand Traverse County Finance Department. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the County. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the government based upon a comprehensive framework of internal control that has been established for this purpose. Since the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute assurance that the financial statements are free of any material misstatements.

Michigan law requires an annual audit of the County's financial statements. The Grand Traverse County Board of Commissioners has engaged Vredevelde Haefner LLC, Independent Auditors, for this purpose. The independent auditors' unmodified ("clean") opinion has been included at the front of the financial section of this report.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

### ORGANIZATIONAL STRUCTURE

County government is the largest unit of local government in Michigan and is also the oldest political subdivision of the state, having attained stature and importance before any other form of government now in existence.

Grand Traverse County, Michigan, incorporated in 1851, is located approximately 250 miles north of Detroit, in the northwestern section of Michigan's Lower Peninsula. It currently occupies 485 square miles and serves an estimated population of 92,573. In terms of population, this ranks Grand Traverse County as the 22nd largest of 83 counties in the State of Michigan. Grand Traverse County is empowered to levy a property tax on real, personal and industrial property located within its boundaries.

The Board of Commissioners exercises the legislative power of the County and determines all matters of policy. The Board of Commissioners is comprised of seven commissioners who are elected from their respective districts. Each commissioner serves a term of two years. The county administrator is the

appointed head of the administrative branch of the county government. The judicial branch of government consists of two Circuit Court judges, two District Court judges, and one Probate Court judge. All judges are elected at large for a six-year term. The Circuit and District Court judges are elected on two-year, staggered terms. The Offices of Prosecuting Attorney, Sheriff, Clerk, Treasurer, Register of Deeds, and Drain Commissioner are elected at large and serve for a four-year term.

Grand Traverse County provides a wide range of services, including public safety, health and welfare services, community and economic development, and recreational and cultural activities. Certain financing and oversight services on the construction of Grand Traverse County public buildings are provided through a component unit, a legally separate building authority, which functions, in essence, as a department of Grand Traverse County, and therefore has been included as an integral part of Grand Traverse County's financial statements. Grand Traverse County is also financially accountable for services provided by other legally separate component units of Grand Traverse County. These services include the construction and maintenance of the county's system of roads and bridges by the Grand Traverse County Road Commission, and water supply and wastewater disposal services provided by the Grand Traverse County Department of Public Works. In addition, the Grand Traverse County Drain Commissioner provides for the construction and maintenance of drainage districts throughout Grand Traverse County. The Grand Traverse County Brownfield Redevelopment Authority promotes the revitalization of environmentally distressed areas/sites. The Grand Traverse County Land Bank Authority works to provide affordable housing and economic development opportunities from foreclosed properties. The Pavilions Foundation provides a fund raising vehicle that supports the Pavilions medical care facility and PACE North provides all-inclusive care for the elderly. These component units are reported separately within Grand Traverse County's financial statements, and additional information on them can be found in the notes to the financial statements.

Grand Traverse County prepares, adopts and maintains budgetary controls on an annual basis. Governmental fund types of Grand Traverse County are under formal budgetary control. Activities of the General fund, Special Revenue funds and Debt Service funds are included in the annual appropriated budget. The level of budgetary control, that is, the level at which expenditures cannot legally exceed the appropriated amount, is established at the activity level. Capital Project funds are budgeted by project. Enterprise funds and Internal Service funds, which are Proprietary funds, are also subject to budgetary controls and are budgeted at the activity level as well. The County's procedures in establishing its annual budget are as follows:

Beginning in the summer of each year, budget forms are provided to all County elected officials and department heads, outlining the procedures for requesting appropriations for the subsequent budget year. In the fall of each year, the County Administrator and Finance Director may hold budget hearings with all elected officials and department heads to obtain additional information regarding budget requests.

In October, preceding the beginning of the next fiscal year, and in conformance with Act 2, PA 1968, as amended by Public Act 621 of 1978, (the Uniform Budgeting and Accounting Act), the Finance department prepares, and the County Administrator submits, a proposed operating budget for review and adoption by the County Board of Commissioners.

Subsequent to the County Administrator submitting the proposed budget to the Board of Commissioners, a public hearing is conducted to obtain taxpayer comments. The Board of Commissioners then makes any amendments to the budget it deems necessary and adopts the same by formal resolution prior to December 31.

The Board of Commissioners is authorized to make adjustments to the various budgets as deemed necessary. Elected officials and department heads are authorized to amend budgets under their control subject to the provisions of the County's budget resolutions as amended.

## **ECONOMIC CONDITION AND OUTLOOK**

### ***Population Trends***

In 2018, the estimated population of Grand Traverse County was 92,573 according to the U.S. Census. This is an increase of 6.4% from the 2010 U.S. Census population count of 86,986. Grand Traverse County is the 22nd most populated county in Michigan and was third fastest growing county in the state in 2016.

The 2017 median age in Grand Traverse County is 42.8 years, compared to 39.6 years for Michigan overall. In 2017, 17.8% of the population of the County was 65 years old and over which is higher than the 15.9% for Michigan overall. In comparison, only 13.1% of the County population in 2000 was 65 years old and over. This trend of an aging population is expected to continue for the region.

### ***Labor Market***

In 2018, the annual average workforce in Grand Traverse County was 45,390 employees, representing two-thirds of the total regional employment. Annual average unemployment for the County in 2018 was 3.5%, down from 3.6% in 2017. Health care and social assistance is the largest employment industry in the county. Over the next 30 years, Grand Traverse County is forecasted to experience employment growth more than 150% higher than the state average. Median household income in the County is \$58,229, the 14th highest county in Michigan.

### ***Property Values and Home Sales***

There are 55,446 parcels of property in the County for the 2019 Assessment year, an increase of .57% from 2018. The County Equalized Value (CEV) for Grand Traverse County for 2019 is \$6,838,320,468, an increase of 8.12% from 2018, which was \$6,324,678,828. Taxable value increased overall 5.13% countywide from 2018 to 2019.

Total listings of home sales in Grand Traverse County in 2018 by real estate agents were 2,439, up from 2,293 in 2017. The average sales price in 2018 was \$288,147, up from \$279,083 in 2017. In comparison, the average price for sales in Michigan in 2018 was \$167,865, an increase from \$155,250 in 2017.

### ***Education***

On a whole, Grand Traverse County residents tend to have a higher than average education compared to the remainder of Michigan. The County is ranked sixth in the state with 95% of the population having a high school diploma or more and ranked tenth in the state with 34% of the population having a bachelor's degree or more.

The two primary public school districts in Grand Traverse County are the Traverse City Area Public Schools and the Kingsley Area Schools. Traverse City Area Public Schools includes 16 schools. The district has a current enrollment of nearly 10,000 students spread over 300 square miles across three counties. Kingsley Area Schools includes three schools and covers the southern end of the County. The district has a current enrollment of approximately 1,500 students. Both districts have a dual enrollment program which enables high school students to enroll in classes offered by Northwestern Michigan College and earn college credit while still in high school.

Northwestern Michigan College pioneered post-secondary education in northern Michigan when it was established as Michigan's first community college in 1951. With an enrollment of 4,200, the college provides collegiate-level instruction in the liberal arts and in many occupational fields. The college's Great Lakes Maritime Academy, the only maritime academy on the Great Lakes, prepares students to become merchant marine officers. The college also is in partnership with 7 Michigan colleges and universities to provide bachelor's completion and advanced degrees.

### ***Tourism Industry***

The Grand Traverse region's largest industry is often considered to be tourism. With approximately 1 in 6 jobs dependent on tourism in the five-county region, the impact is twice that of the rest of Michigan. Grand Traverse County has more than 4000 hotel rooms and is second only to Wayne County in number of Airbnb guests. The estimated total economic impact from the visitor industry in Grand Traverse County is \$1.2 billion annually and totals for more than \$5,000 for each resident in the region.

### ***Cherry Industry***

The U.S. cherry industry produces more than 1,000 million pounds of tart and sweet cherries each year. Michigan, mainly the Grand Traverse region, grows about 70 percent of the tart cherry crop. Generally, Michigan produces 200 to 250 million pounds of tart cherries with the total U.S. crop being 275 to 350 million pounds. Sweet cherries primarily are grown in the Pacific Coast states, but Michigan joins the top four producers, harvesting about 20 percent of the crop each year. Michigan produces about 50 million pounds of sweet cherries.

### ***Wineries and Eateries***

The Traverse City area is home to numerous vintners who grow grapes and bottle wines on the scenic Old Mission and Leelanau Peninsulas. The wines are fast becoming among the finest offered nationally and internationally. The ideal climate, with vineyards protected by winter snows and conditions moderated by proximity to Lake Michigan, has given rise to a wine industry that has been recognized for its quality and variety since the first winery opened here in 1974. The area also contains nearly 20 breweries and 11 distilleries.

Thanks to its award-winning wines and talented local chefs, Traverse City enjoys a national reputation as a place of food and drink. Midwest Living listed Traverse City among its Five Top Food Towns two years in a row, and Bon Appetit has listed it as one of America's Top Five Foodie Towns.

### ***Arts and Culture***

The arts and culture industry represents a diverse group in this region from the world-renown Interlochen Center for the Arts to self-employed artists often working from their homes. Regionally, the arts and culture sector has grown significantly in the past few years and is an important contributing force in the economy. Highlights of the region include Dennon Museum Center, the Traverse City Opera House, the Old Town Playhouse, and the Traverse Symphony Orchestra.

### ***Healthcare***

Munson Healthcare, the parent company for Munson Medical Center in Traverse City and eight other affiliated hospitals, is the region's largest provider of health care and also the region's largest employer with over 5,000 employees. Munson serves 24 counties in northern Michigan and offers 41 specialties including one of the nation's top heart programs.

## **MAJOR INITIATIVES**

### ***Boardman River Dams***

The Grand Traverse County Board of Commissioners has decided to remove the Boardman and Sabin Dams on the Boardman River after a long study that included surrounding property owners, the Michigan Department of Natural Resources and Environment (DNRE), the U.S. Army Corps of Engineers, Grand Traverse County Road Commission, City of Traverse City, and Traverse City Light and Power. This decision is joined by the City of Traverse City which has removed Brown Bridge Dam also on the Boardman River. The County and City are working with the Army Corps of Engineers and DNRE on the removal of the dams and to restore the river. The Boardman Dam was removed in 2017 and the Sabin Dam was removed in 2018. A project of this scale is substantial and will have a significant impact on the community. Restoration and monitoring activities will continue on the Boardman River for several years.

### ***Brownfield Redevelopment***

Since its inception, the Grand Traverse County Brownfield Redevelopment Authority has been one of the most active authorities in Michigan, working to revitalize environmentally distressed areas. Over \$250 million of private investment has been added to the Grand Traverse County tax base as a result of environmental clean-up of nearly 20 brownfield sites. The new investment and new businesses have resulted in the creation of over 1,800 jobs. Further, an additional \$250 million in investments is anticipated in the continued redevelopment of these sites.

### ***Economic Development***

Grand Traverse County has been designated as a Next Michigan Development Corporation by the Michigan Strategic Fund Board. As one of only seven communities in Michigan, “Northern Nexus” utilizes key economic development tools to assist in the expansion and attraction of businesses that ship goods by two or more modes of transportation. With strong support from the Michigan Economic Development Corporation, Northern Nexus works in partnership with the City of Traverse City, Garfield Charter Township, East Bay Charter Township and Blair Township.

### ***National Cherry Festival***

Traverse City is considered the Cherry Capital of the World. Its annual celebration, the National Cherry Festival, is held every July and attracts over 500,000 people over eight days. At a minimum, the annual festival contributes \$27 million to the region. The festival has been well recognized by the Governor, the Michigan legislature, AAA Michigan and USA Today. The festival is also annually rated in the Top 100 Festivals and Events in North America by the American Bus Association.

### ***Traverse City Film Festival***

Every summer, the annual Traverse City Film Festival, founded by Academy Award winning filmmaker Michael Moore and co-founders, photographer John Robert Williams and New York Times bestselling author Doug Stanton, presents the best of independent, foreign, and documentary films in several indoor movie houses and one free outdoor location. The Festival also operates the historic State Theatre as a highly successful year-round movie house.

### ***Traverse City Beach Bums Professional Baseball Team and Hockeytown North***

Averaging 120,000 fans a year, Wuerfel Park is home to the Traverse City Beach Bums professional baseball team of the Frontier League and draws fans from across northern Michigan. Across town, Centre Ice, known as Hockeytown North, is home to the training camp of the Detroit Red Wings and its annual prospects tournament.

### ***Coast Guard City***

In 2010, Traverse City was designated as the 10<sup>th</sup> “Coast Guard City.” Traverse City is one of only 21 Coast Guard Cities in the United States. There are 140 Coast Guard personnel stationed at Air Station Traverse City located at Cherry Capital Airport. Traverse City is considered the #1 retirement location for Coast Guard personnel.

## **FINANCIAL INFORMATION**

### ***Relevant Financial Policies***

In accordance with the County's General Financial Policy, the General fund objective is to establish and maintain a 15% level of unassigned fund balance based on the General fund's most current adopted operating budget.

The 100% Tax Payment Fund Policy, which authorizes appropriations from the 100% Tax Payment fund, requires that it be self-funded. Beginning in 1999, the fund retains 25% of the earnings, with the balance available for distribution or appropriation to the general fund. Since 2002, \$450,000 of the amount available for appropriation has been designated as a capital appropriation.

Cash balances are invested according to the Investment Policy adopted by the Board of Commissioners. The Board of Commissioners has authorized the Grand Traverse County Treasurer to invest surplus funds of the County in accordance with those investments permitted by Act 20 of the Michigan Public Acts of 1943 as amended, M.C.L. 129.91. The Act generally allows the County to deposit funds in banks, savings and loan associations, and credit unions in the state of Michigan. The Act also provides for investments in U.S. government obligations; certificates of deposit, savings accounts and deposit accounts of banks, savings and loans, and credit unions who are members of the FDIC, FSLIC, and NACU, respectively; commercial paper, U.S. government or federal agency obligation repurchase agreements; bankers' acceptances of United States banks; and, with some restrictions, mutual funds.

### ***Employees' Retirement Systems***

The County participates in the Municipal Employees Retirement System of Michigan (MERS), and offers both a defined benefit pension plan and a defined contribution pension plan for most full-time employees.

### ***Awards and Acknowledgments***

The Government Finance Officers Association of the United States and Canada (GFOA) awarded thirteen consecutive Certificates of Achievement for Excellence in Financial Reporting to Grand Traverse County, Michigan for its Comprehensive Annual Financial Report (CAFR) for the fiscal years ended December 31, 2005-2017. This Certificate of Achievement is the highest form of recognition for excellence in state and local government financial reporting.

In order to be awarded a Certificate of Achievement, the government published an easily readable and efficiently organized CAFR whose contents conform to program standards. This CAFR must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements, and we are again submitting it to the GFOA to determine its eligibility for another certificate.

Preparation of this report could not have been accomplished without the efficient and dedicated services of the entire staff of the Finance Department and other county departments, and the various elected and appointed officials. We would like to express our appreciation to everyone who assisted in and contributed to the preparation of this report. We would also like to thank the Board of Commissioners for their interest and support in planning and conducting the financial operations of the county in a responsible and progressive manner.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Nate Alger', is positioned above the printed name.

Nate Alger  
County Administrator



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Grand Traverse County  
Michigan**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**December 31, 2017**

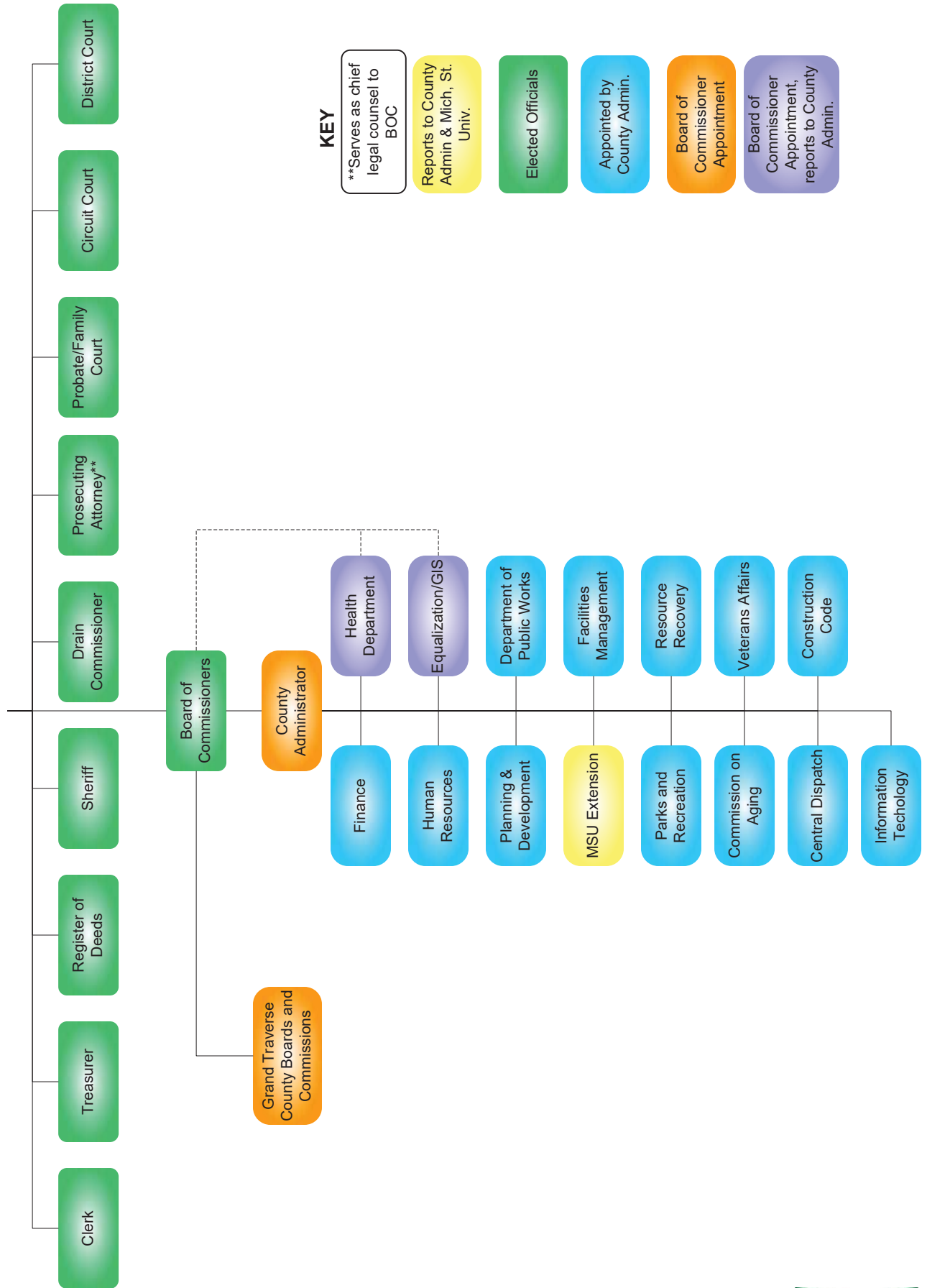
*Christopher P. Morill*

Executive Director/CEO

# Grand Traverse County

## Organizational Chart

### VOTERS OF GRAND TRAVERSE COUNTY



## **FINANCIAL SECTION**



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### INDEPENDENT AUDITORS' REPORT

June 28, 2019

Board of Commissioners  
Grand Traverse County, Michigan

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Grand Traverse County, Michigan (the County), as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

#### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### ***Auditor's Responsibility***

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Grand Traverse County, as of December 31, 2018, and the respective changes in financial position and, where applicable cash flows, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3 through 9 and the information on pages 79 through 93 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### ***Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The combining and individual fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements.

The combining and individual fund financial statements and schedules and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements and schedules and the schedule of expenditures of federal awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

### ***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated June 28, 2019 on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

*Uredereld Haefner LLC*

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

# Management's Discussion and Analysis

As management of the County of Grand Traverse, Michigan (the County), we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended December 31, 2018.

## Financial Highlights

The financial statements, which follow this Management's Discussion and Analysis, provide these significant key financial highlights for the 2018 fiscal year as follows:

- Tax revenues are increasing due to construction activity and increasing property values
- The pension payment to MERS was higher than the actuarial determined or required payment
- The Sabin Dam was removed with minimal County cost compared to the total project cost

## Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements comprise three components: 1) Government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements** The Government-wide financial statements are designed to provide readers with a broad overview of the County's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the County's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The statement of activities presents information showing how the County's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected revenues and earned but unused compensated absences).

Both of the government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the County include legislative, judicial, general government, public safety, public works, health and welfare, economic development, and parks and recreation. The business-type activities of the County include the Pavilions, Homestead, Inspections, Solid Waste, Foreclosure tax collection, and Delinquent tax revolving funds.

The government-wide financial statements include not only the County itself (known as the primary government), but also the legally separate Road Commission, Brownfield Redevelopment Authority, Land Bank Authority, Drain Commission, Department of Public Works, Building Authority, PACE and Pavilions Foundation.

**Fund financial statements** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a County's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the County's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, health department, commission on aging and Building Authority Pace debt fund, all of which are considered to be major funds. Data is combined into a single aggregated presentation for the other governmental funds (non-major governmental funds). Individual fund data for each of the non-major governmental funds is provided in the form of combining statements and schedules.

The County adopts an annual appropriated budget for its general fund and all special revenue funds as required by state law. Budgetary comparison statements have been provided for the general and special revenue funds to demonstrate legal compliance.

**Proprietary funds** The County also maintains proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The County uses enterprise funds to account for the Pavilions and the Delinquent Tax Revolving Fund, both of which are considered to be major funds. Data is combined into a single aggregated presentation for the other enterprise funds (non-major enterprise funds). Individual fund data for each of the non-major enterprise funds is provided in the form of combining statements and schedules.

The County has internal service funds to account for and allocate costs internally among the various functions. Because these services predominantly benefit governmental functions, they have been included within governmental activities in the government-wide financial statements.

**Fiduciary funds** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement because the resources of these funds are not available to support the County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

**Notes to the financial statements** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

**Other information** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. This is limited to this discussion and analysis, major fund budgetary schedules and benefit plan trend information. Supplemental information follows the required supplementary information.

## Government-wide Financial Analysis

**Statement of Net Position** As noted earlier, net position may serve over time as a useful indicator of the County's financial position. In the case of the County, assets exceeded liabilities \$40,028,154 at the close of the most recent fiscal year. The following chart illustrates the composition of net position.

### Net Position

|                                       | <u>Governmental Activities</u> |                     | <u>Business-type Activities</u> |                     | <u>Total</u>        |                     |
|---------------------------------------|--------------------------------|---------------------|---------------------------------|---------------------|---------------------|---------------------|
|                                       | 2017                           | 2018                | 2017                            | 2018                | 2017                | 2018                |
| <b>Assets</b>                         |                                |                     |                                 |                     |                     |                     |
| Current and other assets              | \$31,434,910                   | \$34,022,922        | \$26,632,571                    | \$27,312,370        | \$58,067,481        | \$61,335,292        |
| Long-term assets                      | 44,347,862                     | 46,510,045          | 20,863,497                      | 19,984,253          | 65,211,359          | 66,494,298          |
| <b>Total assets</b>                   | <b>75,782,772</b>              | <b>80,532,967</b>   | <b>47,496,068</b>               | <b>47,296,623</b>   | <b>123,278,840</b>  | <b>127,829,590</b>  |
| <b>Deferred outflows of resources</b> | <b>2,584,432</b>               | <b>6,100,331</b>    | <b>2,857,724</b>                | <b>3,347,010</b>    | <b>5,442,156</b>    | <b>9,447,341</b>    |
| <b>Liabilities</b>                    |                                |                     |                                 |                     |                     |                     |
| Current liabilities                   | 3,963,736                      | 2,093,620           | 2,135,132                       | 2,170,099           | 6,098,868           | 4,263,719           |
| Long-term liabilities                 | 61,151,352                     | 62,522,854          | 14,233,406                      | 16,418,661          | 75,384,758          | 78,941,515          |
| <b>Total liabilities</b>              | <b>65,115,088</b>              | <b>64,616,474</b>   | <b>16,368,538</b>               | <b>18,588,760</b>   | <b>81,483,626</b>   | <b>83,205,234</b>   |
| <b>Deferred inflows of resources</b>  | <b>8,500,439</b>               | <b>11,634,198</b>   | <b>469,483</b>                  | <b>2,409,345</b>    | <b>8,969,922</b>    | <b>14,043,543</b>   |
| <b>Net position</b>                   |                                |                     |                                 |                     |                     |                     |
| Net investment in capital assets      | 29,409,638                     | 34,481,571          | 21,008,360                      | 17,077,341          | 50,417,998          | 51,558,912          |
| Restricted                            | 8,638,956                      | 6,296,563           | -                               | -                   | 8,638,956           | 6,296,563           |
| Unrestricted                          | (33,296,917)                   | (30,395,508)        | 12,507,411                      | 12,568,187          | (20,789,506)        | (17,827,321)        |
| <b>Total net position</b>             | <b>\$ 4,751,677</b>            | <b>\$10,382,626</b> | <b>\$33,515,771</b>             | <b>\$29,645,528</b> | <b>\$38,267,448</b> | <b>\$40,028,154</b> |

By far the largest portion of the County's net position reflects its investment in capital assets (e.g., land, buildings, machinery and equipment and infrastructure), less any related debt used to acquire those assets that is still outstanding. The County uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the County's net position in the amount of \$6,296,563 represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position was an unrestricted deficit of \$17,827,321.

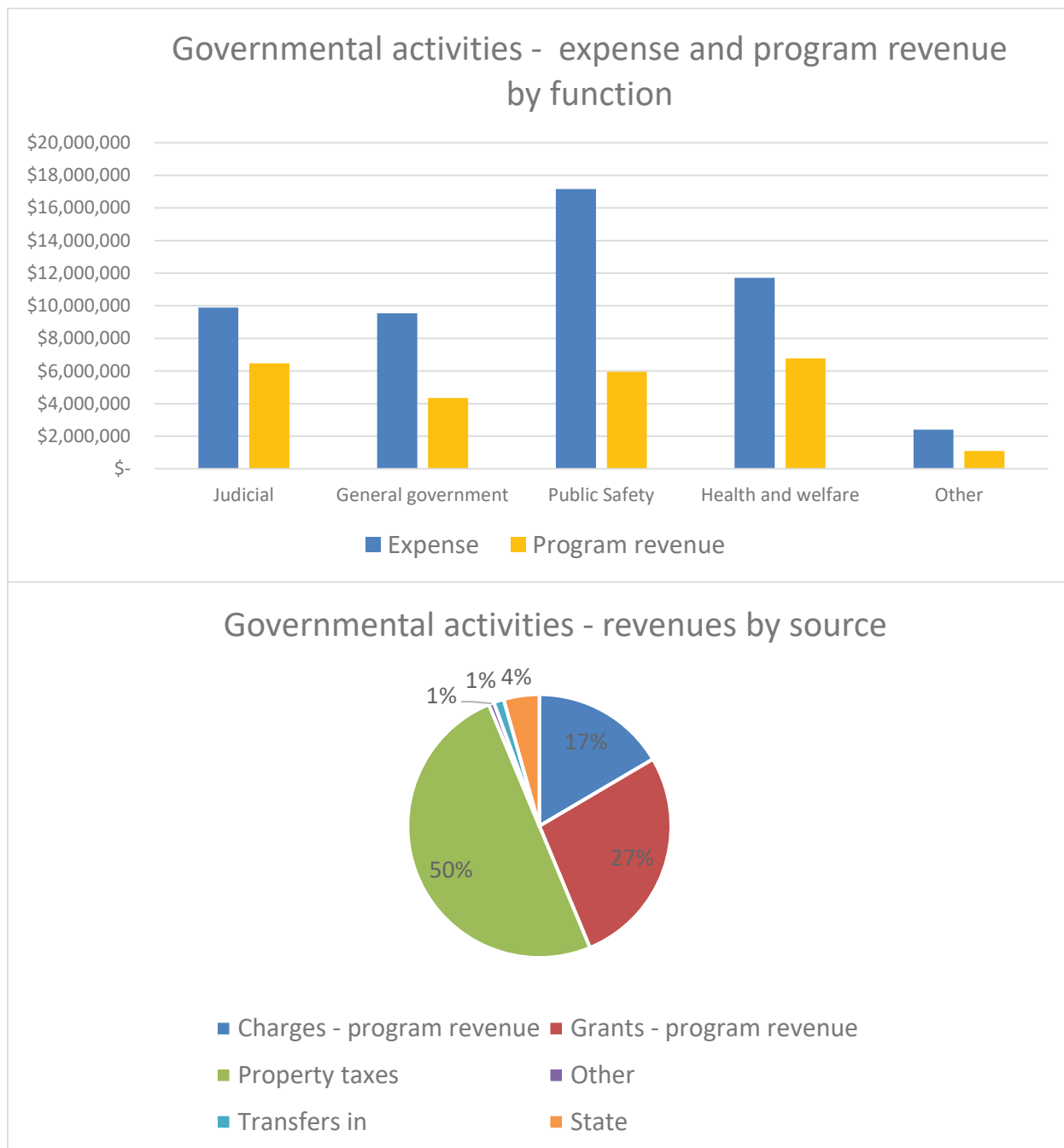
At the end of the current fiscal year, the County is able to report positive balances in two categories of net position, for the governmental activities and all three categories of net position for the business-type activities.

**Statement of Activities** The County's total revenue for the fiscal year ended December 31, 2018, was \$90,215,318 while total cost of all programs and services was \$81,209,626. This results in an increase in net position of \$9,005,692. The following table presents a summary of the changes in net position for the years ended December 31.

### Changes in Net Position

|                                             | <u>Governmental Activities</u> |                      | <u>Business-type Activities</u> |                     | <u>Total</u>        |                     |
|---------------------------------------------|--------------------------------|----------------------|---------------------------------|---------------------|---------------------|---------------------|
|                                             | 2017                           | 2018                 | 2017                            | 2018                | 2017                | 2018                |
| <b>Revenues</b>                             |                                |                      |                                 |                     |                     |                     |
| Program revenues                            |                                |                      |                                 |                     |                     |                     |
| Charges for services                        | \$8,654,686                    | \$9,310,795          | \$33,334,025                    | \$34,312,517        | \$41,988,711        | \$43,623,312        |
| Operating grants and contributions          | 13,357,579                     | 15,335,818           | 176,546                         | 101,536             | 13,534,125          | 15,437,354          |
| Capital grants and contributions            | -                              | -                    | -                               | -                   | -                   | -                   |
| General revenues                            |                                |                      |                                 |                     |                     |                     |
| Property taxes                              | 27,776,028                     | 28,175,697           | -                               | -                   | 27,776,028          | 28,175,697          |
| State revenue sharing                       | 2,428,342                      | 2,461,516            | -                               | -                   | 2,428,342           | 2,461,516           |
| Interest                                    | 186,850                        | 332,489              | 61,344                          | 149,067             | 248,194             | 481,556             |
| Gain on capital asset disposals             | 245,614                        | 35,883               | 2,019                           | -                   | 247,633             | 35,883              |
| <b>Total revenues</b>                       | <b>52,649,099</b>              | <b>55,652,198</b>    | <b>33,573,934</b>               | <b>34,563,120</b>   | <b>86,223,033</b>   | <b>90,215,318</b>   |
| <b>Expenses</b>                             |                                |                      |                                 |                     |                     |                     |
| Legislative                                 | 210,370                        | 236,699              | -                               | -                   | 210,370             | 236,699             |
| Judicial                                    | 9,735,023                      | 9,892,645            | -                               | -                   | 9,735,023           | 9,892,645           |
| General government                          | 7,122,267                      | 9,539,314            | -                               | -                   | 7,122,267           | 9,539,314           |
| Public safety                               | 16,243,981                     | 17,164,419           | -                               | -                   | 16,243,981          | 17,164,419          |
| Public works                                | 228,223                        | 129,379              | -                               | -                   | 228,223             | 129,379             |
| Health and welfare                          | 11,550,310                     | 11,723,888           | -                               | -                   | 11,550,310          | 11,723,888          |
| Economic Development                        | 703,708                        | 257,122              | -                               | -                   | 703,708             | 257,122             |
| Parks and Recreation                        | 659,348                        | 1,410,810            | -                               | -                   | 659,348             | 1,410,810           |
| Interest on long-term debt                  | 269,737                        | 374,148              | -                               | -                   | 269,737             | 374,148             |
| Grand Traverse Pavilions                    | -                              | -                    | 28,824,047                      | 28,392,851          | 28,824,047          | 28,392,851          |
| Inspections                                 | -                              | -                    | 785,371                         | 1,601,678           | 785,371             | 1,601,678           |
| Delinquent tax revolving                    | -                              | -                    | 31,867                          | 9,068               | 31,867              | 9,068               |
| Homestead                                   | -                              | -                    | 11,931                          | 16,675              | 11,931              | 16,675              |
| Foreclosure tax collections                 | -                              | -                    | 124,152                         | 149,050             | 124,152             | 149,050             |
| Solid Waste                                 | -                              | -                    | 35,051                          | 311,850             | 35,051              | 311,850             |
| Building Authority                          | -                              | -                    | -                               | 30                  | -                   | 30                  |
| <b>Total expenses</b>                       | <b>46,722,967</b>              | <b>50,728,424</b>    | <b>29,812,419</b>               | <b>30,481,202</b>   | <b>76,535,386</b>   | <b>81,209,626</b>   |
| <b>Increase (decrease) before transfers</b> | <b>5,926,132</b>               | <b>4,923,774</b>     | <b>3,761,515</b>                | <b>4,081,918</b>    | <b>9,687,647</b>    | <b>9,005,692</b>    |
| <b>Transfers in (out)</b>                   | <b>2,848,095</b>               | <b>707,175</b>       | <b>(2,848,095)</b>              | <b>(707,175)</b>    | <b>-</b>            | <b>-</b>            |
| <b>Increase (decrease) in net position</b>  | <b>8,774,227</b>               | <b>5,630,949</b>     | <b>913,420</b>                  | <b>3,374,743</b>    | <b>9,687,647</b>    | <b>9,005,692</b>    |
| <b>Net position – beginning</b>             | <b>(4,022,550)</b>             | <b>4,751,677</b>     | <b>32,602,351</b>               | <b>26,270,785</b>   | <b>28,579,801</b>   | <b>31,022,462</b>   |
| <b>Net position – ending</b>                | <b>\$4,751,677</b>             | <b>\$ 10,382,626</b> | <b>\$33,515,771</b>             | <b>\$29,645,528</b> | <b>\$38,267,448</b> | <b>\$40,028,154</b> |

The beginning net position for the business type activities was reduced by \$4,926,072 due to the County adopting GASB Statement Number 75 relating to other post-employment benefits and 2,318,914 to properly reflect deferred inflows and outflows.



**Governmental Activities** The preceding table shows that the governmental activities increased the County's net position by \$5,630,949 during this fiscal year. The increase was primarily related to increased revenues and lower pension expenditures compared to 2017.

**Business-type Activities** Business-type activities increased the County's net position by \$3,374,743 during the year. This increase is primarily the result of pension and OPEB activity.

### Financial Analysis of the Government's Funds

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

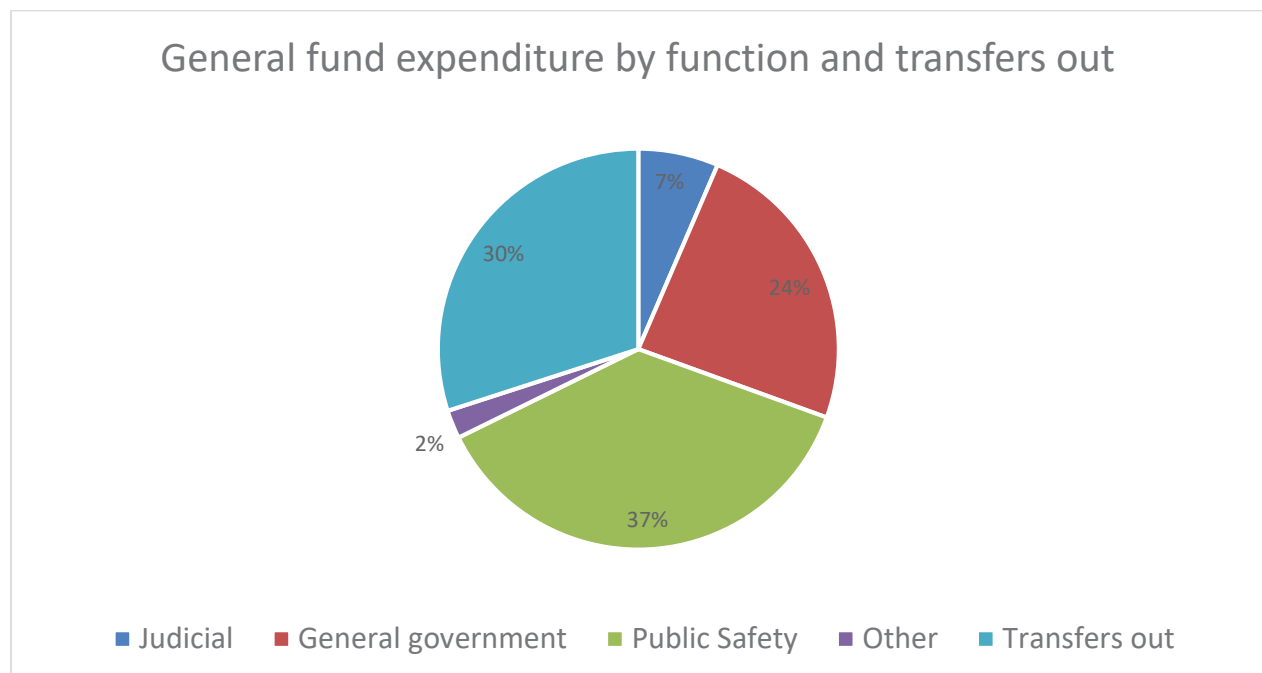
**Governmental funds** The focus of the County's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a County's net resources available for spending at the end of the fiscal year.

The general fund is the chief operating fund of the County. At the end of the current fiscal year, unassigned fund balance was \$11,088,302. As a measure of the general fund's liquidity, it may be useful to compare unassigned fund balance to total fund expenditures. Unassigned fund balance represents 30% of total general fund expenditures and transfers.

Health Department - At the end of the current fiscal year, fund balance was \$2,093,963, an increase of \$141,108 from the prior year.

Commission on Aging - At the end of the current fiscal year, fund balance was \$1,946,844, an increase of \$371,031 from the prior year. The primary reason for the increase was planned program revenue exceeding expenditures.

Building Authority PACE Debt - At the end of the current fiscal year, long-term receivable of \$2,908,074 were offset with an equal amount of deferred inflows. These balance represent future minimum payments expected be received on a lease of facilities to PACE (a discretely presented component unit).



**Proprietary funds** The County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

The County of Grand Traverse's major enterprise operations consist of separate and distinct activities. These activities are accounted for in the Grand Traverse Pavilions and the delinquent tax revolving fund. These activities provide services to residents and businesses of the County. The Pavilions had an increase in net position of \$2,928,205 largely due to changes in the pensions and OPEB plan. The delinquent tax revolving fund had an increase of \$220,284 while transferring approximately \$630,000 to other funds.

## Budgetary Highlights

### General Fund

- Tax revenue in the general fund exceeded conservative budget estimates
- Reimbursement revenues were higher due to employee defined contribution forfeitures
- General government was less than budget due to vacant positions and lower net insurance costs
- Public safety expenditures were less than planned due to lower staffing levels at the jail
- Actual transfers were less than budget due to lower costs in Central Dispatch and the Child Care Fund

### Health Department

- Medicaid cost settlement revenue was significantly more than budgeted
- Total expenditures were lower than budget due to unexpended grant funds that carry over to 2019

### Commission on Aging

- Total expenditures less than budget due to staffing levels and lower contract services

## Capital Asset and Debt Administration

**Capital assets** The County's investment in capital assets for its governmental and business-type activities as of December 31, 2018, amounted to \$66,494,298 (net of accumulated depreciation). Of this amount, \$46,510,045 was for its governmental activities and \$19,984,253 was for its business-type activities. This investment in capital assets includes land, buildings, equipment and vehicles, and infrastructure.

Significant additions to capital assets during the year include vehicle replacements, equipment and IT system upgrades and improvements to County facilities.

Additional information about the County's capital asset activity can be found in Note 6 to these financial statements.

**Long-term debt** At the end of the current fiscal year, the County had total long-term debt outstanding of \$14,519,104 for governmental and business-type activities. The County made principal payments on debt of approximately \$1,030,000.

Additional information on the County's long-term debt can be found in Note 9 to these financial statements.

## Economic Factors and Next Year's Budgets and Rates

The following economic factors were considered in preparing the County's budget for the 2019 fiscal year:

- Property values and taxable values continue to increase due to construction activity and economic growth. The 2019 Equalization Report indicates a 5.12% increase in taxable value
- The county transitioned employee health insurance to a health savings plan at a lower total cost while retaining a 20% cost sharing by employees
- Several labor contracts need to be negotiated in 2019 and may include a wage increase for employees

## Requests for Information

This financial report is designed to provide a general overview of the County's finances for all those with an interest in the County's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Finance Director, Grand Traverse County, 400 Boardman Avenue, Suite 304, Traverse City, MI 49684.

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## **BASIC FINANCIAL STATEMENTS**

# GRAND TRAVERSE COUNTY

## STATEMENT OF NET POSITION

DECEMBER 31, 2018

|                                             | Primary Government   |                      |                      | Component             |
|---------------------------------------------|----------------------|----------------------|----------------------|-----------------------|
|                                             | Governmental         | Business-Type        | Total                | Units                 |
|                                             | Activities           | Activities           |                      |                       |
| <b>Assets</b>                               |                      |                      |                      |                       |
| Cash and pooled investments                 | \$ 20,703,530        | \$ 18,759,575        | \$ 39,463,105        | \$ 16,022,779         |
| Accounts receivable, net                    | 973,576              | 3,839,270            | 4,812,846            | 2,801,704             |
| Property tax receivable                     | 3,304,073            | 2,930,313            | 6,234,386            | 9,679                 |
| Interest receivable                         | 21,962               | 261,597              | 283,559              | 103,508               |
| Internal balances                           | (1,110,964)          | 1,110,964            | -                    | -                     |
| Due from component unit                     | 762,406              | -                    | 762,406              | -                     |
| Due from other governments                  | 2,402,602            | 26,065               | 2,428,667            | 4,983,027             |
| Inventory                                   | 115,524              | 163,905              | 279,429              | 1,371,505             |
| Prepaid items                               | 147,805              | 21,387               | 169,192              | 99,223                |
| Restricted cash                             | -                    | 199,294              | 199,294              | 151,956               |
| Advance to component units                  | 2,169,960            | -                    | 2,169,960            | -                     |
| Long-term receivables                       | 4,532,448            | -                    | 4,532,448            | 24,010,354            |
| Capital assets                              |                      |                      |                      |                       |
| Land                                        | 15,639,877           | 1,820,550            | 17,460,427           | 28,830,886            |
| Construction in progress                    | 3,331,391            | -                    | 3,331,391            | 938,343               |
| Depreciable capital assets, net             | 27,538,777           | 18,163,703           | 45,702,480           | 66,886,223            |
| Right-to-use lease; net                     | -                    | -                    | -                    | 2,895,089             |
| <b>Total assets</b>                         | <b>80,532,967</b>    | <b>47,296,623</b>    | <b>127,829,590</b>   | <b>149,104,276</b>    |
| <b>Deferred outflows of resources</b>       |                      |                      |                      |                       |
| Deferred charge on refunding                | -                    | 78,088               | 78,088               | -                     |
| Pension/OPEB related                        | 6,100,331            | 3,268,922            | 9,369,253            | 589,555               |
| <b>Total deferred outflows of resources</b> | <b>6,100,331</b>     | <b>3,347,010</b>     | <b>9,447,341</b>     | <b>589,555</b>        |
| <b>Liabilities</b>                          |                      |                      |                      |                       |
| Accounts payable                            | 741,253              | 720,994              | 1,462,247            | 2,818,204             |
| Accrued liabilities                         | 841,486              | 702,664              | 1,544,150            | 1,170,012             |
| Unearned revenue                            | 203,315              | -                    | 203,315              | 3,671                 |
| Due to primary government                   | -                    | -                    | -                    | 762,406               |
| Due to other governments                    | 307,566              | 746,441              | 1,054,007            | 711,118               |
| Note payable                                | -                    | -                    | -                    | 475,000               |
| Noncurrent liabilities                      |                      |                      |                      |                       |
| Due within one year                         | 966,539              | 225,000              | 1,191,539            | 4,486,300             |
| Due in more than one year                   | 10,567,565           | 2,760,000            | 13,327,565           | 27,783,216            |
| Advance from primary government             | -                    | -                    | -                    | 2,169,960             |
| Net pension liability                       | 47,466,507           | 11,688,983           | 59,155,490           | 846,613               |
| Net OPEB liability                          | 2,004,176            | 994,784              | 2,998,960            | 1,072,330             |
| Compensated absences                        | 1,518,067            | 749,894              | 2,267,961            | 112,087               |
| <b>Total liabilities</b>                    | <b>64,616,474</b>    | <b>18,588,760</b>    | <b>83,205,234</b>    | <b>42,410,917</b>     |
| <b>Deferred inflows of resources</b>        |                      |                      |                      |                       |
| Taxes levied for subsequent year            | 3,717,225            | -                    | 3,717,225            | 25,036                |
| Unavailable lease                           | 2,908,074            | -                    | 2,908,074            | -                     |
| Pension/OPEB related                        | 5,008,899            | 2,409,345            | 7,418,244            | -                     |
| <b>Total deferred inflows of resources</b>  | <b>11,634,198</b>    | <b>2,409,345</b>     | <b>14,043,543</b>    | <b>25,036</b>         |
| <b>Net position</b>                         |                      |                      |                      |                       |
| Net investment in capital assets            | 34,481,571           | 17,077,341           | 51,558,912           | 91,092,189            |
| Restricted                                  |                      |                      |                      |                       |
| Commission on Aging                         | 1,946,844            | -                    | 1,946,844            | -                     |
| CDBG Housing Grants                         | 1,809,387            | -                    | 1,809,387            | -                     |
| Other                                       | 2,540,332            | -                    | 2,540,332            | 10,947,022            |
| Unrestricted                                | (30,395,508)         | 12,568,187           | (17,827,321)         | 5,218,667             |
| <b>Total net position</b>                   | <b>\$ 10,382,626</b> | <b>\$ 29,645,528</b> | <b>\$ 40,028,154</b> | <b>\$ 107,257,878</b> |

The accompanying notes are an integral part of these financial statements.

# GRAND TRAVERSE COUNTY

## STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2018

| <u>Functions/ Programs</u>      | <u>Program Revenues</u> |                                 |                                                   |                                                 | <u>Net (Expense)<br/>Revenue</u> |
|---------------------------------|-------------------------|---------------------------------|---------------------------------------------------|-------------------------------------------------|----------------------------------|
|                                 | <u>Expenses</u>         | <u>Charges<br/>for Services</u> | <u>Operating<br/>Grants and<br/>Contributions</u> | <u>Capital<br/>Grants and<br/>Contributions</u> |                                  |
| <b>Primary government</b>       |                         |                                 |                                                   |                                                 |                                  |
| Governmental activities         |                         |                                 |                                                   |                                                 |                                  |
| Legislative                     | \$ 236,699              | \$ 846                          | \$ -                                              | \$ -                                            | \$ (235,853)                     |
| Judicial                        | 9,892,645               | 2,559,453                       | 3,910,290                                         | -                                               | (3,422,902)                      |
| General government              | 9,539,314               | 3,663,563                       | 684,728                                           | -                                               | (5,191,023)                      |
| Public safety                   | 17,164,419              | 1,202,754                       | 4,757,423                                         | -                                               | (11,204,242)                     |
| Public works                    | 129,379                 | 44,263                          | -                                                 | -                                               | (85,116)                         |
| Health and welfare              | 11,723,888              | 1,605,908                       | 5,173,467                                         | -                                               | (4,944,513)                      |
| Economic development            | 257,122                 | 58                              | 84,561                                            | -                                               | (172,503)                        |
| Parks and recreation            | 1,410,810               | 233,950                         | 725,349                                           | -                                               | (451,511)                        |
| Interest on long-term debt      | 374,148                 | -                               | -                                                 | -                                               | (374,148)                        |
| Total governmental activities   | 50,728,424              | 9,310,795                       | 15,335,818                                        | -                                               | (26,081,811)                     |
| Business-type activities        |                         |                                 |                                                   |                                                 |                                  |
| Grand Traverse Pavilions        | 28,392,851              | 31,092,148                      | 90,493                                            | -                                               | 2,789,790                        |
| Delinquent tax revolving        | 9,068                   | 850,125                         | -                                                 | -                                               | 841,057                          |
| Homestead                       | 16,675                  | -                               | 5,022                                             | -                                               | (11,653)                         |
| Inspections                     | 1,601,678               | 1,838,830                       | -                                                 | -                                               | 237,152                          |
| Foreclosure tax collection      | 149,050                 | 170,510                         | -                                                 | -                                               | 21,460                           |
| Solid waste                     | 311,850                 | 360,904                         | 6,020                                             | -                                               | 55,074                           |
| Building Authority              | 30                      | -                               | 1                                                 | -                                               | (29)                             |
| Total business-type activities  | 30,481,202              | 34,312,517                      | 101,536                                           | -                                               | 3,932,851                        |
| <b>Total primary government</b> | <b>\$ 81,209,626</b>    | <b>\$ 43,623,312</b>            | <b>\$ 15,437,354</b>                              | <b>\$ -</b>                                     | <b>\$ (22,148,960)</b>           |
| <b>Component units</b>          | <b>\$ 27,183,247</b>    | <b>\$ 6,393,363</b>             | <b>\$ 20,869,082</b>                              | <b>\$ 3,543,594</b>                             | <b>\$ 3,622,792</b>              |

(Continued)

The accompanying notes are an integral part of these financial statements.

# GRAND TRAVERSE COUNTY

## STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                         | Primary Government         |                             |                 | Component<br>Units |
|---------------------------------------------------------|----------------------------|-----------------------------|-----------------|--------------------|
|                                                         | Governmental<br>Activities | Business-type<br>Activities | Total           |                    |
| <b>Changes in net position</b>                          |                            |                             |                 |                    |
| Net (expense) revenue                                   | \$ (26,081,811)            | \$ 3,932,851                | \$ (22,148,960) | \$ 3,622,792       |
| General revenues                                        |                            |                             |                 |                    |
| Property taxes                                          | 28,175,697                 | -                           | 28,175,697      | 3,845,622          |
| State revenues                                          | 2,461,516                  | -                           | 2,461,516       | -                  |
| Unrestricted interest                                   | 332,489                    | 149,067                     | 481,556         | 108,548            |
| Gain on capital asset disposals                         | 35,883                     | -                           | 35,883          | 158,814            |
| Transfers - internal activities                         | 707,175                    | (707,175)                   | -               | -                  |
| Total general revenues and transfers                    | 31,712,760                 | (558,108)                   | 31,154,652      | 4,112,984          |
| Change in net position                                  | 5,630,949                  | 3,374,743                   | 9,005,692       | 7,735,776          |
| <b>Net position, beginning of year,<br/>as restated</b> | 4,751,677                  | 26,270,785                  | 31,022,462      | 99,522,102         |
| <b>Net position, end of year</b>                        | \$ 10,382,626              | \$ 29,645,528               | \$ 40,028,154   | \$ 107,257,878     |

The accompanying notes are an integral part of these financial statements.

# GRAND TRAVERSE COUNTY

## GOVERNMENTAL FUNDS BALANCE SHEET

DECEMBER 31, 2018

|                                                                               | <u>General</u>       | <u>Health<br/>Department</u> | <u>Commission<br/>on Aging</u> | <u>Building<br/>Authority<br/>PACE Debt</u> | <u>Nonmajor<br/>Governmental<br/>Funds</u> | <u>Total</u>         |
|-------------------------------------------------------------------------------|----------------------|------------------------------|--------------------------------|---------------------------------------------|--------------------------------------------|----------------------|
| <b>Assets</b>                                                                 |                      |                              |                                |                                             |                                            |                      |
| Cash and pooled investments                                                   | \$ 8,910,285         | \$ 1,264,120                 | \$ 2,295,474                   | \$ -                                        | \$ 6,496,983                               | \$ 18,966,862        |
| Accounts receivable, net                                                      | 75,113               | 71,894                       | -                              | -                                           | 825,753                                    | 972,760              |
| Property tax receivable                                                       | -                    | -                            | 2,182,625                      | -                                           | 1,121,448                                  | 3,304,073            |
| Interest receivable                                                           | 21,962               | -                            | -                              | -                                           | -                                          | 21,962               |
| Due from other funds                                                          | 1,922,399            | -                            | -                              | -                                           | 516,053                                    | 2,438,452            |
| Due from component unit                                                       | 759,400              | -                            | -                              | -                                           | -                                          | 759,400              |
| Due from other governments                                                    | 436,951              | 823,965                      | -                              | -                                           | 1,119,652                                  | 2,380,568            |
| Advance to other funds                                                        | 832,349              | -                            | -                              | -                                           | -                                          | 832,349              |
| Advance to component units                                                    | 2,169,960            | -                            | -                              | -                                           | -                                          | 2,169,960            |
| Long-term receivable                                                          | -                    | -                            | -                              | 2,908,074                                   | 1,624,374                                  | 4,532,448            |
| Inventory                                                                     | -                    | 42,893                       | -                              | -                                           | 72,631                                     | 115,524              |
| Prepaid items                                                                 | 9,644                | 34,094                       | 210                            | -                                           | 15,627                                     | 59,575               |
| <b>Total assets</b>                                                           | <u>\$ 15,138,063</u> | <u>\$ 2,236,966</u>          | <u>\$ 4,478,309</u>            | <u>\$ 2,908,074</u>                         | <u>\$ 11,792,521</u>                       | <u>\$ 36,553,933</u> |
| <b>Liabilities, deferred inflows of resources and fund balances</b>           |                      |                              |                                |                                             |                                            |                      |
| <b>Liabilities</b>                                                            |                      |                              |                                |                                             |                                            |                      |
| Accounts payable                                                              | \$ 137,715           | \$ 31,719                    | \$ 44,088                      | \$ -                                        | \$ 467,105                                 | \$ 680,627           |
| Accrued liabilities                                                           | 372,834              | 16,715                       | 26,914                         | -                                           | 136,330                                    | 552,793              |
| Unearned revenue                                                              | 19,362               | 78,322                       | -                              | -                                           | 105,631                                    | 203,315              |
| Due to other funds                                                            | 495,002              | 16,247                       | 5,909                          | -                                           | 832,995                                    | 1,350,153            |
| Due to other governments                                                      | 12,895               | -                            | -                              | -                                           | 288,371                                    | 301,266              |
| Advance from other funds                                                      | -                    | -                            | -                              | -                                           | 832,349                                    | 832,349              |
| <b>Total liabilities</b>                                                      | <u>1,037,808</u>     | <u>143,003</u>               | <u>76,911</u>                  | <u>-</u>                                    | <u>2,662,781</u>                           | <u>3,920,503</u>     |
| <b>Deferred inflows of resources</b>                                          |                      |                              |                                |                                             |                                            |                      |
| Taxes levied for subsequent year                                              | -                    | -                            | 2,454,554                      | -                                           | 1,262,671                                  | 3,717,225            |
| Unavailable leases                                                            | -                    | -                            | -                              | 2,908,074                                   | -                                          | 2,908,074            |
|                                                                               | -                    | -                            | 2,454,554                      | 2,908,074                                   | 1,262,671                                  | 6,625,299            |
| <b>Fund balances</b>                                                          |                      |                              |                                |                                             |                                            |                      |
| Nonspendable                                                                  |                      |                              |                                |                                             |                                            |                      |
| Inventory                                                                     | -                    | 42,893                       | -                              | -                                           | 72,631                                     | 115,524              |
| Prepaid                                                                       | 9,644                | 34,094                       | 210                            | -                                           | 15,627                                     | 59,575               |
| Advances to other funds                                                       | 832,349              | -                            | -                              | -                                           | -                                          | 832,349              |
| Advances to component units                                                   | 2,169,960            | -                            | -                              | -                                           | -                                          | 2,169,960            |
| Long-term receivable                                                          | -                    | -                            | -                              | -                                           | 1,624,374                                  | 1,624,374            |
| Restricted                                                                    |                      |                              |                                |                                             |                                            |                      |
| Special revenue funds                                                         | -                    | -                            | 1,946,634                      | -                                           | 2,641,299                                  | 4,587,933            |
| Capital projects funds                                                        | -                    | -                            | -                              | -                                           | 494,370                                    | 494,370              |
| Committed                                                                     |                      |                              |                                |                                             |                                            |                      |
| Special revenue funds                                                         | -                    | 2,016,976                    | -                              | -                                           | 1,936,766                                  | 3,953,742            |
| Capital projects funds                                                        | -                    | -                            | -                              | -                                           | 1,572,002                                  | 1,572,002            |
| Unassigned                                                                    | 11,088,302           | -                            | -                              | -                                           | (490,000)                                  | 10,598,302           |
| <b>Total fund balances</b>                                                    | <u>14,100,255</u>    | <u>2,093,963</u>             | <u>1,946,844</u>               | <u>-</u>                                    | <u>7,867,069</u>                           | <u>26,008,131</u>    |
| <b>Total liabilities, deferred inflows of resources<br/>and fund balances</b> | <u>\$ 15,138,063</u> | <u>\$ 2,236,966</u>          | <u>\$ 4,478,309</u>            | <u>\$ 2,908,074</u>                         | <u>\$ 11,792,521</u>                       | <u>\$ 36,553,933</u> |

The accompanying notes are an integral part of these financial statements.

## GRAND TRAVERSE COUNTY

### RECONCILIATION OF FUND BALANCES ON THE BALANCE SHEET FOR GOVERNMENTAL FUNDS TO NET POSITION OF GOVERNMENTAL ACTIVITIES ON THE STATEMENT OF NET POSITION

DECEMBER 31, 2018

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|                                                                                                                                                                                                                             |                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| <b>Fund balances - total governmental funds</b>                                                                                                                                                                             | <b>\$ 26,008,131</b>        |
| <p>Amounts reported for <i>governmental activities</i> in the statement of net position are different because</p>                                                                                                           |                             |
| <p>Capital assets used in governmental activities are not current financial resources and therefore are not reported in the funds.</p>                                                                                      |                             |
| Add - land                                                                                                                                                                                                                  | 15,639,877                  |
| Add - construction in progress                                                                                                                                                                                              | 3,014,050                   |
| Add - capital assets (net of accumulated depreciation)                                                                                                                                                                      | 24,531,636                  |
| <p>Internal service funds are used by management to charge the costs of centralized services to individual funds. The assets and liabilities of the internal service funds are included in the governmental activities.</p> |                             |
| Add - net position of governmental activities accounted for in the internal service funds                                                                                                                                   | 2,033,677                   |
| <p>Certain liabilities are not due and payable in the current period and therefore are not reported in the funds.</p>                                                                                                       |                             |
| Deduct - bonds payable                                                                                                                                                                                                      | (10,939,808)                |
| Deduct - net OPEB liability                                                                                                                                                                                                 | (2,004,176)                 |
| Deduct - compensated absences payable                                                                                                                                                                                       | (1,470,964)                 |
| Deduct - net pension liability                                                                                                                                                                                              | (47,466,507)                |
| Add - deferred inflows and outflows related to benefit plan liabilities                                                                                                                                                     | 1,091,432                   |
| Deduct - accrued interest on bonds payable                                                                                                                                                                                  | <u>(54,722)</u>             |
| <b>Net position of governmental activities</b>                                                                                                                                                                              | <b><u>\$ 10,382,626</u></b> |

The accompanying notes are an integral part of these financial statements.

# GRAND TRAVERSE COUNTY

## GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                         | <u>General</u>       | <u>Health<br/>Department</u> | <u>Commission<br/>on Aging</u> | <u>Building<br/>Authority<br/>PACE Debt</u> | <u>Nonmajor<br/>Governmental<br/>Funds</u> | <u>Total</u>         |
|-----------------------------------------|----------------------|------------------------------|--------------------------------|---------------------------------------------|--------------------------------------------|----------------------|
| <b>Revenues</b>                         |                      |                              |                                |                                             |                                            |                      |
| Property taxes                          | \$ 24,757,148        | \$ -                         | \$ 2,374,643                   | \$ -                                        | \$ 1,043,906                               | \$ 28,175,697        |
| Intergovernmental revenues              |                      |                              |                                |                                             |                                            |                      |
| Federal                                 | 168,135              | 1,387,646                    | -                              | -                                           | 1,459,297                                  | 3,015,078            |
| State                                   | 3,690,693            | 2,290,971                    | -                              | -                                           | 1,609,497                                  | 7,591,161            |
| Local                                   | 1,582,679            | 269,854                      | 14,344                         | -                                           | 4,795,970                                  | 6,662,847            |
| Licenses and permits                    | 51,632               | 404,782                      | -                              | -                                           | 169,477                                    | 625,891              |
| Charges for services                    | 4,363,818            | 367,418                      | 282,758                        | 209,676                                     | 1,148,136                                  | 6,371,806            |
| Fines and forfeitures                   | 100,147              | -                            | -                              | -                                           | 95,513                                     | 195,660              |
| Reimbursements                          | 2,488,229            | 718,136                      | 49,476                         | -                                           | -                                          | 3,255,841            |
| Rental                                  | 569,412              | -                            | -                              | -                                           | -                                          | 569,412              |
| Interest                                | 332,489              | 3,328                        | 43,502                         | -                                           | 85,528                                     | 464,847              |
| Miscellaneous                           | 1,231                | 2,432                        | 48,970                         | -                                           | 439,691                                    | 492,324              |
| <b>Total revenues</b>                   | <u>38,105,613</u>    | <u>5,444,567</u>             | <u>2,813,693</u>               | <u>209,676</u>                              | <u>10,847,015</u>                          | <u>57,420,564</u>    |
| <b>Expenditures</b>                     |                      |                              |                                |                                             |                                            |                      |
| Current                                 |                      |                              |                                |                                             |                                            |                      |
| Legislative                             | 259,137              | -                            | -                              | -                                           | -                                          | 259,137              |
| Judicial                                | 2,363,200            | -                            | -                              | -                                           | 7,569,480                                  | 9,932,680            |
| General government                      | 8,790,413            | -                            | -                              | -                                           | 3,071,109                                  | 11,861,522           |
| Public safety                           | 13,577,665           | -                            | -                              | -                                           | 3,961,050                                  | 17,538,715           |
| Public works                            | 129,379              | -                            | -                              | -                                           | -                                          | 129,379              |
| Health and welfare                      | 449,466              | 6,565,653                    | 2,401,119                      | -                                           | 2,223,956                                  | 11,640,194           |
| Economic development                    | -                    | -                            | -                              | -                                           | 257,122                                    | 257,122              |
| Parks and recreation                    | -                    | -                            | -                              | -                                           | 1,279,202                                  | 1,279,202            |
| Debt service                            |                      |                              |                                |                                             |                                            |                      |
| Principal                               | -                    | -                            | -                              | 115,000                                     | 615,000                                    | 730,000              |
| Interest                                | -                    | -                            | -                              | 94,676                                      | 254,869                                    | 349,545              |
| Capital outlay                          | 145,640              | 51,806                       | 41,543                         | -                                           | 3,148,784                                  | 3,387,773            |
| <b>Total expenditures</b>               | <u>25,714,900</u>    | <u>6,617,459</u>             | <u>2,442,662</u>               | <u>209,676</u>                              | <u>22,380,572</u>                          | <u>57,365,269</u>    |
| Revenues over (under) expenditures      | <u>12,390,713</u>    | <u>(1,172,892)</u>           | <u>371,031</u>                 | <u>-</u>                                    | <u>(11,533,557)</u>                        | <u>55,295</u>        |
| Other financing sources (uses)          |                      |                              |                                |                                             |                                            |                      |
| Sales of capital assets                 | 26,223               | -                            | -                              | -                                           | -                                          | 26,223               |
| Transfers in                            | 707,175              | 1,314,000                    | -                              | -                                           | 9,661,444                                  | 11,682,619           |
| Transfers out                           | (10,950,444)         | -                            | -                              | -                                           | (25,000)                                   | (10,975,444)         |
| Total other financing sources (uses)    | <u>(10,217,046)</u>  | <u>1,314,000</u>             | <u>-</u>                       | <u>-</u>                                    | <u>9,636,444</u>                           | <u>733,398</u>       |
| Net changes in fund balances            | 2,173,667            | 141,108                      | 371,031                        | -                                           | (1,897,113)                                | 788,693              |
| <b>Fund balances, beginning of year</b> | <u>11,926,588</u>    | <u>1,952,855</u>             | <u>1,575,813</u>               | <u>-</u>                                    | <u>9,764,182</u>                           | <u>25,219,438</u>    |
| <b>Fund balances, end of year</b>       | <u>\$ 14,100,255</u> | <u>\$ 2,093,963</u>          | <u>\$ 1,946,844</u>            | <u>\$ -</u>                                 | <u>\$ 7,867,069</u>                        | <u>\$ 26,008,131</u> |

The accompanying notes are an integral part of these financial statements.

## GRAND TRAVERSE COUNTY

### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                                                                                                                                                                                                                                                                                                                                          |                            |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| <b>Net changes in fund balances - total governmental funds</b>                                                                                                                                                                                                                                                                                                           | <b>\$ 788,693</b>          |
| <p>Amounts reported for <i>governmental activities</i> in the statement of activities are different because</p>                                                                                                                                                                                                                                                          |                            |
| <p>Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets are allocated over their estimated useful lives and reported as depreciation expense.</p>                                                                                                                                                |                            |
| Add - capital outlay                                                                                                                                                                                                                                                                                                                                                     | 3,693,896                  |
| Deduct - depreciation expense                                                                                                                                                                                                                                                                                                                                            | (1,584,307)                |
| Deduct - net book value of disposed assets                                                                                                                                                                                                                                                                                                                               | (1,620)                    |
| <p>Issuance of bonds or notes provides current financial resources to governmental funds in the period issued, but issuing debt increases long-term liabilities in the statement of net position. Repayment of bond or note principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.</p> |                            |
| Add - principal payments on debt                                                                                                                                                                                                                                                                                                                                         | 730,000                    |
| Deduct - amortization of premium/discounts                                                                                                                                                                                                                                                                                                                               | (1,852)                    |
| <p>Internal service funds are used by management to charge the costs of certain services to individual funds. The net revenue (expense) of the internal service funds is reported with governmental activities.</p>                                                                                                                                                      |                            |
| Add - increase in net position from the internal service funds                                                                                                                                                                                                                                                                                                           | 14,848                     |
| <p>Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the funds.</p>                                                                                                                                                                                          |                            |
| deduct - increase in accrued employee benefits                                                                                                                                                                                                                                                                                                                           | (53,969)                   |
| deduct - increase in net pension obligation                                                                                                                                                                                                                                                                                                                              | (1,959,623)                |
| add - decrease in deferred inflows and outflows related to benefit plans                                                                                                                                                                                                                                                                                                 | 3,515,952                  |
| Add - decrease in other post-employment benefit liability                                                                                                                                                                                                                                                                                                                | 511,681                    |
| Add - decrease in accrued interest                                                                                                                                                                                                                                                                                                                                       | (22,750)                   |
| <b>Change in net position of governmental activities</b>                                                                                                                                                                                                                                                                                                                 | <b><u>\$ 5,630,949</u></b> |

The accompanying notes are an integral part of these financial statements.

# GRAND TRAVERSE COUNTY

## PROPRIETARY FUNDS STATEMENT OF NET POSITION

DECEMBER 31, 2018

|                                             | Enterprise Funds         |                               |                           |                       | Governmental Activities Internal Service Funds |
|---------------------------------------------|--------------------------|-------------------------------|---------------------------|-----------------------|------------------------------------------------|
|                                             | Grand Traverse Pavilions | Delinquent Tax Revolving Fund | Nonmajor Enterprise Funds | Enterprise Fund Total |                                                |
| <b>Assets</b>                               |                          |                               |                           |                       |                                                |
| Current assets                              |                          |                               |                           |                       |                                                |
| Cash and pooled investments                 | \$ 8,696,674             | \$ 5,246,207                  | \$ 4,816,694              | \$ 18,759,575         | \$ 1,736,668                                   |
| Accounts receivable, net                    | 3,732,950                | 76,084                        | 30,236                    | 3,839,270             | 816                                            |
| Property tax receivable                     | -                        | 2,911,476                     | 18,837                    | 2,930,313             | -                                              |
| Interest receivable                         | -                        | 261,597                       | -                         | 261,597               | -                                              |
| Due from other funds                        | -                        | -                             | 530                       | 530                   | 154,207                                        |
| Due from component units                    | -                        | -                             | -                         | -                     | 3,006                                          |
| Due from other governments                  | -                        | -                             | 26,065                    | 26,065                | 22,034                                         |
| Prepaid and other assets                    | 20,575                   | -                             | 812                       | 21,387                | 88,230                                         |
| Inventory                                   | 163,905                  | -                             | -                         | 163,905               | -                                              |
| Total current assets                        | 12,614,104               | 8,495,364                     | 4,893,174                 | 26,002,642            | 2,004,961                                      |
| Noncurrent assets                           |                          |                               |                           |                       |                                                |
| Restricted cash                             | 199,294                  | -                             | -                         | 199,294               | -                                              |
| Advance to other funds                      | -                        | 2,099,366                     | -                         | 2,099,366             | -                                              |
| Capital assets                              |                          |                               |                           |                       |                                                |
| Land                                        | 1,820,550                | -                             | -                         | 1,820,550             | -                                              |
| Construction in progress                    | -                        | -                             | -                         | -                     | 317,341                                        |
| Capital assets                              | 18,112,685               | -                             | 51,018                    | 18,163,703            | 3,007,141                                      |
| Total noncurrent assets                     | 20,132,529               | 2,099,366                     | 51,018                    | 22,282,913            | 3,324,482                                      |
| <b>Total assets</b>                         | <b>32,746,633</b>        | <b>10,594,730</b>             | <b>4,944,192</b>          | <b>48,285,555</b>     | <b>5,329,443</b>                               |
| <b>Deferred outflows of resources</b>       |                          |                               |                           |                       |                                                |
| Deferred charge on refunding                | 78,088                   | -                             | -                         | 78,088                | -                                              |
| Pension & OPEB related                      | 3,124,606                | -                             | 144,316                   | 3,268,922             | -                                              |
| <b>Total deferred outflows of resources</b> | <b>3,202,694</b>         | <b>-</b>                      | <b>144,316</b>            | <b>3,347,010</b>      | <b>-</b>                                       |
| <b>Liabilities</b>                          |                          |                               |                           |                       |                                                |
| Current liabilities                         |                          |                               |                           |                       |                                                |
| Accounts payable                            | 678,983                  | 55                            | 41,956                    | 720,994               | 60,626                                         |
| Accrued liabilities                         | 686,762                  | -                             | 15,902                    | 702,664               | 233,971                                        |
| Due to other funds                          | -                        | 987,020                       | 1,912                     | 988,932               | 254,104                                        |
| Due to other governmental units             | 718,831                  | -                             | 27,610                    | 746,441               | 6,300                                          |
| Total current liabilities                   | 2,084,576                | 987,075                       | 87,380                    | 3,159,031             | 555,001                                        |
| Long-term liabilities                       |                          |                               |                           |                       |                                                |
| Due within one year                         | 225,000                  | -                             | -                         | 225,000               | 191,539                                        |
| Due in more than one year                   | 2,760,000                | -                             | -                         | 2,760,000             | 402,757                                        |
| Advance from other funds                    | -                        | -                             | -                         | -                     | 2,099,366                                      |
| Compensated absences                        | 699,718                  | -                             | 50,176                    | 749,894               | 47,103                                         |
| Net OPEB liability                          | 994,784                  | -                             | -                         | 994,784               | -                                              |
| Net pension liability                       | 10,558,103               | -                             | 1,130,880                 | 11,688,983            | -                                              |
| Total long-term liabilities                 | 15,237,605               | -                             | 1,181,056                 | 16,418,661            | 2,740,765                                      |
| <b>Total liabilities</b>                    | <b>17,322,181</b>        | <b>987,075</b>                | <b>1,268,436</b>          | <b>19,577,692</b>     | <b>3,295,766</b>                               |
| <b>Deferred inflows of resources</b>        |                          |                               |                           |                       |                                                |
| Pension & OPEB related                      | 2,409,345                | -                             | -                         | 2,409,345             | -                                              |
| <b>Net position</b>                         |                          |                               |                           |                       |                                                |
| Net investment in capital assets            | 17,026,323               | -                             | 51,018                    | 17,077,341            | 2,730,186                                      |
| Unrestricted                                | (808,522)                | 9,607,655                     | 3,769,054                 | 12,568,187            | (696,509)                                      |
| <b>Total net position</b>                   | <b>\$ 16,217,801</b>     | <b>\$ 9,607,655</b>           | <b>\$ 3,820,072</b>       | <b>\$ 29,645,528</b>  | <b>\$ 2,033,677</b>                            |

The accompanying notes are an integral part of these financial statements.

# GRAND TRAVERSE COUNTY

## PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                     | Enterprise Funds               |                                        |                                 |                             | Governmental<br>Activities<br>Internal Service<br>Funds |
|-----------------------------------------------------|--------------------------------|----------------------------------------|---------------------------------|-----------------------------|---------------------------------------------------------|
|                                                     | Grand<br>Traverse<br>Pavilions | Delinquent<br>Tax<br>Revolving<br>Fund | Nonmajor<br>Enterprise<br>Funds | Enterprise<br>Fund<br>Total |                                                         |
| <b>Operating revenue</b>                            |                                |                                        |                                 |                             |                                                         |
| Charges for services                                | \$ 27,984,196                  | \$ 834,074                             | \$ 2,282,472                    | \$ 31,100,742               | \$ 15,739,018                                           |
| Miscellaneous                                       | 3,198,445                      | 16,051                                 | 98,815                          | 3,313,311                   | 804,793                                                 |
| <b>Total operating revenue</b>                      | <u>31,182,641</u>              | <u>850,125</u>                         | <u>2,381,287</u>                | <u>34,414,053</u>           | <u>16,543,811</u>                                       |
| <b>Operating expense</b>                            |                                |                                        |                                 |                             |                                                         |
| Personnel services                                  | 17,920,046                     | -                                      | 1,468,030                       | 19,388,076                  | 1,015,031                                               |
| Contracted services                                 | 4,175,292                      | -                                      | 440,835                         | 4,616,127                   | 13,484,254                                              |
| Supplies                                            | 1,719,289                      | -                                      | 36,221                          | 1,755,510                   | 252,740                                                 |
| Other                                               | 3,344,712                      | 9,068                                  | 113,789                         | 3,467,569                   | 1,066,674                                               |
| Depreciation                                        | 1,153,737                      | -                                      | 20,408                          | 1,174,145                   | 655,882                                                 |
| <b>Total operating expense</b>                      | <u>28,313,076</u>              | <u>9,068</u>                           | <u>2,079,283</u>                | <u>30,401,427</u>           | <u>16,474,581</u>                                       |
| Operating income (loss)                             | <u>2,869,565</u>               | <u>841,057</u>                         | <u>302,004</u>                  | <u>4,012,626</u>            | <u>69,230</u>                                           |
| Non-operating revenue (expense)                     |                                |                                        |                                 |                             |                                                         |
| Interest income                                     | 138,415                        | -                                      | 10,652                          | 149,067                     | -                                                       |
| Interest expense                                    | (79,775)                       | -                                      | -                               | (79,775)                    | (54,382)                                                |
| Total non-operating revenue (expense)               | <u>58,640</u>                  | <u>-</u>                               | <u>10,652</u>                   | <u>69,292</u>               | <u>(54,382)</u>                                         |
| Income (loss) before transfers                      | <u>2,928,205</u>               | <u>841,057</u>                         | <u>312,656</u>                  | <u>4,081,918</u>            | <u>14,848</u>                                           |
| Transfers in                                        | -                              | 11,535                                 | -                               | 11,535                      | -                                                       |
| Transfers out                                       | -                              | (632,308)                              | (86,402)                        | (718,710)                   | -                                                       |
| Total transfers                                     | <u>-</u>                       | <u>(620,773)</u>                       | <u>(86,402)</u>                 | <u>(707,175)</u>            | <u>-</u>                                                |
| Change in net position                              | 2,928,205                      | 220,284                                | 226,254                         | 3,374,743                   | 14,848                                                  |
| <b>Net position, beginning of year, as restated</b> | <u>13,289,596</u>              | <u>9,387,371</u>                       | <u>3,593,818</u>                | <u>26,270,785</u>           | <u>2,018,829</u>                                        |
| <b>Net position, end of year</b>                    | <u>\$ 16,217,801</u>           | <u>\$ 9,607,655</u>                    | <u>\$ 3,820,072</u>             | <u>\$ 29,645,528</u>        | <u>\$ 2,033,677</u>                                     |

The accompanying notes are an integral part of these financial statements.

# GRAND TRAVERSE COUNTY

## PROPRIETARY FUNDS STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                                                                            | Enterprise Funds               |                                        |                                 |                             | Governmental<br>Activities<br>Internal Service<br>Funds |
|------------------------------------------------------------------------------------------------------------|--------------------------------|----------------------------------------|---------------------------------|-----------------------------|---------------------------------------------------------|
|                                                                                                            | Grand<br>Traverse<br>Pavilions | Delinquent<br>Tax<br>Revolving<br>Fund | Nonmajor<br>Enterprise<br>Funds | Enterprise<br>Fund<br>Total |                                                         |
| <b>Cash flows from operating activities</b>                                                                |                                |                                        |                                 |                             |                                                         |
| Receipts from customers and users                                                                          | \$ 30,877,468                  | \$ 5,994,756                           | \$ 2,379,063                    | \$ 39,251,287               | \$ 16,887,874                                           |
| Payments to employees                                                                                      | (21,760,246)                   | -                                      | (1,018,492)                     | (22,778,738)                | (1,011,588)                                             |
| Purchase of delinquent tax roll                                                                            | -                              | (4,945,132)                            | -                               | (4,945,132)                 | -                                                       |
| Payments to suppliers                                                                                      | (8,824,087)                    | (9,013)                                | (685,479)                       | (9,518,579)                 | (14,613,009)                                            |
| <b>Net cash provided by (used in) operating activities</b>                                                 | <u>293,135</u>                 | <u>1,040,611</u>                       | <u>675,092</u>                  | <u>2,008,838</u>            | <u>1,263,277</u>                                        |
| <b>Cash flows from non-capital financing activities</b>                                                    |                                |                                        |                                 |                             |                                                         |
| Payment of loan from other funds                                                                           | -                              | (65,501)                               | (530)                           | (66,031)                    | (650,645)                                               |
| Receipt of loan to other funds                                                                             | -                              | 619,746                                | 1,911                           | 621,657                     | 254,104                                                 |
| Receipt of loan from other funds                                                                           | -                              | 0                                      | -                               | -                           | -                                                       |
| Transfers in                                                                                               | -                              | 11,535                                 | -                               | 11,535                      | -                                                       |
| Transfers out                                                                                              | -                              | (632,308)                              | (86,402)                        | (718,710)                   | -                                                       |
| <b>Net cash provided by (used in) non-capital<br/>financing activities</b>                                 | <u>-</u>                       | <u>(66,528)</u>                        | <u>(85,021)</u>                 | <u>(151,549)</u>            | <u>(396,541)</u>                                        |
| <b>Cash flows from capital and related financing activities</b>                                            |                                |                                        |                                 |                             |                                                         |
| Interest expense                                                                                           | (73,268)                       | -                                      | -                               | (73,268)                    | (54,382)                                                |
| Principal payment                                                                                          | (225,000)                      | -                                      | -                               | (225,000)                   | -                                                       |
| Issuance of long-term debt                                                                                 | -                              | -                                      | -                               | -                           | 594,296                                                 |
| Acquisitions of capital assets                                                                             | (294,900)                      | -                                      | -                               | (294,900)                   | (710,096)                                               |
| <b>Net cash provided by (used in) capital<br/>and related financing activities</b>                         | <u>(593,168)</u>               | <u>-</u>                               | <u>-</u>                        | <u>(593,168)</u>            | <u>(170,182)</u>                                        |
| <b>Cash flows from investing activities</b>                                                                |                                |                                        |                                 |                             |                                                         |
| Interest income                                                                                            | 138,415                        | 21,939                                 | 10,652                          | 171,006                     | -                                                       |
| Net increase (decrease) in cash and pooled investments                                                     | (161,618)                      | 996,022                                | 600,723                         | 1,435,127                   | 696,554                                                 |
| <b>Cash and pooled investments, beginning of year</b>                                                      | <u>9,057,586</u>               | <u>4,250,185</u>                       | <u>4,215,971</u>                | <u>17,523,742</u>           | <u>1,040,114</u>                                        |
| <b>Cash and pooled investments, end of year</b>                                                            | <u>\$ 8,895,968</u>            | <u>\$ 5,246,207</u>                    | <u>\$ 4,816,694</u>             | <u>\$ 18,958,869</u>        | <u>\$ 1,736,668</u>                                     |
| <b>Cash flows from operating activities</b>                                                                |                                |                                        |                                 |                             |                                                         |
| Operating income (loss)                                                                                    | \$ 2,869,565                   | \$ 841,057                             | \$ 302,004                      | \$ 4,012,626                | \$ 69,230                                               |
| Adjustments to reconcile operating income (loss)<br>to net cash provided by (used in) operating activities |                                |                                        |                                 |                             |                                                         |
| Depreciation                                                                                               | 1,153,737                      | -                                      | 20,408                          | 1,174,145                   | 655,882                                                 |
| Changes in operating assets and liabilities<br>which provided (used) cash                                  |                                |                                        |                                 |                             |                                                         |
| Accounts receivable                                                                                        | (222,458)                      | 6,005                                  | (19,929)                        | (236,382)                   | 523,310                                                 |
| Due from other funds                                                                                       | -                              | -                                      | -                               | -                           | (154,207)                                               |
| Due from component units                                                                                   | -                              | -                                      | -                               | -                           | (3,006)                                                 |
| Property tax receivable                                                                                    | -                              | 193,494                                | 43,770                          | 237,264                     | -                                                       |
| Net pension & OPEB deferred outflows and inflows                                                           | (762,940)                      | -                                      | (111,905)                       | (874,845)                   | -                                                       |
| Prepaid assets and other items                                                                             | 203,297                        | -                                      | (352)                           | 202,945                     | 226,706                                                 |
| Due from other governments                                                                                 | -                              | -                                      | (26,065)                        | (26,065)                    | (22,034)                                                |
| Accounts payable                                                                                           | 202,200                        | 55                                     | (12,927)                        | 189,328                     | 37,142                                                  |
| Accrued liabilities                                                                                        | 9,709                          | -                                      | 3,490                           | 13,199                      | (79,489)                                                |
| Unearned revenue                                                                                           | -                              | -                                      | -                               | -                           | -                                                       |
| Due to other governments                                                                                   | (82,715)                       | -                                      | (84,845)                        | (167,560)                   | 6,300                                                   |
| Compensated absences                                                                                       | 74,625                         | -                                      | 2,023                           | 76,648                      | 3,443                                                   |
| Net OPEB liability                                                                                         | (5,845,367)                    | -                                      | -                               | (5,845,367)                 | -                                                       |
| Net pension liability                                                                                      | 2,693,482                      | -                                      | 559,420                         | 3,252,902                   | -                                                       |
| <b>Net cash provided by (used in) operating activities</b>                                                 | <u>\$ 293,135</u>              | <u>\$ 1,040,611</u>                    | <u>\$ 675,092</u>               | <u>\$ 2,008,838</u>         | <u>\$ 1,263,277</u>                                     |

The accompanying notes are an integral part of these financial statements.

# GRAND TRAVERSE COUNTY

## FIDUCIARY FUNDS STATEMENT OF NET POSITION

DECEMBER 31, 2018

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|                                  | <u>OPEB<br/>Trust Fund</u> | <u>Agency<br/>Funds</u> |
|----------------------------------|----------------------------|-------------------------|
| <b>Assets</b>                    |                            |                         |
| Cash and pooled investments      | \$ -                       | \$ 2,940,103            |
| Investments                      |                            |                         |
| MERS Total Market Portfolio fund | 1,037,888                  | -                       |
| Due from other governments       | <u>-</u>                   | <u>957,294</u>          |
| <b>Total assets</b>              | <u>1,037,888</u>           | <u>\$ 3,897,397</u>     |
| <b>Liabilities</b>               |                            |                         |
| Due to other governmental units  | \$ -                       | \$ 824,377              |
| Court items payable              | -                          | 152,358                 |
| Undistributed receipts           | -                          | 1,771,013               |
| Other                            | <u>-</u>                   | <u>1,149,649</u>        |
| <b>Total liabilities</b>         | <u>-</u>                   | <u>\$ 3,897,397</u>     |
| <b>Net Position</b>              |                            |                         |
| Restricted for OPEB              | <u>\$ 1,037,888</u>        |                         |

The accompanying notes are an integral part of these financial statements.

# GRAND TRAVERSE COUNTY

## *FIDUCIARY FUNDS* *STATEMENT OF CHANGES IN FIDUCIARY NET POSITION* *FOR THE YEAR ENDED DECEMBER 31, 2018*

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|                                                | <b><u>OPEB<br/>Trust Fund</u></b> |
|------------------------------------------------|-----------------------------------|
| <b>Additions</b>                               |                                   |
| Contributions:                                 |                                   |
| Employer                                       | \$ 800,000                        |
| Plan participants                              | <u>-</u>                          |
| Total contributions                            | <u>800,000</u>                    |
| Investment income:                             |                                   |
| Net appreciation in fair value of securities   | <u>(18,244)</u>                   |
| <b>Total additions</b>                         | <u>781,756</u>                    |
| <b>Deductions</b>                              |                                   |
| Health insurance premiums and pension benefits | -                                 |
| Administrative expenses                        | <u>-</u>                          |
| <b>Total deductions</b>                        | <u>-</u>                          |
| Changes in net position                        | 781,756                           |
| <b>Net position, beginning of year</b>         | <u>256,132</u>                    |
| <b>Net position, end of year</b>               | <u>\$ 1,037,888</u>               |

The accompanying notes are an integral part of these financial statements.

**GRAND TRAVERSE COUNTY**  
**COMPONENT UNIT**  
**COMBINING STATEMENT OF NET POSITION**  
**DECEMBER 31, 2018**

|                                             | <u>Road<br/>Commission</u> | <u>Land<br/>Bank<br/>Authority</u> | <u>Brownfield<br/>Redevelopment<br/>Authority</u> | <u>Drain<br/>Commission</u> | <u>Department of<br/>Public Works</u> | <u>PACE</u>         | <u>Pavilions<br/>Foundation</u> | <u>Total</u>          |
|---------------------------------------------|----------------------------|------------------------------------|---------------------------------------------------|-----------------------------|---------------------------------------|---------------------|---------------------------------|-----------------------|
| <b>Assets</b>                               |                            |                                    |                                                   |                             |                                       |                     |                                 |                       |
| Cash and pooled investments                 | \$ 8,506,101               | \$ 722,537                         | \$ 2,781,062                                      | \$ 112,538                  | \$ 514,109                            | \$ 1,420,023        | \$ 1,966,409                    | \$ 16,022,779         |
| Accounts receivable, net                    | 46,192                     | 184,000                            | -                                                 | -                           | 61,512                                | 1,255,000           | 1,255,000                       | 2,801,704             |
| Property tax receivable                     | -                          | 9,679                              | -                                                 | -                           | -                                     | -                   | -                               | 9,679                 |
| Interest receivable                         | -                          | -                                  | -                                                 | -                           | 103,508                               | -                   | -                               | 103,508               |
| Due from other governments                  | 3,089,037                  | -                                  | 216,549                                           | -                           | 1,677,441                             | -                   | -                               | 4,983,027             |
| Inventory                                   | 917,623                    | 453,882                            | -                                                 | -                           | -                                     | -                   | -                               | 1,371,505             |
| Prepaid items                               | 80,462                     | -                                  | 18,761                                            | -                           | -                                     | -                   | -                               | 99,223                |
| Restricted cash                             | 151,956                    | -                                  | -                                                 | -                           | -                                     | -                   | -                               | 151,956               |
| Long-term receivables                       | -                          | -                                  | 2,957,394                                         | -                           | 21,052,960                            | -                   | -                               | 24,010,354            |
| Capital assets                              |                            |                                    |                                                   |                             |                                       |                     |                                 |                       |
| Land                                        | 28,430,886                 | -                                  | -                                                 | -                           | 400,000                               | -                   | -                               | 28,830,886            |
| Construction in progress                    | 264,190                    | -                                  | -                                                 | 575,153                     | -                                     | 99,000              | -                               | 938,343               |
| Depreciable capital assets, net             | 60,759,824                 | -                                  | -                                                 | -                           | 6,126,399                             | -                   | -                               | 66,886,223            |
| Right-to-use lease; net                     | -                          | -                                  | -                                                 | -                           | -                                     | 2,895,089           | -                               | 2,895,089             |
| <b>Total assets</b>                         | <u>102,246,271</u>         | <u>1,370,098</u>                   | <u>5,973,766</u>                                  | <u>687,691</u>              | <u>29,935,929</u>                     | <u>5,669,112</u>    | <u>3,221,409</u>                | <u>149,104,276</u>    |
| <b>Deferred outflows of resources</b>       |                            |                                    |                                                   |                             |                                       |                     |                                 |                       |
| Pension/OPEB related                        | <u>589,555</u>             | <u>-</u>                           | <u>-</u>                                          | <u>-</u>                    | <u>-</u>                              | <u>-</u>            | <u>-</u>                        | <u>589,555</u>        |
| <b>Total deferred outflows of resources</b> | <u>589,555</u>             | <u>-</u>                           | <u>-</u>                                          | <u>-</u>                    | <u>-</u>                              | <u>-</u>            | <u>-</u>                        | <u>589,555</u>        |
| <b>Liabilities</b>                          |                            |                                    |                                                   |                             |                                       |                     |                                 |                       |
| Accounts payable                            | 501,267                    | 1,004                              | 231,683                                           | 144,648                     | 156,623                               | 527,979             | 1,255,000                       | 2,818,204             |
| Accrued liabilities                         | 859,928                    | -                                  | 21,832                                            | -                           | 288,252                               | -                   | -                               | 1,170,012             |
| Unearned revenue                            | 3,671                      | -                                  | -                                                 | -                           | -                                     | -                   | -                               | 3,671                 |
| Due to primary government                   | -                          | 7,500                              | -                                                 | 61,956                      | 692,950                               | -                   | -                               | 762,406               |
| Due to other governments                    | -                          | -                                  | 26,300                                            | -                           | 684,818                               | -                   | -                               | 711,118               |
| Note payable                                | -                          | -                                  | -                                                 | 475,000                     | -                                     | -                   | -                               | 475,000               |
| Noncurrent liabilities                      |                            |                                    |                                                   |                             |                                       |                     |                                 |                       |
| Due within one year                         | 730,000                    | -                                  | 266,300                                           | -                           | 3,355,000                             | 135,000             | -                               | 4,486,300             |
| Due in more than one year                   | 3,740,231                  | -                                  | 1,760,230                                         | -                           | 19,527,125                            | 2,755,630           | -                               | 27,783,216            |
| Advance from primary government             | -                          | -                                  | -                                                 | -                           | 2,169,960                             | -                   | -                               | 2,169,960             |
| Net pension obligation                      | 846,613                    | -                                  | -                                                 | -                           | -                                     | -                   | -                               | 846,613               |
| Net OPEB liability                          | 1,072,330                  | -                                  | -                                                 | -                           | -                                     | -                   | -                               | 1,072,330             |
| Compensated absences                        | <u>52,481</u>              | <u>-</u>                           | <u>-</u>                                          | <u>-</u>                    | <u>59,606</u>                         | <u>-</u>            | <u>-</u>                        | <u>112,087</u>        |
| <b>Total liabilities</b>                    | <u>7,806,521</u>           | <u>8,504</u>                       | <u>2,306,345</u>                                  | <u>681,604</u>              | <u>26,934,334</u>                     | <u>3,418,609</u>    | <u>1,255,000</u>                | <u>42,410,917</u>     |
| <b>Deferred inflows of resources</b>        |                            |                                    |                                                   |                             |                                       |                     |                                 |                       |
| Taxes levied for subsequent year            | <u>-</u>                   | <u>25,036</u>                      | <u>-</u>                                          | <u>-</u>                    | <u>-</u>                              | <u>-</u>            | <u>-</u>                        | <u>25,036</u>         |
| <b>Total deferred inflows of resources</b>  | <u>-</u>                   | <u>25,036</u>                      | <u>-</u>                                          | <u>-</u>                    | <u>-</u>                              | <u>-</u>            | <u>-</u>                        | <u>25,036</u>         |
| <b>Net position</b>                         |                            |                                    |                                                   |                             |                                       |                     |                                 |                       |
| Net investment in capital assets            | 88,361,303                 | -                                  | -                                                 | 100,153                     | 2,527,274                             | 103,459             | -                               | 91,092,189            |
| Restricted                                  | 4,078,891                  | 1,336,558                          | 3,667,421                                         | -                           | 10,032                                | -                   | 1,854,120                       | 10,947,022            |
| Unrestricted                                | <u>2,589,111</u>           | <u>-</u>                           | <u>-</u>                                          | <u>(94,066)</u>             | <u>464,289</u>                        | <u>2,147,044</u>    | <u>112,289</u>                  | <u>5,218,667</u>      |
| <b>Total net position</b>                   | <u>\$ 95,029,305</u>       | <u>\$ 1,336,558</u>                | <u>\$ 3,667,421</u>                               | <u>\$ 6,087</u>             | <u>\$ 3,001,595</u>                   | <u>\$ 2,250,503</u> | <u>\$ 1,966,409</u>             | <u>\$ 107,257,878</u> |

The accompanying notes are an integral part of these financial statements.

# GRAND TRAVERSE COUNTY

## COMPONENT UNIT COMBINING STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2018

| <u>Functions/ Programs</u>         | <u>Expenses</u>      | <u>Program Revenues</u>         |                                                   |                                                 | <u>Net (Expense)<br/>Revenue</u> |
|------------------------------------|----------------------|---------------------------------|---------------------------------------------------|-------------------------------------------------|----------------------------------|
|                                    |                      | <u>Charges<br/>for Services</u> | <u>Operating<br/>Grants and<br/>Contributions</u> | <u>Capital<br/>Grants and<br/>Contributions</u> |                                  |
| <b>Component units</b>             |                      |                                 |                                                   |                                                 |                                  |
| Road Commission                    | \$ 13,514,401        | \$ 1,604,505                    | \$ 10,852,381                                     | \$ 3,543,594                                    | \$ 2,486,079                     |
| Land Bank Authority                | 394,312              | 1,016,376                       | -                                                 | -                                               | 622,064                          |
| Brownfield Redevelopment Authority | 3,166,622            | 2,547,374                       | 363,234                                           | -                                               | (256,014)                        |
| Drain Commission                   | 61,598               | -                               | -                                                 | -                                               | (61,598)                         |
| Department of Public Works         | 7,776,554            | 1,225,108                       | 6,324,453                                         | -                                               | (226,993)                        |
| PACE                               | 604,746              | -                               | 2,855,249                                         | -                                               | 2,250,503                        |
| Pavilions Foundation               | 1,665,014            | -                               | 473,765                                           | -                                               | (1,191,249)                      |
| Total component units              | <u>\$ 27,183,247</u> | <u>\$ 6,393,363</u>             | <u>\$ 20,869,082</u>                              | <u>\$ 3,543,594</u>                             | <u>\$ 3,622,792</u>              |

(Continued)

The accompanying notes are an integral part of these financial statements.

# GRAND TRAVERSE COUNTY

## COMPONENT UNIT COMBINING STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                         | <u>County<br/>Road</u> | <u>Land Bank<br/>Authority</u> | <u>Brownfield<br/>Redevelopment<br/>Authority</u> | <u>Drain<br/>Commission</u> | <u>Department<br/>of Public<br/>Works</u> | <u>PACE</u>         | <u>Pavilions<br/>Foundation</u> | <u>Total<br/>Component<br/>Units</u> |
|---------------------------------------------------------|------------------------|--------------------------------|---------------------------------------------------|-----------------------------|-------------------------------------------|---------------------|---------------------------------|--------------------------------------|
| <b>Changes in net position</b>                          |                        |                                |                                                   |                             |                                           |                     |                                 |                                      |
| <b>Net (expense) revenue</b>                            | <u>\$ 2,486,079</u>    | <u>\$ 622,064</u>              | <u>\$ (256,014)</u>                               | <u>\$ (61,598)</u>          | <u>\$ (226,993)</u>                       | <u>\$ 2,250,503</u> | <u>\$(1,191,249)</u>            | <u>\$ 3,622,792</u>                  |
| General revenues                                        |                        |                                |                                                   |                             |                                           |                     |                                 |                                      |
| Property taxes                                          | 3,828,084              | 17,538                         | -                                                 | -                           | -                                         | -                   | -                               | 3,845,622                            |
| Unrestricted interest                                   | 132,367                | 7,398                          | 35,364                                            | 4,649                       | 89                                        | -                   | (71,319)                        | 108,548                              |
| Gain on capital asset disposals                         | 158,814                | -                              | -                                                 | -                           | -                                         | -                   | -                               | 158,814                              |
| Total general revenues and transfers                    | <u>4,119,265</u>       | <u>24,936</u>                  | <u>35,364</u>                                     | <u>4,649</u>                | <u>89</u>                                 | <u>-</u>            | <u>(71,319)</u>                 | <u>4,112,984</u>                     |
| Change in net position                                  | 6,605,344              | 647,000                        | (220,650)                                         | (56,949)                    | (226,904)                                 | 2,250,503           | (1,262,568)                     | 7,735,776                            |
| <b>Net position, beginning of year,<br/>as restated</b> | <u>88,423,961</u>      | <u>689,558</u>                 | <u>3,888,071</u>                                  | <u>63,036</u>               | <u>3,228,499</u>                          | <u>-</u>            | <u>3,228,977</u>                | <u>99,522,102</u>                    |
| <b>Net position, end of year</b>                        | <u>\$ 95,029,305</u>   | <u>\$ 1,336,558</u>            | <u>\$ 3,667,421</u>                               | <u>\$ 6,087</u>             | <u>\$ 3,001,595</u>                       | <u>\$ 2,250,503</u> | <u>\$ 1,966,409</u>             | <u>\$ 107,257,878</u>                |

(Concluded)

The accompanying notes are an integral part of these financial statements.

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# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

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### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Grand Traverse County (the County) conform to generally accepted accounting principles as applicable to governments. The following is a summary of the significant policies.

#### ***Reporting Entity***

The County was organized in 1851 and covers an area of approximately 485 square miles with the county seat in Traverse City. The County operates under an elected County Board of Commissioners (seven members) and provides services to its residents in many areas including law enforcement, administration of justice, community enrichment and development, and human services.

These financial statements present the County and its component units, entities for which the County is considered to be financially accountable. Blended component units, although legally separate entities are, in substance, part of the County's operations, so data from these units are combined with data of the primary government. Discretely presented component units are reported in a separate column in the financial statements to emphasize they are legally separate from the County.

#### ***Blended Component Unit***

The Grand Traverse Building Authority (the Building Authority) is governed by a five-member Board appointed by the County Board of Commissioners. Although legally separate from the County, the Building Authority is reported as if it were part of the primary government because its sole purpose is to finance and construct the County's public buildings. The Building Authority activity is presented in the Building Authority, capital projects, and debt service funds. A separate audit report is not issued for the Grand Traverse County Building Authority.

#### ***Discretely Presented Component Units***

The component unit columns in the component unit statement of net position and statement of activities include the financial data of the Grand Traverse County Road Commission (the Road Commission), the Grand Traverse County Brownfield Redevelopment Authority (the Brownfield Redevelopment Authority), the Grand Traverse County Land Bank Authority (the Land Bank Authority), the Grand Traverse County Department of Public Works (the Department of Public Works), the Grand Traverse County Drain Commission (the Drain Commission), PACE and the Pavilions Foundation. They are reported in separate columns to emphasize they are legally separate from the County.

The Road Commission was established pursuant to the County Road Law (MCL 224.1) to maintain and construct county roads and is governed by a Board of County Road Commissioners appointed by the County Board of Commissioners. Complete financial statements for the Road Commission can be obtained from: 1881 LaFranier Road, Traverse City, MI 49696.

The Brownfield Redevelopment Authority was established pursuant to Public Act 381 of 1996 to fund redevelopment of contaminated property and is governed by a Board of Directors appointed by the Grand Traverse County Board of Commissioners. The Brownfield Redevelopment Authority is fiscally dependent on the County. The County Commission has the ability to significantly influence operations of the Brownfield Redevelopment Authority. Financial statements are not separately issued for the Brownfield Redevelopment Authority.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

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The Land Bank Authority was established pursuant to the Michigan Land Bank Fast Track Act (2003 P.A. 258, MCL 124.751) to facilitate use of property obtained as a result of delinquent property taxes. Members of the governing body of the Land Bank Authority are appointed by the County Board of Commissioners. The County Commission has the ability to significantly influence operations of the Land Bank Authority. Financial statements are not separately issued for the Land Bank Authority.

The Department of Public Works was established to facilitate municipal shared public utilities and is governed by a Board of Directors appointed by the County Board of Commissioners. The County Commission has the ability to significantly influence operations of the Department of Public Works. Financial statements are not separately issued for the Department of Public Works.

The Drain Commission drainage districts are established pursuant to the Drain Code of 1956 and were legally separate entities. The Drain Commissioner has the power to contract, to sue and be sued, and to hold, manage and dispose of real and personal property. The statutory drainage board of Chapter 21 drainage districts consists of the State Director of Agriculture and the Drain Commissioner of each county involved in the project. The County Drain Commissioner has sole responsibility to administer the drainage districts established pursuant to Chapters 3, 4 and 8 of the Drain Code. The Drainage Board or Drain Commissioner, on behalf of the drainage districts, may issue debt and levy special assessments authorized by the Drain Code without the prior approval of the County Board of Commissioners. The County Commission has the ability to significantly influence operations of the Drain Commission. Financial statements are not separately issued for the Drain Commission although financial information for specific drainage districts may be obtained from the County Drain Commissioner, 400 Boardman Avenue, Traverse City, MI 49684.

PACE is a legally separate nonprofit organization established under IRS Code Section 501(c)3. PACE was established to provide all needed preventive, primary, acute and long-term care services so that older individuals can live as independently as possible. Due to appointing the voting majority of the Board Members and the financial benefit/burden relationship, the County reports PACE as a discretely presented component unit. Financial statements are not separately issued for PACE.

The Pavilions Foundation is a legally separate nonprofit organization established under IRS Code Section 501(c)3. The Pavilions Foundation was established in order to exclusively advance the mission and programs of the continuum of care at The Pavilions. The Pavilions Foundation oversees the development and fundraising endeavors for The Pavilions. Due to appointing the voting majority of the Board Members and the financial benefit/burden relationship, the County reports the Pavilions Foundation as a discretely presented component unit. Financial statements are not separately issued for the Pavilions Foundation.

#### ***Related Organizations***

##### **Hospital Finance Authority**

The Hospital Finance Authority is a related organization with outstanding conduit debt of \$174,643,971. The County Board of Commissioners appoints the five members of the governing board but does not have the ability to impose their will, and there is no benefit/burden relationship.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

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#### ***Jointly Governed Organizations***

##### *Northwestern Regional Airport Commission*

The County participates in the operation of the Northwestern Regional Airport Commission (Airport Commission) with Leelanau County. Complete financial statements for the Airport Commission can be obtained from: Cherry Capital Airport Administrative Office, 144 W. South Airport Road, Traverse City, MI 49686.

##### *Northern Lakes Community Mental Health*

The County also participates in the operation of the Northern Lakes Community Mental Health Authority (NLCMH) with Missaukee, Leelanau, Crawford, Roscommon and Wexford counties. Complete financial statements for NLCMH can be obtained from: 105 Hall Street, Traverse City, MI 49684.

#### ***Government-wide and Fund Financial Statements***

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Exceptions to this general rule are charges between enterprise functions and other various functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. Likewise, the *primary government* is reported separately from certain legally separate *component units* for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### ***Measurement Focus, Basis of Accounting, and Financial Statement Presentation***

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements, except for agency funds which do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when the liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

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Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period, except for reimbursement-based grants and interest, which use a one-year collection period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to long-term employee benefits and claims and judgments, are recorded only when payment is due. Property taxes, state revenue, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the County.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise fund are charges for services. Operating expenses for the enterprise funds include depreciation on capital assets, labor, supplies and contracted services. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The County reports the following major governmental funds:

The *General Fund* is the general operating fund of the County. It is used to account for all financial resources, except those required to be accounted for in another fund.

The *Health Department Fund* accounts for the federal and state grants, local service fees and general fund appropriations which are used to provide health services to citizens of the County.

The *Commission on Aging Fund* is used to account for revenues received from property taxes and fees to provide services and programs for County residents 60 years of age and older.

The *Building Authority PACE Debt Fund* is used to account for revenues received from a lease agreement for facilities with PACE (a discretely presented component unit).

The County reports the following major proprietary funds:

The *Grand Traverse Pavilions Fund* accounts for the activities of the County's medical care facility.

The *Delinquent Tax Revolving Fund* is used to account for the purchase and subsequent collection of delinquent real property taxes of local units of government.

Additionally, the County reports the following fund types:

The *Special Revenue Funds* are used to account for the proceeds of specific revenue sources (other than permanent trusts or major capital projects) that are legally restricted to expenditures for specified purposes.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

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The *Capital Projects Funds* account for the accumulation and disbursement of resources for the purchase and construction of governmental fund capital assets.

The *Debt Service Funds* are used to record revenues which are restricted or otherwise provided for the payment of principal and interest on general long-term debt.

The *Enterprise Funds* are used to account for operations of the County that are financed by charges for the services provided.

The *Internal Service Funds* account for the fleet and equipment management, data processing, copy machine, mailing department and insurance services provided to other departments or agencies of the County on a cost reimbursement basis.

The *Agency Funds* are used to account for the collection and disbursement of funds that are collected on behalf of outside governments or other parties.

The *Other Post-employment Benefits Trust Funds* accounts for the accumulation of resources to be used for retirement annuity payments and other postemployment benefits at appropriate amounts and times in the future.

#### ***Budgets and Budgetary Accounting***

The County adopts a budget for the general fund and special revenue funds as required by state law (P.A. 621 of 1978, as amended). Budgets for other funds are used as a management control device. The County follows these procedures in establishing the budgetary data reflected in the financial statements:

1. Management submits to the County Commission a proposed operating budget for the fiscal year commencing the following January 1.
2. Public hearings are conducted to obtain taxpayer comments.
3. Prior to January 1, the budget is legally enacted through passage of a resolution. Formal budgetary integration is employed as a management control device during the year for the general and special revenue funds. Budgets for the General and Special Revenue Funds are adopted on a basis consistent with generally accepted accounting principles (GAAP). The legal level of budgetary control adopted by the governing board is the activity level, which is the level at which expenditures may not legally exceed appropriations.
4. Adoption and amendments of all budgets used by the County are governed by Michigan Law. The appropriations ordinances are based on the projected revenue and expenditure of the various functions of the County. Any amendment to the original budget must meet the requirements of Michigan Law. The County did amend its budget for the year. Any revisions that alter the total expenditures of any fund must be approved by the County Commission. Appropriation laps at year end.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

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### ***Cash and Pooled Investments***

For the purpose of the statement of cash flows the County considers all assets held in the cash, restricted cash and investment pooled to be cash and cash equivalents because the investments are not identifiable to specific funds and the assets can be withdrawn at any time, similar to demand deposit accounts.

### ***Investments***

Investments are stated at fair value at the balance sheet date.

County investment policy allows for all investments authorized by State statutes. State statutes authorize the County to invest in:

- a. Bonds, securities, other obligations and repurchase agreements of the United States, or an agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts or depository receipts of a qualified financial institution.
- c. Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and that matures not more than 270 days after the date of purchase.
- d. Bankers' acceptances of United States banks.
- e. Obligations of the State of Michigan and its political subdivisions that, at the time of purchase are rated as investment grade by at least one standard rating service.
- f. Mutual funds registered under the Investment Company Act of 1940 with the authority to purchase only investment vehicles that are legal for direct investment by a public corporation.
- g. External investment pools as authorized by Public Act 20 as amended.
- h. The OPEB Trusts may also invest in corporate debt and equity securities.

The Pavilions Foundation and PACE (discretely presented component unit) have no restrictions on deposit and investment options.

### ***Receivables / Due From Other Governments***

All receivables are recorded at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible. For the Pavilions fund receivables, an allowance for uncollectible accounts of \$1,091,253 has been established. All other estimated uncollectible balances are immaterial to the financial statements.

Economic development fund receivables consist of loans to promote economic development within the County, community development block grant fund receivables consist of loans to area residents for home improvements which must be repaid by the homeowner upon sale, foreclosure or as scheduled. Brownfield Redevelopment Authority component unit receivables represent loans to assist with the economic development of environmentally distressed sites within the County. Department of public works receivables are due from local units of governments that participate in utility projects. Long-term receivables generally represent the balance due on capital projects financed by the County for local units of government (the local unit reports the capital asset as property ownership transfers to the local unit upon completion of debt service). The County has an enforceable lien on such property. Long-term receivables in the Building Authority PACE debt fund represent a facility lease agreement with PACE (a discretely presented component unit) that is equally offset with a deferred inflow.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

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### ***Prepaid and Items***

Certain payments to vendors represent costs applicable to future accounting periods and are recorded as prepaid and other assets in both the government-wide and fund financial statements. The County uses the consumption method of accounting for prepaid items.

### ***Inventory***

All inventories are valued at cost using the first-in/first-out (FIFO) method (average unit cost method used for the Road Commission). Inventory represents parts, materials, and supplies utilized in the various County operations. The County uses the consumption method of accounting for inventory items.

### ***Capital Assets***

Capital assets, which include land and improvements, construction in progress, buildings and improvements, equipment, vehicles, infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), and right-to-use lease are reported in the governmental, business-type activities, and component unit columns in the government-wide financial statements.

Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 (\$1,000 for DPW and Drain Commission) and an estimated useful life in excess of two years. Such assets are valued at cost where historical records are available and at estimated historical cost where no historical records exist. Donated capital assets are valued at acquisition value (the price that would be paid to acquire an asset with an equivalent service potential in an orderly market transaction) on the date received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets, as applicable. No interest expense has been capitalized on capital assets.

Depreciation on capital assets (including infrastructure) is computed using the straight-line method (sum of the year's digits for Road Commission) over the following estimated useful lives:

|                            | <u>County</u> | <u>DPW &amp; Drain<br/>Commission</u> | <u>Road Commission</u> |
|----------------------------|---------------|---------------------------------------|------------------------|
| Land improvements          | 10-20         | -                                     | -                      |
| Buildings and improvements | 30-50         | 50                                    | 50                     |
| Furniture and equipment    | 5-25          | 5-30                                  | 5-30                   |
| Vehicles                   | 5             | -                                     | -                      |
| Infrastructure             | 5-50          | 5-50                                  | 20-50                  |

### ***Unearned Revenue***

Funds report *unearned revenue* in connection with asset balances that have not yet been earned.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

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### ***Deferred Outflows / Inflows of Resources***

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The County reports deferred outflows of resources for the loss on advance bond refunding reported in the government-wide statement of net position which results from the difference in the carrying value of refunded debt and its reacquisition price. The County and Road Commission have items that qualify for reporting in this category related to the net pension and OPEB liability, these items are discussed in Notes 7 and 8.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The governmental funds and governmental activities report deferred inflows for property taxes levied for the following year. The County also has items that qualify for reporting in this category related to the net pension/OPEB liability and lease receivable, these items are discussed in Notes 7, 8 and 9.

### ***Compensated Absences***

Under contracts negotiated with employee groups and personnel policy, individual employees have a vested right to receive payments for unused vacation and other compensation depending on employment agreements. Compensated absences reported for governmental activities are primarily liquidated from General fund resources. The current portion of compensated absences are undeterminable and considered immaterial to the financial statements.

### ***Long-Term Obligations***

In the government-wide financial statements and proprietary fund types in the fund financial statements, the long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statements of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method.

In the fund financial statements, governmental fund types recognize bond premiums, discounts and issuance costs in the year of issuance. The face amount of debt issued and any premiums received are reported as other financing sources. Discounts on debt issuances are reported as an other financing use. Governmental, proprietary, and component units report issuance costs are reported as expenditures/expenses.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

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#### ***Net Position and Fund Balance Reporting***

Governmental funds report fund balance in the following five categories:

1. Non-spendable - the related asset's form does not allow expenditure of the balance. The assets are either (a) not in a spendable form or (b) legally or contractually required to be maintained intact. Non-spendable fund balance would be equal to inventory, prepaid items, non-current financial assets, and the non-spendable portion of endowments.
2. Restricted - the related assets can only be spent for the specific purposes stipulated by constitution, external resource providers, or as identified in enabling legislation.
3. Committed - the related assets can only be spent for a specific purpose identified by formal resolution of the governing board.
4. Assigned - the related assets can only be spent for a specific purpose but do not meet the criteria to be classified as committed.
5. Unassigned - is the residual classification and includes all spendable amounts not contained in the other classifications.

The Commission has delegated the authority to assign fund balance to the County Administrator. Only the Commission can commit fund balance.

The Commission has adopted a minimum fund balance policy in which the total fund balance of the General fund will be equal to at least 15 percent of the subsequent year's adopted General fund budgeted expenditures and transfers out. If the General fund balance falls below the minimum range, the County will replenish shortages or deficiencies using budget strategies and timeframes as detailed in the policy.

#### ***Net Position and Fund Balance Flow Assumptions***

Sometimes the government will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net position/fund balance and unrestricted – net position/fund balance, a flow assumption must be made about the order in which the resources are considered to be applied. It is the government's policy to use restricted resources first, then unrestricted resource as they are needed. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

#### ***Pensions***

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the net position restricted for pensions of the Municipal Employees' Retirement Plan (the Plan) and additions to/deductions from the Plan's fiduciary net position have been determined on the same basis as they are reported by the Plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

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#### ***Property Taxes***

County property taxes for general operations are levied as of July 1 and property taxes for special purposes are levied as of December 1 on property values assessed as of the preceding December 31, the lien date. The taxes levied as of December 1 are due February 14 of the following year and taxes levied July 1 are due on September 14 after which applicable property is subject to lien, and penalties and interest are assessed.

It is the County's policy to recognize the summer tax levy in the financial statements as current revenue because these revenues are budgeted and made "available" to fund current operations. It is the County's policy to report the winter tax levy in the financial statements as deferred inflows because it is intended to fund next year's activities. Winter taxes are recognized as revenues in the subsequent year when the proceeds of this levy are budgeted.

#### ***Intergovernmental Revenues***

Grants and assistance awards made on the basis of entitlement periods are recorded as due from other governments and revenue when entitlement occurs. Reimbursement-type grants are recorded as intergovernmental receivables and revenues when the related expenditure/expenses are incurred.

#### ***Interfund Transactions***

During the course of normal operations, the County has numerous transactions between funds. Transactions that constitute reimbursement to a fund for expenditures/expenses initially made from it that are properly applicable to another fund, are recorded as expenditures/expenses in the reimbursing fund and as a reduction of expenditures/expenses in the fund that is reimbursed. Charges between enterprise funds and other functions of the County are not reimbursements because elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned. Remaining transactions are generally reflected as transfers.

## **2. EXCESS OF EXPENDITURES OVER APPROPRIATIONS IN BUDGETARY FUNDS**

Michigan law provides that a local unit of government shall not incur expenditures in excess of the amount appropriated. In the body of the financial statements, the County's actual and budgeted expenditures for the budgeted funds have been shown at the activity level. The legal level of budgetary control defined through the County's budgetary process is the activity level.

During the year, the County did not incur expenditures in budgeted funds which were in excess of the amounts appropriated.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

### 3. CASH AND INVESTMENTS

The captions on the financial statements relating to cash and pooled investments and investments are as follows:

|                             | <b>Governmental<br/>Activities</b> | <b>Business-<br/>type activities</b> | <b>Component<br/>Units</b> | <b>Fiduciary<br/>Funds</b> | <b>Total</b>        |
|-----------------------------|------------------------------------|--------------------------------------|----------------------------|----------------------------|---------------------|
| Cash and pooled investments | \$20,703,530                       | \$18,759,575                         | \$16,022,779               | \$2,940,103                | \$58,425,987        |
| Restricted cash             | -                                  | 199,294                              | 151,956                    | -                          | 351,250             |
| Investments                 | -                                  | -                                    | -                          | 1,037,888                  | 1,037,888           |
| <b>Total</b>                | <b>\$20,703,530</b>                | <b>\$18,958,869</b>                  | <b>\$16,174,735</b>        | <b>\$3,977,991</b>         | <b>\$59,815,125</b> |

The cash and investments making up the above balances are as follows:

|                                                          |                     |
|----------------------------------------------------------|---------------------|
| County                                                   |                     |
| Deposits                                                 | \$19,456,184        |
| Investments                                              | 36,951,836          |
| Petty cash                                               | 20,673              |
| Segregated component units (PACE & Pavilions Foundation) |                     |
| Deposits                                                 | 1,933,926           |
| Investments                                              | 1,452,406           |
| Petty cash                                               | 100                 |
| <b>Total</b>                                             | <b>\$59,815,125</b> |

The County deposits are in financial institutions located in Michigan in varying amounts. State policy limits the Treasurer's investing options to financial institutions located in Michigan. All accounts are in the name of the County and a specific fund or common account or a component units name. They are recorded in County and component unit records at fair value. Interest is recorded when earned.

*Custodial Credit Risk - Deposits.* Custodial credit risk is the risk that in the event of a bank failure, the County's deposits may not be returned. State law does not require, and the County does not have, a policy for deposit custodial credit risk. As of year-end, the County's bank balance was \$19,380,644; of this amount, \$13,499,477 was collateralized, \$2,388,281 was insured, and \$1,746,443 was exposed to custodial credit risk because the balance was uninsured and uncollateralized. As of year-end, the segregated component units' bank balance was \$1,933,425; of this amount, \$678,113 was insured, and \$1,255,312 was exposed to custodial credit risk because the balance was uninsured and uncollateralized.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

### Investments

The County chooses to specifically identify its investments. As of year-end, the County had the following investments:

| <u>County</u>                         | <u>Maturity</u> | <u>Fair Value</u>   | <u>Rate</u> | <u>Rating</u> |
|---------------------------------------|-----------------|---------------------|-------------|---------------|
| MBIA MI Class fund                    | n/a             | \$ 31,142,536       | n/a         | AAAm S&P      |
| MILAF fund                            | n/a             | 506,012             | n/a         | AAAm S&P      |
| JP Morgan Commercial Paper            | 8/26/19         | 490,017             | Tbd         | A1 S&P        |
| JP Morgan Commercial Paper            | 5/1/19          | 495,160             | tbd         | A1 S&P        |
| MMRMA Pool                            | n/a             | 263,785             | n/a         | None          |
| <b>Government Securities</b>          |                 |                     |             |               |
| Federated trust for treasury          | n/a             | 222                 | n/a         | AAAm S&P      |
| FHLB bond                             | 05/18/20        | 620,172             | 1.40%       | None          |
| FHLMC bond                            | 12/28/20        | 250,317             | 3.00%       | None          |
| FHLMC bond                            | 2/26/21         | 497,300             | 1.50%       | AAA S&P       |
| FHLB note                             | 06/7/21         | 146,673             | 1.60%       | None          |
| FFCB bond                             | 11/16/21        | 487,120             | 1.73%       | None          |
| Fidelity FIMM Govt Portfolio: Class I | n/a             | 1,000,000           | n/a         | AAAm S&P      |
| Fidelity Govt MM Daily Money          | n/a             | 14,634              | n/a         | None          |
| MERS Total Market Portfolio fund      | n/a             | 500,000             | n/a         | None          |
| MERS Total Market Portfolio fund      | n/a             | 537,888             | n/a         | None          |
| <b>Total</b>                          |                 | <b>\$36,951,836</b> |             |               |
| <b>Segregated component units</b>     |                 |                     |             |               |
| Huntington MM                         | n/a             | \$ 63,388           | n/a         | None          |
| Equity mutual funds                   |                 |                     |             |               |
| DFA US Core Equity                    | n/a             | 148,332             | n/a         | None          |
| IShares S&P 500 Growth                | n/a             | 108,030             | n/a         | None          |
| IShares Core S&P Mid-cap              | n/a             | 20,757              | n/a         | None          |
| Oppenheimer Developing Mkt            | n/a             | 70,440              | n/a         | None          |
| Vanguard Equity Income Fund           | n/a             | 253,339             | n/a         | None          |
| Vanguard Developing Mkt Index         | n/a             | 67,331              | n/a         | None          |
| Vanguard Small Cap index              | n/a             | 66,166              | n/a         | None          |
| Wisdomtree US Midcap                  | n/a             | 70,693              | n/a         | None          |
| Fixed income                          |                 |                     |             |               |
| PIMCO Low Duration Fund               | n/a             | 157,779             | n/a         | None          |
| PIMCO Income Fund                     | n/a             | 342,791             | n/a         | None          |
| PIMCO Long Duration                   | n/a             | 83,360              | n/a         | None          |
| <b>Total</b>                          |                 | <b>\$1,452,406</b>  |             |               |

The aforementioned investments do not include certificates of deposit which are classified as deposits for risk identification purposes.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

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### *Investment and deposit risk*

*Interest Rate Risk.* State law and County policy limit the allowable investments and the maturities of some of the allowable investments as identified in Note 1, the summary of significant accounting policies. The County's investment policy does not have specific limits in excess of state law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The maturity date for each investment is identified above for investments held at year-end.

*Credit Risk.* State law limits investments to specific government securities, certificates of deposits and bank accounts with qualified financial institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of specific financial institutions, qualified mutual funds and qualified external investment pools as identified in Note 1, the summary of significant accounting policies. The investment policy does not have specific limits in excess of state law on investment credit risk. The rating for each investment is identified above for investments held at year-end.

*Custodial Credit Risk - Investments.* For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the County will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. State law does not require and the County does not have a policy for investment custodial credit risk. Of the above \$36,951,836 of investments, the County has a custodial credit risk of \$2,253,776 because the related securities are uninsured, unregistered and held by the government's brokerage firm which is also the counterparty for these particular securities. Of the above County and segregated component units' mutual fund/pool investments the custodial credit risk exposure cannot be determined because the funds do not consist of specifically identifiable securities.

*Concentration of Credit Risk.* Concentration of credit risk is the risk of loss attributed to the magnitude of the County's investment in a single issuer. The County does not have an investment policy that limits the amount that may be invested in any one issuer. Excluding U.S. government guaranteed, mutual funds and pooled investments, the County does not own investments in any one issuer that represent 5% or more of total County investments at year-end.

The County categorizes its fair value measurements of investments within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

The County has the following recurring fair value measurements as of year-end. All of the County's investments are valued using a pricing model utilizing observable fair value measures of bond/pool investments and other observable inputs to determining the fair value of the securities making up the investment bond/pool (Level 2 inputs).

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

### 4. INTERFUND TRANSFERS

Transfers in and out for the year ended December 31, 2018 are as follows:

| <u>Transfers in</u>         | <u>Transfers Out</u> |                            |                                    |                                  | <u>Total</u>        |
|-----------------------------|----------------------|----------------------------|------------------------------------|----------------------------------|---------------------|
|                             | <u>General fund</u>  | <u>Delinquent Tax fund</u> | <u>Nonmajor Governmental Funds</u> | <u>Nonmajor Enterprise Funds</u> |                     |
| General fund                | \$ -                 | \$632,308                  | \$ -                               | \$ 74,867                        | \$ 707,175          |
| Health fund                 | 1,314,000            | -                          | -                                  | -                                | 1,314,000           |
| Delinquent Tax fund         | -                    | -                          | -                                  | 11,535                           | 11,535              |
| Nonmajor governmental funds | 9,636,444            | -                          | 25,000                             | -                                | 9,661,444           |
| <b>Total</b>                | <b>\$10,950,444</b>  | <b>\$632,308</b>           | <b>\$25,000</b>                    | <b>\$86,402</b>                  | <b>\$11,694,154</b> |

Transfers are used to (1) move unrestricted revenues collected in the General fund to finance capital and other various programs accounted for in other funds in accordance with budgetary authorizations and (2) move allocated cost of general operations to applicable funds.

### 5. INTERFUND / INTER-ENTITY BALANCES

Interfund/inter-entity balances represent short-term borrowing (due to/from) and long-term borrowing (advances payable/receivable) between the various County funds and component units. This borrowing is used to assist the borrowing fund with additional cash flow.

The balances consisted of the following at fiscal year-end:

| <u>Due from Component Unit</u> | <u>Due to Primary Government</u> |                             |                           | <u>Total</u> |
|--------------------------------|----------------------------------|-----------------------------|---------------------------|--------------|
|                                | <u>Landbank Component Unit</u>   | <u>Drain Component Unit</u> | <u>DPW Component Unit</u> |              |
| General fund                   | \$7,500                          | \$61,956                    | \$692,950                 | \$762,406    |

| <u>Advance from Primary Government</u> |                           |
|----------------------------------------|---------------------------|
| <u>Advance to Component Unit</u>       | <u>DPW Component Unit</u> |
| General fund                           | \$2,169,960               |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

| Due from Other Funds     | Due to other funds |                       |                     |                  | Total              |
|--------------------------|--------------------|-----------------------|---------------------|------------------|--------------------|
|                          | General Fund       | Nonmajor Governmental | Nonmajor Enterprise | Internal Service |                    |
| General fund             | \$ -               | \$433,847             | \$ -                | \$61,155         | \$495,002          |
| Health fund              | -                  |                       |                     | 16,247           | 16,247             |
| Commission on Aging      | -                  |                       | 530                 | 5,379            | 5,909              |
| Nonmajor governmental    | 770,303            | 5,586                 |                     | 57,106           | 832,995            |
| Delinquent Tax revolving | 987,020            |                       |                     |                  | 987,020            |
| Nonmajor Enterprise      | -                  |                       |                     | 1,912            | 1,912              |
| Internal service         | 165,076            | 76,620                |                     | 12,408           | 254,104            |
| <b>Total</b>             | <b>\$1,922,399</b> | <b>\$516,053</b>      | <b>\$530</b>        | <b>\$154,207</b> | <b>\$2,593,189</b> |

| Advance Receivable  | Advance Payable       |                        |                    |
|---------------------|-----------------------|------------------------|--------------------|
|                     | Internal Service Fund | Non-major Governmental | Total              |
| General fund        | \$ -                  | \$832,349              | \$ 832,349         |
| Delinquent tax fund | 2,099,366             | -                      | 2,099,366          |
| <b>Total</b>        | <b>\$2,099,366</b>    | <b>\$832,349</b>       | <b>\$2,931,715</b> |

### 6. CAPITAL ASSETS

Capital asset activity for the year was as follows:

|                                                    | Balance<br>January 1,<br>2018 | Additions          | Deletions        | Balance<br>December 31,<br>2018 |
|----------------------------------------------------|-------------------------------|--------------------|------------------|---------------------------------|
| <b>Governmental Activities</b>                     |                               |                    |                  |                                 |
| <b>Capital assets, not being depreciated</b>       |                               |                    |                  |                                 |
| Land                                               | \$15,639,877                  | \$ -               | \$ -             | \$15,639,877                    |
| Construction in progress                           | 317,466                       | 3,192,265          | 178,340          | 3,331,391                       |
| Total capital assets, not being depreciated        | 15,957,343                    | 3,192,265          | 178,340          | 18,971,268                      |
| <b>Capital assets, being depreciated</b>           |                               |                    |                  |                                 |
| Land improvements                                  | 2,288,306                     | -                  | -                | 2,288,306                       |
| Buildings and improvements                         | 44,029,944                    | -                  | -                | 44,029,944                      |
| Furniture and equipment                            | 14,149,366                    | 897,117            | 108,287          | 14,938,196                      |
| Vehicles                                           | 2,898,041                     | 445,333            | 355,905          | 2,987,469                       |
| Infrastructure                                     | 828,241                       | -                  | -                | 828,241                         |
| Total capital assets, being depreciated            | 64,193,898                    | 1,342,450          | 464,192          | 65,072,156                      |
| <b>Less accumulated depreciation for</b>           |                               |                    |                  |                                 |
| Land improvements                                  | 1,563,757                     | 93,417             | -                | 1,657,174                       |
| Buildings and improvements                         | 21,143,497                    | 901,939            | -                | 22,045,436                      |
| Furniture and equipment                            | 9,997,342                     | 943,005            | 106,666          | 10,833,681                      |
| Vehicles                                           | 2,239,371                     | 290,892            | 355,905          | 2,174,358                       |
| Infrastructure                                     | 811,794                       | 10,936             | -                | 822,730                         |
| Total accumulated depreciation                     | 35,755,761                    | 2,240,189          | 462,571          | 37,533,379                      |
| <b>Net capital assets, being depreciated</b>       | <b>28,438,137</b>             | <b>(897,739)</b>   | <b>1,621</b>     | <b>27,538,777</b>               |
| <b>Governmental Activities capital assets, net</b> | <b>\$44,395,480</b>           | <b>\$2,294,526</b> | <b>\$179,961</b> | <b>\$46,510,045</b>             |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                     | Balance<br>January 1,<br><u>2018</u> | <u>Additions</u>   | <u>Deletions</u> | Balance<br>December 31,<br><u>2018</u> |
|-----------------------------------------------------|--------------------------------------|--------------------|------------------|----------------------------------------|
| <b>Business-type Activities</b>                     |                                      |                    |                  |                                        |
| <b>Capital assets, not being depreciated</b>        |                                      |                    |                  |                                        |
| Land                                                | \$ 1,820,550                         | \$ -               | \$ -             | \$ 1,820,550                           |
| Construction in progress                            | -                                    | -                  | -                | -                                      |
| Total capital assets, not being depreciated         | 1,820,550                            | -                  | -                | 1,820,550                              |
| <b>Capital assets being depreciated</b>             |                                      |                    |                  |                                        |
| Land improvements                                   | 2,899,259                            | 99,365             | -                | 2,998,624                              |
| Buildings and improvements                          | 35,646,698                           | 112,033            | -                | 35,758,731                             |
| Furniture and equipment                             | 2,288,063                            | 83,503             | 72,395           | 2,299,171                              |
| Vehicles                                            | 440,585                              | -                  | -                | 440,585                                |
| Total capital assets, being depreciated             | 41,274,605                           | 294,901            | 72,395           | 41,497,111                             |
| Less accumulated depreciation for                   |                                      |                    |                  |                                        |
| Land improvements                                   | 2,421,832                            | 111,153            | -                | 2,532,985                              |
| Buildings and improvements                          | 17,606,307                           | 917,318            | -                | 18,523,625                             |
| Furniture and equipment                             | 1,891,728                            | 103,984            | 72,395           | 1,923,317                              |
| Vehicles                                            | 311,791                              | 41,690             | -                | 353,481                                |
| Total accumulated depreciation                      | 22,231,658                           | 1,174,145          | 72,395           | 23,333,408                             |
| <b>Net capital assets, being depreciated</b>        | 19,042,947                           | (879,244)          | -                | 18,163,703                             |
| <b>Business-type Activities capital assets, net</b> | <b>\$20,863,497</b>                  | <b>\$(879,244)</b> | <b>\$ -</b>      | <b>\$19,984,253</b>                    |

Depreciation expense was charged to functions/programs of the primary government as follows:

|                                                              |                    |
|--------------------------------------------------------------|--------------------|
| <b>Governmental Activities</b>                               |                    |
| Judicial                                                     | \$ 340,438         |
| General government                                           | 245,161            |
| Public safety                                                | 266,492            |
| Health and welfare                                           | 558,132            |
| Parks and recreation                                         | 174,084            |
|                                                              | <u>1,584,307</u>   |
| Depreciation included in internal service funds              | <u>655,882</u>     |
| <b>Total depreciation expense - governmental activities</b>  | <u>\$2,240,189</u> |
| <b>Business-type Activities</b>                              |                    |
| Pavilions                                                    | \$1,153,737        |
| Inspections                                                  | 20,408             |
|                                                              | <u>1,174,145</u>   |
| <b>Total depreciation expense - business-type activities</b> | <u>\$1,174,145</u> |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                              | Balance<br>January 1,<br><u>2018</u> | <u>Additions</u>   | <u>Deletions</u> | Balance<br>December 31,<br><u>2018</u> |
|----------------------------------------------|--------------------------------------|--------------------|------------------|----------------------------------------|
| <b>Component Unit – Road Commission</b>      |                                      |                    |                  |                                        |
| <b>Capital assets, not being depreciated</b> |                                      |                    |                  |                                        |
| Land                                         | \$ 1,035,799                         | \$ -               | \$ -             | \$ 1,035,799                           |
| Land and right-of-way                        | 26,999,883                           | 395,204            | -                | 27,395,087                             |
| Construction in progress                     | 10,841                               | 264,190            | 10,841           | 264,190                                |
| Total capital assets, not being depreciated  | 28,046,523                           | 659,394            | 10,841           | 28,695,076                             |
| <b>Capital assets, being depreciated</b>     |                                      |                    |                  |                                        |
| Building and improvements                    | 4,211,125                            | 21,194             | -                | 4,232,319                              |
| Road equipment                               | 11,521,851                           | 1,639,803          | 951,524          | 12,210,130                             |
| Shop equipment                               | 264,492                              | 14,992             | -                | 279,484                                |
| Office equipment                             | 279,652                              | 1,833              | -                | 281,485                                |
| Engineering equipment                        | 175,696                              | 28,064             | -                | 203,760                                |
| Yard and storage equipment                   | 1,687,650                            | -                  | -                | 1,687,650                              |
| Infrastructure                               |                                      |                    |                  |                                        |
| Bridges                                      | 4,358,823                            | 28,050             | -                | 4,386,873                              |
| Roads                                        | 81,796,448                           | 8,824,075          | 108,123          | 90,512,400                             |
| Total capital assets, being depreciated      | 104,295,737                          | 10,558,011         | 1,059,647        | 113,794,101                            |
| <b>Less accumulated depreciation for</b>     |                                      |                    |                  |                                        |
| Building and improvements                    | 1,321,660                            | 82,691             | -                | 1,404,351                              |
| Road equipment                               | 8,841,360                            | 1,167,301          | 938,824          | 9,069,837                              |
| Shop equipment                               | 190,887                              | 19,108             | -                | 209,995                                |
| Office equipment                             | 249,011                              | 18,372             | -                | 267,383                                |
| Engineering equipment                        | 127,966                              | 17,252             | -                | 145,218                                |
| Yard and storage equipment                   | 1,236,855                            | 51,131             | -                | 1,287,986                              |
| Infrastructure                               |                                      |                    |                  |                                        |
| Bridges                                      | 1,031,947                            | 71,871             | -                | 1,103,818                              |
| Roads                                        | 34,328,202                           | 5,325,610          | 108,123          | 39,545,689                             |
| Total accumulated depreciation               | 47,327,888                           | 6,753,336          | 1,046,947        | 53,034,277                             |
| <b>Net capital assets, being depreciated</b> | <b>56,967,849</b>                    | <b>3,804,675</b>   | <b>12,700</b>    | <b>60,759,824</b>                      |
| <b>Component Unit – Road Commission</b>      |                                      |                    |                  |                                        |
| <b>capital assets, net</b>                   | <b>\$85,014,372</b>                  | <b>\$4,464,069</b> | <b>\$ 23,541</b> | <b>\$89,454,900</b>                    |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                                        | Balance<br>January 1,<br><u>2018</u> | <u>Additions</u>   | <u>Deletions</u> | Balance<br>December 31,<br><u>2018</u> |
|------------------------------------------------------------------------|--------------------------------------|--------------------|------------------|----------------------------------------|
| <b>Component Unit – Drain Commission</b>                               |                                      |                    |                  |                                        |
| <b>Capital assets, not being depreciated</b>                           |                                      |                    |                  |                                        |
| Construction in progress                                               | \$287,155                            | \$287,998          | \$ -             | \$575,153                              |
|                                                                        |                                      |                    |                  |                                        |
|                                                                        | Balance<br>January 1,<br><u>2018</u> | <u>Additions</u>   | <u>Deletions</u> | Balance<br>December 31,<br><u>2018</u> |
| <b>Component Unit – Department of Public Works</b>                     |                                      |                    |                  |                                        |
| <b>Capital assets, not being depreciated</b>                           |                                      |                    |                  |                                        |
| Land                                                                   | \$ 400,000                           | \$ -               | \$ -             | \$ 400,000                             |
| <b>Capital assets, being depreciated</b>                               |                                      |                    |                  |                                        |
| Buildings                                                              | 7,623,862                            | -                  | -                | 7,623,862                              |
| Furniture and equipment                                                | 219,299                              | -                  | -                | 219,299                                |
| Total capital assets, being depreciated                                | 7,843,161                            | -                  | -                | 7,843,161                              |
| Less accumulated depreciation for                                      |                                      |                    |                  |                                        |
| Buildings                                                              | 1,415,859                            | 217,825            | -                | 1,633,684                              |
| Furniture and equipment                                                | 62,420                               | 20,658             | -                | 83,078                                 |
| Total accumulated depreciation                                         | 1,478,279                            | 238,483            | -                | 1,716,762                              |
| <b>Net capital assets, being depreciated</b>                           | 6,364,882                            | (238,483)          | -                | 6,126,399                              |
| <b>Component Unit – Department of Public Works capital assets, net</b> | <b>\$6,764,882</b>                   | <b>\$(238,483)</b> | <b>\$ -</b>      | <b>\$6,526,399</b>                     |
|                                                                        |                                      |                    |                  |                                        |
|                                                                        | Balance<br>January 1,<br><u>2018</u> | <u>Additions</u>   | <u>Deletions</u> | Balance<br>December 31,<br><u>2018</u> |
| <b>Component Unit – PACE</b>                                           |                                      |                    |                  |                                        |
| <b>Capital assets, not being depreciated</b>                           |                                      |                    |                  |                                        |
| Construction in progress                                               | \$ -                                 | \$ 99,000          | \$ -             | \$ 99,000                              |
| <b>Capital assets, being depreciated</b>                               |                                      |                    |                  |                                        |
| Right to use lease                                                     | -                                    | 2,895,089          | -                | 2,895,089                              |
| Less accumulated depreciation for                                      |                                      |                    |                  |                                        |
| Buildings                                                              | -                                    | -                  | -                | -                                      |
| <b>Net capital assets, being depreciated</b>                           | -                                    | 2,895,089          | -                | 2,895,089                              |
| <b>Component Unit – Department of Public Works capital assets, net</b> | <b>\$ -</b>                          | <b>\$2,994,089</b> | <b>\$ -</b>      | <b>\$2,994,089</b>                     |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

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### 7. PENSION PLANS

#### Defined Contribution Pension Plans

##### Defined Contribution Pension Plan – Grand Traverse County

The **Grand Traverse County Defined Contribution Plan** is sponsored by the County created in accordance with Internal Revenue Code Section 401(a), which is available to all full-time employees. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees who were hired previous to May 1, 2001 were able to choose to either stay in the defined benefit plan or to change to the defined contribution plan once their union contract was settled. Participants do not vest in the first two years of service, and are considered 25%, 50%, 75% and 100% vested in years three through six, respectively. Members may contribute 3% of their base pay, and the County's required contribution is an amount equal to 6% of the participant's base pay plus match employee contributions up to 3% of the employees' base pay for employees hired prior to January 1, 2014 and for certain bargaining unit members. New employees hired after January 1, 2014 and for certain bargaining unit members, the employer is required to contribute 3% of the participant's base pay plus match employee contributions of 3%.

The plan is administered by MERS. Plan provisions and contribution requirements were established and can only be amended by authorization of the County Commission. In 2018, the County contributed \$1,547,668 and employees contributed \$562,076.

##### Defined Contribution Pension Plan – Road Commission

The Road Commission maintains a defined contribution plan administered by MERS for those employees who do not participate in the defined benefit pension plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Administrative employees are eligible to participate from the date of employment. Union employees are eligible after one year as established by agreement. The Commission contributes 9% of administrative and 8% of union personnel gross earnings, respectively plus match employee contributions in an amount equal to 3% administrative and 2% union. Contributions for each employee (adjusted for gains and losses allocated to the employee's account) are vested 20%, 40%, 60%, 80% and 100% in years two through six, respectively. Plan provisions and contribution requirements are established and may be amended by the Board of County Road Commissioners. During 2018, the Commission contributed \$225,421 and employees contributed \$52,301 towards the defined contribution plan.

#### Defined Benefit Plans

##### General Plan Description

The following is applicable to the Grand Traverse County defined benefit pension plan (closed to new employees), Grand Traverse Pavilions defined benefit pension plan (open to new employees) and Grand Traverse County Road Commission defined benefit pension plan (closed to new employees).

##### Plan Description

The defined benefit pension plan provides certain retirement, disability and death benefits to plan members and beneficiaries. The employer participates in the Municipal Employees Retirement System (MERS) of Michigan. MERS is an agent multiple employer, statewide public employee pension plan established by the Michigan Legislature under Public Act 135 of 1945 and administered by a nine-

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

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member Retirement Board. MERS issues a publicly available financial report that includes financial statements and required supplementary information. This report may be obtained accessing the MERS website at [www.mersofmich.com](http://www.mersofmich.com).

#### ***Investments***

The long-term expected rate of return on pension plan investments was determined using a model method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment and administrative expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

| <u>Asset Class</u>      | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |
|-------------------------|--------------------------|-----------------------------------------------|
| Global Equity           | 57.5%                    | 5.02%                                         |
| Fixed Income            | 20.0%                    | 2.18%                                         |
| Real Assets             | 12.5%                    | 4.23%                                         |
| Diversifying Strategies | 10.0%                    | 6.56%                                         |

#### ***Actuarial Assumptions***

The total pension liability was determined by an actuarial valuation as of December 31, 2017, using the following actuarial assumptions:

Inflation – 2.5%

Salary increases – 3.75% in the long term

Investment rate of return - 7.75 percent; net of investment expense including inflation

Mortality rates – based on the RP-2014 Group Annuity Mortality Table of a 50% male and 50% female blend

The actuarial assumptions used in the valuation were based on the results of the 2015 actuarial experience study

The actuarial assumptions used in the valuation were based on the results of the 2015 actuarial experience study.

#### ***Discount Rate***

The discount rate used to measure the total pension liability was 8 percent. The projection of cash flows used to determine the discount rate assumed that contributions will be made at the current actuarially determined rates. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

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### *Aggregate Primary Government Defined Benefit Pension Plan Balances*

|                       | County       | Pavilions    | Total        |
|-----------------------|--------------|--------------|--------------|
| Net pension liability | \$48,597,387 | \$10,558,103 | \$59,155,490 |
| Deferred outflows     | 6,201,698    | 856,478      | 7,058,176    |
| Deferred inflows      | -            | 3,074,906    | 3,074,906    |
| Pension expense       | 3,784,975    | 1,277,558    | 5,062,533    |

### *Net Pension Liability*

The employer's Net Pension Liability was measured as of December 31, 2017, and the total pension liability used to calculate the Net Pension Liability at December 31, 2018 was determined utilizing roll forward procedures as part of the annual actuarial valuation as of December 31, 2017.

### **Defined Benefit Pension Plan – Grand Traverse County**

#### *Plan Membership*

At December 31, 2017, participants included the following:

|                                |            |
|--------------------------------|------------|
| Active plan members            | 58         |
| Terminated vested plan members | 41         |
| Retirees and beneficiaries     | 297        |
| Total participants             | <u>396</u> |

### *Benefits*

Pension benefits vary by division and are calculated as final average compensation (based on a 3 or 5 year period) and multipliers ranging from 2.25% to 2.80%. Participants are considered to be fully vested in the plan after 6, 8, or 10 years. Normal retirement age is 60 with early retirement at age 50 with 25 years of service, age 55 with 15 years of service, age 55 with 25 years of service, or with 25 years of service (no age requirement).

### *Contributions*

The County is required to contribute at least an amount equal to the actuarially determined rate, as established by the MERS Retirement Board. The actuarially determined rate is the estimated amount necessary to finance the cost of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. In addition, the employer may establish contribution rates to be paid by its covered employees.

Employer and employee monthly contribution amounts are generally fixed by division/bargaining unit and based on a percentage of payroll for employee contributions. The employer actuarial determined contribution was \$5,720,352.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

#### ***Sensitivity of the Net Pension Liability to Changes in the Discount rate***

The following presents the net pension liability of the County, calculated using the discount rate of 8 percent, as well as what the County's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (7 percent) or 1-percentage point higher (9 percent) than the current rate:

|                         | One percent<br>decrease<br>(7%) | Current<br>Discount rate<br>(8%) | One percent<br>increase<br>(9%) |
|-------------------------|---------------------------------|----------------------------------|---------------------------------|
| Total pension liability | \$104,444,253                   | \$95,012,108                     | \$86,962,900                    |
| Fiduciary net position  | 46,414,721                      | 46,414,721                       | 46,414,721                      |
| Net pension liability   | <u>\$ 58,029,532</u>            | <u>\$48,597,387</u>              | <u>\$40,548,179</u>             |

#### ***Changes in the Net Pension Liability of the County***

The components of the change in the net pension liability of the County were as follows:

|                                                    | Increase (Decrease)               |                                       |                                     |
|----------------------------------------------------|-----------------------------------|---------------------------------------|-------------------------------------|
|                                                    | Total Pension<br>Liability<br>(a) | Plan Fiduciary<br>Net Position<br>(b) | Net Pension<br>Liability<br>(a)-(b) |
| Balance at December 31, 2017                       | \$95,780,941                      | \$49,702,597                          | \$46,078,344                        |
| Changes for the Year:                              |                                   |                                       |                                     |
| Service costs                                      | 375,255                           | -                                     | 375,255                             |
| Interest                                           | 7,389,442                         | -                                     | 7,389,442                           |
| Benefit changes                                    | (440,519)                         | -                                     | (440,519)                           |
| Differences between expected and actual experience | (1,143,899)                       | -                                     | (1,143,899)                         |
| Changes in assumptions                             | (53,751)                          | -                                     | (53,751)                            |
| Other changes                                      | 305,735                           | -                                     | 305,735                             |
| Contributions: employer                            | -                                 | 5,964,888                             | (5,964,888)                         |
| Contributions: member                              | -                                 | -                                     | -                                   |
| Net investment income                              | -                                 | (1,950,963)                           | 1,950,963                           |
| Administrative expense                             | -                                 | (100,706)                             | 100,706                             |
| Benefit payments, including refunds                | (7,201,095)                       | (7,201,095)                           | -                                   |
| Net changes                                        | <u>(768,833)</u>                  | <u>(3,287,876)</u>                    | <u>(2,519,043)</u>                  |
| Balance at December 31, 2018                       | <u>\$95,012,108</u>               | <u>\$46,414,721</u>                   | <u>\$48,597,387</u>                 |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

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#### ***Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension***

For the year ended December 31, 2018, the County recognized pension expense of \$3,784,975. At December 31, 2018, the County reported pension-related deferred outflows of resources and deferred inflows of resources from the following sources:

|                                                                                  | <b><u>Deferred<br/>Inflows<br/>of Resources</u></b> |
|----------------------------------------------------------------------------------|-----------------------------------------------------|
| Difference between expected and actual experience                                | \$ -                                                |
| Net difference between projected and actual earnings on pension plan investments | 6,201,698                                           |
| Total                                                                            | <u>\$6,201,698</u>                                  |

Amounts reported as pension-related deferred outflows of resources and deferred inflows of resources will be recognized in pension expense as follows:

| <b><u>Year Ending<br/>December 31</u></b> | <b><u>Amount</u></b> |
|-------------------------------------------|----------------------|
| 2019                                      | \$2,113,002          |
| 2020                                      | 1,340,449            |
| 2021                                      | 1,573,508            |
| 2022                                      | 1,174,739            |
| Total                                     | <u>\$6,201,698</u>   |

#### **Defined Benefit Pension Plan – Grand Traverse Pavilions**

##### ***Plan Membership***

At December 31, 2017, participants included the following:

|                                |            |
|--------------------------------|------------|
| Active plan members            | 360        |
| Terminated vested plan members | 127        |
| Retirees and beneficiaries     | 188        |
| Total participants             | <u>675</u> |

##### ***Benefits***

Pension benefits vary by division and are calculated as final average compensation (based on a 5 year period) and multipliers ranging from 2.0% to 2.5%. Participants are considered to be fully vested in the plan after 6 years. Normal retirement age is 60 with early retirement at age 50 with 25 years of service, age 55 with 15 years of service.

##### ***Contributions***

The Pavilions are required to contribute at least an amount equal to the actuarially determined rate, as established by the MERS Retirement Board. The actuarially determined rate is the estimated amount necessary to finance the cost of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. In addition, the employer may establish contribution rates to be paid by its covered employees.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

Employer and employee monthly contribution amounts or rates (percentage of covered payroll), by division/bargaining unit, were as follows for the year ended December 31, 2018:

| Division                  | Employer Contribution Rate | Employee Contribution Rate |
|---------------------------|----------------------------|----------------------------|
| 04-General Unit           | 7.00%                      | 0.40%                      |
| 40-LPN Unit               | 9.06%                      | 3.41%                      |
| 41-NonUnion Unit          | -                          | 10.35%                     |
| 42-Union RN               | 5.73%                      | 7.81%                      |
| 43-Non-Union after 9/1/15 | 7.74%                      | 3.00%                      |

#### ***Sensitivity of the Net Pension Liability to Changes in the Discount rate***

The following presents the net pension liability of the Grand Traverse Pavilions, calculated using the discount rate of 8 percent, as well as what the Pavilions' net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (7 percent) or 1-percentage point higher (9 percent) than the current rate:

|                         | One percent<br>decrease<br>(7%) | Current<br>Discount rate<br>(8%) | One percent<br>increase<br>(9%) |
|-------------------------|---------------------------------|----------------------------------|---------------------------------|
| Total pension liability | \$45,860,499                    | \$40,750,982                     | \$36,517,749                    |
| Fiduciary net position  | 30,192,879                      | 30,192,879                       | 30,192,879                      |
| Net pension liability   | <u>\$15,667,620</u>             | <u>\$10,558,103</u>              | <u>\$ 6,324,870</u>             |

#### ***Changes in the Net Pension Liability of the Pavilions***

The components of the change in the net pension liability of the Pavilions were as follows:

|                                                    | Increase (Decrease)               |                                       |                                     |
|----------------------------------------------------|-----------------------------------|---------------------------------------|-------------------------------------|
|                                                    | Total Pension<br>Liability<br>(a) | Plan Fiduciary<br>Net Position<br>(b) | Net Pension<br>Liability<br>(a)-(b) |
| Balance at December 31, 2017                       | \$38,972,485                      | \$31,107,864                          | \$ 7,864,621                        |
| Changes for the Year:                              |                                   |                                       |                                     |
| Service costs                                      | 1,317,595                         | -                                     | 1,317,595                           |
| Interest                                           | 3,100,887                         | -                                     | 3,100,887                           |
| Benefit changes                                    | -                                 | -                                     | -                                   |
| Differences between expected and actual experience | (840,111)                         | -                                     | (840,111)                           |
| Other changes                                      | (59,476)                          | -                                     | (59,476)                            |
| Contributions: employer                            | -                                 | 1,393,517                             | (1,393,517)                         |
| Contributions: member                              | -                                 | 742,149                               | (742,149)                           |
| Net investment income                              | -                                 | (1,249,335)                           | 1,249,335                           |
| Administrative expense                             | -                                 | (60,918)                              | 60,918                              |
| Benefit payments, including refunds                | (1,740,398)                       | (1,740,398)                           | -                                   |
| Net changes                                        | 1,778,497                         | (914,985)                             | 2,693,482                           |
| Balance at December 31, 2018                       | <u>\$40,750,982</u>               | <u>\$30,192,879</u>                   | <u>\$ 10,558,103</u>                |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

### ***Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension***

For the year ended December 31, 2018, the Pavilions recognized pension expense of \$1,277,558. At December 31, 2018, the Pavilions reported pension-related deferred outflows of resources and deferred inflows of resources from the following sources:

|                                                                                  | <u>Deferred<br/>Inflows<br/>of Resources</u> | <u>Deferred<br/>Outflows of<br/>Resources</u> | <u>Net Deferred<br/>Inflow/Outflow<br/>of Resources</u> |
|----------------------------------------------------------------------------------|----------------------------------------------|-----------------------------------------------|---------------------------------------------------------|
| Difference between expected and actual experience                                | \$(1,080,080)                                | \$ -                                          | \$(1,080,080)                                           |
| Net difference between projected and actual earnings on pension plan investments | -                                            | 2,268,128                                     | 2,268,128                                               |
| Net difference between assumptions                                               | -                                            | 856,478                                       | 856,478                                                 |
| Total                                                                            | <u>\$(1,080,080)</u>                         | <u>\$3,124,606</u>                            | <u>\$2,044,526</u>                                      |

Amounts reported as pension-related deferred outflows of resources and deferred inflows of resources will be recognized in pension expense as follows:

| <u>Year Ending<br/>December 31</u> | <u>Amount</u>      |
|------------------------------------|--------------------|
| 2019                               | \$ 819,020         |
| 2020                               | 350,395            |
| 2021                               | 516,381            |
| 2022                               | 498,746            |
| 2023                               | <u>(140,016)</u>   |
| Total                              | <u>\$2,044,526</u> |

### **Defined Benefit Pension Plan – Road Commission**

#### ***Plan Description***

The employer's defined benefit pension plan provides certain retirement, disability and death benefits to plan members and beneficiaries. The plan is closed to new entrants. The employer participates in the Municipal Employees Retirement System (MERS) of Michigan. MERS is an agent multiple employer, statewide public employee pension plan established by the Michigan Legislature under Public Act 135 of 1945 and administered by a nine member Retirement Board. MERS issues a publicly available financial report that includes financial statements and required supplementary information. This report may be obtained accessing the MERS website at [www.mersofmich.com](http://www.mersofmich.com).

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

#### **Benefits provided**

Benefits provided include plans with multipliers ranging from 2.25 to 2.50. Vesting period of 6-10 years. Normal retirement age is 60. Final average compensation is calculated based on a 5 years average.

Membership of the defined benefit plan consisted of the following at the date of the latest actuarial valuation (December 31, 2017):

|                                                                  |           |
|------------------------------------------------------------------|-----------|
| Inactive employees or beneficiaries currently receiving benefits | 54        |
| Inactive employees entitled but not yet receiving benefits       | 3         |
| Active plan members                                              | <u>2</u>  |
| Total                                                            | <u>59</u> |

#### **Contributions**

The Commission is required to contribute at an actuarially determined amount, which for the current year was \$731,250. Actual contributions for the year were \$1,208,374 which is \$476,854 in excess of the actuarial required contribution. Participating employees are not required to contribute to the Plan. The contribution requirements of the Commission are established and may be amended by the MERS Retirement Board. The contribution requirements of employees are established and may be amended by labor agreements.

The long-term expected rate of return on pension plan investments was determined using a model method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment and administrative expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

#### **Changes in the Net Pension Liability**

|                                                    | Increase (Decrease)     |                             |                       |
|----------------------------------------------------|-------------------------|-----------------------------|-----------------------|
|                                                    | Total Pension Liability | Plan Fiduciary Net Position | Net Pension Liability |
|                                                    | (a)                     | (b)                         | (a)-(b)               |
| Balance at January 1, 2018                         | \$9,014,963             | \$7,972,501                 | \$1,042,462           |
| Changes for the Year:                              |                         |                             |                       |
| Service cost                                       | 8,166                   | -                           | 8,166                 |
| Interest                                           | 684,961                 | -                           | 684,961               |
| Change in benefits                                 | -                       | -                           | -                     |
| Differences between expected and actual experience | 11,278                  | -                           | 11,278                |
| Change in assumptions                              | -                       | -                           | -                     |
| Contributions : employer                           | -                       | 1,208,374                   | (1,208,374)           |
| Contributions: employee                            | -                       | -                           | -                     |
| Net investment income                              | -                       | (285,143)                   | 285,143               |
| Benefit payments, including refunds                | (914,065)               | (914,065)                   | -                     |
| Administrative expense                             | -                       | (14,787)                    | 14,787                |
| Other changes                                      | 8,190                   | -                           | 8,190                 |
| Net changes                                        | (201,470)               | (5,621)                     | (195,849)             |
| Balance at December 31, 2018                       | \$8,813,493             | \$7,966,880                 | \$ 846,613            |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

#### **Sensitivity of the Net Pension Liability to changes in the discount rate.**

The following presents the Net Pension Liability of the employer, calculated using the discount rate of 8.0%, as well as what the employer's Net Pension Liability would be using a discount rate that is 1 percentage point lower (7.0%) or 1% higher (9.0%) than the current rate.

|                         | <b>1%<br/>Decrease</b> | <b>Current<br/>Discount<br/>rate</b> | <b>1 %<br/>increase</b> |
|-------------------------|------------------------|--------------------------------------|-------------------------|
| Total Pension Liability | \$9,503,797            | \$8,813,493                          | \$8,209,098             |
| Fiduciary Net Position  | 7,966,880              | 7,966,880                            | 7,966,880               |
| Net Pension Liability   | <u>\$1,536,917</u>     | <u>\$ 846,613</u>                    | <u>\$ 242,218</u>       |

For the year ended December 31, 2018 the employer recognized pension expense of \$273,435. The employer reported deferred outflows and inflows of resources related to pensions from the following sources:

|                                                     | <b>Deferred<br/>Outflows of<br/>Resources</b> | <b>Deferred<br/>Inflows of<br/>Resources</b> |
|-----------------------------------------------------|-----------------------------------------------|----------------------------------------------|
| Differences in experience                           | \$ -                                          | \$ -                                         |
| Differences in assumptions                          | -                                             | -                                            |
| Excess(Deficit) Investment Returns                  | 589,555                                       | -                                            |
| Contributions subsequent to the<br>measurement date | -                                             | -                                            |
| Total                                               | <u>\$589,555</u>                              | <u>\$ -</u>                                  |

Amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

|            |                  |
|------------|------------------|
| 2017       | \$195,033        |
| 2018       | 83,867           |
| 2019       | 123,831          |
| 2020       | 186,824          |
| 2021       | -                |
| Thereafter | <u>-</u>         |
| Total      | <u>\$589,555</u> |

#### **8. OTHER POST-EMPLOYMENT BENEFITS**

##### **Defined Benefit Plan – Grand Traverse County (excluding Pavilions)**

##### ***Plan Description***

**Grand Traverse County Retiree Health Care Plan** is a single employer defined benefit plan sponsored and administered by Grand Traverse County. The plan is reported as an OPEB Trust Fund in the County's financial statements.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

The Plan provides of health insurance premiums for retirees based on specified contributions. The plan is closed to new participant. Benefit provisions may be amended by the Plan administrator (subject to bargaining agreements). Separate financial statements are not issued for the Plan.

The long-term expected rate of return on retirement plan investments was determined using a building-block method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment and administrative expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

| <u>Asset Class</u>      | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |
|-------------------------|--------------------------|-----------------------------------------------|
| Global Equity           | 55.5%                    | 6.15%                                         |
| Global Equity           | 18.5%                    | 1.26%                                         |
| Real Assets             | 13.5%                    | 7.22%                                         |
| Diversifying Strategies | 12.5%                    | 5.00%                                         |
|                         | <u>100%</u>              |                                               |

#### **Plan Membership**

At December 31, 2018, participants included the following:

|                      |            |
|----------------------|------------|
| Active plan members  | 203        |
| Retired plan members | <u>35</u>  |
| Total participants   | <u>238</u> |

#### **Benefits**

Retirees have access to employer sponsored Medical, Dental, Vision and Life Insurance coverage subject to varying specified contributions. Members pay a percentage of premiums; additional beneficiaries must pay 100% of additional premiums.

#### **Contributions**

The Plan was established and is being funded under the authority of the County and under agreements with the unions representing various classes of employees. The Plan's funding policy is to contribute \$300,000 in 2019 and \$300,000 per year thereafter beginning in 2020. There are no long-term contracts for contributions to the Plan. The Plan has no legally required reserves.

#### **Rate of Return**

For the year ended December 31, 2018, the money-weighted rate of return was (.4)%.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

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#### **Net OPEB Liability of the County**

The components of the net OPEB liability of the County at December 31, 2018, were as follows:

|                                                                     |                    |
|---------------------------------------------------------------------|--------------------|
| Total OPEB liability                                                | \$2,542,063        |
| Plan fiduciary net position                                         | <u>537,887</u>     |
| County's net OPEB liability                                         | <u>\$2,004,176</u> |
| Plan fiduciary net position as a percentage of total OPEB liability | <u>21.2%</u>       |

#### **Actuarial Assumptions**

The total OPEB liability was determined at December 31, 2018 using the entry age normal actuarial cost method by an actuarial valuation using the following actuarial assumptions based on 2018 County experience:

Inflation – 2.5%  
Salary increases – 2.0%  
Investment rate of return – 7.75% (including 2.5% inflation)  
20-year Aa Municipal bond rate – 3.15%  
Remaining amortization period of 13 year  
Healthcare cost trend – 8% in 2018 graded to 6% in 2022  
Asset value - market  
Mortality rates – based on SOA RPH-2014 at 2006 projected with MP-2017, annuitant, non-annuitant (sex-distinct) Mortality Table

#### **Discount Rate**

The discount rate used to measure the total OPEB liability was 7.75 percent. The projection of cash flows used to determine the discount rate assumed that County contributions will be made at the current contribution rates. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members. For projected benefits that are covered by projected assets, the long-term expected rate was used to discount the projected benefits. From the year that the benefit payments were not projected to be covered by the projected assets (the "depletion date"), projected benefits were discounted at a discount rate reflecting a 20-year AA/Aa tax-exempt municipal bond yield. A single equivalent discount rate that yields the same present value of benefits is calculated. This discount rate is used to determine the total OPEB liability. As of December 31, 2017, the discount rate used to value OPEB liabilities was 6.0%

#### **Sensitivity of the Net OPEB Liability to Changes in the Discount Rate**

The following presents the net OPEB liability of the County, calculated using the discount rate of 6% percent, as well as what the County's net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (5 percent) or 1-percentage point higher (7 percent) than the current rate:

|                        | One percent<br>decrease<br>(5%) | Current<br>discount rate<br>(6%) | One percent<br>increase<br>(7%) |
|------------------------|---------------------------------|----------------------------------|---------------------------------|
| Total OPEB liability   | \$2,814,683                     | \$2,542,063                      | \$2,309,686                     |
| Fiduciary net position | <u>537,887</u>                  | <u>537,887</u>                   | <u>537,887</u>                  |
| Net OPEB liability     | <u>\$2,276,796</u>              | <u>\$2,004,176</u>               | <u>\$1,771,799</u>              |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

### ***Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rate***

The following presents the net OPEB liability of the County, calculated using the healthcare trend rate of 8% in 2018 graded to 6% in 2022, as well as what the County's net OPEB liability would be if it were calculated using a healthcare trend rate that is 1-percentage-point lower or 1-percentage point higher than the current rate:

|                        | One Percent<br>Decrease<br>(-1%) | Current<br>Healthcare<br>Cost Trend<br>Rate | One Percent<br>Increase<br>(+1%) |
|------------------------|----------------------------------|---------------------------------------------|----------------------------------|
| Total OPEB liability   | \$2,273,036                      | \$2,542,063                                 | \$2,868,644                      |
| Fiduciary net position | 537,887                          | 537,887                                     | 537,887                          |
| Net OPEB liability     | <u>\$1,735,149</u>               | <u>\$2,004,176</u>                          | <u>\$2,330,757</u>               |

### ***Changes in the Net OPEB Liability of the County***

The components of the change in the net OPEB liability of the County were as follows:

|                                                    | Increase (Decrease)            |                                       |                                  |
|----------------------------------------------------|--------------------------------|---------------------------------------|----------------------------------|
|                                                    | Total OPEB<br>Liability<br>(a) | Plan Fiduciary<br>Net Position<br>(b) | Net OPEB<br>Liability<br>(a)-(b) |
| Balance at December 31, 2017                       | \$2,771,988                    | \$256,132                             | \$2,515,856                      |
| Changes for the Year:                              |                                |                                       |                                  |
| Service Costs                                      | 77,422                         | -                                     | 77,422                           |
| Interest                                           | 166,460                        | -                                     | 166,460                          |
| Benefit Changes                                    | -                              | -                                     | -                                |
| Differences between expected and actual experience | (68,693)                       | -                                     | (68,693)                         |
| Change in actuarial assumptions                    | (330,052)                      | -                                     | (330,052)                        |
| Contributions                                      |                                | 375,062                               | (375,062)                        |
| Net investment Income                              | -                              | (17,508)                              | 17,508                           |
| Benefit payments, including refunds                | (75,062)                       | (75,062)                              | -                                |
| Administrative Expenses                            | -                              | (737)                                 | 737                              |
| Net changes                                        | (229,925)                      | 281,755                               | (511,680)                        |
| Balance at December 31, 2018                       | <u>\$2,542,063</u>             | <u>\$537,887</u>                      | <u>\$2,004,176</u>               |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

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#### **Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

For the year ended December 31, 2018, the County recognized OPEB expense of \$(176,623). At December 31, 2018, the County reported pension-related deferred outflows of resources and deferred inflows of resources from the following sources:

|                                                      | <u>Deferred<br/>Outflows<br/>of Resources</u> | <u>Deferred<br/>Inflows<br/>of Resources</u> | <u>Net Deferred<br/>Outflows<br/>(Inflows)<br/>of Resources</u> |
|------------------------------------------------------|-----------------------------------------------|----------------------------------------------|-----------------------------------------------------------------|
| Difference between expected<br>and actual experience | \$ -                                          | \$ 134,479                                   | \$ (134,479)                                                    |
| Changes of Assumptions                               | -                                             | 4,874,420                                    | (4,874,420)                                                     |
| Investment Earnings (Gains)/Losses                   | 42,949                                        | -                                            | 42,949                                                          |
| Total                                                | <u>\$42,949</u>                               | <u>\$5,008,899</u>                           | <u>\$ (4,965,950)</u>                                           |

Amounts reported as OPEB-related deferred outflows of resources and deferred inflows of resources will be recognized in OPEB expense as follows:

| <u>Year Ending<br/>December 31</u> | <u>Amount</u>         |
|------------------------------------|-----------------------|
| 2019                               | \$ (387,874)          |
| 2020                               | (387,874)             |
| 2021                               | (387,873)             |
| 2022                               | (388,622)             |
| 2023                               | (398,798)             |
| Thereafter                         | <u>(3,014,909)</u>    |
| Total                              | <u>\$ (4,965,950)</u> |

#### **Defined Benefit Plan – Grand Traverse Pavilions**

##### **Plan Description**

**Grand Travers Pavilions Retiree Health Care Plan** is a single employer defined benefit plan sponsored and administered by Grand Traverse County. The plan is reported as an OPEB Trust Fund in the County's financial statements.

The Plan provides of health insurance premiums for retirees based on specified contributions. The plan is closed to new participant. Benefit provisions may be amended by the Plan administrator (subject to bargaining agreements). Separate financial statements are not issued for the Plan.

The long-term expected rate of return on retirement plan investments was determined using a building-block method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment and administrative expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

| <u>Asset Class</u>      | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |
|-------------------------|--------------------------|-----------------------------------------------|
| Global Equity           | 55.5%                    | 6.15%                                         |
| Global Equity           | 18.5%                    | 1.26%                                         |
| Real Assets             | 13.5%                    | 7.22%                                         |
| Diversifying Strategies | 12.5%                    | 5.00%                                         |
|                         | <u>100%</u>              |                                               |

#### **Plan Membership**

At December 31, 2018, participants included the following:

|                      |            |
|----------------------|------------|
| Active plan members  | 34         |
| Retired plan members | <u>289</u> |
| Total participants   | <u>323</u> |

#### **Benefits**

Retirees have access to employer sponsored Medical, Dental, Vision and Life Insurance coverage subject to varying specified contributions. Members pay a percentage of premiums; additional beneficiaries must pay 100% of additional premiums.

#### **Contributions**

The Plan was established and is being funded under the authority of the County and under agreements with the unions representing various classes of employees. The Plan is funded on a pay-as-you-go basis with additional payments to the trust based on Board action. There are no long-term contracts for contributions to the Plan. The Plan has no legally required reserves.

#### **Rate of Return**

For the year ended December 31, 2018, the money-weighted rate of return was 0%

#### **Net OPEB Liability of the Pavilions**

The components of the net OPEB liability of the Pavilions at December 31, 2018, were as follows:

|                                                                     |                   |
|---------------------------------------------------------------------|-------------------|
| Total OPEB liability                                                | \$1,494,784       |
| Plan fiduciary net position                                         | <u>500,000</u>    |
| County's net OPEB liability                                         | <u>\$ 994,784</u> |
| Plan fiduciary net position as a percentage of total OPEB liability | <u>33.4%</u>      |

#### **Actuarial Assumptions**

The total OPEB liability was determined at December 31, 2018 using the entry age normal actuarial cost method by an actuarial valuation using the following actuarial assumptions based on 2018 County experience:

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

Inflation – 2.5%  
 Salary increases – 2.0%  
 Investment rate of return – 7.75% (including 2.5% inflation)  
 20-year Aa Municipal bond rate – 3.15%  
 Remaining amortization period of 13 year  
 Healthcare cost trend – not applicable  
 Asset value - market  
 Mortality rates – based on SOA RPH-2014 at 2006 projected with MP-2017, annuitant, non-annuitant (sex-distinct) Mortality Table

**Discount rate.** The discount rate used to measure the total OPEB liability is 7.75%. The projection of cash flows used to determine the discount rate assumed that County contributions will be made at the current contribution rates. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members. For projected benefits that are covered by projected assets, the long-term expected rate was used to discount the projected benefits. From the year that the benefit payments were not projected to be covered by the projected assets (the "depletion date"), projected benefits were discounted at a discount rate reflecting a 20-year AA/Aa tax-exempt municipal bond yield. A single equivalent discount rate that yields the same present value of benefits is calculated. This discount rate is used to determine the total OPEB liability. As of December 31, 2016, the discount rate used to value OPEB liabilities was 3.0%

#### Changes in the Net OPEB Liability

|                                                    | Increase (Decrease)            |                                       |                                  |
|----------------------------------------------------|--------------------------------|---------------------------------------|----------------------------------|
|                                                    | Total OPEB<br>Liability<br>(a) | Plan Fiduciary<br>Net Position<br>(b) | Net OPEB<br>Liability<br>(a)-(b) |
| Balance at January 1, 2018                         | \$6,967,651                    | \$ -                                  | \$6,967,651                      |
| Changes for the Year:                              |                                |                                       |                                  |
| Service cost                                       | 231,153                        | -                                     | 231,153                          |
| Interest                                           | 213,488                        | -                                     | 213,488                          |
| Change in benefits                                 | (4,383,381)                    | -                                     | (4,383,381)                      |
| Differences between expected and actual experience | -                              | -                                     | -                                |
| Change in assumptions                              | (1,451,552)                    | -                                     | (1,451,552)                      |
| Contributions: employer                            | -                              | 582,575                               | (582,575)                        |
| Contributions: employee                            | -                              | -                                     | -                                |
| Net investment Income                              | -                              | -                                     | -                                |
| Benefit payments, including refunds                | (82,575)                       | (82,575)                              | -                                |
| Administrative expense                             | -                              | -                                     | -                                |
| Other changes                                      | -                              | -                                     | -                                |
| Net changes                                        | (5,472,867)                    | 500,000                               | (5,972,867)                      |
| <b>Balance at December 31, 2018</b>                | <b>\$1,494,784</b>             | <b>\$500,000</b>                      | <b>\$994,784</b>                 |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

***Sensitivity of the Net OPEB Liability to changes in the discount rate.***

The following presents the net OPEB liability of the employer, calculated using the discount rate of 3%, as well as what the employer's net OPEB liability would be using a discount rate that is 1 percentage point lower (2%) or 1% higher (4%) than the current rate.

|                             | 1% Decrease      | Current<br>Discount rate | 1 % increase   |
|-----------------------------|------------------|--------------------------|----------------|
| Total OPEB liability        | \$1,668,687      | \$1,494,784              | \$1,347,811    |
| Plan Fiduciary Net Position | 500,000          | 500,000                  | 500,000        |
| <b>Net OPEB Liability</b>   | <b>1,168,687</b> | <b>994,784</b>           | <b>847,811</b> |

***Sensitivity of the Net OPEB Liability to changes in the healthcare cost trend rates.***

The following presents the net OPEB liability of the employer, calculated using the healthcare cost trend rate, as well as what the employer's net OPEB liability would be using a healthcare cost trend rate that is 1 percentage point lower or 1% higher than the current rate. Plan benefits are fixed and not subject to healthcare trend rates.

***OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB***

For the year ended December 31, 2018 the employer recognized OPEB expense of \$(4,061,027). At December 31, 2018, the County reported pension-related deferred outflows of resources and deferred inflows of resources from the following sources:

|                                                   | Deferred<br>Outflows<br>of<br><u>Resources</u> | Deferred<br>Inflows<br>of<br><u>Resources</u> | Net Deferred<br>Outflows<br>(Inflows)<br>of <u>Resources</u> |
|---------------------------------------------------|------------------------------------------------|-----------------------------------------------|--------------------------------------------------------------|
| Difference between expected and actual experience | \$ -                                           | \$ -                                          | \$ -                                                         |
| Changes of Assumptions                            | -                                              | 1,329,265                                     | (1,329,265)                                                  |
| Investment Earnings (Gains)/Losses                | -                                              | -                                             | -                                                            |
| <b>Total</b>                                      | <b>\$ -</b>                                    | <b>\$1,329,265</b>                            | <b>\$(1,329,265)</b>                                         |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

Amounts reported as OPEB-related deferred outflows of resources and deferred inflows of resources will be recognized in OPEB expense as follows:

| <u>Year Ending<br/>December 31</u> | <u>Amount</u>                       |
|------------------------------------|-------------------------------------|
| 2019                               | \$ (122,287)                        |
| 2020                               | (122,287)                           |
| 2021                               | (122,287)                           |
| 2022                               | (122,287)                           |
| 2023                               | (122,287)                           |
| Thereafter                         | (717,830)                           |
| <b>Total</b>                       | <b><u><u>\$ (1,329,265)</u></u></b> |

#### Defined Benefit Plan – Road Commission

##### **Plan Description**

The Grand Traverse County Road Commission (the Commission) administers a single-employer defined benefit healthcare plans. The plan provides healthcare benefits to eligible retirees, in accordance with the Commission's policy and employment agreements. The Retiree Health Plan does not issue a publicly available financial report. The actuarial valuation was prepared using the alternative method as provided for in Governmental Accounting Standards Board Statement No. 75.

##### **Benefits Provided**

Only employees retiring before May 1, 2016 are eligible for the following retiree medical coverage stipend:

- Early retirees – eligible for \$500 monthly stipend until age 65 (no benefits provided subsequent to age 65)
- Past retirees – eligible for \$112/224 monthly stipend until death (retiree and spouse received \$112 each)

Membership of the Plan consisted of the following at the date of the latest valuation (December 31, 2018):

|                                        |       |
|----------------------------------------|-------|
| Early retirees                         |       |
| \$500 monthly stipend – retiree        | 7     |
| Current retirees                       |       |
| \$122 monthly stipend – retiree        | 45    |
| \$122 monthly stipend – retiree spouse | 29    |
|                                        | <hr/> |
| Total                                  | 81    |

##### **Contributions**

The Commission has no obligation to make contributions in advance of when the stipend is paid (in other words, the Plan may be financed on a "pay-as-you-go" basis). Participants do not make contributions to the Plan. There are no long-term contracts for contributions to the Plan. The Plan has no legally required reserves.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

#### **Net OPEB Liability**

The employer's net OPEB liability was measured as of December 31, 2018, and the total OPEB liability used to calculate the net OPEB liability was determined by an annual valuation as of that date.

The total OPEB liability in the December 31, 2018 annual valuation was determined using the following assumptions, applied to all periods included in the measurement:

Inflation: Not applicable due to a fixed stipend not expected to change over time

Salary increases: Not applicable due to closed plan status with no active participants  
Investment rate of return: 3% (unfunded status is consistent with Michigan Department of Treasury requirements and generally accepted accounting principles (GAAP))

Healthcare cost trend rates: Not applicable due to a fixed stipend not expected to change over time

Mortality rates were based on the 2014 life tables for males or females, as appropriate, from the Centers for Disease Control.

The assumptions used in valuation were based on the results of the most recent actuarial experience study and State of Michigan requirements.

Discount rate. The discount rate used to measure the total OPEB liability is 3% (20 year AA/Aa tax exempt municipal bond yield). Because the plan does not have a reasonably funded OPEB trust, there are not assets projected to be sufficient to make projected future benefit payments of current plan members. A discount rate is used to determine the Total OPEB Liability. December 31, 2018 is the first year of required compliance with GASB 75, so there is no required discount rate change to disclose.

#### **Changes in the Net OPEB Liability**

|                                                    | Increase (Decrease)  |                             |                    |
|----------------------------------------------------|----------------------|-----------------------------|--------------------|
|                                                    | Total OPEB Liability | Plan Fiduciary Net Position | Net OPEB Liability |
|                                                    | (a)                  | (b)                         | (a)-(b)            |
| Balance at January 1, 2018                         | \$1,155,464          | \$107,826                   | \$1,047,638        |
| Changes for the Year:                              |                      |                             |                    |
| Service cost                                       | 34,664               | -                           | 34,664             |
| Interest                                           | -                    | -                           | -                  |
| Change in benefits                                 | -                    | -                           | -                  |
| Differences between expected and actual experience | 28,002               | -                           | 28,002             |
| Change in assumptions                              | -                    | -                           | -                  |
| Contributions: employer                            | -                    | -                           | -                  |
| Contributions: employee                            | -                    | -                           | -                  |
| Net investment Income                              | -                    | 1,106                       | (1,106)            |
| Benefit payments, including refunds                | (143,172)            | (106,304)                   | (36,868)           |
| Administrative expense                             | -                    | -                           | -                  |
| Other changes                                      | -                    | -                           | -                  |
| Net changes                                        | (80,506)             | (105,198)                   | 24,692             |
| Balance at December 31, 2018                       | \$1,074,958          | \$2,628                     | \$1,072,330        |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

***Sensitivity of the Net OPEB Liability to changes in the discount rate.***

The following presents the net OPEB liability of the employer, calculated using the discount rate of 3%, as well as what the employer's net OPEB liability would be using a discount rate that is 1 percentage point lower (2%) or 1% higher (4%) than the current rate.

|                                | <b>1% Decrease</b> | <b>Current<br/>Discount rate</b> | <b>1 % increase</b> |
|--------------------------------|--------------------|----------------------------------|---------------------|
| Total OPEB liability           | \$1,146,908        | \$1,074,958                      | \$1,010,089         |
| Plan Fiduciary Net<br>Position | 2,628              | 2,628                            | 2,628               |
| <b>Net OPEB Liability</b>      | <b>\$1,144,280</b> | <b>\$1,072,330</b>               | <b>\$1,007,461</b>  |

***Sensitivity of the Net OPEB Liability to changes in the healthcare cost trend rates.***

The following presents the net OPEB liability of the employer, calculated using the healthcare cost trend rate, as well as what the employer's net OPEB liability would be using a healthcare cost trend rate that is 1 percentage point lower or 1% higher than the current rate.

|                                | <b>1% Decrease</b> | <b>Current<br/>healthcare cost<br/>trend rate</b> | <b>1 % increase</b> |
|--------------------------------|--------------------|---------------------------------------------------|---------------------|
| Total OPEB liability           | \$1,074,958        | \$1,074,958                                       | \$1,074,958         |
| Plan Fiduciary Net<br>Position | 2,628              | 2,628                                             | 2,628               |
| <b>Net OPEB Liability</b>      | <b>\$1,072,330</b> | <b>\$1,072,330</b>                                | <b>\$1,072,330</b>  |

***OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB***

For the year ended December 31, 2018 the employer recognized OPEB expense of \$61,560

**Financial statements**

Financial statements for the individual OPEB plans are as follows:

**Combining Statement of Plan Net Position**

|                              | <b>County OPEB<br/><u>Trust</u></b> | <b>Pavilions OPEB<br/><u>Trust</u></b> | <b><u>Total</u></b> |
|------------------------------|-------------------------------------|----------------------------------------|---------------------|
| <b>Assets</b>                |                                     |                                        |                     |
| Investments                  |                                     |                                        |                     |
| MERS Total Market Portfolio  | \$537,888                           | \$500,000                              | \$1,037,888         |
| <b>Net Position</b>          |                                     |                                        |                     |
| Restricted for OPEB benefits | \$537,888                           | \$500,000                              | \$1,037,888         |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

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### Combining Statement of Changes in Plan Net Position

|                                        | County OPEB<br><u>Trust</u> | Pavilions OPEB<br><u>Trust</u> | <u>Total</u>       |
|----------------------------------------|-----------------------------|--------------------------------|--------------------|
| <b>Additions</b>                       |                             |                                |                    |
| Contributions                          |                             |                                |                    |
| Employer                               | \$300,000                   | \$500,000                      | \$ 800,000         |
| Investment income                      |                             |                                |                    |
| Net change in fair value of securities | (18,244)                    | -                              | (18,244)           |
| Change in net position                 | 281,756                     | 500,000                        | 781,756            |
| <b>Net position beginning of year</b>  | 256,132                     | -                              | 256,132            |
| <b>Net Position end of year</b>        | <u>\$537,888</u>            | <u>\$500,000</u>               | <u>\$1,037,888</u> |

### Defined Contribution OPEB Plan – Road Commission

The Road Commission administers a single-employer defined contribution Retirement Health Savings account (the Retiree Health Savings Plan). The Commission contributes \$80 monthly to a healthcare savings plan (HCSP) for all fulltime employees. In addition, the commission provided additional one-time contributions during 2017. The Commission plan contribution requirements were established and may be amended under the authority of the Board of County Road Commissioners. The Plan has no vesting period. During the year the commission contributed \$36,720 and employees contributed \$37,135 to the plan.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

### 9. LONG-TERM DEBT

The following is a summary of the debt transactions for the year ended December 31, 2018:

|                                                                                                                                                                                           | <u>Balance<br/>January 1,<br/>2018</u> | <u>Additions</u> | <u>Deletions</u> | <u>Balance<br/>December 31,<br/>2018</u> | <u>Due<br/>Within One<br/>Year</u> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|------------------|------------------|------------------------------------------|------------------------------------|
| <b>Governmental Activities</b>                                                                                                                                                            |                                        |                  |                  |                                          |                                    |
| \$6,170,000 2012 County Building Authority Hall of Justice Refunding Bonds; due in annual installments of \$420,000 to \$560,000 through May 2025; interest rate of 2.000% to 3.125%      | \$ 4,070,000                           | \$ -             | \$460,000        | \$3,610,000                              | \$480,000                          |
| \$5,000,000 2012 County Building Authority Health Department Development Bonds; due in annual installments of \$150,000 to \$310,000 through December 2036; interest rate of 2.0% to 4.0% | 4,135,000                              | -                | 155,000          | 3,980,000                                | 160,000                            |
| \$317,341 2018 information technology installment purchase; due in annual installments of \$69,080 through October 2022; including interest at 4.24%                                      | -                                      | 317,341          | -                | 317,341                                  | 126,492                            |
| \$353,576 2018 information technology installment purchase; due in annual installments of \$76,620 through June 2022; including interest at 4%                                            | -                                      | 353,575          | 76,620           | 276,955                                  | 65,047                             |
| \$3,500,000 2017 County Building Authority Pavilion Bonds; due in annual installments of \$115,000 to \$235,000 through November 2037; interest rate of 3.0% to 3.65%                     | 3,500,000                              | -                | 115,000          | 3,385,000                                | 135,000                            |
| <b>Total</b>                                                                                                                                                                              | <b>11,705,000</b>                      | <b>670,916</b>   | <b>806,620</b>   | <b>11,569,296</b>                        | <b>966,539</b>                     |
| Bond discounts                                                                                                                                                                            | (37,044)                               | -                | (1,852)          | (35,192)                                 | -                                  |
| Accrued compensated absences                                                                                                                                                              | 1,460,655                              | 175,386          | 117,974          | 1,518,067                                | -                                  |
| <b>Total Governmental Activities</b>                                                                                                                                                      | <b>\$13,128,611</b>                    | <b>\$846,302</b> | <b>\$922,742</b> | <b>\$13,052,171</b>                      | <b>\$966,539</b>                   |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                                                                                                                                                           | Balance<br>January 1,<br><u>2018</u> | <u>Additions</u>   | <u>Deletions</u> | Balance<br>December 31,<br><u>2018</u> | Due<br>Within One<br><u>Year</u> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------|------------------|----------------------------------------|----------------------------------|
| <b>Business-type Activities</b>                                                                                                                                                           |                                      |                    |                  |                                        |                                  |
| \$3,745,000 2017 County Building<br>Authority Pavilions Refunding Bonds;<br>due in annual installments of \$35,000 to<br>\$270,000 through May 2031; interest<br>rate of 2.000% to 3.125% | \$3,210,000                          | \$ -               | \$225,000        | \$2,985,000                            | \$225,000                        |
| Total                                                                                                                                                                                     | 3,210,000                            | -                  | 225,000          | 2,985,000                              | 225,000                          |
| Accrued compensated absences                                                                                                                                                              | 673,246                              | 288,002            | 211,354          | 749,894                                | -                                |
| Deferred charge                                                                                                                                                                           | 84,595                               | -                  | 6,507            | 78,088                                 | -                                |
| <b>Total Business-type Activities</b>                                                                                                                                                     | <b>\$3,967,841</b>                   | <b>\$288,002</b>   | <b>\$442,861</b> | <b>\$3,812,982</b>                     | <b>\$225,000</b>                 |
| <b>Component Unit – Road Commission</b>                                                                                                                                                   |                                      |                    |                  |                                        |                                  |
| \$945,000 2015 Michigan Transportation<br>Fund Series Bond; due in variable<br>annual installments through September<br>2030; interest rate of .65% to 3.50%                              | \$ 865,000                           | \$ -               | \$ 55,000        | \$ 810,000                             | \$ 55,000                        |
| \$3,600,000 2018 Michigan<br>Transportation Fund Series Bond; due<br>in variable annual installments through<br>June 2023; interest rate of 2.25% to<br>3.00%                             | -                                    | 3,600,000          | -                | 3,600,000                              | 675,000                          |
| \$1,659,000 2013 Fifth Third August<br>Equipment Lease; due in variable<br>monthly installments through August<br>2018; interest rate of 1.53%                                            | 228,597                              | -                  | 228,597          | -                                      | -                                |
| Total                                                                                                                                                                                     | 1,093,597                            | 3,600,000          | 283,597          | 4,410,000                              | 730,000                          |
| Bond premium                                                                                                                                                                              | -                                    | 71,542             | 11,311           | 60,231                                 | -                                |
| Accrued compensated absences                                                                                                                                                              | 103,540                              | 52,481             | 103,540          | 52,481                                 | -                                |
| <b>Total Component Unit – Road<br/>Commission</b>                                                                                                                                         | <b>\$1,197,137</b>                   | <b>\$3,724,023</b> | <b>\$398,448</b> | <b>\$4,522,712</b>                     | <b>\$730,000</b>                 |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                                                                                                                                                                                                | Balance<br>January 1,<br><u>2018</u> | <u>Additions</u> | <u>Deletions</u> | Balance<br>December 31,<br><u>2018</u> | Due<br>Within One<br><u>Year</u> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|------------------|------------------|----------------------------------------|----------------------------------|
| <b>Component Unit – Brownfield Redevelopment Authority</b>                                                                                                                                                                     |                                      |                  |                  |                                        |                                  |
| \$886,591 2006 MI Environmental<br>Quality Redemption Loan; due in<br>annual installments of \$45,523 to<br>\$49,275 through August 2021; interest<br>rate of 2.0%                                                             | \$ 188,956                           | \$ -             | \$ 45,845        | \$ 143,111                             | \$ 46,762                        |
| \$1,000,000 2009 MI Environmental<br>Quality Redemption Loan; due in<br>annual installments of \$83,822 to<br>\$98,210 through June 2027; interest<br>rate of 2.0%                                                             | 648,328                              | -                | 87,208           | 561,120                                | 88,952                           |
| \$863,395 2012 MI Environmental<br>Quality Redemption Loan; due in<br>annual installments of \$72,779 to<br>\$84,463 through August 2027; interest<br>rate of 1.5%                                                             | 583,395                              | -                | 54,509           | 528,886                                | 55,327                           |
| \$1,397,424 2013 MI Environmental<br>Quality Redemption Loan; due in<br>annual installments of \$117,794 to<br>\$134,685 through May 2027; interest<br>rate of 1.5% (Paid in full in 2018)                                     | 1,397,424                            | -                | 1,397,424        | -                                      | -                                |
| \$600,000 2013 MI Environmental<br>Quality Redemption Loan; due in<br>annual installments of \$50,576 to<br>\$57,828 through August 2028; interest<br>rate of 1.5%                                                             | 600,000                              | -                | 58,696           | 541,304                                | 50,576                           |
| \$700,000 2016 MI Environmental<br>Quality Redemption Loan; due in<br>annual installments of \$3,083 to \$3,577<br>through September 2031 plus interest<br>at 1.5%. (\$36,569 drawn through 2018)                              | -                                    | 36,569           | -                | 36,569                                 | -                                |
| \$420,000 2017 MI Land Bank Fast<br>Track Authority Brownfield Cleanup<br>Loan; due in annual installments of<br>\$13,188 to \$14,851 through January<br>2025 plus interest at of 2% (\$98,040<br>drawn and project completed) | -                                    | 98,040           | -                | 98,040                                 | 13,188                           |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                                                                                                                                                                            | <u>Balance<br/>January 1,<br/>2018</u> | <u>Additions</u> | <u>Deletions</u>   | <u>Balance<br/>December 31,<br/>2018</u> | <u>Due<br/>Within One<br/>Year</u> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|------------------|--------------------|------------------------------------------|------------------------------------|
| <b>Component Unit – Brownfield<br/>Redevelopment Authority</b>                                                                                                                                             |                                        |                  |                    |                                          |                                    |
| \$163,796 2014 MI Environmental<br>Quality Redemption Loan; due in<br>annual installments of \$13,807 to<br>\$15,787 through September 2029;<br>interest rate of 1.5%                                      | \$ 117,500                             | \$ -             | \$ -               | \$ 117,500                               | \$ 11,495                          |
| <b>Total Component Unit – Brownfield<br/>Redevelopment Authority</b>                                                                                                                                       | <b>\$3,535,603</b>                     | <b>\$134,609</b> | <b>\$1,643,682</b> | <b>\$2,026,530</b>                       | <b>\$266,300</b>                   |
|                                                                                                                                                                                                            | <u>Balance<br/>January 1,<br/>2018</u> | <u>Additions</u> | <u>Deletions</u>   | <u>Balance<br/>December 31,<br/>2018</u> | <u>Due<br/>Within One<br/>Year</u> |
| <b>Component Unit – Department of Public Works</b>                                                                                                                                                         |                                        |                  |                    |                                          |                                    |
| \$4,010,000 2017 Blair Water System<br>Improvement Refunding Bonds; due in<br>annual installments of \$380,000 to<br>\$210,000 through November 2032;<br>interest rate of 2.5% to 3%                       | \$4,010,000                            | \$ -             | \$380,000          | \$3,630,000                              | \$ 385,000                         |
| \$2,725,000 2015 Blair Sewer System<br>Improvement Refunding Bonds; due in<br>annual installments of \$255,000 to<br>\$290,000 through November 2025;<br>interest rate of 1.0% to 2.1%                     | 2,195,000                              | -                | 255,000            | 1,940,000                                | 270,000                            |
| \$2,895,000 2012 East Bay and<br>Peninsula Sewer/Water Refunding<br>Bonds; due in annual installments of<br>\$255,000 to \$290,000 through<br>November 2023; interest rate of 1.25%<br>to 2.20%            | 1,605,000                              | -                | 260,000            | 1,345,000                                | 270,000                            |
| \$21,470,000 2011 Traverse City<br>Wastewater Treatment Plan Upgrade<br>Refunding Bonds; due in annual<br>installments of \$1,830,000 to<br>\$2,225,000 through May 2022; interest<br>rate of 3.0% to 4.0% | 10,360,000                             | -                | 1,910,000          | 8,450,000                                | 2,000,000                          |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                                                                                                                                                                                   | Balance<br>January 1,<br><u>2018</u> | <u>Additions</u> | <u>Deletions</u>   | Balance<br>December 31,<br><u>2018</u> | Due<br>Within One<br><u>Year</u> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|------------------|--------------------|----------------------------------------|----------------------------------|
| <b>Component Unit – Department of<br/>Public Works</b>                                                                                                                                                            |                                      |                  |                    |                                        |                                  |
| \$5,000,000 2016 East Bay Township<br>Water System Improvements, Series<br>2016 Refunding Bonds; due in annual<br>installments of \$200,000 to \$330,000<br>through November 35; interest rate of<br>2.0% to 3.0% | \$ 4,600,000                         | \$ -             | \$ 205,000         | \$ 4,395,000                           | \$ 210,000                       |
| \$1,300,000 2004 Septage Treatment<br>Facility Refunding Bonds; due in annual<br>installments of \$75,000 through<br>November 2024; interest rate of 3.05%<br>to 5.00%                                            | 525,000                              | -                | 75,000             | 450,000                                | 75,000                           |
| \$900,000 2018 Blair Water System<br>Bonds; due in annual installments of<br>\$30,000 to \$60,000 through October<br>2038; interest rate of 3.5% to 3.75%                                                         | \$ -                                 | \$ 900,000       | \$ -               | \$ 900,000                             | \$30,000                         |
| \$2,381,231 2013 Septage Treatment<br>Facility Note Payable; due in annual<br>installments of \$150,000 through<br>November 2032; interest rate of 2.0%                                                           | 1,887,000                            | -                | 110,000            | 1,777,000                              | 115,000                          |
| Total                                                                                                                                                                                                             | 25,182,000                           | 900,000          | 3,195,000          | 22,887,000                             | 3,355,000                        |
| Bond discounts                                                                                                                                                                                                    | (5,687)                              | -                | (812)              | (4,875)                                | -                                |
| Accrued compensated absences                                                                                                                                                                                      | 58,968                               | 638              | -                  | 59,606                                 | -                                |
| <b>Total Component Unit – Department<br/>of Public Works</b>                                                                                                                                                      | <b>\$25,235,281</b>                  | <b>\$900,638</b> | <b>\$3,194,188</b> | <b>\$22,941,731</b>                    | <b>\$3,355,000</b>               |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

The annual requirements to amortize all debt outstanding (excluding accrued employee benefits) as of December 31, 2018 are as follows:

| Year Ending<br>December 31 | Governmental Activities |                    | Business-type Activities |                  | Component Units     |                    |
|----------------------------|-------------------------|--------------------|--------------------------|------------------|---------------------|--------------------|
|                            | Principal               | Interest           | Principal                | Interest         | Principal           | Interest           |
| 2018                       | \$ 966,539              | 367,055            | \$ 225,000               | 69,525           | \$ 4,351,300        | \$ 808,480         |
| 2019                       | 913,762                 | 338,942            | 230,000                  | 64,975           | 4,459,276           | 671,162            |
| 2020                       | 949,177                 | 311,162            | 230,000                  | 60,375           | 4,552,652           | 527,763            |
| 2021                       | 969,818                 | 282,024            | 230,000                  | 55,775           | 4,592,419           | 381,464            |
| 2022                       | 850,000                 | 251,360            | 230,000                  | 51,175           | 2,376,446           | 277,635            |
| 2023-2027                  | 2,950,000               | 924,638            | 1,150,000                | 177,325          | 4,799,695           | 906,382            |
| 2028-2032                  | 2,200,000               | 576,453            | 690,000                  | 31,597           | 3,261,742           | 401,956            |
| 2033-2037                  | 1,770,000               | 153,348            | -                        | -                | 930,000             | 61,316             |
| <b>Total</b>               | <b>\$11,569,296</b>     | <b>\$3,204,982</b> | <b>\$2,985,000</b>       | <b>\$510,747</b> | <b>\$29,323,530</b> | <b>\$4,036,158</b> |

The County has pledged its full faith and credit for the repayment of Building Authority Bonds. The County has pledged state revenue sharing payments for the repayment of Brownfield Redevelopment Authority loans. The County and participating municipalities have pledged their full faith and credit for the repayment of Department of Public Works bonds.

PACE (a discretely presented component unit) has entered into a lease agreement with the County Building Authority (a blended component unit) for the lease of facilities over multiple future years. PACE reflects the leased facilities as a right-to-use lease capital asset with a net book value of \$2,895,089 at year end. Pace also reflected the following lease liability:

|                                                                                                                                             | Balance<br>January 1,<br>2018 | Additions   | Deletions | Balance<br>December 31,<br>2018 | Due<br>Within One<br>Year |
|---------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|-------------|-----------|---------------------------------|---------------------------|
| \$3,500,000 lease due in annual installments of from \$115,000 to \$235,000 through November 2037; plus interest ranging from 3.0% to 3.65% | \$ -                          | \$3,005,630 | \$115,000 | \$2,890,630                     | \$135,000                 |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

The principal balance of the following future minimum lease payments are reflected as a long-term liability of PACE and as a long-term receivable and deferred inflow of the Building Authority PACE Debt fund.

| <u>Year Ending<br/>December 31</u> | <u>Principal</u>   | <u>Interest</u>    |
|------------------------------------|--------------------|--------------------|
| 2018                               | \$ 135,000         | \$ 108,442         |
| 2019                               | 140,000            | 104,392            |
| 2020                               | 145,000            | 100,192            |
| 2021                               | 145,000            | 95,842             |
| 2022                               | 150,000            | 89,242             |
| 2023-2027                          | 825,000            | 386,960            |
| 2028-2032                          | 960,000            | 253,559            |
| 2033-2037                          | 390,630            | 81,348             |
| <b>Total</b>                       | <b>\$2,890,630</b> | <b>\$1,219,977</b> |

#### 10. SHORT-TERM DEBT

The following is a summary of the short-term debt transactions for the year ended December 31, 2018:

|                                                                                                                                               | <u>Balance<br/>January 1,<br/>2018</u> | <u>Additions</u> | <u>Deletions</u> | <u>Balance<br/>December 31,<br/>2018</u> |
|-----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|------------------|------------------|------------------------------------------|
| <b>Component Unit – Drain Commission</b>                                                                                                      |                                        |                  |                  |                                          |
| \$475,000 2018 Cass Road Drain Note; due December 21, 2018 plus interest at 1.32% amended to be due December 21, 2019 plus interest at %1.95% | \$475,000                              | \$ -             | \$ -             | \$475,000                                |

#### 11. DEFICIT FUND EQUITY

The Building Authority reported deficit unassigned fund balance of \$490,000 in the LaFranier Department of Public Works nonmajor governmental debt service fund. This was the result of the fund making a lump sum payment (advance from other funds) in a prior year in order to call the related bonds early which is reduced ratably over the course of the related building rental agreement.

The Motor Pool internal service fund reported an unassigned deficit net position of \$2,099,366. Overall, the total net position for this fund amounted to \$465,914.

The Drain Commission component unit reported a deficit unassigned fund balance of \$33,621, \$1,524, \$27,856 and \$603,990 in the Drain Revolving, Silver Lake Lake Level Special Assessment, Old Mission Drain Special Assessment and Cass Road Drain Special Assessment capital projects funds respectively. The Drain Commission overall reported a deficit restricted net position of \$94,066.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

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### 12. TAX ABATEMENTS

Certain local units of government entered into property tax abatement agreements with local businesses under the Plant Rehabilitation and Industrial Development Districts Act, (known as the Industrial Facilities Exemption), PA 198 of 1974, as amended, provides a tax incentive to manufacturers to enable renovation and expansion of aging facilities, assist in the building of new facilities, and to promote the establishment of high tech facilities. An Industrial Facilities Exemption (IFE) certificate entitles the facility to exemption from ad valorem real and/or personal property taxes for a term of 1-12 years as determined by the local unit of government. The agreements entered into by the local units of government include claw back provisions should the recipient of the tax abatement fail to fully meet its commitments, such as employment levels and timelines for relocation. The IFT is computed at half the local property tax millage rate. This amounts to a reduction in property taxes of approximately 50%. For the year ended December 31, 2018, the County's property tax revenues were reduced by approximately \$55,000 as a result of Industrial Facilities Tax exemptions.

Certain local units of government entered into property tax abatements through the Payments-in-Lieu-of-Tax (PILOT) program related to housing. For the year ended December 31, 2018, the County's property tax revenues were reduced by approximately \$160,000 as a result of this program.

### 13. RISK MANAGEMENT

#### *Primary Government*

The County is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters for which the government carries commercial insurance and participates in the Michigan Municipal Risk Management Authority (the Authority). The County is covered for general and auto liability, motor vehicle physical damage and property coverage through the Authority. The Authority has entered into reinsurance agreements providing for loss coverage in excess of the amounts to be retained by the Authority and individual members. The County's risk retention on general liability and auto liability is \$75,000. The limits on auto physical damage are \$15,000 per unit and \$30,000 per occurrence. The retention limits for property coverage are subject to a \$1,000 deductible to be paid by the member. In the event a reinsurance company does not meet its obligation to the Authority, responsibility for payment of any unreimbursed claims will be that of the Authority reinsurance fund. The Authority has retained certain levels of risk rather than obtaining coverage through reinsurance agreements. The Authority established the Authority reinsurance fund in order to participate in the reinsurance agreements. Individual members are provided the same level of coverage previously afforded through a combination of the reinsurance agreements and the reinsurance fund. The claims liabilities reported at year are based on the requirements of GASB Statement No.10, which requires that a liability for claims be reported if it is probable that a liability has been incurred at the date of the financial statements and the amount of loss can be reasonably estimated.

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

The change in claims liability for the years ended December 31, 2017 and 2018 are as follows:

| <u>Year</u> | <u>Beginning of<br/>Year<br/>Liability</u> | <u>Current Year<br/>Claims and<br/>Changes in<br/>Estimates</u> | <u>Claims<br/>Payments</u> | <u>End of Year<br/>Liability</u> |
|-------------|--------------------------------------------|-----------------------------------------------------------------|----------------------------|----------------------------------|
| 2017        | \$ 16,000                                  | \$174,983                                                       | \$ 5,900                   | \$185,083                        |
| 2018        | 185,083                                    | (13,894)                                                        | 74,547                     | 96,642                           |

The County reports the activity and its share of the reinsurance fund in the County Insurance internal service fund. The County has had no settled claims resulting from these risks that exceeded their coverage in any of the past three fiscal years. There have been no reductions in insurance coverage from the prior fiscal year.

The County has established a self-insurance program for workers' compensation, which is accounted for in the Fringe Benefits internal service fund. This program is administered by a third-party administrator that provides claims reviews and processing. A specific excess workers' compensation reinsurance policy indemnifies the County up to \$5,000,000 for each loss in excess of the first \$400,000 for all employees except for police officers and drivers who have a \$500,000 retention amount. All applicable funds are charged premiums based on payroll. Settled claims have not exceeded insurance coverage in the history of the self-insurance program. There have been no significant reductions in insurance coverage from the prior fiscal year. The claims liabilities reported at year are based on the requirements of GASB Statement No.10, which requires that a liability for claims be reported if it is probable that a liability has been incurred at the date of the financial statements and the amount of loss can be reasonably estimated.

The changes in the claims liability for the years ended December 31, 2018 and 2017 are as follows:

| <u>Year</u> | <u>Beginning of<br/>Year<br/>Liability</u> | <u>Current Year<br/>Claims and<br/>Changes in<br/>Estimates</u> | <u>Claim<br/>Payments</u> | <u>End of Year<br/>Liability</u> |
|-------------|--------------------------------------------|-----------------------------------------------------------------|---------------------------|----------------------------------|
| 2017        | \$87,815                                   | \$ 43,581                                                       | \$ 43,581                 | \$ 87,815                        |
| 2018        | 87,815                                     | 134,080                                                         | 119,707                   | 102,188                          |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

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### Road Commission

The Road Commission is exposed to various risks related to property loss, torts, error and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Road Commission mitigates risk by carrying workers' compensation insurance through the County Road Association Self-Insurance Fund. The Road Commission is also a member of the Michigan County Road Commission Self-Insurance Pool (MCRCSIP). The insurance coverage provided by MCRCSIP includes, but is not limited to, general liability, auto, property insurance, stop loss protection, errors and omissions, trunk line liability and an umbrella policy. The amount the Road Commission pays annually is determined by the Administrator of MCRCSIP and is based on miles of roads, population and prior claim history. In addition to premiums paid, the Road Commission is responsible for the first \$1,000 of legal expense incurred per occasion. All other risk is transferred to MCRCSIP.

## 14. OPERATING AGREEMENTS

### Governmental Center

In June 1978, the County entered into an agreement with the City of Traverse City for the joint ownership and operation of the Government Center. Under the terms of the agreement, the City of Traverse City owns 26.39% of the property and the County owns the remaining 73.61%. The County's share of the original building cost was approximately \$2,900,000. Under the terms of a separate agreement, the City of Traverse City reimburses the County for its' pro rata share of operation and maintenance costs.

## 15. JOINT VENTURES/RELATED ORGANIZATIONS

### Northwestern Regional Airport Commission

The Northwestern Regional Airport Commission (NRAC) consists of representatives from Grand Traverse and Leelanau counties. The NRAC operates and maintains the Cherry Capital Airport in Traverse City, Michigan. By resolution adopted in 1990, Grand Traverse County was granted representation by five members and Leelanau County two members on the NRAC Board. At the same time, Antrim, Benzie and Kalkaska counties were granted the opportunity to join the NRAC with two representatives from Antrim County and one member each from Benzie and Kalkaska counties. As of December 31, 2016, Antrim, Benzie and Kalkaska counties had not joined the NRAC. Separate financial statements for NRAC are available at 144 W. S. Airport Rd. Traverse City, MI 49686.

Financial information as of December 31, 2017 (the most recent audited financial statements) is as follows:

|                                |              |
|--------------------------------|--------------|
| Assets                         | \$66,991,984 |
| Deferred outflows of resources | 332,321      |
| Liabilities                    | 3,333,529    |
| Deferred inflows of resources  | 153,501      |
| Change in net position         | 4,701,466    |

### Northern Lakes Community Mental Health

Northern Lakes Community Mental Health (NLCMH) was created by joint action of the Boards of Commissioners for the following counties in the State of Michigan: Crawford, Grand Traverse,

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED DECEMBER 31, 2018

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Leelanau, Missaukee, Roscommon and Wexford. NLCMH operates under the provisions of Act 258 – Public Act of 1974 (the Michigan Mental Health Code), as amended. NLCMH arranges for or provides support and services for persons with developmental disabilities, adults with severe mental illness, children with serious emotional disturbance, and individuals with addictive disorder and substance abuse. The support and services are made available to residents of Crawford, Grand Traverse, Leelanau, Missaukee, Roscommon and Wexford counties who meet eligibility and other criteria. As the community mental health services provider for the previously mentioned counties, NLCMH also serves to represent community members, assure local access, organize and integrate the provision of services, coordinate care, implement public policy, ensure interagency collaboration and preserve public interest. The County contribution to NLCMH for the year was \$682,200. Separate financial statements for NLCMH are available at 105 Hall St. Traverse City, MI 49684.

Financial information as of September 30, 2018 (the most recent audited financial statements) is as follows:

|                                |              |
|--------------------------------|--------------|
| Assets                         | \$23,766,877 |
| Deferred outflows of resources | 1,512,825    |
| Liabilities                    | 11,950,836   |
| Deferring inflows of resources | 1,205,970    |
| Change in net position         | 1,646,080    |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

### 16. FUND BALANCES/NET POSITION

Fund balances of governmental funds consisted of the following balances at year end:

|                                 | <u>General<br/>Fund</u> | <u>Health<br/>Fund</u> | <u>Commission<br/>on Aging</u> | <u>Nonmajor<br/>Governmental</u> | <u>Total<br/>Governmental</u> |
|---------------------------------|-------------------------|------------------------|--------------------------------|----------------------------------|-------------------------------|
| <b>Nonspendable</b>             |                         |                        |                                |                                  |                               |
| Prepaid items                   | \$ 9,644                | \$ 34,094              | \$ 210                         | \$ 15,627                        | \$ 59,575                     |
| Inventories                     | -                       | 42,893                 | -                              | 72,631                           | 115,524                       |
| Advances to Other Funds         | 832,349                 | -                      | -                              | -                                | 832,349                       |
| Advances to Component Units     | 2,169,960               | -                      | -                              | -                                | 2,169,960                     |
| Long-term receivable            | -                       | -                      | -                              | 1,624,374                        | 1,624,374                     |
| <b>Total Nonspendable</b>       | <b>\$3,011,953</b>      | <b>\$ 76,987</b>       | <b>\$ 210</b>                  | <b>\$1,712,632</b>               | <b>\$4,801,782</b>            |
| <b>Restricted</b>               |                         |                        |                                |                                  |                               |
| Commission on Aging             | \$ -                    | \$ -                   | \$1,946,634                    | \$ -                             | \$1,946,634                   |
| Local Crime Victims' Rights     | -                       | -                      | -                              | 26,931                           | 26,931                        |
| Veterans Millage                | -                       | -                      | -                              | 331,501                          | 331,501                       |
| Register of Deeds Automation    | -                       | -                      | -                              | 275,795                          | 275,795                       |
| MIDC                            | -                       | -                      | -                              | 217,603                          | 217,603                       |
| County Law Library              | -                       | -                      | -                              | 35,710                           | 35,710                        |
| Federal Equitable Sharing       | -                       | -                      | -                              | 8,373                            | 8,373                         |
| Concealed Pistol Licensing      | -                       | -                      | -                              | 84,216                           | 84,216                        |
| Criminal Justice Training Act   | -                       | -                      | -                              | 19,720                           | 19,720                        |
| Housing Trust                   | -                       | -                      | -                              | 292,346                          | 292,346                       |
| CDBG Housing Grant              | -                       | -                      | -                              | 185,013                          | 185,013                       |
| EDC Revolving Loan              | -                       | -                      | -                              | 239,845                          | 239,845                       |
| TNT Forfeiture                  | -                       | -                      | -                              | 219,155                          | 219,155                       |
| TNT Grant                       | -                       | -                      | -                              | 7,863                            | 7,863                         |
| Animal Control                  | -                       | -                      | -                              | 45,151                           | 45,151                        |
| Senior Center                   | -                       | -                      | -                              | 652,077                          | 652,077                       |
| Building Authority – Pavilion   | -                       | -                      | -                              | 494,370                          | 494,370                       |
| <b>Total Restricted</b>         | <b>\$ -</b>             | <b>\$ -</b>            | <b>\$1,946,634</b>             | <b>\$3,135,669</b>               | <b>\$5,082,303</b>            |
| <b>Committed</b>                |                         |                        |                                |                                  |                               |
| Health Fund                     | \$ -                    | \$2,016,976            | \$ -                           | \$ -                             | \$ 2,016,976                  |
| 13 <sup>th</sup> District Court | -                       | -                      | -                              | 744                              | 744                           |
| 86 <sup>th</sup> District Court | -                       | -                      | -                              | 251                              | 251                           |
| County Special Projects         | -                       | -                      | -                              | 18,323                           | 18,323                        |
| Parks and Recreation            | -                       | -                      | -                              | 97,707                           | 97,707                        |
| Maple Bay Development           | -                       | -                      | -                              | 11,633                           | 11,633                        |
| Friend of the Court             | -                       | -                      | -                              | 1,379,177                        | 1,379,177                     |
| Gypsy Moth Suppression          | -                       | -                      | -                              | 626                              | 626                           |
| Corrections P.A. 511            | -                       | -                      | -                              | 334,938                          | 334,938                       |
| Corrections Officers Training   | -                       | -                      | -                              | 59,500                           | 59,500                        |
| Mitchell Creek Water Shed       | -                       | -                      | -                              | 8,155                            | 8,155                         |
| Next Michigan                   | -                       | -                      | -                              | 25,712                           | 25,712                        |
| Capital Improvements            | -                       | -                      | -                              | 446,080                          | 446,080                       |
| Capital Projects                | -                       | -                      | -                              | 1,125,922                        | 1,125,922                     |
| <b>Total Committed</b>          | <b>-</b>                | <b>\$2,016,976</b>     | <b>\$ -</b>                    | <b>\$3,508,768</b>               | <b>\$5,525,744</b>            |
| <b>Unassigned</b>               | <b>\$11,088,302</b>     | <b>\$ -</b>            | <b>\$ -</b>                    | <b>\$(490,000)</b>               | <b>\$10,598,302</b>           |

# GRAND TRAVERSE COUNTY

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2018

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Net position of governmental activities was restricted for the following purposes at year end:

|                               |                    |
|-------------------------------|--------------------|
| Commission on Aging           | \$1,946,844        |
| Local Crime Victims' Rights   | 26,931             |
| Central Dispatch/911          | 341                |
| Veterans Millage              | 331,826            |
| Register of Deeds Automation  | 275,795            |
| MIDC                          | 217,603            |
| County Law Library            | 35,710             |
| Federal Equitable Sharing     | 8,373              |
| Concealed Pistol Licensing    | 84,216             |
| Criminal Justice Training Act | 19,720             |
| Housing Trust                 | 292,346            |
| CDBG Housing Grant            | 1,809,387          |
| EDC Revolving Loan            | 239,845            |
| TNT Forfeiture                | 291,955            |
| TNT Grant                     | 7,863              |
| Animal Control                | 54,465             |
| Senior Center                 | 653,343            |
| Total                         | <u>\$6,296,563</u> |

### 17. CONDUIT DEBT

At year end, the County had outstanding conduit debt for which the County had no responsibility for repayment as follows:

- Loan to Montessori Children's House with a balance of \$2,419,059
- Loan to YMCA with a balance of \$3,427,612

### 18. CONTINGENCIES

In the normal course of its operations, the County has become a party in various legal actions, including property tax appeals. Management of the County is of the opinion that the outcome of such actions will not have a material effect on the financial position of the County. Amounts reserved for losses related to legal actions have not been included as a liability in the financial statements.

Under the terms of various Federal and State grants and regulatory requirements, periodic audits are required and certain costs may be questioned as not being appropriate expenditures under the terms of the grants and requirements. Such audits could lead to reimbursement to the grantor or regulatory agencies. However, management believes such disallowances, if any, will not be material to the financial position of the County.

### 19. SUBSEQUENT EVENT

Subsequent to December 31, 2018 the County

- Issued \$6,600,000 of refunding bonds to fund advanced repayment of \$6,450,000 of series 2011 wastewater bonds.
- Issued \$200,000 notes for the Cass Road Drain Drainage District.

# GRAND TRAVERSE COUNTY

## *NOTES TO THE FINANCIAL STATEMENTS*

### *FOR THE YEAR ENDED DECEMBER 31, 2018*

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#### **20. PRIOR PERIOD ADJUSTMENT**

Beginning net position of business type activities and the Pavilions enterprise fund was decreased by \$4,926,072 to record the Pavilions net OPEB liability at December 31, 2017 as required by the guidance provided for implementing GASB Statement No. 75.

Beginning net position of business type activities and the Pavilions enterprise fund was decreased by \$2,318,914 to properly record the Pavilions deferred outflows and inflows related to pensions at December 31, 2017.

## **REQUIRED SUPPLEMENTARY INFORMATION**

# GRAND TRAVERSE COUNTY

## GENERAL FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                             | <u>Budget Amounts</u> |                      | <u>Actual</u>        | <u>Variance</u>                      |
|---------------------------------------------|-----------------------|----------------------|----------------------|--------------------------------------|
|                                             | <u>Original</u>       | <u>Final</u>         | <u>Amount</u>        | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                             |                       |                      |                      |                                      |
| Property taxes                              | \$ 24,441,987         | \$ 24,563,883        | \$ 24,757,148        | \$ 193,265                           |
| Intergovernmental revenues                  |                       |                      |                      |                                      |
| Federal                                     | 4,400                 | 205,668              | 168,135              | (37,533)                             |
| State                                       | 3,633,054             | 3,608,939            | 3,690,693            | 81,754                               |
| Local                                       | 1,602,484             | 1,621,922            | 1,582,679            | (39,243)                             |
| Licenses and permits                        | 7,000                 | 50,587               | 51,632               | 1,045                                |
| Charges for services                        | 4,555,189             | 4,483,689            | 4,363,818            | (119,871)                            |
| Fines and forfeitures                       | 110,100               | 110,100              | 100,147              | (9,953)                              |
| Reimbursements                              | 2,207,281             | 2,227,344            | 2,488,229            | 260,885                              |
| Rental                                      | 570,407               | 570,407              | 569,412              | (995)                                |
| Interest                                    | 133,595               | 133,595              | 332,489              | 198,894                              |
| Miscellaneous                               | -                     | -                    | 1,231                | 1,231                                |
| <b>Total revenues</b>                       | <u>37,265,497</u>     | <u>37,576,134</u>    | <u>38,105,613</u>    | <u>529,479</u>                       |
| <b>Expenditures</b>                         |                       |                      |                      |                                      |
| Current                                     |                       |                      |                      |                                      |
| Legislative                                 | 253,875               | 274,875              | 259,137              | 15,738                               |
| Judicial                                    | 2,478,557             | 2,517,029            | 2,363,200            | 153,829                              |
| General government                          | 9,578,310             | 9,422,559            | 8,790,413            | 632,146                              |
| Public safety                               | 14,055,297            | 13,900,333           | 13,577,665           | 322,668                              |
| Public works                                | 48,590                | 136,309              | 129,379              | 6,930                                |
| Health and welfare                          | 432,874               | 469,442              | 449,466              | 19,976                               |
| Capital outlay                              | 12,400                | 153,564              | 145,640              | 7,924                                |
| <b>Total expenditures</b>                   | <u>26,859,903</u>     | <u>26,874,111</u>    | <u>25,714,900</u>    | <u>1,159,211</u>                     |
| <b>Revenues over (under) expenditures</b>   | <u>10,405,594</u>     | <u>10,702,023</u>    | <u>12,390,713</u>    | <u>1,688,690</u>                     |
| Other financing sources (uses)              |                       |                      |                      |                                      |
| Sales of capital assets                     | 9,000                 | 14,000               | 26,223               | 12,223                               |
| Transfers in                                | 707,176               | 707,176              | 707,175              | (1)                                  |
| Transfers out                               | (11,084,962)          | (11,386,391)         | (10,950,444)         | 435,947                              |
| <b>Total other financing sources (uses)</b> | <u>(10,368,786)</u>   | <u>(10,665,215)</u>  | <u>(10,217,046)</u>  | <u>448,169</u>                       |
| <b>Net changes in fund balance</b>          | <u>36,808</u>         | <u>36,808</u>        | <u>2,173,667</u>     | <u>2,136,859</u>                     |
| <b>Fund balance, beginning of year</b>      | <u>11,926,588</u>     | <u>11,926,588</u>    | <u>11,926,588</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>            | <u>\$ 11,963,396</u>  | <u>\$ 11,963,396</u> | <u>\$ 14,100,255</u> | <u>\$ 2,136,859</u>                  |

# GRAND TRAVERSE COUNTY

## HEALTH DEPARTMENT FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                           | <u>Budget Amounts</u> |                     | <u>Actual</u>       | <u>Variance</u>                      |
|-------------------------------------------|-----------------------|---------------------|---------------------|--------------------------------------|
|                                           | <u>Original</u>       | <u>Final</u>        | <u>Amount</u>       | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                           |                       |                     |                     |                                      |
| Intergovernmental revenues                |                       |                     |                     |                                      |
| Federal                                   | \$ 1,286,602          | \$ 1,431,169        | \$ 1,387,646        | \$ (43,523)                          |
| State                                     | 1,842,579             | 1,991,579           | 2,290,971           | 299,392                              |
| Local                                     | 296,510               | 305,845             | 269,854             | (35,991)                             |
| Licenses and permits                      | 428,000               | 458,750             | 404,782             | (53,968)                             |
| Charges for services                      | 391,863               | 378,791             | 367,418             | (11,373)                             |
| Reimbursements                            | 708,722               | 739,622             | 718,136             | (21,486)                             |
| Interest                                  | 1,300                 | 1,300               | 3,328               | 2,028                                |
| Miscellaneous                             | 100                   | 100                 | 2,432               | 2,332                                |
| <b>Total revenues</b>                     | <u>4,955,676</u>      | <u>5,307,156</u>    | <u>5,444,567</u>    | <u>137,411</u>                       |
| <b>Expenditures</b>                       |                       |                     |                     |                                      |
| Current                                   |                       |                     |                     |                                      |
| Health and welfare                        | 6,594,831             | 6,902,845           | 6,565,653           | 337,192                              |
| Capital outlay                            | 23,350                | 51,816              | 51,806              | 10                                   |
| <b>Total expenditures</b>                 | <u>6,618,181</u>      | <u>6,954,661</u>    | <u>6,617,459</u>    | <u>337,202</u>                       |
| <b>Revenues over (under) expenditures</b> | <u>(1,662,505)</u>    | <u>(1,647,505)</u>  | <u>(1,172,892)</u>  | <u>474,613</u>                       |
| Other financing sources (uses)            |                       |                     |                     |                                      |
| Transfers in                              | 1,329,000             | 1,314,000           | 1,314,000           | -                                    |
| Net changes in fund balance               | (333,505)             | (333,505)           | 141,108             | 474,613                              |
| <b>Fund balance, beginning of year</b>    | <u>1,952,855</u>      | <u>1,952,855</u>    | <u>1,952,855</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>          | <u>\$ 1,619,350</u>   | <u>\$ 1,619,350</u> | <u>\$ 2,093,963</u> | <u>\$ 474,613</u>                    |

# GRAND TRAVERSE COUNTY

## COMMISSION ON AGING FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | Budget Amounts      |                     | Actual              | Variance               |
|----------------------------------------|---------------------|---------------------|---------------------|------------------------|
|                                        | Original            | Final               | Amount              | Positive<br>(Negative) |
| <b>Revenues</b>                        |                     |                     |                     |                        |
| Property taxes                         | \$ 2,421,356        | \$ 2,421,356        | \$ 2,374,643        | \$ (46,713)            |
| Intergovernmental revenues             |                     |                     |                     |                        |
| Local                                  | 22,750              | 14,250              | 14,344              | 94                     |
| Charges for services                   | 230,450             | 230,450             | 282,758             | 52,308                 |
| Reimbursements                         | -                   | -                   | 49,476              | 49,476                 |
| Interest                               | 8,000               | 8,000               | 43,502              | 35,502                 |
| Miscellaneous                          | 12,700              | 12,700              | 48,970              | 36,270                 |
| <b>Total revenues</b>                  | <u>2,695,256</u>    | <u>2,686,756</u>    | <u>2,813,693</u>    | <u>126,937</u>         |
| <b>Expenditures</b>                    |                     |                     |                     |                        |
| Current                                |                     |                     |                     |                        |
| Health and welfare                     | 2,746,190           | 3,019,642           | 2,401,119           | 618,523                |
| Capital outlay                         | 50,000              | 50,000              | 41,543              | 8,457                  |
| <b>Total expenditures</b>              | <u>2,796,190</u>    | <u>3,069,642</u>    | <u>2,442,662</u>    | <u>626,980</u>         |
| Net changes in fund balance            | (100,934)           | (382,886)           | 371,031             | 753,917                |
| <b>Fund balance, beginning of year</b> | <u>1,575,813</u>    | <u>1,575,813</u>    | <u>1,575,813</u>    | <u>-</u>               |
| <b>Fund balance, end of year</b>       | <u>\$ 1,474,879</u> | <u>\$ 1,192,927</u> | <u>\$ 1,946,844</u> | <u>\$ 753,917</u>      |

### Note to required supplementary information

#### Budgets and Budgetary Accounting

The County adopts an annual budget for the general and each special revenue fund following the modified accrual basis of accounting. Unexpended appropriations lapse at year-end.

# GRAND TRAVERSE COUNTY

## REQUIRED SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED DECEMBER 31, 2018

### GRAND TRAVERSE COUNTY DEFINED BENEFIT PENSION PLAN SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS

|                                                                        | <u>2015</u>          | <u>2016</u>          | <u>2017</u>          | <u>2018</u>          |
|------------------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>Total pension liability</b>                                         |                      |                      |                      |                      |
| Service costs                                                          | \$ 548,234           | \$ 505,704           | \$ 442,309           | \$ 375,255           |
| Interest                                                               | 6,923,107            | 7,004,145            | 7,311,954            | 7,389,442            |
| Benefit changes                                                        | -                    | -                    | (798,573)            | (440,519)            |
| Difference between expected and actual experience                      | -                    | 947,500              | 1,099,991            | (1,143,899)          |
| Assumption changes                                                     | -                    | 4,941,688            | -                    | (53,751)             |
| Benefit payments                                                       | (6,270,104)          | (6,651,752)          | (7,191,264)          | (7,201,095)          |
| Other changes                                                          | (6,868)              | 54,865               | 142,625              | 305,735              |
| <b>Net change in total pension liability</b>                           | 1,194,369            | 6,802,150            | 1,007,042            | (768,833)            |
| <b>Total pension liability, beginning of year</b>                      | <u>86,777,380</u>    | <u>87,971,749</u>    | <u>94,773,899</u>    | <u>95,780,941</u>    |
| <b>Total pension liability, end of year (a)</b>                        | <u>\$ 87,971,749</u> | <u>\$ 94,773,899</u> | <u>\$ 95,780,941</u> | <u>\$ 95,012,108</u> |
| <b>Plan fiduciary net position</b>                                     |                      |                      |                      |                      |
| Contributions - employer                                               | \$ 4,479,187         | \$ 4,782,033         | \$ 11,014,005        | \$ 5,899,926         |
| Contributions - member                                                 | 6,978                | 5,907                | 44,784               | 64,962               |
| Net investment income                                                  | (589,551)            | 4,232,341            | 5,485,938            | (1,950,963)          |
| Benefit payments                                                       | (6,270,104)          | (6,651,752)          | (7,191,294)          | (7,201,095)          |
| Administrative expense                                                 | (87,177)             | (83,603)             | (85,820)             | (100,706)            |
| Refunds of contributions                                               | -                    | -                    | -                    | -                    |
| Transfer                                                               | -                    | -                    | -                    | -                    |
| Other                                                                  | -                    | -                    | -                    | -                    |
| <b>Net change in plan fiduciary net position</b>                       | (2,460,667)          | 2,284,926            | 9,267,613            | (3,287,876)          |
| <b>Plan fiduciary net position, beginning of year</b>                  | <u>40,610,785</u>    | <u>38,150,118</u>    | <u>40,435,044</u>    | <u>49,702,657</u>    |
| <b>Plan fiduciary net position, end of year (b)</b>                    | <u>\$ 38,150,118</u> | <u>\$ 40,435,044</u> | <u>\$ 49,702,657</u> | <u>\$ 46,414,781</u> |
| <b>Net pension liability (a-b)</b>                                     | <u>\$ 49,821,631</u> | <u>\$ 54,338,855</u> | <u>\$ 46,078,284</u> | <u>\$ 48,597,327</u> |
| Plan fiduciary net position as a percentage of total pension liability | 43.37%               | 42.66%               | 51.89%               | 48.85%               |
| Covered payroll                                                        | <u>\$ 4,557,937</u>  | <u>\$ 4,213,993</u>  | <u>\$ 3,516,849</u>  | <u>\$ 3,193,341</u>  |
| Net pension liability as a percentage of covered employee payroll      | 1093.07%             | 1289.49%             | 1310.22%             | 1521.83%             |

This schedule will be accumulated prospectively until 10 years data is provided.

# GRAND TRAVERSE COUNTY

## REQUIRED SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED DECEMBER 31, 2018

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### GRAND TRAVERSE COUNTY DEFINED BENEFIT PENSION PLAN SCHEDULE OF EMPLOYER CONTRIBUTIONS

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| <u>Year Ended<br/>December 31</u> | <u>Actuarially<br/>Determined<br/>Contribution</u> | <u>Actual<br/>Contribution</u> | <u>Contribution<br/>Excess<br/>(Deficiency)</u> | <u>Covered<br/>Payroll</u> | <u>Percent of<br/>Covered Payroll<br/>Contributed</u> |
|-----------------------------------|----------------------------------------------------|--------------------------------|-------------------------------------------------|----------------------------|-------------------------------------------------------|
| 2015                              | \$ 4,479,187                                       | \$ 4,479,187                   | \$ -                                            | \$ 4,557,937               | 98.27%                                                |
| 2016                              | 4,782,033                                          | 4,782,033                      | -                                               | 4,213,993                  | 113.48%                                               |
| 2017                              | 5,174,005                                          | 11,014,005                     | 5,840,000                                       | 3,516,849                  | 313.18%                                               |
| 2018                              | 5,720,352                                          | 5,899,926                      | 179,574                                         | 3,193,341                  | 184.76%                                               |

The actuarially determined contribution was based on the amortization of prior service costs. Actual contributions were made to meet funding requirements of the Plan.

#### Notes to schedule of contributions

|                               |                                                                                                       |
|-------------------------------|-------------------------------------------------------------------------------------------------------|
| Actuarial cost method         | Entry-age normal                                                                                      |
| Amortization method           | Level percentage of pay, open                                                                         |
| Remaining amortization period | 21-24 years                                                                                           |
| Asset valuation method        | 5-year smoothed                                                                                       |
| Inflation                     | 2.50%                                                                                                 |
| Salary increases              | 3.75% in the long-term                                                                                |
| Investment rate of return     | 7.75%, net of investment expense, including inflation                                                 |
| Retirement age                | Experience-based tables of rates that are specific to the type of eligibility condition               |
| Mortality                     | Rates used were based on the RP-2014 Group Annuity Mortality Table of a 50% male and 50% female blend |
| Other information             | Actuarial assumptions were updated in accordance with an experience study for the period of 2015      |

This schedule will be accumulated prospectively until 10 years data is provided.

# GRAND TRAVERSE COUNTY

## REQUIRED SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED DECEMBER 31, 2018

### GRAND TRAVERSE PAVILIONS DEFINED BENEFIT PENSION PLAN SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS

|                                                                        | <u>2015</u>          | <u>2016</u>          | <u>2017</u>          | <u>2018</u>          |
|------------------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>Total pension liability</b>                                         |                      |                      |                      |                      |
| Service costs                                                          | \$ 1,277,800         | \$ 1,365,747         | \$ 1,348,278         | \$ 1,317,595         |
| Interest                                                               | 2,486,886            | 2,606,420            | 2,951,871            | 3,100,887            |
| Benefit changes                                                        | -                    | -                    | -                    | -                    |
| Difference between expected and actual experience                      | -                    | 132,036              | (669,008)            | (840,111)            |
| Assumption changes                                                     | -                    | 1,712,954            | -                    | -                    |
| Benefit payments                                                       | (1,334,411)          | (1,381,081)          | (1,628,394)          | (1,740,398)          |
| Other changes                                                          | (14,734)             | 14,453               | (68,705)             | (59,476)             |
| <b>Net change in total pension liability</b>                           | 2,415,541            | 4,450,529            | 1,934,042            | 1,778,497            |
| <b>Total pension liability, beginning of year</b>                      | <u>30,172,373</u>    | <u>32,587,914</u>    | <u>37,038,443</u>    | <u>38,972,485</u>    |
| <b>Total pension liability, end of year (a)</b>                        | <u>\$ 32,587,914</u> | <u>\$ 37,038,443</u> | <u>\$ 38,972,485</u> | <u>\$ 40,750,982</u> |
| <b>Plan fiduciary net position</b>                                     |                      |                      |                      |                      |
| Contributions - employer                                               | \$ 1,030,460         | \$ 1,124,502         | \$ 1,442,859         | \$ 1,393,517         |
| Contributions - member                                                 | 727,311              | 838,781              | 691,765              | 742,149              |
| Net investment income                                                  | (368,610)            | 2,751,075            | 3,629,624            | (1,249,335)          |
| Benefit payments                                                       | (1,334,411)          | (1,381,081)          | (1,628,394)          | (1,740,398)          |
| Administrative expense                                                 | (52,824)             | (54,225)             | (57,323)             | (60,918)             |
| Refunds of contributions                                               | -                    | -                    | -                    | -                    |
| Transfer                                                               | -                    | -                    | -                    | -                    |
| Other                                                                  | -                    | -                    | -                    | -                    |
| <b>Net change in plan fiduciary net position</b>                       | 1,926                | 3,279,052            | 4,078,531            | (914,985)            |
| <b>Plan fiduciary net position, beginning of year</b>                  | <u>23,748,355</u>    | <u>23,750,281</u>    | <u>27,029,333</u>    | <u>31,107,864</u>    |
| <b>Plan fiduciary net position, end of year (b)</b>                    | <u>\$ 23,750,281</u> | <u>\$ 27,029,333</u> | <u>\$ 31,107,864</u> | <u>\$ 30,192,879</u> |
| <b>Net pension liability (a-b)</b>                                     | <u>\$ 8,837,633</u>  | <u>\$ 10,009,110</u> | <u>\$ 7,864,621</u>  | <u>\$ 10,558,103</u> |
| Plan fiduciary net position as a percentage of total pension liability | 72.88%               | 72.98%               | 79.82%               | 74.09%               |
| <b>Covered payroll</b>                                                 | <u>\$ 13,864,604</u> | <u>\$ 15,117,289</u> | <u>\$ 14,936,116</u> | <u>\$ 14,775,579</u> |
| Net pension liability as a percentage of covered employee payroll      | 63.74%               | 66.21%               | 52.66%               | 71.46%               |

This schedule will be accumulated prospectively until 10 years data is provided.

# GRAND TRAVERSE COUNTY

## REQUIRED SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED DECEMBER 31, 2018

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### GRAND TRAVERSE PAVILIONS DEFINED BENEFIT PENSION PLAN SCHEDULE OF EMPLOYER CONTRIBUTIONS

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| <u>Year Ended<br/>December 31</u> | <u>Actuarially<br/>Determined<br/>Contribution</u> | <u>Actual<br/>Contribution</u> | <u>Contribution<br/>Excess<br/>(Deficiency)</u> | <u>Covered<br/>Payroll</u> | <u>Percent of<br/>Covered Payroll<br/>Contributed</u> |
|-----------------------------------|----------------------------------------------------|--------------------------------|-------------------------------------------------|----------------------------|-------------------------------------------------------|
| 2015                              | \$ 1,030,460                                       | \$ 1,030,460                   | \$ -                                            | \$ 13,864,604              | 7.43%                                                 |
| 2016                              | 1,124,502                                          | 1,124,502                      | -                                               | 15,117,289                 | 7.44%                                                 |
| 2017                              | 1,442,859                                          | 1,442,859                      | -                                               | 14,936,116                 | 9.66%                                                 |
| 2018                              | 1,393,517                                          | 1,393,517                      | -                                               | 14,775,579                 | 9.43%                                                 |

The actuarially determined contribution was based on the amortization of prior service costs. Actual contributions were made to meet funding requirements of the Plan.

#### Notes to schedule of contributions

|                               |                                                                                                       |
|-------------------------------|-------------------------------------------------------------------------------------------------------|
| Actuarial cost method         | Entry-age normal                                                                                      |
| Amortization method           | Level percentage of pay, open                                                                         |
| Remaining amortization period | 21-24 years                                                                                           |
| Asset valuation method        | 5-year smoothed                                                                                       |
| Inflation                     | 2.50%                                                                                                 |
| Salary increases              | 3.75% in the long-term                                                                                |
| Investment rate of return     | 7.75%, net of investment expense, including inflation                                                 |
| Retirement age                | Experience-based tables of rates that are specific to the type of eligibility condition               |
| Mortality                     | Rates used were based on the RP-2014 Group Annuity Mortality Table of a 50% male and 50% female blend |
| Other information             | Actuarial assumptions were updated in accordance with an experience study for the period of 2015      |

This schedule will be accumulated prospectively until 10 years data is provided.

# GRAND TRAVERSE COUNTY

## REQUIRED SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED DECEMBER 31, 2018

### GRAND TRAVERSE COUNTY ROAD COMMISSION DEFINED BENEFIT PENSION PLAN SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS

|                                                                        | <u>2015</u>         | <u>2016</u>         | <u>2017</u>         | <u>2018</u>         |
|------------------------------------------------------------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Total pension liability</b>                                         |                     |                     |                     |                     |
| Service costs                                                          | \$ 18,465           | \$ 8,471            | \$ 8,085            | \$ 8,166            |
| Interest                                                               | 728,316             | 693,212             | 717,457             | 684,961             |
| Benefit changes                                                        | -                   | -                   | -                   | -                   |
| Difference between expected and actual experience                      | -                   | 91,234              | (207,073)           | 11,278              |
| Assumption changes                                                     | -                   | 430,437             | -                   | -                   |
| Benefit payments                                                       | (951,391)           | (960,311)           | (914,379)           | (914,065)           |
| Other changes                                                          | 51,136              | 17,244              | (10,481)            | 8,190               |
| <b>Net change in total pension liability</b>                           | (153,474)           | 280,287             | (406,391)           | (201,470)           |
| <b>Total pension liability, beginning of year</b>                      | <u>9,294,541</u>    | <u>9,141,067</u>    | <u>9,421,354</u>    | <u>9,014,963</u>    |
| <b>Total pension liability, end of year (a)</b>                        | <u>\$ 9,141,067</u> | <u>\$ 9,421,354</u> | <u>\$ 9,014,963</u> | <u>\$ 8,813,493</u> |
| <b>Plan fiduciary net position</b>                                     |                     |                     |                     |                     |
| Contributions - employer                                               | \$ 618,432          | \$ 1,454,636        | \$ 1,447,188        | \$ 1,208,374        |
| Contributions - member                                                 | -                   | -                   | -                   | -                   |
| Net investment income                                                  | (84,678)            | 655,362             | 862,966             | (285,143)           |
| Benefit payments                                                       | (951,391)           | (960,311)           | (914,379)           | (914,065)           |
| Administrative expense                                                 | (12,553)            | (12,834)            | (13,667)            | (14,787)            |
| Refunds of contributions                                               | -                   | -                   | -                   | -                   |
| Transfer                                                               | -                   | -                   | -                   | -                   |
| Other                                                                  | -                   | -                   | -                   | -                   |
| <b>Net change in plan fiduciary net position</b>                       | (430,190)           | 1,136,853           | 1,382,108           | (5,621)             |
| <b>Plan fiduciary net position, beginning of year</b>                  | <u>5,883,730</u>    | <u>5,453,540</u>    | <u>6,590,393</u>    | <u>7,972,501</u>    |
| <b>Plan fiduciary net position, end of year (b)</b>                    | <u>\$ 5,453,540</u> | <u>\$ 6,590,393</u> | <u>\$ 7,972,501</u> | <u>\$ 7,966,880</u> |
| <b>Net pension liability (a-b)</b>                                     | <u>\$ 3,687,527</u> | <u>\$ 2,830,961</u> | <u>\$ 1,042,462</u> | <u>\$ 846,613</u>   |
| Plan fiduciary net position as a percentage of total pension liability | 60%                 | 70%                 | 88%                 | 90%                 |
| Covered payroll                                                        | <u>\$ 226,661</u>   | <u>\$ 93,103</u>    | <u>\$ 88,257</u>    | <u>\$ 89,172</u>    |
| Net pension liability as a percentage of covered employee payroll      | 1627%               | 3041%               | 1181%               | 949%                |

This schedule will be accumulated prospectively until 10 years data is provided.

# GRAND TRAVERSE COUNTY

## REQUIRED SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED DECEMBER 31, 2018

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### GRAND TRAVERSE COUNTY ROAD COMMISSION DEFINED BENEFIT PENSION PLAN SCHEDULE OF EMPLOYER CONTRIBUTIONS

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| <u>Year Ended<br/>December 31</u> | <u>Actuarially<br/>Determined<br/>Contribution</u> | <u>Actual<br/>Contribution</u> | <u>Contribution<br/>Excess<br/>(Deficiency)</u> | <u>Covered<br/>Payroll</u> | <u>Percent of<br/>Covered Payroll<br/>Contributed</u> |
|-----------------------------------|----------------------------------------------------|--------------------------------|-------------------------------------------------|----------------------------|-------------------------------------------------------|
| 2015                              | \$ 618,432                                         | \$ 618,432                     | \$ -                                            | \$ 226,661                 | 273%                                                  |
| 2016                              | 654,636                                            | 1,454,636                      | 800,000                                         | 93,103                     | 1562%                                                 |
| 2017                              | 715,668                                            | 1,447,188                      | 731,520                                         | 88,257                     | 1640%                                                 |
| 2018                              | 731,520                                            | 1,208,374                      | 476,854                                         | 89,172                     | 1355%                                                 |

The actuarially determined contribution was based on the amortization of prior service costs. Actual contributions were made to meet funding requirements of the Plan.

#### Notes to schedule of contributions

|                               |                                                                                                       |
|-------------------------------|-------------------------------------------------------------------------------------------------------|
| Actuarial cost method         | Entry-age normal                                                                                      |
| Amortization method           | Level percentage of pay, open                                                                         |
| Remaining amortization period | 25 years                                                                                              |
| Asset valuation method        | 5-year smoothed                                                                                       |
| Inflation                     | 2.50%                                                                                                 |
| Salary increases              | 3.75% in the long-term                                                                                |
| Investment rate of return     | 7.75%, net of investment expense, including inflation                                                 |
| Retirement age                | Experience-based tables of rates that are specific to the type of eligibility condition               |
| Mortality                     | Rates used were based on the RP-2014 Group Annuity Mortality Table of a 50% male and 50% female blend |
| Other information             | Actuarial assumptions were updated in accordance with an experience study for the period of 2015      |

This schedule will be accumulated prospectively until 10 years data is provided.

# GRAND TRAVERSE COUNTY

## REQUIRED SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED DECEMBER 31, 2018

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### GRAND TRAVERSE COUNTY RETIREE OPEB PLAN SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS

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|                                                                     | <b><u>2018</u></b>          |
|---------------------------------------------------------------------|-----------------------------|
| <b>Total OPEB liability</b>                                         |                             |
| Service costs                                                       | \$ 77,422                   |
| Interest                                                            | 166,460                     |
| Benefit changes                                                     | -                           |
| Difference between expected and actual experience                   | (68,693)                    |
| Assumption changes                                                  | (330,052)                   |
| Benefit payments                                                    | (75,062)                    |
| Other changes                                                       | <u>-</u>                    |
| <b>Net change in total OPEB liability</b>                           | (229,925)                   |
| <b>Total OPEB liability, beginning of year</b>                      | <u>2,771,988</u>            |
| <b>Total OPEB liability, end of year (a)</b>                        | <u><u>\$ 2,542,063</u></u>  |
| <b>Plan fiduciary net position</b>                                  |                             |
| Contributions to OPEB trust                                         | \$ 300,000                  |
| Contributions/benefit payments made from general operating funds    | 75,062                      |
| Net investment income                                               | (17,508)                    |
| Benefit payments                                                    | (75,062)                    |
| Administrative expense                                              | (737)                       |
| Refunds of contributions                                            | -                           |
| Transfer                                                            | -                           |
| Other                                                               | <u>-</u>                    |
| <b>Net change in plan fiduciary net position</b>                    | 281,755                     |
| <b>Plan fiduciary net position, beginning of year</b>               | <u>256,132</u>              |
| <b>Plan fiduciary net position, end of year (b)</b>                 | <u><u>\$ 537,887</u></u>    |
| <b>Net OPEB liability (a-b)</b>                                     | <u><u>\$ 2,004,176</u></u>  |
| Plan fiduciary net position as a percentage of total OPEB liability | 21.16%                      |
| Covered payroll                                                     | <u><u>\$ 10,617,896</u></u> |
| Net OPEB liability as a percentage of covered employee payroll      | 18.88%                      |

This schedule will be accumulated prospectively until 10 years data is provided.

# GRAND TRAVERSE COUNTY

## REQUIRED SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED DECEMBER 31, 2018

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### GRAND TRAVERSE COUNTY RETIREE OPEB PLAN SCHEDULE OF EMPLOYER CONTRIBUTIONS

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| <u>Year Ended<br/>December 31</u> | <u>Actuarially<br/>Determined<br/>Contribution</u> | <u>Actual<br/>Contribution</u> | <u>Contribution<br/>Excess<br/>(Deficiency)</u> | <u>Covered<br/>Payroll</u> | <u>Percent of<br/>Covered Payroll<br/>Contributed</u> |
|-----------------------------------|----------------------------------------------------|--------------------------------|-------------------------------------------------|----------------------------|-------------------------------------------------------|
| 2018                              | \$ 323,748                                         | \$ 375,062                     | 51,314                                          | \$ 10,617,896              | 3.53%                                                 |

#### Notes to schedule of contributions

|                               |                                                                                                        |
|-------------------------------|--------------------------------------------------------------------------------------------------------|
| Actuarial cost method         | Entry-age normal                                                                                       |
| Amortization method           | Level percentage, closed                                                                               |
| Remaining amortization period | 14 years (average future service)                                                                      |
| Asset valuation method        | Market Value                                                                                           |
| Inflation                     | 2.50%                                                                                                  |
| Salary increases              | 2.00%                                                                                                  |
| Investment rate of return     | 7.75%                                                                                                  |
| Retirement age                | Experience-based tables of rates                                                                       |
| Mortality                     | SOA RPH-2014 at 2006 projected with MP-2017<br>Annuitant, Non-Annuitant (sex distinct) Mortality Table |

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### SCHEDULE OF INVESTMENT RETURNS

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| <u>Year Ended<br/>December 31</u> | <u>Annual<br/>Return</u> |
|-----------------------------------|--------------------------|
| 2018                              | -0.43%                   |

This schedule will be added to prospectively until 10 years data is provided

# GRAND TRAVERSE COUNTY

## REQUIRED SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED DECEMBER 31, 2018

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### GRAND TRAVERSE COUNTY PAVILLIONS RETIREE OPEB PLAN SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS

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|                                                                     | <b><u>2018</u></b>         |
|---------------------------------------------------------------------|----------------------------|
| <b>Total OPEB liability</b>                                         |                            |
| Service costs                                                       | \$ 231,153                 |
| Interest                                                            | 213,488                    |
| Benefit changes                                                     | (4,383,381)                |
| Difference between expected and actual experience                   | -                          |
| Assumption changes                                                  | (1,451,552)                |
| Benefit payments                                                    | (82,575)                   |
| Other changes                                                       | <u>-</u>                   |
| <b>Net change in total OPEB liability</b>                           | (5,472,867)                |
| <b>Total OPEB liability, beginning of year</b>                      | <u>6,967,651</u>           |
| <b>Total OPEB liability, end of year (a)</b>                        | <u><u>\$ 1,494,784</u></u> |
| <b>Plan fiduciary net position</b>                                  |                            |
| Contributions to OPEB trust                                         | \$ 582,575                 |
| Contributions/benefit payments made from general operating funds    | -                          |
| Net investment income                                               | -                          |
| Benefit payments                                                    | (82,575)                   |
| Administrative expense                                              | -                          |
| Refunds of contributions                                            | -                          |
| Transfer                                                            | -                          |
| Other                                                               | <u>-</u>                   |
| <b>Net change in plan fiduciary net position</b>                    | 500,000                    |
| <b>Plan fiduciary net position, beginning of year</b>               | <u>-</u>                   |
| <b>Plan fiduciary net position, end of year (b)</b>                 | <u><u>\$ 500,000</u></u>   |
| <b>Net OPEB liability (a-b)</b>                                     | <u><u>\$ 994,784</u></u>   |
| Plan fiduciary net position as a percentage of total OPEB liability | 33.45%                     |
| Covered payroll                                                     | <u><u>N/A</u></u>          |
| Net OPEB liability as a percentage of covered employee payroll      | N/A                        |

This schedule will be accumulated prospectively until 10 years data is provided.

# GRAND TRAVERSE COUNTY

## REQUIRED SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED DECEMBER 31, 2018

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### GRAND TRAVERSE COUNTY RETIREE OPEB PLAN SCHEDULE OF EMPLOYER CONTRIBUTIONS

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| <u>Year Ended<br/>December 31</u> | <u>Actuarially<br/>Determined<br/>Contribution</u> | <u>Actual<br/>Contribution</u> | <u>Contribution<br/>Excess<br/>(Deficiency)</u> | <u>Covered<br/>Payroll</u> | <u>Percent of<br/>Covered Payroll<br/>Contributed</u> |
|-----------------------------------|----------------------------------------------------|--------------------------------|-------------------------------------------------|----------------------------|-------------------------------------------------------|
| 2018                              | \$ 693,994                                         | \$ 582,575                     | (111,419)                                       | N/A                        | N/A                                                   |

#### Notes to schedule of contributions

|                               |                                                                                                        |
|-------------------------------|--------------------------------------------------------------------------------------------------------|
| Actuarial cost method         | Entry-age normal                                                                                       |
| Amortization method           | Level percentage, closed                                                                               |
| Remaining amortization period | 10 years (average future service)                                                                      |
| Asset valuation method        | Market Value                                                                                           |
| Inflation                     | 2.50%                                                                                                  |
| Salary increases              | 2.00%                                                                                                  |
| Investment rate of return     | 7.75%                                                                                                  |
| Retirement age                | Experience-based tables of rates                                                                       |
| Mortality                     | SOA RPH-2014 at 2006 projected with MP-2017<br>Annuitant, Non-Annuitant (sex distinct) Mortality Table |

Money weighted rate of return is immaterial as the plan was not funded until the end of 2018.

This schedule will be added to prospectively until 10 years data is provided

# GRAND TRAVERSE COUNTY

## REQUIRED SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED DECEMBER 31, 2018

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### GRAND TRAVERSE COUNTY ROAD COMMISSION RETIREE OPEB PLAN SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS

---

|                                                                     | <b><u>2018</u></b>         |
|---------------------------------------------------------------------|----------------------------|
| <b>Total OPEB liability</b>                                         |                            |
| Service costs                                                       | \$ -                       |
| Interest                                                            | 34,664                     |
| Benefit changes                                                     | -                          |
| Difference between expected and actual experience                   | 28,002                     |
| Assumption changes                                                  | -                          |
| Benefit payments                                                    | (143,172)                  |
| Other changes                                                       | <u>-</u>                   |
| <b>Net change in total OPEB liability</b>                           | (80,506)                   |
| <b>Total OPEB liability, beginning of year</b>                      | <u>1,155,464</u>           |
| <b>Total OPEB liability, end of year (a)</b>                        | <b><u>\$ 1,074,958</u></b> |
| <b>Plan fiduciary net position</b>                                  |                            |
| Contributions to OPEB trust                                         | \$ -                       |
| Contributions/benefit payments made from general operating funds    | -                          |
| Net investment income                                               | 1,106                      |
| Benefit payments                                                    | (106,304)                  |
| Administrative expense                                              | -                          |
| Refunds of contributions                                            | -                          |
| Transfer                                                            | -                          |
| Other                                                               | <u>-</u>                   |
| <b>Net change in plan fiduciary net position</b>                    | (105,198)                  |
| <b>Plan fiduciary net position, beginning of year</b>               | <u>107,826</u>             |
| <b>Plan fiduciary net position, end of year (b)</b>                 | <b><u>\$ 2,628</u></b>     |
| <b>Net OPEB liability (a-b)</b>                                     | <b><u>\$ 1,072,330</u></b> |
| Plan fiduciary net position as a percentage of total OPEB liability | 0.24%                      |
| Covered payroll                                                     | <u>\$ -</u>                |
| Net OPEB liability as a percentage of covered employee payroll      | N/A                        |

This schedule will be accumulated prospectively until 10 years data is provided.

# GRAND TRAVERSE COUNTY

## REQUIRED SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED DECEMBER 31, 2018

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### GRAND TRAVERSE COUNTY ROAD COMMISSION RETIREE OPEB PLAN SCHEDULE OF EMPLOYER CONTRIBUTIONS

---

| <u>Year Ended<br/>December 31</u> | <u>Actuarially<br/>Determined<br/>Contribution</u> | <u>Actual<br/>Contribution</u> | <u>Contribution<br/>Excess<br/>(Deficiency)</u> | <u>Covered<br/>Payroll</u> | <u>Percent of<br/>Covered Payroll<br/>Contributed</u> |
|-----------------------------------|----------------------------------------------------|--------------------------------|-------------------------------------------------|----------------------------|-------------------------------------------------------|
| 2018                              | \$ 36,005                                          | \$ 36,868                      | 863                                             | \$ -                       | N/A                                                   |

#### Notes to schedule of contributions

|                               |                                                                                             |
|-------------------------------|---------------------------------------------------------------------------------------------|
| Actuarial cost method         | Entry-age normal                                                                            |
| Amortization method           | Level percentage of payroll, open                                                           |
| Remaining amortization period | 30 years                                                                                    |
| Asset valuation method        | Market Value                                                                                |
| Healthcare cost trend rate    | N/A - fixed stipend                                                                         |
| Salary increases              | N/A - no active participants                                                                |
| Investment rate of return     | 3.00%                                                                                       |
| Retirement age                | N/A - no active participants                                                                |
| Mortality                     | 2014 life tables for males or females, as appropriate, from the Centers for Disease Control |

Money weighted rate of return is immaterial due to the funding status of the plan.

This schedule will be added to prospectively until 10 years data is provided

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## **COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES**

## **Special Revenue Funds**

*13th Circuit Court Fund* - This fund is used to account for revenues received from Grand Traverse, Antrim and Leelanau Counties to cover court activities.

*Local Crime Victims Rights Fund* - This fund is used to account for payments from defendants for LCVR sentencing assessment, to allow timely payments to victims when restitution from defendants is not likely due to incarceration, etc. as determined by Circuit Court Administration.

*86th District Court Fund* - This fund is used to account for revenues received from Grand Traverse, Antrim and Leelanau Counties to cover court activities.

*County Special Projects Fund* - This fund is used to account for grants or other revenue received specifically for County special projects such as trails and the nature center.

*Central Dispatch/911 Fund* - This fund is used to account for revenue received from 911 surcharge fees to be used for central dispatch operations.

*Parks and Recreation Fund* - This fund is used to account for revenue sources generated by County park facilities to cover the cost of corresponding expenditures.

*Maple Bay Development Fund* - This fund is used to account for grants and other revenues received specifically for improvement of the Maple Bay property.

*Friend of the Court Fund* - This fund is used to account for judgment fees, state grants, Title IV-D, charges for services, and revenues received from Grand Traverse, Antrim, and Leelanau Counties used to fund FOC activities.

*Safe Havens Fund* - This fund is used to account for revenues received from the federal government for the supervised visitation and safe exchange program.

*Gypsy Moth Suppression Program Fund* - This fund is used to account for revenues received from property owners and federal and state grants for controlling gypsy moths.

*Veterans Millage Fund* - This fund is used to account for funds provided by a tax levy for indigent veterans.

*Register of Deeds Automation Fund* - This fund is used to account for the collection of \$5.00 of the total fee collected for each recording, which is used for upgrading technology in the Register of Deeds' Office.

*MIDC Fund* - This fund accounts for revenue received from the State and county funds used for the provision of indigent criminal defense services.

*Corrections P.A. 511 Fund* - This fund is used to account for tether program revenue, appropriations from the general fund and state grant revenue for community corrections programs such as the transition house and tether program.

*County Law Library Fund* - This fund is used to account for revenue received from penal fines and general fund appropriations earmarked for maintaining a law library.

*Federal Equitable Sharing Fund* - This fund is used to account for revenue received from the United States Treasury/IRS for a portion of properties seized/confiscated during a federal investigation. Revenue is to be used for law enforcement purposes.

*Concealed Pistol Licensing Fund* - This fund is used to account for revenue received from concealed pistol licensing fees to be used for law enforcement activities.

*Corrections Officers Training Fund* - This fund is used to account for revenue received from inmate booking fees to be used for costs relating to the continuing education, certification, recertification, and training of local correction officers.

*Criminal Justice Training Act Fund* - This fund is used to account for state grant revenue to help continue law enforcement employee training.

*Mitchell Creek Watershed Fund* - This fund is used to account for the DEQ Coastal Management state grant and County funds for improvement of the Mitchell Creek Watershed.

*Housing Trust Fund* - This fund is used to account for HUD grant revenue and County contributions for affordable housing, corridor revitalization plans, and housing inventory/assessment.

*CDBG Housing Grant Fund* - This fund accounts for federal Community Development Block Grant (CDBG) funds provided to the County and program income for the rehabilitation of owner-occupied, single family residential units in the County.

*Next Michigan Fund* - This fund is used to account for economic development activities relating to the expansion and attraction of businesses that ship goods by two or more modes of transportation.

*EDC Revolving Loan Fund* - This fund is used to account for interest revenue and principal repayments from EDC loans to help promote economic development within the County.

*TNT Forfeiture Fund* - This fund is used to account for revenue generated by multijurisdictional drug task force activities.

*TNT Grant Fund* - This fund is used to account for revenue generated by federal grant funding for the TNT program.

*Child Care Fund* - This fund is used to account for revenues received from the general fund, federal and state grants, private agencies, and individuals to provide care, guidance, and control of children coming under the jurisdiction of the Family Division of the 13th Circuit Court.

*Animal Control Fund* – This fund is used to account for revenues generated from licenses as well as the related animal control service expenditures.

*Senior Center Fund* – This fund is used to account for a dedicated millage, as well as charges for services, for activities within the County for senior citizens.

### **Debt Service Funds**

*Building Authority LaFranier DPW Debt Fund* - This fund was established to accumulate resources to meet the annual debt service requirements for the bond issued to construct the Public Services Building and to construct an addition to the DPW shop.

*Woodmere Debt Fund* - This fund was established to accumulate resources to meet the annual debt service requirements for the bond issued to purchase and renovate the Woodmere Law Enforcement Building.

*Courthouse Debt Fund* - This fund was established to accumulate resources to meet the annual debt service requirements for the bond issued to build the new Hall of Justice Building.

Building Authority – Pavilion - This fund was established to accumulate resources from the rent on County facilities that is used to service annual debt service requirements on the related facilities.

*Health Services Debt Fund* - This fund was established to accumulate resources to meet the annual debt service requirements for the bond issued to build the new Health Services Building.

### **Capital Projects Funds**

*County Facilities Fund* - This fund was established to account for the cost of maintaining and operating County facilities.

Building Authority – Pavilion - This fund was established to account for the construction of County facilities financed with bond proceeds.

*Capital Improvement Fund* - This fund was established to accumulate resources for infrastructure, capital improvements, major repairs, and maintenance expenditures.

## **Enterprise Funds**

*Homestead Fund* - This fund is used to account for interest earned on delinquent tax revenues from properties determined not eligible for homestead exemptions. Collected tax payments are remitted to local school districts.

*Inspections Fund* - This fund was established to account for revenue received by the individual construction code trades through permit fees and charges for service and track the corresponding expenditures by trade.

*Foreclosure Tax Collection Fund* - This fund was established to account for the collection of tax revenue on foreclosed properties.

*Solid Waste Fund* - This fund was established to account for revenue received from fees for landfill tipping, tub grinder fees, service fees and state grants for hazardous waste and pesticide management to provide corresponding services to the community.

*Homestead Fund* - This fund is used to account for interest earned on delinquent tax revenues from properties determined not eligible for homestead exemptions. Collected tax payments are remitted to local school districts.

*Building Authority Fund* - This fund was established to account for the operation of public facilities by the Building Authority board.

## **Internal Service Funds**

*Information Technology Fund* - This fund was established by the County to account for the cost of the IT and telecommunications department and properly distribute the cost back to the departments that utilize their service proportionately.

*County Insurance Fund* - This fund was established by the County to provide insurance coverage to its departments or funds for general liability insurance. It is funded by charges to the various funds covered under the program, with all claims being paid from the fund.

*Fringe Benefits Fund* - This fund was established by the County to provide insurance coverage and fringe benefits to its departments or funds for healthcare, post-employment healthcare, workers' compensation, short-term and long-term disability, life insurance, MERS and defined contribution retirement plan costs. It is funded by charges to the various funds covered under the program, with all claims/costs being paid from the fund.

*Central Services Fund* - This fund was established by the County to centralize the purchase of supply items to obtain a volume discount, perform the postage and mailing tasks for all departments, and purchase and maintain departmental copiers.

*Motor Pool Fund* - This fund was established by the County to track the purchase of County vehicles and maintain the inventory for insurance and depreciation purposes.

## **Fiduciary Funds**

*Trust and Agency Fund* - This fund accounts for money held by the County in trust for other local units of government and their political subdivisions as well as some receipts that are not initially allocated to individual funds. As required by accounting principles generally accepted in the United States of America (GAAP), all monies that accrue to the benefit of the County have been allocated to the appropriate funds within these financial statements. Any balance remaining in the Trust and Agency fund is held in a fiduciary capacity for other parties.

*Inmate Trust Fund* - This fund was established to account for the profits accruing from the inmate commissary activities in the county jail. These funds are used mainly to purchase items for common benefit or use by the inmates.

*District Court Trust Fund* - This fund was established to account for bond and other trust money held by the 86th District Court.

*Friend of the Court Trust Fund* - This fund accounts for escrow funds received until their ultimate disposition or use has been determined.

*Library Fines Fund* - This fund is used to accumulate money collected by courts for fines imposed for State law violations. The accumulated fines must be apportioned annually among the public libraries and county library in accordance with the directions of the State Board for Libraries.

*Water and Sewer Receiving Funds* - These funds were established to account for the user fees collected on the various township sewer and water systems to cover the related maintenance, operating, and debt service costs associated with those systems.

## **Component Units**

*Land Bank Authority* – Members of the governing body of the Land Bank Authority are appointed by the County Board of Commissioners. The County also has the ability to influence the operations of the Land Bank Authority and has accountability for fiscal matters.

*Brownfield Redevelopment Authority* – The members of the governing board of the Brownfield Redevelopment Authority are appointed by the County Board of Commissioners. They review and approve plans for business development within designated areas of the County where property was once contaminated. Revenues received from local units of government are restricted to pay for site clean-up expenditures and future development depending on the development plan adopted for each project.

*Drainage Districts* – Each of the drainage districts established pursuant to the Drain Code of 1956 are separate legal entities, with the power to contract, to sue and be sued, to hold, manage and dispose of real and personal property, etc. The statutory drainage board of Chapter 21 drainage districts consists of the State Director of Agriculture and the Drain Commissioner of each county involved in the project. The County Drain Commissioner has sole responsibility to administer the drainage districts established pursuant to Chapters 3, 4 and 8 of the Drain Code.

The Drainage Board or Drain Commissioner, on behalf of the drainage districts, may issue debt and levy special assessments authorized by the Drain Code without the prior approval of the County Board of Commissioners. The full faith and credit of the County may be given for the debt of the drainage district. The County also has the ability to influence operations of the Drain Commission and has accountability for fiscal matters.

*Department of Public Works (the “DPW”)* - Members of the governing body of the Department of Public Works are appointed by the County Board of Commissioners. The County also has the ability to influence operations of the Department of Public Works and has accountability for fiscal matters.

**GRAND TRAVERSE COUNTY**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**COMBINING BALANCE SHEET**  
**DECEMBER 31, 2018**

|                                                                           | <b>Special Revenue</b>        |                                       |                                |                                    |                                 |                                 |
|---------------------------------------------------------------------------|-------------------------------|---------------------------------------|--------------------------------|------------------------------------|---------------------------------|---------------------------------|
|                                                                           | <b>13th Circuit<br/>Court</b> | <b>Local Crime<br/>Victims Rights</b> | <b>86th District<br/>Court</b> | <b>County Special<br/>Projects</b> | <b>Central<br/>Dispatch/911</b> | <b>Parks and<br/>Recreation</b> |
| <b>Assets</b>                                                             |                               |                                       |                                |                                    |                                 |                                 |
| Cash and pooled investments                                               | \$ -                          | \$ 28,338                             | \$ -                           | \$ 18,323                          | \$ -                            | \$ 84,009                       |
| Accounts receivable                                                       | -                             | -                                     | -                              | -                                  | 511,434                         | 107,579                         |
| Property tax receivable                                                   | -                             | -                                     | -                              | -                                  | -                               | -                               |
| Advance to other funds                                                    | -                             | -                                     | -                              | -                                  | -                               | -                               |
| Due from other funds                                                      | 143,380                       | -                                     | 290,467                        | -                                  | -                               | -                               |
| Due from other governments                                                | 67,798                        | -                                     | 131,986                        | -                                  | 80,711                          | -                               |
| Long-term receivable                                                      | -                             | -                                     | -                              | -                                  | -                               | -                               |
| Inventory                                                                 | -                             | -                                     | -                              | -                                  | -                               | -                               |
| Prepaid items                                                             | -                             | -                                     | -                              | -                                  | 341                             | 134                             |
| <b>Total assets</b>                                                       | <b>\$ 211,178</b>             | <b>\$ 28,338</b>                      | <b>\$ 422,453</b>              | <b>\$ 18,323</b>                   | <b>\$ 592,486</b>               | <b>\$ 191,722</b>               |
| <b>Liabilities, deferred inflows of resources and fund balances</b>       |                               |                                       |                                |                                    |                                 |                                 |
| <b>Liabilities</b>                                                        |                               |                                       |                                |                                    |                                 |                                 |
| Accounts payable                                                          | \$ 10,190                     | \$ 1,407                              | \$ 19,911                      | \$ -                               | \$ 2,288                        | \$ 29,413                       |
| Accrued liabilities                                                       | 5,884                         | -                                     | 35,156                         | -                                  | 37,182                          | 4,458                           |
| Unearned revenue                                                          | -                             | -                                     | -                              | -                                  | -                               | 10,000                          |
| Due to other funds                                                        | 35,594                        | -                                     | 41,083                         | -                                  | 552,675                         | 665                             |
| Due to other governments                                                  | 38,093                        | -                                     | 104,376                        | -                                  | -                               | 49,345                          |
| Advance from other funds                                                  | 120,673                       | -                                     | 221,676                        | -                                  | -                               | -                               |
| <b>Total liabilities</b>                                                  | <b>210,434</b>                | <b>1,407</b>                          | <b>422,202</b>                 | <b>-</b>                           | <b>592,145</b>                  | <b>93,881</b>                   |
| <b>Deferred inflows of resources</b>                                      |                               |                                       |                                |                                    |                                 |                                 |
| Taxes levied for subsequent year                                          | -                             | -                                     | -                              | -                                  | -                               | -                               |
| <b>Fund balances</b>                                                      |                               |                                       |                                |                                    |                                 |                                 |
| Nonspendable                                                              |                               |                                       |                                |                                    |                                 |                                 |
| Inventory                                                                 | -                             | -                                     | -                              | -                                  | -                               | -                               |
| Prepaid                                                                   | -                             | -                                     | -                              | -                                  | 341                             | 134                             |
| Long-term receivable                                                      | -                             | -                                     | -                              | -                                  | -                               | -                               |
| Restricted                                                                |                               |                                       |                                |                                    |                                 |                                 |
| Special revenue funds                                                     | -                             | 26,931                                | -                              | -                                  | -                               | -                               |
| Capital projects funds                                                    | -                             | -                                     | -                              | -                                  | -                               | -                               |
| Committed                                                                 |                               |                                       |                                |                                    |                                 |                                 |
| Special revenue funds                                                     | 744                           | -                                     | 251                            | 18,323                             | -                               | 97,707                          |
| Capital projects funds                                                    | -                             | -                                     | -                              | -                                  | -                               | -                               |
| Assigned                                                                  | -                             | -                                     | -                              | -                                  | -                               | -                               |
| Unassigned                                                                | -                             | -                                     | -                              | -                                  | -                               | -                               |
| <b>Total fund balances</b>                                                | <b>744</b>                    | <b>26,931</b>                         | <b>251</b>                     | <b>18,323</b>                      | <b>341</b>                      | <b>97,841</b>                   |
| <b>Total liabilities, deferred inflows of resources and fund balances</b> | <b>\$ 211,178</b>             | <b>\$ 28,338</b>                      | <b>\$ 422,453</b>              | <b>\$ 18,323</b>                   | <b>\$ 592,486</b>               | <b>\$ 191,722</b>               |

(continued)

# GRAND TRAVERSE COUNTY

## NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET

DECEMBER 31, 2018

|                                                                           | Special Revenue          |                        |                           |                     |                                 |                   |
|---------------------------------------------------------------------------|--------------------------|------------------------|---------------------------|---------------------|---------------------------------|-------------------|
|                                                                           | Maple Bay<br>Development | Friend of the<br>Court | Gypsy Moth<br>Suppression | Veterans<br>Millage | Register of Deeds<br>Automation | MIDC<br>Fund      |
| <b>Assets</b>                                                             |                          |                        |                           |                     |                                 |                   |
| Cash and pooled investments                                               | \$ 11,633                | \$ 824,181             | \$ 626                    | \$ 401,626          | \$ 279,294                      | \$ 271,822        |
| Accounts receivable                                                       | -                        | -                      | -                         | -                   | -                               | -                 |
| Property tax receivable                                                   | -                        | -                      | -                         | 523,596             | -                               | -                 |
| Advance to other funds                                                    | -                        | -                      | -                         | -                   | -                               | -                 |
| Due from other funds                                                      | -                        | -                      | -                         | -                   | -                               | -                 |
| Due from other governments                                                | -                        | 599,252                | -                         | -                   | -                               | -                 |
| Long-term receivable                                                      | -                        | -                      | -                         | -                   | -                               | -                 |
| Inventory                                                                 | -                        | -                      | -                         | -                   | -                               | -                 |
| Prepaid items                                                             | -                        | -                      | -                         | 325                 | -                               | -                 |
| <b>Total assets</b>                                                       | <u>\$ 11,633</u>         | <u>\$ 1,423,433</u>    | <u>\$ 626</u>             | <u>\$ 925,547</u>   | <u>\$ 279,294</u>               | <u>\$ 271,822</u> |
| <b>Liabilities, deferred inflows of resources and fund balances</b>       |                          |                        |                           |                     |                                 |                   |
| <b>Liabilities</b>                                                        |                          |                        |                           |                     |                                 |                   |
| Accounts payable                                                          | \$ -                     | \$ 845                 | \$ -                      | \$ 565              | \$ 1,302                        | \$ 54,219         |
| Accrued liabilities                                                       | -                        | 32,409                 | -                         | 4,395               | -                               | -                 |
| Unearned revenue                                                          | -                        | -                      | -                         | -                   | -                               | -                 |
| Due to other funds                                                        | -                        | 9,493                  | -                         | 43                  | 2,197                           | -                 |
| Due to other governments                                                  | -                        | 1,509                  | -                         | -                   | -                               | -                 |
| Advance from other funds                                                  | -                        | -                      | -                         | -                   | -                               | -                 |
| <b>Total liabilities</b>                                                  | <u>-</u>                 | <u>44,256</u>          | <u>-</u>                  | <u>5,003</u>        | <u>3,499</u>                    | <u>54,219</u>     |
| <b>Deferred inflows of resources</b>                                      |                          |                        |                           |                     |                                 |                   |
| Taxes levied for subsequent year                                          | -                        | -                      | -                         | 588,718             | -                               | -                 |
|                                                                           | -                        | -                      | -                         | 588,718             | -                               | -                 |
| <b>Fund balances</b>                                                      |                          |                        |                           |                     |                                 |                   |
| Nonspendable                                                              |                          |                        |                           |                     |                                 |                   |
| Inventory                                                                 | -                        | -                      | -                         | -                   | -                               | -                 |
| Prepaid                                                                   | -                        | -                      | -                         | 325                 | -                               | -                 |
| Long-term receivable                                                      | -                        | -                      | -                         | -                   | -                               | -                 |
| Restricted                                                                |                          |                        |                           |                     |                                 |                   |
| Special revenue funds                                                     | -                        | -                      | -                         | 331,501             | 275,795                         | 217,603           |
| Debt service funds                                                        | -                        | -                      | -                         | -                   | -                               | -                 |
| Capital projects funds                                                    | -                        | -                      | -                         | -                   | -                               | -                 |
| Committed                                                                 |                          |                        |                           |                     |                                 |                   |
| Special revenue funds                                                     | 11,633                   | 1,379,177              | 626                       | -                   | -                               | -                 |
| Debt service funds                                                        | -                        | -                      | -                         | -                   | -                               | -                 |
| Capital projects funds                                                    | -                        | -                      | -                         | -                   | -                               | -                 |
| Assigned                                                                  | -                        | -                      | -                         | -                   | -                               | -                 |
| Unassigned                                                                | -                        | -                      | -                         | -                   | -                               | -                 |
| <b>Total fund balances</b>                                                | <u>11,633</u>            | <u>1,379,177</u>       | <u>626</u>                | <u>331,826</u>      | <u>275,795</u>                  | <u>217,603</u>    |
| <b>Total liabilities, deferred inflows of resources and fund balances</b> | <u>\$ 11,633</u>         | <u>\$ 1,423,433</u>    | <u>\$ 626</u>             | <u>\$ 925,547</u>   | <u>\$ 279,294</u>               | <u>\$ 271,822</u> |

**Special Revenue**

| <u>Corrections<br/>P.A. 511</u> | <u>County Law<br/>Library</u> | <u>Federal Equitable<br/>Sharing</u> | <u>Concealed Pistol<br/>Licensing</u> | <u>Corrections<br/>Officers Training</u> | <u>Criminal Justice<br/>Training Act</u> | <u>Mitchell Creek<br/>Water Shed</u> |
|---------------------------------|-------------------------------|--------------------------------------|---------------------------------------|------------------------------------------|------------------------------------------|--------------------------------------|
| \$ 277,775                      | \$ 35,710                     | \$ 8,373                             | \$ 84,705                             | \$ 59,473                                | \$ 19,720                                | \$ 8,155                             |
| -                               | -                             | -                                    | -                                     | 2,740                                    | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| 96,584                          | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| <u>374,359</u>                  | <u>35,710</u>                 | <u>8,373</u>                         | <u>84,705</u>                         | <u>62,213</u>                            | <u>19,720</u>                            | <u>8,155</u>                         |
| \$ 31,048                       | \$ -                          | \$ -                                 | \$ -                                  | \$ 2,713                                 | \$ -                                     | \$ -                                 |
| 7,054                           | -                             | -                                    | 303                                   | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| 1,319                           | -                             | -                                    | 186                                   | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| <u>39,421</u>                   | <u>-</u>                      | <u>-</u>                             | <u>489</u>                            | <u>2,713</u>                             | <u>-</u>                                 | <u>-</u>                             |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | 35,710                        | 8,373                                | 84,216                                | -                                        | 19,720                                   | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| 334,938                         | -                             | -                                    | -                                     | 59,500                                   | -                                        | 8,155                                |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| <u>334,938</u>                  | <u>35,710</u>                 | <u>8,373</u>                         | <u>84,216</u>                         | <u>59,500</u>                            | <u>19,720</u>                            | <u>8,155</u>                         |
| <u>\$ 374,359</u>               | <u>\$ 35,710</u>              | <u>\$ 8,373</u>                      | <u>\$ 84,705</u>                      | <u>\$ 62,213</u>                         | <u>\$ 19,720</u>                         | <u>\$ 8,155</u>                      |

(continued)

**GRAND TRAVERSE COUNTY**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**COMBINING BALANCE SHEET**  
**DECEMBER 31, 2018**

|                                                                           | <b>Special Revenue</b>   |                               |                          |                                   |                           |                      |
|---------------------------------------------------------------------------|--------------------------|-------------------------------|--------------------------|-----------------------------------|---------------------------|----------------------|
|                                                                           | <b>Housing<br/>Trust</b> | <b>CDGB Housing<br/>Grant</b> | <b>Next<br/>Michigan</b> | <b>EDC<br/>Revolving<br/>Loan</b> | <b>TNT<br/>Forfeiture</b> | <b>TNT<br/>Grant</b> |
| <b>Assets</b>                                                             |                          |                               |                          |                                   |                           |                      |
| Cash and pooled investments                                               | \$ 252,346               | \$ 185,013                    | \$ 25,742                | \$ 115,220                        | \$ 318,722                | \$ -                 |
| Accounts receivable                                                       | 40,000                   | -                             | -                        | 124,625                           | -                         | -                    |
| Property tax receivable                                                   | -                        | -                             | -                        | -                                 | -                         | -                    |
| Due from other funds                                                      | -                        | -                             | -                        | -                                 | -                         | -                    |
| Due from other governments                                                | -                        | -                             | -                        | -                                 | -                         | 26,491               |
| Long-term receivable                                                      | -                        | 1,624,374                     | -                        | -                                 | -                         | -                    |
| Inventory                                                                 | -                        | -                             | -                        | -                                 | 72,631                    | -                    |
| Prepaid items                                                             | -                        | -                             | -                        | -                                 | 169                       | -                    |
| <b>Total assets</b>                                                       | <b>\$ 292,346</b>        | <b>\$ 1,809,387</b>           | <b>\$ 25,742</b>         | <b>\$ 239,845</b>                 | <b>\$ 391,522</b>         | <b>\$ 26,491</b>     |
| <b>Liabilities, deferred inflows of resources and fund balances</b>       |                          |                               |                          |                                   |                           |                      |
| <b>Liabilities</b>                                                        |                          |                               |                          |                                   |                           |                      |
| Accounts payable                                                          | \$ -                     | \$ -                          | \$ 30                    | \$ -                              | \$ 3,936                  | \$ 1,013             |
| Accrued liabilities                                                       | -                        | -                             | -                        | -                                 | -                         | 1,745                |
| Unearned revenue                                                          | -                        | -                             | -                        | -                                 | 95,631                    | -                    |
| Due to other funds                                                        | -                        | -                             | -                        | -                                 | -                         | 15,870               |
| Due to other governments                                                  | -                        | -                             | -                        | -                                 | -                         | -                    |
| Advance from other funds                                                  | -                        | -                             | -                        | -                                 | -                         | -                    |
| <b>Total liabilities</b>                                                  | <b>-</b>                 | <b>-</b>                      | <b>30</b>                | <b>-</b>                          | <b>99,567</b>             | <b>18,628</b>        |
| <b>Deferred inflows of resources</b>                                      |                          |                               |                          |                                   |                           |                      |
| Taxes levied for subsequent year                                          | -                        | -                             | -                        | -                                 | -                         | -                    |
| <b>Fund balances</b>                                                      |                          |                               |                          |                                   |                           |                      |
| Nonspendable                                                              |                          |                               |                          |                                   |                           |                      |
| Inventory                                                                 | -                        | -                             | -                        | -                                 | 72,631                    | -                    |
| Prepaid                                                                   | -                        | -                             | -                        | -                                 | 169                       | -                    |
| Long-term receivable                                                      | -                        | 1,624,374                     | -                        | -                                 | -                         | -                    |
| Restricted                                                                |                          |                               |                          |                                   |                           |                      |
| Special revenue funds                                                     | 292,346                  | 185,013                       | -                        | 239,845                           | 219,155                   | 7,863                |
| Capital projects funds                                                    | -                        | -                             | -                        | -                                 | -                         | -                    |
| Committed                                                                 |                          |                               |                          |                                   |                           |                      |
| Special revenue funds                                                     | -                        | -                             | 25,712                   | -                                 | -                         | -                    |
| Capital projects funds                                                    | -                        | -                             | -                        | -                                 | -                         | -                    |
| Unassigned                                                                | -                        | -                             | -                        | -                                 | -                         | -                    |
| <b>Total fund balances</b>                                                | <b>292,346</b>           | <b>1,809,387</b>              | <b>25,712</b>            | <b>239,845</b>                    | <b>291,955</b>            | <b>7,863</b>         |
| <b>Total liabilities, deferred inflows of resources and fund balances</b> | <b>\$ 292,346</b>        | <b>\$ 1,809,387</b>           | <b>\$ 25,742</b>         | <b>\$ 239,845</b>                 | <b>\$ 391,522</b>         | <b>\$ 26,491</b>     |

| Special Revenue   |                   |                     | Debt Service                           |             |             |                    |
|-------------------|-------------------|---------------------|----------------------------------------|-------------|-------------|--------------------|
| Child<br>Care     | Animal<br>Control | Senior<br>Center    | Building<br>Authority<br>LaFranier DPW | Woodmere    | Courthouse  | Health<br>Services |
| \$ 87,337         | \$ 80,279         | \$ 786,023          | \$ -                                   | \$ -        | \$ -        | \$ -               |
| -                 | 8,843             | 940                 | -                                      | -           | -           | -                  |
| -                 | 161,859           | 435,993             | -                                      | -           | -           | -                  |
| -                 | -                 | -                   | -                                      | -           | -           | -                  |
| 105,719           | -                 | -                   | -                                      | -           | -           | -                  |
| -                 | -                 | -                   | -                                      | -           | -           | -                  |
| -                 | -                 | -                   | -                                      | -           | -           | -                  |
| 1                 | 9,314             | 1,266               | -                                      | -           | -           | -                  |
| <u>\$ 193,057</u> | <u>\$ 260,295</u> | <u>\$ 1,224,222</u> | <u>\$ -</u>                            | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u>        |
|                   |                   |                     |                                        |             |             |                    |
| \$ 28,335         | \$ 18,147         | \$ 3,683            | \$ -                                   | \$ -        | \$ -        | \$ -               |
| -                 | 3,313             | 4,431               | -                                      | -           | -           | -                  |
| -                 | -                 | -                   | -                                      | -           | -           | -                  |
| 164,721           | 724               | 6,898               | -                                      | -           | -           | -                  |
| -                 | -                 | 65,560              | -                                      | -           | -           | -                  |
| -                 | -                 | -                   | 490,000                                | -           | -           | -                  |
| <u>193,056</u>    | <u>22,184</u>     | <u>80,572</u>       | <u>490,000</u>                         | <u>-</u>    | <u>-</u>    | <u>-</u>           |
|                   |                   |                     |                                        |             |             |                    |
| -                 | 183,646           | 490,307             | -                                      | -           | -           | -                  |
| -                 | 183,646           | 490,307             | -                                      | -           | -           | -                  |
|                   |                   |                     |                                        |             |             |                    |
| -                 | -                 | -                   | -                                      | -           | -           | -                  |
| 1                 | 9,314             | 1,266               | -                                      | -           | -           | -                  |
| -                 | -                 | -                   | -                                      | -           | -           | -                  |
| -                 | 45,151            | 652,077             | -                                      | -           | -           | -                  |
| -                 | -                 | -                   | -                                      | -           | -           | -                  |
| -                 | -                 | -                   | -                                      | -           | -           | -                  |
| -                 | -                 | -                   | (490,000)                              | -           | -           | -                  |
| <u>1</u>          | <u>54,465</u>     | <u>653,343</u>      | <u>(490,000)</u>                       | <u>-</u>    | <u>-</u>    | <u>-</u>           |
|                   |                   |                     |                                        |             |             |                    |
| <u>\$ 193,057</u> | <u>\$ 260,295</u> | <u>\$ 1,224,222</u> | <u>\$ -</u>                            | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u>        |

(continued)

**GRAND TRAVERSE COUNTY**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**COMBINING BALANCE SHEET**  
**DECEMBER 31, 2018**

|                                                                           | <b>Capital Projects</b>      |                                              |                                |                      |
|---------------------------------------------------------------------------|------------------------------|----------------------------------------------|--------------------------------|----------------------|
|                                                                           | <b>County<br/>Facilities</b> | <b>Building<br/>Authority -<br/>Pavilion</b> | <b>Capital<br/>Improvement</b> | <b>Total</b>         |
| <b>Assets</b>                                                             |                              |                                              |                                |                      |
| Cash and pooled investments                                               | \$ 507,579                   | \$ 563,627                                   | \$ 1,161,332                   | \$ 6,496,983         |
| Accounts receivable                                                       | 29,592                       | -                                            | -                              | 825,753              |
| Property tax receivable                                                   | -                            | -                                            | -                              | 1,121,448            |
| Due from other funds                                                      | 5,586                        | -                                            | 76,620                         | 516,053              |
| Due from other governments                                                | 11,111                       | -                                            | -                              | 1,119,652            |
| Long-term receivable                                                      | -                            | -                                            | -                              | 1,624,374            |
| Inventory                                                                 | -                            | -                                            | -                              | 72,631               |
| Prepaid items                                                             | 4,077                        | -                                            | -                              | 15,627               |
| <b>Total assets</b>                                                       | <b>\$ 557,945</b>            | <b>\$ 563,627</b>                            | <b>\$ 1,237,952</b>            | <b>\$ 11,792,521</b> |
| <b>Liabilities, deferred inflows of resources and fund balances</b>       |                              |                                              |                                |                      |
| <b>Liabilities</b>                                                        |                              |                                              |                                |                      |
| Accounts payable                                                          | \$ 76,773                    | \$ 69,257                                    | \$ 112,030                     | \$ 467,105           |
| Accrued liabilities                                                       | -                            | -                                            | -                              | 136,330              |
| Unearned revenue                                                          | -                            | -                                            | -                              | 105,631              |
| Due to other funds                                                        | 1,527                        | -                                            | -                              | 832,995              |
| Due to other governments                                                  | 29,488                       | -                                            | -                              | 288,371              |
| Advance from other funds                                                  | -                            | -                                            | -                              | 832,349              |
| <b>Total liabilities</b>                                                  | <b>107,788</b>               | <b>69,257</b>                                | <b>112,030</b>                 | <b>2,662,781</b>     |
| <b>Deferred inflows of resources</b>                                      |                              |                                              |                                |                      |
| Taxes levied for subsequent year                                          | -                            | -                                            | -                              | 1,262,671            |
|                                                                           | -                            | -                                            | -                              | 1,262,671            |
| <b>Fund balances</b>                                                      |                              |                                              |                                |                      |
| Nonspendable                                                              |                              |                                              |                                |                      |
| Inventory                                                                 | -                            | -                                            | -                              | 72,631               |
| Prepaid                                                                   | 4,077                        | -                                            | -                              | 15,627               |
| Long-term receivable                                                      | -                            | -                                            | -                              | 1,624,374            |
| Restricted                                                                |                              |                                              |                                |                      |
| Special revenue funds                                                     | -                            | -                                            | -                              | 2,641,299            |
| Capital projects funds                                                    | -                            | 494,370                                      | -                              | 494,370              |
| Committed                                                                 |                              |                                              |                                |                      |
| Special revenue funds                                                     | -                            | -                                            | -                              | 1,936,766            |
| Capital projects funds                                                    | 446,080                      | -                                            | 1,125,922                      | 1,572,002            |
| Unassigned                                                                | -                            | -                                            | -                              | (490,000)            |
| <b>Total fund balances</b>                                                | <b>450,157</b>               | <b>494,370</b>                               | <b>1,125,922</b>               | <b>7,867,069</b>     |
| <b>Total liabilities, deferred inflows of resources and fund balances</b> | <b>\$ 557,945</b>            | <b>\$ 563,627</b>                            | <b>\$ 1,237,952</b>            | <b>\$ 11,792,521</b> |

(concluded)

# GRAND TRAVERSE COUNTY

## NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                         | Special Revenue       |                               |                        |                            |                         |                         |
|-----------------------------------------|-----------------------|-------------------------------|------------------------|----------------------------|-------------------------|-------------------------|
|                                         | 13th Circuit<br>Court | Local Crime<br>Victims Rights | 86th District<br>Court | County Special<br>Projects | Central<br>Dispatch/911 | Parks and<br>Recreation |
| <b>Revenues</b>                         |                       |                               |                        |                            |                         |                         |
| Property taxes                          | \$ -                  | \$ -                          | \$ -                   | \$ -                       | \$ -                    | \$ -                    |
| Intergovernmental revenues              |                       |                               |                        |                            |                         |                         |
| Federal                                 | -                     | -                             | -                      | -                          | -                       | -                       |
| State                                   | -                     | -                             | 48,651                 | -                          | 294,350                 | -                       |
| Local                                   | 388,826               | 14,704                        | 808,774                | -                          | 2,064,406               | 725,103                 |
| Licenses and permits                    | -                     | -                             | -                      | -                          | -                       | -                       |
| Charges for services                    | -                     | -                             | 200                    | -                          | 4,802                   | 233,097                 |
| Fines and forfeitures                   | -                     | -                             | -                      | -                          | -                       | -                       |
| Interest                                | -                     | -                             | -                      | -                          | -                       | -                       |
| Miscellaneous                           | -                     | -                             | -                      | -                          | 26,330                  | 1,099                   |
| <b>Total revenues</b>                   | <u>388,826</u>        | <u>14,704</u>                 | <u>857,625</u>         | <u>-</u>                   | <u>2,389,888</u>        | <u>959,299</u>          |
| <b>Expenditures</b>                     |                       |                               |                        |                            |                         |                         |
| Current                                 |                       |                               |                        |                            |                         |                         |
| Judicial                                | 1,825,881             | 6,043                         | 3,728,613              | -                          | -                       | -                       |
| General government                      | -                     | -                             | -                      | -                          | -                       | -                       |
| Public safety                           | -                     | -                             | -                      | -                          | 2,469,700               | -                       |
| Health and welfare                      | -                     | -                             | -                      | -                          | -                       | -                       |
| Economic development                    | -                     | -                             | -                      | -                          | -                       | -                       |
| Parks and recreation                    | -                     | -                             | -                      | -                          | -                       | 1,279,202               |
| Debt service                            |                       |                               |                        |                            |                         |                         |
| Principal                               | -                     | -                             | -                      | -                          | -                       | -                       |
| Interest                                | -                     | -                             | -                      | -                          | -                       | -                       |
| Capital outlay                          | 9,909                 | -                             | -                      | -                          | -                       | 11,303                  |
| <b>Total expenditures</b>               | <u>1,835,790</u>      | <u>6,043</u>                  | <u>3,728,613</u>       | <u>-</u>                   | <u>2,469,700</u>        | <u>1,290,505</u>        |
| Revenues over (under) expenditures      | <u>(1,446,964)</u>    | <u>8,661</u>                  | <u>(2,870,988)</u>     | <u>-</u>                   | <u>(79,812)</u>         | <u>(331,206)</u>        |
| Other financing sources (uses)          |                       |                               |                        |                            |                         |                         |
| Transfers in                            | 1,446,963             | -                             | 2,870,988              | -                          | 78,332                  | 340,183                 |
| Transfers out                           | -                     | -                             | -                      | -                          | -                       | -                       |
| Total other financing sources (uses)    | <u>1,446,963</u>      | <u>-</u>                      | <u>2,870,988</u>       | <u>-</u>                   | <u>78,332</u>           | <u>340,183</u>          |
| Net changes in fund balances            | (1)                   | 8,661                         | -                      | -                          | (1,480)                 | 8,977                   |
| <b>Fund balances, beginning of year</b> | <u>745</u>            | <u>18,270</u>                 | <u>251</u>             | <u>18,323</u>              | <u>1,821</u>            | <u>88,864</u>           |
| <b>Fund balances, end of year</b>       | <u>\$ 744</u>         | <u>\$ 26,931</u>              | <u>\$ 251</u>          | <u>\$ 18,323</u>           | <u>\$ 341</u>           | <u>\$ 97,841</u>        |

(continued)

# GRAND TRAVERSE COUNTY

## NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                         | Special Revenue          |                        |                           |                     |                                 |                   |
|-----------------------------------------|--------------------------|------------------------|---------------------------|---------------------|---------------------------------|-------------------|
|                                         | Maple Bay<br>Development | Friend of the<br>Court | Gypsy Moth<br>Suppression | Veterans<br>Millage | Register of Deeds<br>Automation | MIDC<br>Fund      |
| <b>Revenues</b>                         |                          |                        |                           |                     |                                 |                   |
| Property taxes                          | \$ -                     | \$ -                   | \$ -                      | 569,612             | \$ -                            | \$ -              |
| Intergovernmental revenues              |                          |                        |                           |                     |                                 |                   |
| Federal                                 | -                        | 1,364,178              | -                         | -                   | -                               | -                 |
| State                                   | -                        | 120,051                | -                         | -                   | -                               | 314,339           |
| Local                                   | -                        | 76,652                 | -                         | 81,330              | -                               | -                 |
| Licenses and permits                    | -                        | -                      | -                         | -                   | -                               | -                 |
| Charges for services                    | 389                      | 210,035                | -                         | -                   | 102,220                         | -                 |
| Fines and forfeitures                   | -                        | -                      | -                         | -                   | -                               | -                 |
| Interest                                | -                        | -                      | -                         | 7,955               | -                               | -                 |
| Miscellaneous                           | -                        | -                      | -                         | -                   | -                               | -                 |
| <b>Total revenues</b>                   | <u>389</u>               | <u>1,770,916</u>       | <u>-</u>                  | <u>658,897</u>      | <u>102,220</u>                  | <u>314,339</u>    |
| <b>Expenditures</b>                     |                          |                        |                           |                     |                                 |                   |
| Current                                 |                          |                        |                           |                     |                                 |                   |
| Judicial                                | -                        | 2,008,943              | -                         | -                   | -                               | -                 |
| General government                      | -                        | -                      | -                         | -                   | 108,947                         | -                 |
| Public safety                           | -                        | -                      | -                         | -                   | -                               | 136,029           |
| Health and welfare                      | -                        | -                      | -                         | 491,719             | -                               | -                 |
| Economic development                    | -                        | -                      | -                         | -                   | -                               | -                 |
| Parks and recreation                    | -                        | -                      | -                         | -                   | -                               | -                 |
| Debt service                            |                          |                        |                           |                     |                                 |                   |
| Principal                               | -                        | -                      | -                         | -                   | -                               | -                 |
| Interest                                | -                        | -                      | -                         | -                   | -                               | -                 |
| Capital outlay                          | -                        | -                      | -                         | -                   | -                               | -                 |
| <b>Total expenditures</b>               | <u>-</u>                 | <u>2,008,943</u>       | <u>-</u>                  | <u>491,719</u>      | <u>108,947</u>                  | <u>136,029</u>    |
| Revenues over (under) expenditures      | <u>389</u>               | <u>(238,027)</u>       | <u>-</u>                  | <u>167,178</u>      | <u>(6,727)</u>                  | <u>178,310</u>    |
| Other financing sources (uses)          |                          |                        |                           |                     |                                 |                   |
| Transfers in                            | -                        | 262,432                | -                         | -                   | -                               | 39,293            |
| Transfers out                           | -                        | -                      | -                         | -                   | -                               | -                 |
| Total other financing sources (uses)    | <u>-</u>                 | <u>262,432</u>         | <u>-</u>                  | <u>-</u>            | <u>-</u>                        | <u>39,293</u>     |
| Net changes in fund balances            | 389                      | 24,405                 | -                         | 167,178             | (6,727)                         | 217,603           |
| <b>Fund balances, beginning of year</b> | <u>11,244</u>            | <u>1,354,772</u>       | <u>626</u>                | <u>164,648</u>      | <u>282,522</u>                  | <u>-</u>          |
| <b>Fund balances, end of year</b>       | <u>\$ 11,633</u>         | <u>\$ 1,379,177</u>    | <u>\$ 626</u>             | <u>\$ 331,826</u>   | <u>\$ 275,795</u>               | <u>\$ 217,603</u> |

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**Special Revenue**

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| <u>Corrections<br/>P.A. 511</u> | <u>County Law<br/>Library</u> | <u>Federal Equitable<br/>Sharing</u> | <u>Concealed Pistol<br/>Licensing</u> | <u>Corrections<br/>Officers Training</u> | <u>Criminal Justice<br/>Training Act</u> | <u>Mitchell Creek<br/>Water Shed</u> |
|---------------------------------|-------------------------------|--------------------------------------|---------------------------------------|------------------------------------------|------------------------------------------|--------------------------------------|
| \$ -                            | \$ -                          | \$ -                                 | \$ -                                  | \$ -                                     | \$ -                                     | \$ -                                 |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| 229,621                         | -                             | -                                    | -                                     | -                                        | 11,277                                   | -                                    |
| 26,244                          | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | 43,365                                | -                                        | -                                        | -                                    |
| 452,992                         | -                             | -                                    | -                                     | 33,830                                   | -                                        | -                                    |
| -                               | 6,500                         | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | 128                                  | -                                     | -                                        | -                                        | -                                    |
| 17,707                          | -                             | -                                    | -                                     | 1,681                                    | -                                        | -                                    |
| <u>726,564</u>                  | <u>6,500</u>                  | <u>128</u>                           | <u>43,365</u>                         | <u>35,511</u>                            | <u>11,277</u>                            | <u>-</u>                             |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| 872,519                         | -                             | -                                    | 25,695                                | 43,373                                   | 14,649                                   | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| <u>872,519</u>                  | <u>-</u>                      | <u>-</u>                             | <u>25,695</u>                         | <u>43,373</u>                            | <u>14,649</u>                            | <u>-</u>                             |
| <u>(145,955)</u>                | <u>6,500</u>                  | <u>128</u>                           | <u>17,670</u>                         | <u>(7,862)</u>                           | <u>(3,372)</u>                           | <u>-</u>                             |
| 76,240                          | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| -                               | -                             | -                                    | -                                     | -                                        | -                                        | -                                    |
| <u>76,240</u>                   | <u>-</u>                      | <u>-</u>                             | <u>-</u>                              | <u>-</u>                                 | <u>-</u>                                 | <u>-</u>                             |
| (69,715)                        | 6,500                         | 128                                  | 17,670                                | (7,862)                                  | (3,372)                                  | -                                    |
| <u>404,653</u>                  | <u>29,210</u>                 | <u>8,245</u>                         | <u>66,546</u>                         | <u>67,362</u>                            | <u>23,092</u>                            | <u>8,155</u>                         |
| <u>\$ 334,938</u>               | <u>\$ 35,710</u>              | <u>\$ 8,373</u>                      | <u>\$ 84,216</u>                      | <u>\$ 59,500</u>                         | <u>\$ 19,720</u>                         | <u>\$ 8,155</u>                      |

(continued)

# GRAND TRAVERSE COUNTY

## NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                         | Special Revenue   |                       |                  |                          |                   |                 |
|-----------------------------------------|-------------------|-----------------------|------------------|--------------------------|-------------------|-----------------|
|                                         | Housing<br>Trust  | CDGB Housing<br>Grant | Next<br>Michigan | EDC<br>Revolving<br>Loan | TNT<br>Forfeiture | TNT<br>Grant    |
| <b>Revenues</b>                         |                   |                       |                  |                          |                   |                 |
| Property taxes                          | \$ -              | \$ -                  | \$ -             | \$ -                     | \$ -              | \$ -            |
| Intergovernmental revenues              |                   |                       |                  |                          |                   |                 |
| Federal                                 | -                 | -                     | -                | -                        | -                 | 95,119          |
| State                                   | -                 | -                     | -                | -                        | -                 | -               |
| Local                                   | -                 | 66,935                | -                | -                        | 1,950             | -               |
| Licenses and permits                    | -                 | -                     | -                | -                        | -                 | -               |
| Charges for services                    | -                 | 58                    | -                | -                        | -                 | -               |
| Fines and forfeitures                   | -                 | -                     | -                | -                        | 89,013            | -               |
| Interest                                | 5,872             | -                     | -                | 17,626                   | 17                | -               |
| Miscellaneous                           | -                 | -                     | -                | -                        | -                 | -               |
| <b>Total revenues</b>                   | <u>5,872</u>      | <u>66,993</u>         | <u>-</u>         | <u>17,626</u>            | <u>90,980</u>     | <u>95,119</u>   |
| <b>Expenditures</b>                     |                   |                       |                  |                          |                   |                 |
| Current                                 |                   |                       |                  |                          |                   |                 |
| Judicial                                | -                 | -                     | -                | -                        | -                 | -               |
| General government                      | -                 | -                     | -                | -                        | -                 | -               |
| Public safety                           | -                 | -                     | -                | -                        | 49,211            | 95,120          |
| Health and welfare                      | -                 | -                     | -                | -                        | -                 | -               |
| Economic development                    | -                 | -                     | 71,030           | 186,092                  | -                 | -               |
| Parks and recreation                    | -                 | -                     | -                | -                        | -                 | -               |
| Debt service                            |                   |                       |                  |                          |                   |                 |
| Principal                               | -                 | -                     | -                | -                        | -                 | -               |
| Interest                                | -                 | -                     | -                | -                        | -                 | -               |
| Capital outlay                          | -                 | -                     | -                | -                        | -                 | -               |
| <b>Total expenditures</b>               | <u>-</u>          | <u>-</u>              | <u>71,030</u>    | <u>186,092</u>           | <u>49,211</u>     | <u>95,120</u>   |
| Revenues over (under) expenditures      | <u>5,872</u>      | <u>66,993</u>         | <u>(71,030)</u>  | <u>(168,466)</u>         | <u>41,769</u>     | <u>(1)</u>      |
| Other financing sources (uses)          |                   |                       |                  |                          |                   |                 |
| Transfers in                            | -                 | -                     | 44,000           | -                        | -                 | -               |
| Transfers out                           | -                 | -                     | -                | -                        | -                 | -               |
| Total other financing sources (uses)    | <u>-</u>          | <u>-</u>              | <u>44,000</u>    | <u>-</u>                 | <u>-</u>          | <u>-</u>        |
| Net changes in fund balances            | <u>5,872</u>      | <u>66,993</u>         | <u>(27,030)</u>  | <u>(168,466)</u>         | <u>41,769</u>     | <u>(1)</u>      |
| <b>Fund balances, beginning of year</b> | <u>286,474</u>    | <u>1,742,394</u>      | <u>52,742</u>    | <u>408,311</u>           | <u>250,186</u>    | <u>7,864</u>    |
| <b>Fund balances, end of year</b>       | <u>\$ 292,346</u> | <u>\$ 1,809,387</u>   | <u>\$ 25,712</u> | <u>\$ 239,845</u>        | <u>\$ 291,955</u> | <u>\$ 7,863</u> |

| Special Revenue |                   |                  | Debt Service                           |           |            |                    |
|-----------------|-------------------|------------------|----------------------------------------|-----------|------------|--------------------|
| Child<br>Care   | Animal<br>Control | Senior<br>Center | Building<br>Authority<br>LaFranier DPW | Woodmere  | Courthouse | Health<br>Services |
| \$ -            | \$ -              | \$ 474,294       | \$ -                                   | \$ -      | \$ -       | \$ -               |
| -               | -                 | -                | -                                      | -         | -          | -                  |
| 591,208         | -                 | -                | -                                      | -         | -          | -                  |
| -               | 3,486             | -                | -                                      | -         | -          | -                  |
| -               | 126,112           | -                | -                                      | -         | -          | -                  |
| -               | 15,644            | 94,869           | -                                      | -         | -          | -                  |
| -               | -                 | -                | -                                      | -         | -          | -                  |
| -               | 686               | 13,534           | -                                      | -         | -          | -                  |
| 139,396         | 2,824             | 10,797           | -                                      | -         | -          | -                  |
| 730,604         | 148,752           | 593,494          | -                                      | -         | -          | -                  |
| -               | -                 | -                | -                                      | -         | -          | -                  |
| -               | -                 | -                | -                                      | -         | -          | -                  |
| -               | 254,754           | -                | -                                      | -         | -          | -                  |
| 1,163,073       | -                 | 569,164          | -                                      | -         | -          | -                  |
| -               | -                 | -                | -                                      | -         | -          | -                  |
| -               | -                 | -                | -                                      | -         | -          | -                  |
| -               | -                 | -                | -                                      | -         | 460,000    | 155,000            |
| -               | -                 | -                | -                                      | -         | 116,500    | 138,369            |
| -               | -                 | -                | -                                      | -         | -          | -                  |
| 1,163,073       | 254,754           | 569,164          | -                                      | -         | 576,500    | 293,369            |
| (432,469)       | (106,002)         | 24,330           | -                                      | -         | (576,500)  | (293,369)          |
| 432,470         | 150,000           | -                | 225,000                                | 240,000   | 576,500    | 293,369            |
| -               | -                 | -                | -                                      | -         | -          | -                  |
| 432,470         | 150,000           | -                | 225,000                                | 240,000   | 576,500    | 293,369            |
| 1               | 43,998            | 24,330           | 225,000                                | 240,000   | -          | -                  |
| -               | 10,467            | 629,013          | (715,000)                              | (240,000) | -          | -                  |
| \$ 1            | \$ 54,465         | \$ 653,343       | \$ (490,000)                           | \$ -      | \$ -       | \$ -               |

(continued)

# GRAND TRAVERSE COUNTY

## NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                         | Capital Projects     |                                     |                        |                     |
|-----------------------------------------|----------------------|-------------------------------------|------------------------|---------------------|
|                                         | County<br>Facilities | Building<br>Authority -<br>Pavilion | Capital<br>Improvement | Total               |
| <b>Revenues</b>                         |                      |                                     |                        |                     |
| Property taxes                          | \$ -                 | \$ -                                | \$ -                   | \$ 1,043,906        |
| Intergovernmental revenues              |                      |                                     |                        |                     |
| Federal                                 | -                    | -                                   | -                      | 1,459,297           |
| State                                   | -                    | -                                   | -                      | 1,609,497           |
| Local                                   | 537,560              | -                                   | -                      | 4,795,970           |
| Licenses and permits                    | -                    | -                                   | -                      | 169,477             |
| Charges for services                    | -                    | -                                   | -                      | 1,148,136           |
| Fines and forfeitures                   | -                    | -                                   | -                      | 95,513              |
| Interest                                | -                    | 39,710                              | -                      | 85,528              |
| Miscellaneous                           | 239,857              | -                                   | -                      | 439,691             |
| <b>Total revenues</b>                   | <u>777,417</u>       | <u>39,710</u>                       | <u>-</u>               | <u>10,847,015</u>   |
| <b>Expenditures</b>                     |                      |                                     |                        |                     |
| Current                                 |                      |                                     |                        |                     |
| Judicial                                | -                    | -                                   | -                      | 7,569,480           |
| General government                      | 2,555,771            | 5,318                               | 401,073                | 3,071,109           |
| Public safety                           | -                    | -                                   | -                      | 3,961,050           |
| Health and welfare                      | -                    | -                                   | -                      | 2,223,956           |
| Economic development                    | -                    | -                                   | -                      | 257,122             |
| Parks and recreation                    | -                    | -                                   | -                      | 1,279,202           |
| Debt service                            |                      |                                     |                        |                     |
| Principal                               | -                    | -                                   | -                      | 615,000             |
| Interest                                | -                    | -                                   | -                      | 254,869             |
| Capital outlay                          | -                    | 2,824,256                           | 303,316                | 3,148,784           |
| <b>Total expenditures</b>               | <u>2,555,771</u>     | <u>2,829,574</u>                    | <u>704,389</u>         | <u>22,380,572</u>   |
| Revenues over (under) expenditures      | <u>(1,778,354)</u>   | <u>(2,789,864)</u>                  | <u>(704,389)</u>       | <u>(11,533,557)</u> |
| Other financing sources (uses)          |                      |                                     |                        |                     |
| Transfers in                            | 1,819,519            | -                                   | 766,155                | 9,661,444           |
| Transfers out                           | -                    | -                                   | (25,000)               | (25,000)            |
| Total other financing sources (uses)    | <u>1,819,519</u>     | <u>-</u>                            | <u>741,155</u>         | <u>9,636,444</u>    |
| Net changes in fund balances            | 41,165               | (2,789,864)                         | 36,766                 | (1,897,113)         |
| <b>Fund balances, beginning of year</b> | <u>408,992</u>       | <u>3,284,234</u>                    | <u>1,089,156</u>       | <u>9,764,182</u>    |
| <b>Fund balances, end of year</b>       | <u>\$ 450,157</u>    | <u>\$ 494,370</u>                   | <u>\$ 1,125,922</u>    | <u>\$ 7,867,069</u> |

(concluded)

# GRAND TRAVERSE COUNTY

## 13TH CIRCUIT COURT FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |                    | <u>Actual</u>      | <u>Variance</u>                      |
|----------------------------------------|-----------------------|--------------------|--------------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>       | <u>Amount</u>      | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                    |                    |                                      |
| Intergovernmental revenues             |                       |                    |                    |                                      |
| Federal                                | \$ -                  | \$ -               | \$ -               | \$ -                                 |
| State                                  | -                     | -                  | -                  | -                                    |
| Local                                  | 502,501               | 510,501            | 388,826            | (121,675)                            |
| Licenses and permits                   | -                     | -                  | -                  | -                                    |
| Charges for services                   | -                     | -                  | -                  | -                                    |
| Fines and forfeitures                  | -                     | -                  | -                  | -                                    |
| Interest                               | -                     | -                  | -                  | -                                    |
| Miscellaneous                          | -                     | 1                  | -                  | (1)                                  |
| <b>Total revenues</b>                  | <u>502,501</u>        | <u>510,502</u>     | <u>388,826</u>     | <u>(121,676)</u>                     |
| <b>Expenditures</b>                    |                       |                    |                    |                                      |
| Current                                |                       |                    |                    |                                      |
| Judicial                               | 1,997,966             | 2,002,256          | 1,825,881          | 176,375                              |
| General government                     | -                     | -                  | -                  | -                                    |
| Public safety                          | -                     | -                  | -                  | -                                    |
| Health and welfare                     | -                     | -                  | -                  | -                                    |
| Economic development                   | -                     | -                  | -                  | -                                    |
| Parks and recreation                   | -                     | -                  | -                  | -                                    |
| Capital outlay                         | <u>12,038</u>         | <u>15,748</u>      | <u>9,909</u>       | <u>5,839</u>                         |
| <b>Total expenditures</b>              | <u>2,010,004</u>      | <u>2,018,004</u>   | <u>1,835,790</u>   | <u>182,214</u>                       |
| Revenues over (under) expenditures     | <u>(1,507,503)</u>    | <u>(1,507,502)</u> | <u>(1,446,964)</u> | <u>60,538</u>                        |
| Other financing sources (uses)         |                       |                    |                    |                                      |
| Transfers in                           | 1,507,503             | 1,507,502          | 1,446,963          | (60,539)                             |
| Transfers out                          | <u>-</u>              | <u>-</u>           | <u>-</u>           | <u>-</u>                             |
| Total other financing sources (uses)   | <u>1,507,503</u>      | <u>1,507,502</u>   | <u>1,446,963</u>   | <u>(60,539)</u>                      |
| Net changes in fund balance            | -                     | -                  | (1)                | (1)                                  |
| <b>Fund balance, beginning of year</b> | <u>745</u>            | <u>745</u>         | <u>745</u>         | <u>-</u>                             |
| <b>Fund balance, end of year</b>       | <u>\$ 745</u>         | <u>\$ 745</u>      | <u>\$ 744</u>      | <u>\$ (1)</u>                        |

# GRAND TRAVERSE COUNTY

## LOCAL CRIME VICTIMS RIGHTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | Budget Amounts   |                  | Actual           | Variance                       |
|----------------------------------------|------------------|------------------|------------------|--------------------------------|
|                                        | <u>Original</u>  | <u>Final</u>     | <u>Amount</u>    | <u>Positive<br/>(Negative)</u> |
| <b>Revenues</b>                        |                  |                  |                  |                                |
| Intergovernmental revenues             |                  |                  |                  |                                |
| Federal                                | \$ -             | \$ -             | \$ -             | \$ -                           |
| State                                  | -                | -                | -                | -                              |
| Local                                  | 13,000           | 13,000           | 14,704           | 1,704                          |
| Licenses and permits                   | -                | -                | -                | -                              |
| Charges for services                   | -                | -                | -                | -                              |
| Fines and forfeitures                  | -                | -                | -                | -                              |
| Interest                               | -                | -                | -                | -                              |
| Miscellaneous                          | -                | -                | -                | -                              |
| <b>Total revenues</b>                  | <u>13,000</u>    | <u>13,000</u>    | <u>14,704</u>    | <u>1,704</u>                   |
| <b>Expenditures</b>                    |                  |                  |                  |                                |
| Current                                |                  |                  |                  |                                |
| Judicial                               | 13,000           | 13,000           | 6,043            | 6,957                          |
| General government                     | -                | -                | -                | -                              |
| Public safety                          | -                | -                | -                | -                              |
| Health and welfare                     | -                | -                | -                | -                              |
| Economic development                   | -                | -                | -                | -                              |
| Parks and recreation                   | -                | -                | -                | -                              |
| Capital outlay                         | -                | -                | -                | -                              |
| <b>Total expenditures</b>              | <u>13,000</u>    | <u>13,000</u>    | <u>6,043</u>     | <u>6,957</u>                   |
| Revenues over (under) expenditures     | <u>-</u>         | <u>-</u>         | <u>8,661</u>     | <u>8,661</u>                   |
| Other financing sources (uses)         |                  |                  |                  |                                |
| Transfers in                           | -                | -                | -                | -                              |
| Transfers out                          | -                | -                | -                | -                              |
| Total other financing sources (uses)   | <u>-</u>         | <u>-</u>         | <u>-</u>         | <u>-</u>                       |
| Net changes in fund balance            | -                | -                | 8,661            | 8,661                          |
| <b>Fund balance, beginning of year</b> | <u>18,270</u>    | <u>18,270</u>    | <u>18,270</u>    | <u>-</u>                       |
| <b>Fund balance, end of year</b>       | <u>\$ 18,270</u> | <u>\$ 18,270</u> | <u>\$ 26,931</u> | <u>\$ 8,661</u>                |

# GRAND TRAVERSE COUNTY

## 86th DISTRICT COURT FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

**FOR THE YEAR ENDED DECEMBER 31, 2018**

|                                        | <b>Budget Amounts</b>  |                     | <b>Actual</b>        | <b>Variance</b>                       |
|----------------------------------------|------------------------|---------------------|----------------------|---------------------------------------|
|                                        | <b><u>Original</u></b> | <b><u>Final</u></b> | <b><u>Amount</u></b> | <b><u>Positive<br/>(Negative)</u></b> |
| <b>Revenues</b>                        |                        |                     |                      |                                       |
| Intergovernmental revenues             |                        |                     |                      |                                       |
| Federal                                | \$ -                   | \$ -                | \$ -                 | \$ -                                  |
| State                                  | 43,329                 | 46,329              | 48,651               | 2,322                                 |
| Local                                  | 1,075,003              | 1,046,823           | 808,774              | (238,049)                             |
| Licenses and permits                   | -                      | -                   | -                    | -                                     |
| Charges for services                   | -                      | -                   | 200                  | 200                                   |
| Fines and forfeitures                  | -                      | -                   | -                    | -                                     |
| Interest                               | -                      | -                   | -                    | -                                     |
| Miscellaneous                          | -                      | -                   | -                    | -                                     |
| <b>Total revenues</b>                  | <b>\$ 1,118,332</b>    | <b>\$ 1,093,152</b> | <b>\$ 857,625</b>    | <b>\$ (235,527)</b>                   |
| <b>Expenditures</b>                    |                        |                     |                      |                                       |
| Current                                |                        |                     |                      |                                       |
| Judicial                               | 4,044,801              | 4,019,621           | 3,728,613            | 291,008                               |
| General government                     | -                      | -                   | -                    | -                                     |
| Public safety                          | -                      | -                   | -                    | -                                     |
| Health and welfare                     | -                      | -                   | -                    | -                                     |
| Economic development                   | -                      | -                   | -                    | -                                     |
| Parks and recreation                   | -                      | -                   | -                    | -                                     |
| Capital outlay                         | -                      | -                   | -                    | -                                     |
| <b>Total expenditures</b>              | <b>4,044,801</b>       | <b>4,019,621</b>    | <b>3,728,613</b>     | <b>291,008</b>                        |
| Revenues over (under) expenditures     | \$ (2,926,469)         | \$ (2,926,469)      | \$ (2,870,988)       | \$ 55,481                             |
| Other financing sources (uses)         |                        |                     |                      |                                       |
| Transfers in                           | 2,926,469              | 2,926,469           | 2,870,988            | (55,481)                              |
| Transfers out                          | -                      | -                   | -                    | -                                     |
| Total other financing sources (uses)   | 2,926,469              | 2,926,469           | 2,870,988            | (55,481)                              |
| Net changes in fund balance            | -                      | -                   | -                    | -                                     |
| <b>Fund balance, beginning of year</b> | <b>251</b>             | <b>251</b>          | <b>251</b>           | <b>-</b>                              |
| <b>Fund balance, end of year</b>       | <b>\$ 251</b>          | <b>\$ 251</b>       | <b>\$ 251</b>        | <b>\$ -</b>                           |

# GRAND TRAVERSE COUNTY

## COUNTY SPECIAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |                  | <u>Actual</u>    | <u>Variance</u>                      |
|----------------------------------------|-----------------------|------------------|------------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>     | <u>Amount</u>    | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                  |                  |                                      |
| Intergovernmental revenues             |                       |                  |                  |                                      |
| Federal                                | \$ -                  | \$ -             | \$ -             | \$ -                                 |
| State                                  | -                     | -                | -                | -                                    |
| Local                                  | -                     | -                | -                | -                                    |
| Licenses and permits                   | -                     | -                | -                | -                                    |
| Charges for services                   | -                     | -                | -                | -                                    |
| Fines and forfeitures                  | -                     | -                | -                | -                                    |
| Interest                               | -                     | -                | -                | -                                    |
| Miscellaneous                          | -                     | -                | -                | -                                    |
|                                        | <u>-</u>              | <u>-</u>         | <u>-</u>         | <u>-</u>                             |
| <b>Total revenues</b>                  | <u>-</u>              | <u>-</u>         | <u>-</u>         | <u>-</u>                             |
| <b>Expenditures</b>                    |                       |                  |                  |                                      |
| Current                                |                       |                  |                  |                                      |
| Judicial                               | -                     | -                | -                | -                                    |
| General government                     | -                     | -                | -                | -                                    |
| Public safety                          | -                     | -                | -                | -                                    |
| Health and welfare                     | -                     | -                | -                | -                                    |
| Economic development                   | -                     | -                | -                | -                                    |
| Parks and recreation                   | -                     | -                | -                | -                                    |
| Capital outlay                         | -                     | -                | -                | -                                    |
|                                        | <u>-</u>              | <u>-</u>         | <u>-</u>         | <u>-</u>                             |
| <b>Total expenditures</b>              | <u>-</u>              | <u>-</u>         | <u>-</u>         | <u>-</u>                             |
| Revenues over (under) expenditures     | <u>-</u>              | <u>-</u>         | <u>-</u>         | <u>-</u>                             |
| Other financing sources (uses)         |                       |                  |                  |                                      |
| Transfers in                           | -                     | -                | -                | -                                    |
| Transfers out                          | (18,000)              | -                | -                | -                                    |
|                                        | <u>(18,000)</u>       | <u>-</u>         | <u>-</u>         | <u>-</u>                             |
| Total other financing sources (uses)   | <u>(18,000)</u>       | <u>-</u>         | <u>-</u>         | <u>-</u>                             |
| Net changes in fund balance            | <u>-</u>              | <u>-</u>         | <u>-</u>         | <u>-</u>                             |
| <b>Fund balance, beginning of year</b> | <u>18,323</u>         | <u>18,323</u>    | <u>18,323</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>       | <u>\$ 18,323</u>      | <u>\$ 18,323</u> | <u>\$ 18,323</u> | <u>\$ -</u>                          |

# GRAND TRAVERSE COUNTY

## CENTRAL DISPATCH / 911 FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <b>Budget Amounts</b>  |                     | <b>Actual</b>        | <b>Variance</b>                       |
|----------------------------------------|------------------------|---------------------|----------------------|---------------------------------------|
|                                        | <b><u>Original</u></b> | <b><u>Final</u></b> | <b><u>Amount</u></b> | <b><u>Positive<br/>(Negative)</u></b> |
| <b>Revenues</b>                        |                        |                     |                      |                                       |
| Intergovernmental revenues             |                        |                     |                      |                                       |
| Federal                                | \$ -                   | \$ -                | \$ -                 | \$ -                                  |
| State                                  | 260,000                | 260,000             | 294,350              | 34,350                                |
| Local                                  | 2,035,000              | 2,042,000           | 2,064,406            | 22,406                                |
| Licenses and permits                   | -                      | -                   | -                    | -                                     |
| Charges for services                   | 4,800                  | 4,800               | 4,802                | 2                                     |
| Fines and forfeitures                  | -                      | -                   | -                    | -                                     |
| Interest                               | -                      | -                   | -                    | -                                     |
| Miscellaneous                          | 11,371                 | 11,371              | 26,330               | 14,959                                |
| <b>Total revenues</b>                  | <u>2,311,171</u>       | <u>2,318,171</u>    | <u>2,389,888</u>     | <u>71,717</u>                         |
| <b>Expenditures</b>                    |                        |                     |                      |                                       |
| Current                                |                        |                     |                      |                                       |
| Judicial                               | -                      | -                   | -                    | -                                     |
| General government                     | -                      | -                   | -                    | -                                     |
| Public safety                          | 2,608,937              | 2,615,937           | 2,469,700            | 146,237                               |
| Health and welfare                     | -                      | -                   | -                    | -                                     |
| Economic development                   | -                      | -                   | -                    | -                                     |
| Parks and recreation                   | -                      | -                   | -                    | -                                     |
| Capital outlay                         | -                      | -                   | -                    | -                                     |
| <b>Total expenditures</b>              | <u>2,608,937</u>       | <u>2,615,937</u>    | <u>2,469,700</u>     | <u>146,237</u>                        |
| Revenues over (under) expenditures     | <u>(297,766)</u>       | <u>(297,766)</u>    | <u>(79,812)</u>      | <u>217,954</u>                        |
| Other financing sources (uses)         |                        |                     |                      |                                       |
| Transfers in                           | 297,766                | 297,766             | 78,332               | (219,434)                             |
| Transfers out                          | -                      | -                   | -                    | -                                     |
| Total other financing sources (uses)   | <u>297,766</u>         | <u>297,766</u>      | <u>78,332</u>        | <u>(219,434)</u>                      |
| Net changes in fund balance            | -                      | -                   | (1,480)              | (1,480)                               |
| <b>Fund balance, beginning of year</b> | <u>1,821</u>           | <u>1,821</u>        | <u>1,821</u>         | <u>-</u>                              |
| <b>Fund balance, end of year</b>       | <u>\$ 1,821</u>        | <u>\$ 1,821</u>     | <u>\$ 341</u>        | <u>\$ (1,480)</u>                     |

# GRAND TRAVERSE COUNTY

## PARKS AND RECREATION FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

**FOR THE YEAR ENDED DECEMBER 31, 2018**

|                                        | <b>Budget Amounts</b>  |                     | <b>Actual</b>        | <b>Variance</b>                       |
|----------------------------------------|------------------------|---------------------|----------------------|---------------------------------------|
|                                        | <b><u>Original</u></b> | <b><u>Final</u></b> | <b><u>Amount</u></b> | <b><u>Positive<br/>(Negative)</u></b> |
| <b>Revenues</b>                        |                        |                     |                      |                                       |
| Intergovernmental revenues             |                        |                     |                      |                                       |
| Federal                                | \$ -                   | \$ -                | \$ -                 | \$ -                                  |
| State                                  | -                      | -                   | -                    | -                                     |
| Local                                  | 50,000                 | 772,500             | 725,103              | (47,397)                              |
| Licenses and permits                   | -                      | -                   | -                    | -                                     |
| Charges for services                   | 198,200                | 199,292             | 233,097              | 33,805                                |
| Fines and forfeitures                  | -                      | -                   | -                    | -                                     |
| Interest                               | -                      | -                   | -                    | -                                     |
| Miscellaneous                          | -                      | -                   | 1,099                | 1,099                                 |
| <b>Total revenues</b>                  | <u>248,200</u>         | <u>971,792</u>      | <u>959,299</u>       | <u>(12,493)</u>                       |
| <b>Expenditures</b>                    |                        |                     |                      |                                       |
| Current                                |                        |                     |                      |                                       |
| Judicial                               | -                      | -                   | -                    | -                                     |
| General government                     | -                      | -                   | -                    | -                                     |
| Public safety                          | -                      | -                   | -                    | -                                     |
| Health and welfare                     | -                      | -                   | -                    | -                                     |
| Economic development                   | -                      | -                   | -                    | -                                     |
| Parks and recreation                   | 578,383                | 1,332,975           | 1,279,202            | 53,773                                |
| Capital outlay                         | 3,000                  | 10,000              | 11,303               | (1,303)                               |
| <b>Total expenditures</b>              | <u>581,383</u>         | <u>1,342,975</u>    | <u>1,290,505</u>     | <u>52,470</u>                         |
| Revenues over (under) expenditures     | <u>(333,183)</u>       | <u>(371,183)</u>    | <u>(331,206)</u>     | <u>39,977</u>                         |
| Other financing sources (uses)         |                        |                     |                      |                                       |
| Transfers in                           | 315,183                | 340,183             | 340,183              | -                                     |
| Transfers out                          | -                      | -                   | -                    | -                                     |
| Total other financing sources (uses)   | <u>315,183</u>         | <u>340,183</u>      | <u>340,183</u>       | <u>-</u>                              |
| Net changes in fund balance            | (18,000)               | (31,000)            | 8,977                | 39,977                                |
| <b>Fund balance, beginning of year</b> | <u>88,864</u>          | <u>88,864</u>       | <u>88,864</u>        | <u>-</u>                              |
| <b>Fund balance, end of year</b>       | <u>\$ 70,864</u>       | <u>\$ 57,864</u>    | <u>\$ 97,841</u>     | <u>\$ 39,977</u>                      |

# GRAND TRAVERSE COUNTY

## MAPLE BAY DEVELOPMENT FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |                  | <u>Actual</u>    | <u>Variance</u>                      |
|----------------------------------------|-----------------------|------------------|------------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>     | <u>Amount</u>    | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                  |                  |                                      |
| Intergovernmental revenues             |                       |                  |                  |                                      |
| Federal                                | \$ -                  | \$ -             | \$ -             | \$ -                                 |
| State                                  | -                     | -                | -                | -                                    |
| Local                                  | -                     | -                | -                | -                                    |
| Licenses and permits                   | -                     | -                | -                | -                                    |
| Charges for services                   | 500                   | 500              | 389              | (111)                                |
| Fines and forfeitures                  | -                     | -                | -                | -                                    |
| Interest                               | -                     | -                | -                | -                                    |
| Miscellaneous                          | -                     | -                | -                | -                                    |
| <b>Total revenues</b>                  | <u>500</u>            | <u>500</u>       | <u>389</u>       | <u>(111)</u>                         |
| <b>Expenditures</b>                    |                       |                  |                  |                                      |
| Current                                |                       |                  |                  |                                      |
| Judicial                               | -                     | -                | -                | -                                    |
| General government                     | 500                   | 500              | -                | 500                                  |
| Public safety                          | -                     | -                | -                | -                                    |
| Health and welfare                     | -                     | -                | -                | -                                    |
| Economic development                   | -                     | -                | -                | -                                    |
| Parks and recreation                   | -                     | -                | -                | -                                    |
| Capital outlay                         | -                     | -                | -                | -                                    |
| <b>Total expenditures</b>              | <u>500</u>            | <u>500</u>       | <u>-</u>         | <u>500</u>                           |
| Revenues over (under) expenditures     | <u>-</u>              | <u>-</u>         | <u>389</u>       | <u>389</u>                           |
| Other financing sources (uses)         |                       |                  |                  |                                      |
| Transfers in                           | -                     | -                | -                | -                                    |
| Transfers out                          | -                     | -                | -                | -                                    |
| Total other financing sources (uses)   | <u>-</u>              | <u>-</u>         | <u>-</u>         | <u>-</u>                             |
| Net changes in fund balance            | <u>-</u>              | <u>-</u>         | <u>389</u>       | <u>389</u>                           |
| <b>Fund balance, beginning of year</b> | <u>11,244</u>         | <u>11,244</u>    | <u>11,244</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>       | <u>\$ 11,244</u>      | <u>\$ 11,244</u> | <u>\$ 11,633</u> | <u>\$ 389</u>                        |

# GRAND TRAVERSE COUNTY

## FRIEND OF THE COURT FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

**FOR THE YEAR ENDED DECEMBER 31, 2018**

|                                        | <b>Budget Amounts</b>  |                     | <b>Actual</b>        | <b>Variance</b>                       |
|----------------------------------------|------------------------|---------------------|----------------------|---------------------------------------|
|                                        | <b><u>Original</u></b> | <b><u>Final</u></b> | <b><u>Amount</u></b> | <b><u>Positive<br/>(Negative)</u></b> |
| <b>Revenues</b>                        |                        |                     |                      |                                       |
| Intergovernmental revenues             |                        |                     |                      |                                       |
| Federal                                | \$ -                   | \$ 1,475,000        | \$ 1,364,178         | \$ (110,822)                          |
| State                                  | 128,000                | 128,000             | 120,051              | (7,949)                               |
| Local                                  | 76,652                 | 76,652              | 76,652               | -                                     |
| Licenses and permits                   | -                      | -                   | -                    | -                                     |
| Charges for services                   | 183,090                | 183,091             | 210,035              | 26,944                                |
| Fines and forfeitures                  | -                      | -                   | -                    | -                                     |
| Interest                               | -                      | -                   | -                    | -                                     |
| Miscellaneous                          | -                      | -                   | -                    | -                                     |
| <b>Total revenues</b>                  | <u>387,742</u>         | <u>1,862,743</u>    | <u>1,770,916</u>     | <u>(91,827)</u>                       |
| <b>Expenditures</b>                    |                        |                     |                      |                                       |
| Current                                |                        |                     |                      |                                       |
| Judicial                               | 2,187,698              | 2,220,175           | 2,008,943            | 211,232                               |
| General government                     | -                      | -                   | -                    | -                                     |
| Public safety                          | -                      | -                   | -                    | -                                     |
| Health and welfare                     | -                      | -                   | -                    | -                                     |
| Economic development                   | -                      | -                   | -                    | -                                     |
| Parks and recreation                   | -                      | -                   | -                    | -                                     |
| Capital outlay                         | -                      | -                   | -                    | -                                     |
| <b>Total expenditures</b>              | <u>2,187,698</u>       | <u>2,220,175</u>    | <u>2,008,943</u>     | <u>211,232</u>                        |
| Revenues over (under) expenditures     | <u>(1,799,956)</u>     | <u>(357,432)</u>    | <u>(238,027)</u>     | <u>119,405</u>                        |
| Other financing sources (uses)         |                        |                     |                      |                                       |
| Transfers in                           | 235,956                | 268,432             | 262,432              | (6,000)                               |
| Transfers out                          | <u>(6,000)</u>         | <u>(6,000)</u>      | <u>-</u>             | <u>6,000</u>                          |
| Total other financing sources (uses)   | <u>229,956</u>         | <u>262,432</u>      | <u>262,432</u>       | <u>-</u>                              |
| Net changes in fund balance            | (1,564,000)            | (95,000)            | 24,405               | 119,405                               |
| <b>Fund balance, beginning of year</b> | <u>1,354,772</u>       | <u>1,354,772</u>    | <u>1,354,772</u>     | <u>-</u>                              |
| <b>Fund balance, end of year</b>       | <u>\$ (209,228)</u>    | <u>\$ 1,259,772</u> | <u>\$ 1,379,177</u>  | <u>\$ 119,405</u>                     |

# GRAND TRAVERSE COUNTY

## GYPSY MOTH SUPPRESSION FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |               | <u>Actual</u> | <u>Variance</u>                      |
|----------------------------------------|-----------------------|---------------|---------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>  | <u>Amount</u> | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |               |               |                                      |
| Intergovernmental revenues             |                       |               |               |                                      |
| Federal                                | \$ -                  | \$ -          | \$ -          | \$ -                                 |
| State                                  | -                     | -             | -             | -                                    |
| Local                                  | -                     | -             | -             | -                                    |
| Licenses and permits                   | -                     | -             | -             | -                                    |
| Charges for services                   | -                     | -             | -             | -                                    |
| Fines and forfeitures                  | -                     | -             | -             | -                                    |
| Interest                               | -                     | -             | -             | -                                    |
| Miscellaneous                          | -                     | -             | -             | -                                    |
| <b>Total revenues</b>                  | -                     | -             | -             | -                                    |
| <b>Expenditures</b>                    |                       |               |               |                                      |
| Current                                |                       |               |               |                                      |
| Judicial                               | -                     | -             | -             | -                                    |
| General government                     | -                     | -             | -             | -                                    |
| Public safety                          | -                     | -             | -             | -                                    |
| Health and welfare                     | -                     | -             | -             | -                                    |
| Economic development                   | -                     | -             | -             | -                                    |
| Parks and recreation                   | -                     | -             | -             | -                                    |
| Capital outlay                         | -                     | -             | -             | -                                    |
| <b>Total expenditures</b>              | -                     | -             | -             | -                                    |
| Revenues over (under) expenditures     | -                     | -             | -             | -                                    |
| Other financing sources (uses)         |                       |               |               |                                      |
| Transfers in                           | -                     | -             | -             | -                                    |
| Transfers out                          | -                     | -             | -             | -                                    |
| Total other financing sources (uses)   | -                     | -             | -             | -                                    |
| Net changes in fund balance            | -                     | -             | -             | -                                    |
| <b>Fund balance, beginning of year</b> | 626                   | 626           | 626           | -                                    |
| <b>Fund balance, end of year</b>       | <u>\$ 626</u>         | <u>\$ 626</u> | <u>\$ 626</u> | <u>\$ -</u>                          |

# GRAND TRAVERSE COUNTY

## VETERANS MILLAGE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <b>Budget Amounts</b>  |                     | <b>Actual</b>        | <b>Variance</b>                       |
|----------------------------------------|------------------------|---------------------|----------------------|---------------------------------------|
|                                        | <b><u>Original</u></b> | <b><u>Final</u></b> | <b><u>Amount</u></b> | <b><u>Positive<br/>(Negative)</u></b> |
| <b>Revenues</b>                        |                        |                     |                      |                                       |
| Property taxes                         | \$ 580,338             | \$ 580,338          | \$ 569,612           | \$ (10,726)                           |
| Intergovernmental revenues             |                        |                     |                      |                                       |
| Federal                                | -                      | -                   | -                    | -                                     |
| State                                  | -                      | -                   | -                    | -                                     |
| Local                                  | 77,689                 | 77,689              | 81,330               | 3,641                                 |
| Licenses and permits                   | -                      | -                   | -                    | -                                     |
| Charges for services                   | -                      | -                   | -                    | -                                     |
| Fines and forfeitures                  | -                      | -                   | -                    | -                                     |
| Interest                               | -                      | -                   | 7,955                | 7,955                                 |
| Miscellaneous                          | -                      | -                   | -                    | -                                     |
| <b>Total revenues</b>                  | <u>658,027</u>         | <u>658,027</u>      | <u>658,897</u>       | <u>870</u>                            |
| <b>Expenditures</b>                    |                        |                     |                      |                                       |
| Current                                |                        |                     |                      |                                       |
| Judicial                               | -                      | -                   | -                    | -                                     |
| General government                     | -                      | -                   | -                    | -                                     |
| Public safety                          | -                      | -                   | -                    | -                                     |
| Health and welfare                     | 658,027                | 658,027             | 491,719              | 166,308                               |
| Economic development                   | -                      | -                   | -                    | -                                     |
| Parks and recreation                   | -                      | -                   | -                    | -                                     |
| Capital outlay                         | -                      | -                   | -                    | -                                     |
| <b>Total expenditures</b>              | <u>658,027</u>         | <u>658,027</u>      | <u>491,719</u>       | <u>166,308</u>                        |
| Revenues over (under) expenditures     | <u>-</u>               | <u>-</u>            | <u>167,178</u>       | <u>167,178</u>                        |
| Other financing sources (uses)         |                        |                     |                      |                                       |
| Transfers in                           | -                      | -                   | -                    | -                                     |
| Transfers out                          | -                      | -                   | -                    | -                                     |
| Total other financing sources (uses)   | <u>-</u>               | <u>-</u>            | <u>-</u>             | <u>-</u>                              |
| Net changes in fund balance            | -                      | -                   | 167,178              | 167,178                               |
| <b>Fund balance, beginning of year</b> | <u>164,648</u>         | <u>164,648</u>      | <u>164,648</u>       | <u>-</u>                              |
| <b>Fund balance, end of year</b>       | <u>\$ 164,648</u>      | <u>\$ 164,648</u>   | <u>\$ 331,826</u>    | <u>\$ 167,178</u>                     |

# GRAND TRAVERSE COUNTY

## REGISTER OF DEEDS AUTOMATION FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |                   | <u>Actual</u>     | <u>Variance</u>                      |
|----------------------------------------|-----------------------|-------------------|-------------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>      | <u>Amount</u>     | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                   |                   |                                      |
| Intergovernmental revenues             |                       |                   |                   |                                      |
| Federal                                | \$ -                  | \$ -              | \$ -              | \$ -                                 |
| State                                  | -                     | -                 | -                 | -                                    |
| Local                                  | -                     | -                 | -                 | -                                    |
| Licenses and permits                   | -                     | -                 | -                 | -                                    |
| Charges for services                   | 110,000               | 110,000           | 102,220           | (7,780)                              |
| Fines and forfeitures                  | -                     | -                 | -                 | -                                    |
| Interest                               | -                     | -                 | -                 | -                                    |
| Miscellaneous                          | -                     | -                 | -                 | -                                    |
| <b>Total revenues</b>                  | <u>110,000</u>        | <u>110,000</u>    | <u>102,220</u>    | <u>(7,780)</u>                       |
| <b>Expenditures</b>                    |                       |                   |                   |                                      |
| Current                                |                       |                   |                   |                                      |
| Judicial                               | -                     | -                 | -                 | -                                    |
| General government                     | 164,500               | 164,500           | 108,947           | 55,553                               |
| Public safety                          | -                     | -                 | -                 | -                                    |
| Health and welfare                     | -                     | -                 | -                 | -                                    |
| Economic development                   | -                     | -                 | -                 | -                                    |
| Parks and recreation                   | -                     | -                 | -                 | -                                    |
| Capital outlay                         | 10,000                | 10,000            | -                 | 10,000                               |
| <b>Total expenditures</b>              | <u>174,500</u>        | <u>174,500</u>    | <u>108,947</u>    | <u>65,553</u>                        |
| Revenues over (under) expenditures     | <u>(64,500)</u>       | <u>(64,500)</u>   | <u>(6,727)</u>    | <u>57,773</u>                        |
| Other financing sources (uses)         |                       |                   |                   |                                      |
| Transfers in                           | -                     | -                 | -                 | -                                    |
| Transfers out                          | -                     | -                 | -                 | -                                    |
| Total other financing sources (uses)   | <u>-</u>              | <u>-</u>          | <u>-</u>          | <u>-</u>                             |
| Net changes in fund balance            | (64,500)              | (64,500)          | (6,727)           | 57,773                               |
| <b>Fund balance, beginning of year</b> | <u>282,522</u>        | <u>282,522</u>    | <u>282,522</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>       | <u>\$ 218,022</u>     | <u>\$ 218,022</u> | <u>\$ 275,795</u> | <u>\$ 57,773</u>                     |

# GRAND TRAVERSE COUNTY

## MIDC FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |              | <u>Actual</u>     | <u>Variance</u>                      |
|----------------------------------------|-----------------------|--------------|-------------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u> | <u>Amount</u>     | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |              |                   |                                      |
| Intergovernmental revenues             |                       |              |                   |                                      |
| Federal                                | \$ -                  | \$ -         | \$ -              | \$ -                                 |
| State                                  | -                     | 157,170      | 314,339           | 157,169                              |
| Local                                  | -                     | -            | -                 | -                                    |
| Licenses and permits                   | -                     | -            | -                 | -                                    |
| Charges for services                   | -                     | -            | -                 | -                                    |
| Fines and forfeitures                  | -                     | -            | -                 | -                                    |
| Interest                               | -                     | -            | -                 | -                                    |
| Miscellaneous                          | -                     | -            | -                 | -                                    |
| <b>Total revenues</b>                  | -                     | 157,170      | 314,339           | 157,169                              |
| <b>Expenditures</b>                    |                       |              |                   |                                      |
| Current                                |                       |              |                   |                                      |
| Judicial                               | -                     | -            | -                 | -                                    |
| General government                     | -                     | -            | -                 | -                                    |
| Public safety                          | -                     | 196,463      | 136,029           | 60,434                               |
| Health and welfare                     | -                     | -            | -                 | -                                    |
| Economic development                   | -                     | -            | -                 | -                                    |
| Parks and recreation                   | -                     | -            | -                 | -                                    |
| Capital outlay                         | -                     | -            | -                 | -                                    |
| <b>Total expenditures</b>              | -                     | 196,463      | 136,029           | 60,434                               |
| Revenues over (under) expenditures     | -                     | (39,293)     | 178,310           | 217,603                              |
| Other financing sources (uses)         |                       |              |                   |                                      |
| Transfers in                           | -                     | 39,293       | 39,293            | -                                    |
| Transfers out                          | -                     | -            | -                 | -                                    |
| Total other financing sources (uses)   | -                     | 39,293       | 39,293            | -                                    |
| Net changes in fund balance            | -                     | -            | 217,603           | 217,603                              |
| <b>Fund balance, beginning of year</b> | -                     | -            | -                 | -                                    |
| <b>Fund balance, end of year</b>       | <u>\$ -</u>           | <u>\$ -</u>  | <u>\$ 217,603</u> | <u>\$ 217,603</u>                    |

# GRAND TRAVERSE COUNTY

## CORRECTIONS P.A. 511 FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | Budget Amounts    |                   | Actual            | Variance                       |
|----------------------------------------|-------------------|-------------------|-------------------|--------------------------------|
|                                        | <u>Original</u>   | <u>Final</u>      | <u>Amount</u>     | <u>Positive<br/>(Negative)</u> |
| <b>Revenues</b>                        |                   |                   |                   |                                |
| Intergovernmental revenues             |                   |                   |                   |                                |
| Federal                                | \$ -              | \$ -              | \$ -              | \$ -                           |
| State                                  | 264,256           | 264,256           | 229,621           | (34,635)                       |
| Local                                  | 26,244            | 26,244            | 26,244            | -                              |
| Licenses and permits                   | -                 | -                 | -                 | -                              |
| Charges for services                   | 455,000           | 455,000           | 452,992           | (2,008)                        |
| Fines and forfeitures                  | -                 | -                 | -                 | -                              |
| Interest                               | -                 | -                 | -                 | -                              |
| Miscellaneous                          | 32,650            | 32,650            | 17,707            | (14,943)                       |
| <b>Total revenues</b>                  | <u>778,150</u>    | <u>778,150</u>    | <u>726,564</u>    | <u>(51,586)</u>                |
| <b>Expenditures</b>                    |                   |                   |                   |                                |
| Current                                |                   |                   |                   |                                |
| Judicial                               | -                 | -                 | -                 | -                              |
| General government                     | -                 | -                 | -                 | -                              |
| Public safety                          | 854,390           | 924,865           | 872,519           | 52,346                         |
| Health and welfare                     | -                 | -                 | -                 | -                              |
| Economic development                   | -                 | -                 | -                 | -                              |
| Parks and recreation                   | -                 | -                 | -                 | -                              |
| Capital outlay                         | -                 | -                 | -                 | -                              |
| <b>Total expenditures</b>              | <u>854,390</u>    | <u>924,865</u>    | <u>872,519</u>    | <u>52,346</u>                  |
| Revenues over (under) expenditures     | <u>(76,240)</u>   | <u>(146,715)</u>  | <u>(145,955)</u>  | <u>760</u>                     |
| Other financing sources (uses)         |                   |                   |                   |                                |
| Transfers in                           | 76,240            | 76,240            | 76,240            | -                              |
| Transfers out                          | -                 | -                 | -                 | -                              |
| Total other financing sources (uses)   | <u>76,240</u>     | <u>76,240</u>     | <u>76,240</u>     | <u>-</u>                       |
| Net changes in fund balance            | -                 | (70,475)          | (69,715)          | 760                            |
| <b>Fund balance, beginning of year</b> | <u>404,653</u>    | <u>404,653</u>    | <u>404,653</u>    | <u>-</u>                       |
| <b>Fund balance, end of year</b>       | <u>\$ 404,653</u> | <u>\$ 334,178</u> | <u>\$ 334,938</u> | <u>\$ 760</u>                  |

# GRAND TRAVERSE COUNTY

## COUNTY LAW LIBRARY FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |                  | <u>Actual</u>    | <u>Variance</u>                      |
|----------------------------------------|-----------------------|------------------|------------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>     | <u>Amount</u>    | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                  |                  |                                      |
| Intergovernmental revenues             |                       |                  |                  |                                      |
| Federal                                | \$ -                  | \$ -             | \$ -             | \$ -                                 |
| State                                  | -                     | -                | -                | -                                    |
| Local                                  | -                     | -                | -                | -                                    |
| Licenses and permits                   | -                     | -                | -                | -                                    |
| Charges for services                   | -                     | -                | -                | -                                    |
| Fines and forfeitures                  | 6,500                 | 6,500            | 6,500            | -                                    |
| Interest                               | -                     | -                | -                | -                                    |
| Miscellaneous                          | -                     | -                | -                | -                                    |
| <b>Total revenues</b>                  | <u>6,500</u>          | <u>6,500</u>     | <u>6,500</u>     | <u>-</u>                             |
| <b>Expenditures</b>                    |                       |                  |                  |                                      |
| Current                                |                       |                  |                  |                                      |
| Judicial                               | 6,500                 | 6,500            | -                | 6,500                                |
| General government                     | -                     | -                | -                | -                                    |
| Public safety                          | -                     | -                | -                | -                                    |
| Health and welfare                     | -                     | -                | -                | -                                    |
| Economic development                   | -                     | -                | -                | -                                    |
| Parks and recreation                   | -                     | -                | -                | -                                    |
| Capital outlay                         | -                     | -                | -                | -                                    |
| <b>Total expenditures</b>              | <u>6,500</u>          | <u>6,500</u>     | <u>-</u>         | <u>6,500</u>                         |
| Revenues over (under) expenditures     | <u>-</u>              | <u>-</u>         | <u>6,500</u>     | <u>6,500</u>                         |
| Other financing sources (uses)         |                       |                  |                  |                                      |
| Transfers in                           | -                     | -                | -                | -                                    |
| Transfers out                          | -                     | -                | -                | -                                    |
| Total other financing sources (uses)   | <u>-</u>              | <u>-</u>         | <u>-</u>         | <u>-</u>                             |
| Net changes in fund balance            | <u>-</u>              | <u>-</u>         | <u>6,500</u>     | <u>6,500</u>                         |
| <b>Fund balance, beginning of year</b> | <u>29,210</u>         | <u>29,210</u>    | <u>29,210</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>       | <u>\$ 29,210</u>      | <u>\$ 29,210</u> | <u>\$ 35,710</u> | <u>\$ 6,500</u>                      |

# GRAND TRAVERSE COUNTY

## FEDERAL EQUITABLE SHARING FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | Budget Amounts  |                 | Actual          | Variance                       |
|----------------------------------------|-----------------|-----------------|-----------------|--------------------------------|
|                                        | <u>Original</u> | <u>Final</u>    | <u>Amount</u>   | <u>Positive<br/>(Negative)</u> |
| <b>Revenues</b>                        |                 |                 |                 |                                |
| Intergovernmental revenues             |                 |                 |                 |                                |
| Federal                                | \$ -            | \$ -            | \$ -            | \$ -                           |
| State                                  | -               | -               | -               | -                              |
| Local                                  | -               | -               | -               | -                              |
| Licenses and permits                   | -               | -               | -               | -                              |
| Charges for services                   | -               | -               | -               | -                              |
| Fines and forfeitures                  | -               | -               | -               | -                              |
| Interest                               | 50              | 50              | 128             | 78                             |
| Miscellaneous                          | -               | -               | -               | -                              |
| <b>Total revenues</b>                  | <u>50</u>       | <u>50</u>       | <u>128</u>      | <u>78</u>                      |
| <b>Expenditures</b>                    |                 |                 |                 |                                |
| Current                                |                 |                 |                 |                                |
| Judicial                               | -               | -               | -               | -                              |
| General government                     | -               | -               | -               | -                              |
| Public safety                          | 50              | 50              | -               | 50                             |
| Health and welfare                     | -               | -               | -               | -                              |
| Economic development                   | -               | -               | -               | -                              |
| Parks and recreation                   | -               | -               | -               | -                              |
| Capital outlay                         | -               | -               | -               | -                              |
| <b>Total expenditures</b>              | <u>50</u>       | <u>50</u>       | <u>-</u>        | <u>50</u>                      |
| Revenues over (under) expenditures     | <u>-</u>        | <u>-</u>        | <u>128</u>      | <u>128</u>                     |
| Other financing sources (uses)         |                 |                 |                 |                                |
| Transfers in                           | -               | -               | -               | -                              |
| Transfers out                          | -               | -               | -               | -                              |
| Total other financing sources (uses)   | <u>-</u>        | <u>-</u>        | <u>-</u>        | <u>-</u>                       |
| Net changes in fund balance            | -               | -               | 128             | 128                            |
| <b>Fund balance, beginning of year</b> | <u>8,245</u>    | <u>8,245</u>    | <u>8,245</u>    | <u>-</u>                       |
| <b>Fund balance, end of year</b>       | <u>\$ 8,245</u> | <u>\$ 8,245</u> | <u>\$ 8,373</u> | <u>\$ 128</u>                  |

# GRAND TRAVERSE COUNTY

## CONCEALED PISTOL LICENSING FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | Budget Amounts   |                  | Actual           | Variance                       |
|----------------------------------------|------------------|------------------|------------------|--------------------------------|
|                                        | <u>Original</u>  | <u>Final</u>     | <u>Amount</u>    | <u>Positive<br/>(Negative)</u> |
| <b>Revenues</b>                        |                  |                  |                  |                                |
| Intergovernmental revenues             |                  |                  |                  |                                |
| Federal                                | \$ -             | \$ -             | \$ -             | \$ -                           |
| State                                  | -                | -                | -                | -                              |
| Local                                  | -                | -                | -                | -                              |
| Licenses and permits                   | 39,000           | 39,000           | 43,365           | 4,365                          |
| Charges for services                   | -                | -                | -                | -                              |
| Fines and forfeitures                  | -                | -                | -                | -                              |
| Interest                               | -                | -                | -                | -                              |
| Miscellaneous                          | -                | -                | -                | -                              |
| <b>Total revenues</b>                  | <u>39,000</u>    | <u>39,000</u>    | <u>43,365</u>    | <u>4,365</u>                   |
| <b>Expenditures</b>                    |                  |                  |                  |                                |
| Current                                |                  |                  |                  |                                |
| Judicial                               | -                | -                | -                | -                              |
| General government                     | -                | -                | -                | -                              |
| Public safety                          | 39,000           | 39,000           | 25,695           | 13,305                         |
| Health and welfare                     | -                | -                | -                | -                              |
| Economic development                   | -                | -                | -                | -                              |
| Parks and recreation                   | -                | -                | -                | -                              |
| Capital outlay                         | -                | -                | -                | -                              |
| <b>Total expenditures</b>              | <u>39,000</u>    | <u>39,000</u>    | <u>25,695</u>    | <u>13,305</u>                  |
| Revenues over (under) expenditures     | <u>-</u>         | <u>-</u>         | <u>17,670</u>    | <u>17,670</u>                  |
| Other financing sources (uses)         |                  |                  |                  |                                |
| Transfers in                           | -                | -                | -                | -                              |
| Transfers out                          | -                | -                | -                | -                              |
| Total other financing sources (uses)   | <u>-</u>         | <u>-</u>         | <u>-</u>         | <u>-</u>                       |
| Net changes in fund balance            | -                | -                | 17,670           | 17,670                         |
| <b>Fund balance, beginning of year</b> | <u>66,546</u>    | <u>66,546</u>    | <u>66,546</u>    | <u>-</u>                       |
| <b>Fund balance, end of year</b>       | <u>\$ 66,546</u> | <u>\$ 66,546</u> | <u>\$ 84,216</u> | <u>\$ 17,670</u>               |

# GRAND TRAVERSE COUNTY

## CORRECTIONS OFFICERS TRAINING FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | Budget Amounts   |                  | Actual           | Variance                       |
|----------------------------------------|------------------|------------------|------------------|--------------------------------|
|                                        | <u>Original</u>  | <u>Final</u>     | <u>Amount</u>    | <u>Positive<br/>(Negative)</u> |
| <b>Revenues</b>                        |                  |                  |                  |                                |
| Intergovernmental revenues             |                  |                  |                  |                                |
| Federal                                | \$ -             | \$ -             | \$ -             | \$ -                           |
| State                                  | -                | -                | -                | -                              |
| Local                                  | -                | -                | -                | -                              |
| Licenses and permits                   | -                | -                | -                | -                              |
| Charges for services                   | 42,000           | 42,000           | 33,830           | (8,170)                        |
| Fines and forfeitures                  | -                | -                | -                | -                              |
| Interest                               | -                | -                | -                | -                              |
| Miscellaneous                          | 20,000           | 20,000           | 1,681            | (18,319)                       |
| <b>Total revenues</b>                  | <u>62,000</u>    | <u>62,000</u>    | <u>35,511</u>    | <u>(26,489)</u>                |
| <b>Expenditures</b>                    |                  |                  |                  |                                |
| Current                                |                  |                  |                  |                                |
| Judicial                               | -                | -                | -                | -                              |
| General government                     | -                | -                | -                | -                              |
| Public safety                          | 66,000           | 66,000           | 43,373           | 22,627                         |
| Health and welfare                     | -                | -                | -                | -                              |
| Economic development                   | -                | -                | -                | -                              |
| Parks and recreation                   | -                | -                | -                | -                              |
| Capital outlay                         | -                | -                | -                | -                              |
| <b>Total expenditures</b>              | <u>66,000</u>    | <u>66,000</u>    | <u>43,373</u>    | <u>22,627</u>                  |
| Revenues over (under) expenditures     | <u>(4,000)</u>   | <u>(4,000)</u>   | <u>(7,862)</u>   | <u>(3,862)</u>                 |
| Other financing sources (uses)         |                  |                  |                  |                                |
| Transfers in                           | -                | -                | -                | -                              |
| Transfers out                          | -                | -                | -                | -                              |
| Total other financing sources (uses)   | <u>-</u>         | <u>-</u>         | <u>-</u>         | <u>-</u>                       |
| Net changes in fund balance            | <u>(4,000)</u>   | <u>(4,000)</u>   | <u>(7,862)</u>   | <u>(3,862)</u>                 |
| <b>Fund balance, beginning of year</b> | <u>67,362</u>    | <u>67,362</u>    | <u>67,362</u>    | <u>-</u>                       |
| <b>Fund balance, end of year</b>       | <u>\$ 63,362</u> | <u>\$ 63,362</u> | <u>\$ 59,500</u> | <u>\$ (3,862)</u>              |

# GRAND TRAVERSE COUNTY

## CRIMINAL JUSTICE TRAINING ACT FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |                  | <u>Actual</u>    | <u>Variance</u>                      |
|----------------------------------------|-----------------------|------------------|------------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>     | <u>Amount</u>    | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                  |                  |                                      |
| Intergovernmental revenues             |                       |                  |                  |                                      |
| Federal                                | \$ -                  | \$ -             | \$ -             | \$ -                                 |
| State                                  | 13,000                | 13,000           | 11,277           | (1,723)                              |
| Local                                  | -                     | -                | -                | -                                    |
| Licenses and permits                   | -                     | -                | -                | -                                    |
| Charges for services                   | -                     | -                | -                | -                                    |
| Fines and forfeitures                  | -                     | -                | -                | -                                    |
| Interest                               | -                     | -                | -                | -                                    |
| Miscellaneous                          | -                     | -                | -                | -                                    |
| <b>Total revenues</b>                  | <u>13,000</u>         | <u>13,000</u>    | <u>11,277</u>    | <u>(1,723)</u>                       |
| <b>Expenditures</b>                    |                       |                  |                  |                                      |
| Current                                |                       |                  |                  |                                      |
| Judicial                               | -                     | -                | -                | -                                    |
| General government                     | -                     | -                | -                | -                                    |
| Public safety                          | 13,000                | 17,000           | 14,649           | 2,351                                |
| Health and welfare                     | -                     | -                | -                | -                                    |
| Economic development                   | -                     | -                | -                | -                                    |
| Parks and recreation                   | -                     | -                | -                | -                                    |
| Capital outlay                         | -                     | -                | -                | -                                    |
| <b>Total expenditures</b>              | <u>13,000</u>         | <u>17,000</u>    | <u>14,649</u>    | <u>2,351</u>                         |
| Revenues over (under) expenditures     | <u>-</u>              | <u>(4,000)</u>   | <u>(3,372)</u>   | <u>628</u>                           |
| Other financing sources (uses)         |                       |                  |                  |                                      |
| Transfers in                           | -                     | -                | -                | -                                    |
| Transfers out                          | -                     | -                | -                | -                                    |
| Total other financing sources (uses)   | <u>-</u>              | <u>-</u>         | <u>-</u>         | <u>-</u>                             |
| Net changes in fund balance            | <u>-</u>              | <u>(4,000)</u>   | <u>(3,372)</u>   | <u>628</u>                           |
| <b>Fund balance, beginning of year</b> | <u>23,092</u>         | <u>23,092</u>    | <u>23,092</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>       | <u>\$ 23,092</u>      | <u>\$ 19,092</u> | <u>\$ 19,720</u> | <u>\$ 628</u>                        |

# GRAND TRAVERSE COUNTY

## MITCHELL CREEK WATER SHED FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |                 | <u>Actual</u>   | <u>Variance</u>                      |
|----------------------------------------|-----------------------|-----------------|-----------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>    | <u>Amount</u>   | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                 |                 |                                      |
| Intergovernmental revenues             |                       |                 |                 |                                      |
| Federal                                | \$ -                  | \$ -            | \$ -            | \$ -                                 |
| State                                  | -                     | -               | -               | -                                    |
| Local                                  | -                     | -               | -               | -                                    |
| Licenses and permits                   | -                     | -               | -               | -                                    |
| Charges for services                   | -                     | -               | -               | -                                    |
| Fines and forfeitures                  | -                     | -               | -               | -                                    |
| Interest                               | -                     | -               | -               | -                                    |
| Miscellaneous                          | -                     | -               | -               | -                                    |
|                                        | <u>-</u>              | <u>-</u>        | <u>-</u>        | <u>-</u>                             |
| <b>Total revenues</b>                  | <u>-</u>              | <u>-</u>        | <u>-</u>        | <u>-</u>                             |
| <b>Expenditures</b>                    |                       |                 |                 |                                      |
| Current                                |                       |                 |                 |                                      |
| Judicial                               | -                     | -               | -               | -                                    |
| General government                     | -                     | -               | -               | -                                    |
| Public safety                          | -                     | -               | -               | -                                    |
| Health and welfare                     | -                     | -               | -               | -                                    |
| Economic development                   | -                     | -               | -               | -                                    |
| Parks and recreation                   | -                     | -               | -               | -                                    |
| Capital outlay                         | -                     | -               | -               | -                                    |
|                                        | <u>-</u>              | <u>-</u>        | <u>-</u>        | <u>-</u>                             |
| <b>Total expenditures</b>              | <u>-</u>              | <u>-</u>        | <u>-</u>        | <u>-</u>                             |
| Revenues over (under) expenditures     | <u>-</u>              | <u>-</u>        | <u>-</u>        | <u>-</u>                             |
| Other financing sources (uses)         |                       |                 |                 |                                      |
| Transfers in                           | -                     | -               | -               | -                                    |
| Transfers out                          | -                     | -               | -               | -                                    |
|                                        | <u>-</u>              | <u>-</u>        | <u>-</u>        | <u>-</u>                             |
| Total other financing sources (uses)   | <u>-</u>              | <u>-</u>        | <u>-</u>        | <u>-</u>                             |
| Net changes in fund balance            | -                     | -               | -               | -                                    |
| <b>Fund balance, beginning of year</b> | <u>8,155</u>          | <u>8,155</u>    | <u>8,155</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>       | <u>\$ 8,155</u>       | <u>\$ 8,155</u> | <u>\$ 8,155</u> | <u>\$ -</u>                          |

# GRAND TRAVERSE COUNTY

## HOUSING TRUST FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |                   | <u>Actual</u>     | <u>Variance</u>                      |
|----------------------------------------|-----------------------|-------------------|-------------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>      | <u>Amount</u>     | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                   |                   |                                      |
| Intergovernmental revenues             |                       |                   |                   |                                      |
| Federal                                | \$ -                  | \$ -              | \$ -              | \$ -                                 |
| State                                  | -                     | -                 | -                 | -                                    |
| Local                                  | -                     | -                 | -                 | -                                    |
| Licenses and permits                   | -                     | -                 | -                 | -                                    |
| Charges for services                   | -                     | -                 | -                 | -                                    |
| Fines and forfeitures                  | -                     | -                 | -                 | -                                    |
| Interest                               | 2,500                 | 2,500             | 5,872             | 3,372                                |
| Miscellaneous                          | -                     | -                 | -                 | -                                    |
| <b>Total revenues</b>                  | <u>2,500</u>          | <u>2,500</u>      | <u>5,872</u>      | <u>3,372</u>                         |
| <b>Expenditures</b>                    |                       |                   |                   |                                      |
| Current                                |                       |                   |                   |                                      |
| Judicial                               | -                     | -                 | -                 | -                                    |
| General government                     | -                     | -                 | -                 | -                                    |
| Public safety                          | -                     | -                 | -                 | -                                    |
| Health and welfare                     | 72,500                | 72,500            | -                 | 72,500                               |
| Economic development                   | -                     | -                 | -                 | -                                    |
| Parks and recreation                   | -                     | -                 | -                 | -                                    |
| Capital outlay                         | -                     | -                 | -                 | -                                    |
| <b>Total expenditures</b>              | <u>72,500</u>         | <u>72,500</u>     | <u>-</u>          | <u>72,500</u>                        |
| Revenues over (under) expenditures     | <u>(70,000)</u>       | <u>(70,000)</u>   | <u>5,872</u>      | <u>75,872</u>                        |
| Other financing sources (uses)         |                       |                   |                   |                                      |
| Transfers in                           | -                     | -                 | -                 | -                                    |
| Transfers out                          | -                     | -                 | -                 | -                                    |
| Total other financing sources (uses)   | <u>-</u>              | <u>-</u>          | <u>-</u>          | <u>-</u>                             |
| Net changes in fund balance            | <u>(70,000)</u>       | <u>(70,000)</u>   | <u>5,872</u>      | <u>75,872</u>                        |
| <b>Fund balance, beginning of year</b> | <u>286,474</u>        | <u>286,474</u>    | <u>286,474</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>       | <u>\$ 216,474</u>     | <u>\$ 216,474</u> | <u>\$ 292,346</u> | <u>\$ 75,872</u>                     |

# GRAND TRAVERSE COUNTY

## CDBG HOUSING GRANT FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

**FOR THE YEAR ENDED DECEMBER 31, 2018**

|                                        | <u>Budget Amounts</u> |                     | <u>Actual</u>       | <u>Variance</u>                      |
|----------------------------------------|-----------------------|---------------------|---------------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>        | <u>Amount</u>       | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                     |                     |                                      |
| Intergovernmental revenues             |                       |                     |                     |                                      |
| Federal                                | \$ -                  | \$ -                | \$ -                | \$ -                                 |
| State                                  | -                     | -                   | -                   | -                                    |
| Local                                  | -                     | -                   | 66,935              | 66,935                               |
| Licenses and permits                   | -                     | -                   | -                   | -                                    |
| Charges for services                   | 350                   | 350                 | 58                  | (292)                                |
| Fines and forfeitures                  | -                     | -                   | -                   | -                                    |
| Interest                               | -                     | -                   | -                   | -                                    |
| Miscellaneous                          | -                     | -                   | -                   | -                                    |
| <b>Total revenues</b>                  | <u>350</u>            | <u>350</u>          | <u>66,993</u>       | <u>66,643</u>                        |
| <b>Expenditures</b>                    |                       |                     |                     |                                      |
| Current                                |                       |                     |                     |                                      |
| Judicial                               | -                     | -                   | -                   | -                                    |
| General government                     | -                     | -                   | -                   | -                                    |
| Public safety                          | -                     | -                   | -                   | -                                    |
| Health and welfare                     | -                     | -                   | -                   | -                                    |
| Economic development                   | 50,350                | 50,350              | -                   | 50,350                               |
| Parks and recreation                   | -                     | -                   | -                   | -                                    |
| Capital outlay                         | -                     | -                   | -                   | -                                    |
| <b>Total expenditures</b>              | <u>50,350</u>         | <u>50,350</u>       | <u>-</u>            | <u>50,350</u>                        |
| Revenues over (under) expenditures     | <u>(50,000)</u>       | <u>(50,000)</u>     | <u>66,993</u>       | <u>116,993</u>                       |
| Other financing sources (uses)         |                       |                     |                     |                                      |
| Transfers in                           | -                     | -                   | -                   | -                                    |
| Transfers out                          | -                     | -                   | -                   | -                                    |
| Total other financing sources (uses)   | <u>-</u>              | <u>-</u>            | <u>-</u>            | <u>-</u>                             |
| Net changes in fund balance            | <u>(50,000)</u>       | <u>(50,000)</u>     | <u>66,993</u>       | <u>116,993</u>                       |
| <b>Fund balance, beginning of year</b> | <u>1,742,394</u>      | <u>1,742,394</u>    | <u>1,742,394</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>       | <u>\$ 1,692,394</u>   | <u>\$ 1,692,394</u> | <u>\$ 1,809,387</u> | <u>\$ 116,993</u>                    |

# GRAND TRAVERSE COUNTY

## NEXT MICHIGAN FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

**FOR THE YEAR ENDED DECEMBER 31, 2018**

|                                        | <u>Budget Amounts</u> |                 | <u>Actual</u>    | <u>Variance</u>                      |
|----------------------------------------|-----------------------|-----------------|------------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>    | <u>Amount</u>    | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                 |                  |                                      |
| Intergovernmental revenues             |                       |                 |                  |                                      |
| Federal                                | \$ -                  | \$ -            | \$ -             | \$ -                                 |
| State                                  | -                     | -               | -                | -                                    |
| Local                                  | -                     | -               | -                | -                                    |
| Licenses and permits                   | -                     | -               | -                | -                                    |
| Charges for services                   | -                     | -               | -                | -                                    |
| Fines and forfeitures                  | -                     | -               | -                | -                                    |
| Interest                               | -                     | -               | -                | -                                    |
| Miscellaneous                          | -                     | -               | -                | -                                    |
| <b>Total revenues</b>                  | -                     | -               | -                | -                                    |
| <b>Expenditures</b>                    |                       |                 |                  |                                      |
| Current                                |                       |                 |                  |                                      |
| Judicial                               | -                     | -               | -                | -                                    |
| General government                     | -                     | -               | -                | -                                    |
| Public safety                          | -                     | -               | -                | -                                    |
| Health and welfare                     | -                     | -               | -                | -                                    |
| Economic development                   | 51,400                | 95,400          | 71,030           | 24,370                               |
| Parks and recreation                   | -                     | -               | -                | -                                    |
| Capital outlay                         | -                     | -               | -                | -                                    |
| <b>Total expenditures</b>              | 51,400                | 95,400          | 71,030           | 24,370                               |
| Revenues over (under) expenditures     | (51,400)              | (95,400)        | (71,030)         | 24,370                               |
| Other financing sources (uses)         |                       |                 |                  |                                      |
| Transfers in                           | -                     | 44,000          | 44,000           | -                                    |
| Transfers out                          | -                     | -               | -                | -                                    |
| Total other financing sources (uses)   | -                     | 44,000          | 44,000           | -                                    |
| Net changes in fund balance            | (51,400)              | (51,400)        | (27,030)         | 24,370                               |
| <b>Fund balance, beginning of year</b> | 52,742                | 52,742          | 52,742           | -                                    |
| <b>Fund balance, end of year</b>       | <u>\$ 1,342</u>       | <u>\$ 1,342</u> | <u>\$ 25,712</u> | <u>\$ 24,370</u>                     |

# GRAND TRAVERSE COUNTY

## EDC REVOLVING LOAN FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |                   | <u>Actual</u>     | <u>Variance</u>                      |
|----------------------------------------|-----------------------|-------------------|-------------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>      | <u>Amount</u>     | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                   |                   |                                      |
| Intergovernmental revenues             |                       |                   |                   |                                      |
| Federal                                | \$ -                  | \$ -              | \$ -              | \$ -                                 |
| State                                  | -                     | -                 | -                 | -                                    |
| Local                                  | -                     | -                 | -                 | -                                    |
| Licenses and permits                   | -                     | -                 | -                 | -                                    |
| Charges for services                   | -                     | -                 | -                 | -                                    |
| Fines and forfeitures                  | -                     | -                 | -                 | -                                    |
| Interest                               | 10,100                | 15,100            | 17,626            | 2,526                                |
| Miscellaneous                          | -                     | -                 | -                 | -                                    |
| <b>Total revenues</b>                  | <u>10,100</u>         | <u>15,100</u>     | <u>17,626</u>     | <u>2,526</u>                         |
| <b>Expenditures</b>                    |                       |                   |                   |                                      |
| Current                                |                       |                   |                   |                                      |
| Judicial                               | -                     | -                 | -                 | -                                    |
| General government                     | -                     | -                 | -                 | -                                    |
| Public safety                          | -                     | -                 | -                 | -                                    |
| Health and welfare                     | -                     | -                 | -                 | -                                    |
| Economic development                   | 22,500                | 209,500           | 186,092           | 23,408                               |
| Parks and recreation                   | -                     | -                 | -                 | -                                    |
| Capital outlay                         | -                     | -                 | -                 | -                                    |
| <b>Total expenditures</b>              | <u>22,500</u>         | <u>209,500</u>    | <u>186,092</u>    | <u>23,408</u>                        |
| Revenues over (under) expenditures     | <u>(12,400)</u>       | <u>(194,400)</u>  | <u>(168,466)</u>  | <u>25,934</u>                        |
| Other financing sources (uses)         |                       |                   |                   |                                      |
| Transfers in                           | -                     | -                 | -                 | -                                    |
| Transfers out                          | -                     | -                 | -                 | -                                    |
| Total other financing sources (uses)   | <u>-</u>              | <u>-</u>          | <u>-</u>          | <u>-</u>                             |
| Net changes in fund balance            | (12,400)              | (194,400)         | (168,466)         | 25,934                               |
| <b>Fund balance, beginning of year</b> | <u>408,311</u>        | <u>408,311</u>    | <u>408,311</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>       | <u>\$ 395,911</u>     | <u>\$ 213,911</u> | <u>\$ 239,845</u> | <u>\$ 25,934</u>                     |

# GRAND TRAVERSE COUNTY

## TNT FORFEITURE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |                   | <u>Actual</u>     | <u>Variance</u>                      |
|----------------------------------------|-----------------------|-------------------|-------------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>      | <u>Amount</u>     | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                   |                   |                                      |
| Intergovernmental revenues             |                       |                   |                   |                                      |
| Federal                                | \$ 2,000              | \$ 2,000          | \$ -              | \$ (2,000)                           |
| State                                  | -                     | -                 | -                 | -                                    |
| Local                                  | 1,000                 | 1,550             | 1,950             | 400                                  |
| Licenses and permits                   | -                     | -                 | -                 | -                                    |
| Charges for services                   | -                     | -                 | -                 | -                                    |
| Fines and forfeitures                  | 42,500                | 36,928            | 89,013            | 52,085                               |
| Interest                               | 10                    | 16                | 17                | 1                                    |
| Miscellaneous                          | -                     | -                 | -                 | -                                    |
| <b>Total revenues</b>                  | <u>45,510</u>         | <u>40,494</u>     | <u>90,980</u>     | <u>50,486</u>                        |
| <b>Expenditures</b>                    |                       |                   |                   |                                      |
| Current                                |                       |                   |                   |                                      |
| Judicial                               | -                     | -                 | -                 | -                                    |
| General government                     | -                     | -                 | -                 | -                                    |
| Public safety                          | 45,510                | 63,094            | 49,211            | 13,883                               |
| Health and welfare                     | -                     | -                 | -                 | -                                    |
| Economic development                   | -                     | -                 | -                 | -                                    |
| Parks and recreation                   | -                     | -                 | -                 | -                                    |
| Capital outlay                         | -                     | -                 | -                 | -                                    |
| <b>Total expenditures</b>              | <u>45,510</u>         | <u>63,094</u>     | <u>49,211</u>     | <u>13,883</u>                        |
| Revenues over (under) expenditures     | <u>-</u>              | <u>(22,600)</u>   | <u>41,769</u>     | <u>64,369</u>                        |
| Other financing sources (uses)         |                       |                   |                   |                                      |
| Transfers in                           | -                     | -                 | -                 | -                                    |
| Transfers out                          | -                     | -                 | -                 | -                                    |
| Total other financing sources (uses)   | <u>-</u>              | <u>-</u>          | <u>-</u>          | <u>-</u>                             |
| Net changes in fund balance            | -                     | (22,600)          | 41,769            | 64,369                               |
| <b>Fund balance, beginning of year</b> | <u>250,186</u>        | <u>250,186</u>    | <u>250,186</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>       | <u>\$ 250,186</u>     | <u>\$ 227,586</u> | <u>\$ 291,955</u> | <u>\$ 64,369</u>                     |

# GRAND TRAVERSE COUNTY

## TNT GRANT FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |                 | <u>Actual</u>   | <u>Variance</u>                      |
|----------------------------------------|-----------------------|-----------------|-----------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>    | <u>Amount</u>   | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                 |                 |                                      |
| Intergovernmental revenues             |                       |                 |                 |                                      |
| Federal                                | \$ 87,200             | \$ 102,200      | \$ 95,119       | \$ (7,081)                           |
| State                                  | -                     | -               | -               | -                                    |
| Local                                  | -                     | -               | -               | -                                    |
| Licenses and permits                   | -                     | -               | -               | -                                    |
| Charges for services                   | -                     | -               | -               | -                                    |
| Fines and forfeitures                  | -                     | -               | -               | -                                    |
| Interest                               | -                     | -               | -               | -                                    |
| Miscellaneous                          | -                     | -               | -               | -                                    |
| <b>Total revenues</b>                  | <u>87,200</u>         | <u>102,200</u>  | <u>95,119</u>   | <u>(7,081)</u>                       |
| <b>Expenditures</b>                    |                       |                 |                 |                                      |
| Current                                |                       |                 |                 |                                      |
| Judicial                               | -                     | -               | -               | -                                    |
| General government                     | -                     | -               | -               | -                                    |
| Public safety                          | 87,200                | 102,200         | 95,120          | 7,080                                |
| Health and welfare                     | -                     | -               | -               | -                                    |
| Economic development                   | -                     | -               | -               | -                                    |
| Parks and recreation                   | -                     | -               | -               | -                                    |
| Capital outlay                         | -                     | -               | -               | -                                    |
| <b>Total expenditures</b>              | <u>87,200</u>         | <u>102,200</u>  | <u>95,120</u>   | <u>7,080</u>                         |
| Revenues over (under) expenditures     | <u>-</u>              | <u>-</u>        | <u>(1)</u>      | <u>(1)</u>                           |
| Other financing sources (uses)         |                       |                 |                 |                                      |
| Transfers in                           | -                     | -               | -               | -                                    |
| Transfers out                          | -                     | -               | -               | -                                    |
| Total other financing sources (uses)   | <u>-</u>              | <u>-</u>        | <u>-</u>        | <u>-</u>                             |
| Net changes in fund balance            | <u>-</u>              | <u>-</u>        | <u>(1)</u>      | <u>(1)</u>                           |
| <b>Fund balance, beginning of year</b> | <u>7,864</u>          | <u>7,864</u>    | <u>7,864</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>       | <u>\$ 7,864</u>       | <u>\$ 7,864</u> | <u>\$ 7,863</u> | <u>\$ (1)</u>                        |

# GRAND TRAVERSE COUNTY

## CHILD CARE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

**FOR THE YEAR ENDED DECEMBER 31, 2018**

|                                        | <b>Budget Amounts</b>  |                     | <b>Actual</b>        | <b>Variance</b>                       |
|----------------------------------------|------------------------|---------------------|----------------------|---------------------------------------|
|                                        | <b><u>Original</u></b> | <b><u>Final</u></b> | <b><u>Amount</u></b> | <b><u>Positive<br/>(Negative)</u></b> |
| <b>Revenues</b>                        |                        |                     |                      |                                       |
| Intergovernmental revenues             |                        |                     |                      |                                       |
| Federal                                | \$ -                   | \$ -                | \$ -                 | \$ -                                  |
| State                                  | 875,255                | 875,255             | 591,208              | (284,047)                             |
| Local                                  | -                      | -                   | -                    | -                                     |
| Licenses and permits                   | -                      | -                   | -                    | -                                     |
| Charges for services                   | -                      | -                   | -                    | -                                     |
| Fines and forfeitures                  | -                      | -                   | -                    | -                                     |
| Interest                               | -                      | -                   | -                    | -                                     |
| Miscellaneous                          | 275,000                | 275,000             | 139,396              | (135,604)                             |
| <b>Total revenues</b>                  | <u>1,150,255</u>       | <u>1,150,255</u>    | <u>730,604</u>       | <u>(419,651)</u>                      |
| <b>Expenditures</b>                    |                        |                     |                      |                                       |
| Current                                |                        |                     |                      |                                       |
| Judicial                               | -                      | -                   | -                    | -                                     |
| General government                     | -                      | -                   | -                    | -                                     |
| Public safety                          | -                      | -                   | -                    | -                                     |
| Health and welfare                     | 1,946,510              | 1,946,510           | 1,163,073            | 783,437                               |
| Economic development                   | -                      | -                   | -                    | -                                     |
| Parks and recreation                   | -                      | -                   | -                    | -                                     |
| Capital outlay                         | -                      | -                   | -                    | -                                     |
| <b>Total expenditures</b>              | <u>1,946,510</u>       | <u>1,946,510</u>    | <u>1,163,073</u>     | <u>783,437</u>                        |
| Revenues over (under) expenditures     | <u>(796,255)</u>       | <u>(796,255)</u>    | <u>(432,469)</u>     | <u>363,786</u>                        |
| Other financing sources (uses)         |                        |                     |                      |                                       |
| Transfers in                           | 796,255                | 796,255             | 432,470              | (363,785)                             |
| Transfers out                          | -                      | -                   | -                    | -                                     |
| Total other financing sources (uses)   | <u>796,255</u>         | <u>796,255</u>      | <u>432,470</u>       | <u>(363,785)</u>                      |
| Net changes in fund balance            | -                      | -                   | 1                    | 1                                     |
| <b>Fund balance, beginning of year</b> | <u>-</u>               | <u>-</u>            | <u>-</u>             | <u>-</u>                              |
| <b>Fund balance, end of year</b>       | <u>\$ -</u>            | <u>\$ -</u>         | <u>\$ 1</u>          | <u>\$ 1</u>                           |

# GRAND TRAVERSE COUNTY

## ANIMAL CONTROL FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Budget Amounts</u> |                  | <u>Actual</u>    | <u>Variance</u>                      |
|----------------------------------------|-----------------------|------------------|------------------|--------------------------------------|
|                                        | <u>Original</u>       | <u>Final</u>     | <u>Amount</u>    | <u>Positive</u><br><u>(Negative)</u> |
| <b>Revenues</b>                        |                       |                  |                  |                                      |
| Intergovernmental revenues             |                       |                  |                  |                                      |
| Federal                                | \$ -                  | \$ -             | \$ -             | \$ -                                 |
| State                                  | -                     | -                | -                | -                                    |
| Local                                  | -                     | 3,377            | 3,486            | 109                                  |
| Licenses and permits                   | 120,443               | 120,443          | 126,112          | 5,669                                |
| Charges for services                   | 9,900                 | 9,900            | 15,644           | 5,744                                |
| Fines and forfeitures                  | -                     | -                | -                | -                                    |
| Interest                               | -                     | -                | 686              | 686                                  |
| Miscellaneous                          | 240                   | 240              | 2,824            | 2,584                                |
| <b>Total revenues</b>                  | <u>130,583</u>        | <u>133,960</u>   | <u>148,752</u>   | <u>14,792</u>                        |
| <b>Expenditures</b>                    |                       |                  |                  |                                      |
| Current                                |                       |                  |                  |                                      |
| Judicial                               | -                     | -                | -                | -                                    |
| General government                     | -                     | -                | -                | -                                    |
| Public safety                          | 130,583               | 283,960          | 254,754          | 29,206                               |
| Health and welfare                     | -                     | -                | -                | -                                    |
| Economic development                   | -                     | -                | -                | -                                    |
| Parks and recreation                   | -                     | -                | -                | -                                    |
| Capital outlay                         | -                     | -                | -                | -                                    |
| <b>Total expenditures</b>              | <u>130,583</u>        | <u>283,960</u>   | <u>254,754</u>   | <u>29,206</u>                        |
| Revenues over (under) expenditures     | <u>-</u>              | <u>(150,000)</u> | <u>(106,002)</u> | <u>43,998</u>                        |
| Other financing sources (uses)         |                       |                  |                  |                                      |
| Transfers in                           | -                     | 150,000          | 150,000          | -                                    |
| Transfers out                          | -                     | -                | -                | -                                    |
| Total other financing sources (uses)   | <u>-</u>              | <u>150,000</u>   | <u>150,000</u>   | <u>-</u>                             |
| Net changes in fund balance            | <u>-</u>              | <u>-</u>         | <u>43,998</u>    | <u>43,998</u>                        |
| <b>Fund balance, beginning of year</b> | <u>10,467</u>         | <u>10,467</u>    | <u>10,467</u>    | <u>-</u>                             |
| <b>Fund balance, end of year</b>       | <u>\$ 10,467</u>      | <u>\$ 10,467</u> | <u>\$ 54,465</u> | <u>\$ 43,998</u>                     |

# GRAND TRAVERSE COUNTY

## SENIOR CENTER FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <b>Budget Amounts</b>  |                     | <b>Actual</b>        | <b>Variance</b>                       |
|----------------------------------------|------------------------|---------------------|----------------------|---------------------------------------|
|                                        | <b><u>Original</u></b> | <b><u>Final</u></b> | <b><u>Amount</u></b> | <b><u>Positive<br/>(Negative)</u></b> |
| <b>Revenues</b>                        |                        |                     |                      |                                       |
| Property taxes                         | \$ 483,290             | \$ 483,290          | \$ 474,294           | \$ (8,996)                            |
| Intergovernmental revenues             |                        |                     |                      |                                       |
| Federal                                | -                      | -                   | -                    | -                                     |
| State                                  | -                      | -                   | -                    | -                                     |
| Local                                  | -                      | -                   | -                    | -                                     |
| Licenses and permits                   | -                      | -                   | -                    | -                                     |
| Charges for services                   | 53,500                 | 88,500              | 94,869               | 6,369                                 |
| Fines and forfeitures                  | -                      | -                   | -                    | -                                     |
| Interest                               | 2,000                  | 2,000               | 13,534               | 11,534                                |
| Miscellaneous                          | 7,000                  | 7,000               | 10,797               | 3,797                                 |
| <b>Total revenues</b>                  | <u>545,790</u>         | <u>580,790</u>      | <u>593,494</u>       | <u>12,704</u>                         |
| <b>Expenditures</b>                    |                        |                     |                      |                                       |
| Current                                |                        |                     |                      |                                       |
| Judicial                               | -                      | -                   | -                    | -                                     |
| General government                     | -                      | -                   | -                    | -                                     |
| Public safety                          | -                      | -                   | -                    | -                                     |
| Health and welfare                     | 587,870                | 622,870             | 569,164              | 53,706                                |
| Economic development                   | -                      | -                   | -                    | -                                     |
| Parks and recreation                   | -                      | -                   | -                    | -                                     |
| Capital outlay                         | -                      | -                   | -                    | -                                     |
| <b>Total expenditures</b>              | <u>587,870</u>         | <u>622,870</u>      | <u>569,164</u>       | <u>53,706</u>                         |
| Revenues over (under) expenditures     | <u>(42,080)</u>        | <u>(42,080)</u>     | <u>24,330</u>        | <u>66,410</u>                         |
| Other financing sources (uses)         |                        |                     |                      |                                       |
| Transfers in                           | -                      | -                   | -                    | -                                     |
| Transfers out                          | -                      | -                   | -                    | -                                     |
| Total other financing sources (uses)   | <u>-</u>               | <u>-</u>            | <u>-</u>             | <u>-</u>                              |
| Net changes in fund balance            | (42,080)               | (42,080)            | 24,330               | 66,410                                |
| <b>Fund balance, beginning of year</b> | <u>629,013</u>         | <u>629,013</u>      | <u>629,013</u>       | <u>-</u>                              |
| <b>Fund balance, end of year</b>       | <u>\$ 586,933</u>      | <u>\$ 586,933</u>   | <u>\$ 653,343</u>    | <u>\$ 66,410</u>                      |

**GRAND TRAVERSE COUNTY**  
**NONMAJOR PROPRIETARY FUNDS**  
**COMBINING STATEMENT OF NET POSITION**  
**DECEMBER 31, 2018**

|                                       | Enterprise Funds        |                           |                                              |                           |                                      |                     |
|---------------------------------------|-------------------------|---------------------------|----------------------------------------------|---------------------------|--------------------------------------|---------------------|
| <b>Assets</b>                         | <b><u>Homestead</u></b> | <b><u>Inspections</u></b> | <b><u>Foreclosure<br/>Tax Collection</u></b> | <b><u>Solid Waste</u></b> | <b><u>Building<br/>Authority</u></b> | <b><u>Total</u></b> |
| Current assets                        |                         |                           |                                              |                           |                                      |                     |
| Cash and pooled investments           | \$ 169,020              | \$ 3,564,661              | \$ 662,549                                   | \$ 420,453                | \$ 11                                | \$ 4,816,694        |
| Accounts receivable                   | -                       | 210                       | -                                            | 30,026                    | -                                    | 30,236              |
| Property tax receivable               | 18,837                  | -                         | -                                            | -                         | -                                    | 18,837              |
| Due from other funds                  | -                       | -                         | -                                            | 530                       | -                                    | 530                 |
| Due from other governments            | -                       | -                         | -                                            | 26,065                    | -                                    | 26,065              |
| Prepaid and other assets              | -                       | -                         | 812                                          | -                         | -                                    | 812                 |
| Total current assets                  | 187,857                 | 3,564,871                 | 663,361                                      | 477,074                   | 11                                   | 4,893,174           |
| Noncurrent assets                     |                         |                           |                                              |                           |                                      |                     |
| Capital assets                        |                         |                           |                                              |                           |                                      |                     |
| Capital assets, net                   | -                       | 51,018                    | -                                            | -                         | -                                    | 51,018              |
| <b>Total assets</b>                   | 187,857                 | 3,615,889                 | 663,361                                      | 477,074                   | 11                                   | 4,944,192           |
| <b>Deferred outflows of resources</b> |                         |                           |                                              |                           |                                      |                     |
| Pension & OPEB related                | -                       | 144,316                   | -                                            | -                         | -                                    | 144,316             |
| <b>Liabilities</b>                    |                         |                           |                                              |                           |                                      |                     |
| Current liabilities                   |                         |                           |                                              |                           |                                      |                     |
| Accounts payable                      | 25                      | 4,906                     | 3,963                                        | 33,062                    | -                                    | 41,956              |
| Accrued liabilities                   | 295                     | 14,135                    | 1,472                                        | -                         | -                                    | 15,902              |
| Due to other funds                    | 8                       | 1,769                     | -                                            | 135                       | -                                    | 1,912               |
| Due to other governmental units       | 26,760                  | -                         | -                                            | 850                       | -                                    | 27,610              |
| Total current liabilities             | 27,088                  | 20,810                    | 5,435                                        | 34,047                    | -                                    | 87,380              |
| Long-term liabilities                 |                         |                           |                                              |                           |                                      |                     |
| Compensated absences                  | -                       | 50,176                    | -                                            | -                         | -                                    | 50,176              |
| Net pension liability                 | -                       | 1,130,880                 | -                                            | -                         | -                                    | 1,130,880           |
| Total long-term liabilities           | -                       | 1,181,056                 | -                                            | -                         | -                                    | 1,181,056           |
| <b>Total liabilities</b>              | 27,088                  | 1,201,866                 | 5,435                                        | 34,047                    | -                                    | 1,268,436           |
| <b>Net position</b>                   |                         |                           |                                              |                           |                                      |                     |
| Net investment in capital assets      | -                       | 51,018                    | -                                            | -                         | -                                    | 51,018              |
| Unrestricted                          | 160,769                 | 2,507,321                 | 657,926                                      | 443,027                   | 11                                   | 3,769,054           |
| <b>Total net position</b>             | \$ 160,769              | \$ 2,558,339              | \$ 657,926                                   | \$ 443,027                | \$ 11                                | \$ 3,820,072        |

**GRAND TRAVERSE COUNTY**  
**NONMAJOR PROPRIETARY FUNDS**  
**COMBINING STATEMENT OF REVENUES, EXPENSES**  
**AND CHANGES IN NET POSITION**  
**FOR THE YEAR ENDED DECEMBER 31, 2018**

|                                        | <u>Enterprise Funds</u> |                     |                                       |                    |                               |                     |
|----------------------------------------|-------------------------|---------------------|---------------------------------------|--------------------|-------------------------------|---------------------|
|                                        | <u>Homestead</u>        | <u>Inspections</u>  | <u>Foreclosure<br/>Tax Collection</u> | <u>Solid Waste</u> | <u>Building<br/>Authority</u> | <u>Total</u>        |
| <b>Operating revenue</b>               |                         |                     |                                       |                    |                               |                     |
| Charges for services                   | \$ -                    | \$ 1,831,074        | \$ 90,494                             | \$ 360,904         | \$ -                          | \$ 2,282,472        |
| Miscellaneous                          | 5,022                   | 7,756               | 80,016                                | 6,020              | 1                             | 98,815              |
| <b>Total operating revenue</b>         | <u>5,022</u>            | <u>1,838,830</u>    | <u>170,510</u>                        | <u>366,924</u>     | <u>1</u>                      | <u>2,381,287</u>    |
| <b>Operating expense</b>               |                         |                     |                                       |                    |                               |                     |
| Personnel services                     | 15,896                  | 1,316,843           | 69,972                                | 65,319             | -                             | 1,468,030           |
| Contracted services                    | 321                     | 132,377             | 69,518                                | 238,589            | 30                            | 440,835             |
| Supplies                               | 22                      | 25,310              | 6,817                                 | 4,072              | -                             | 36,221              |
| Other                                  | 436                     | 106,740             | 2,743                                 | 3,870              | -                             | 113,789             |
| Depreciation                           | -                       | 20,408              | -                                     | -                  | -                             | 20,408              |
| <b>Total operating expense</b>         | <u>16,675</u>           | <u>1,601,678</u>    | <u>149,050</u>                        | <u>311,850</u>     | <u>30</u>                     | <u>2,079,283</u>    |
| Operating income (loss)                | <u>(11,653)</u>         | <u>237,152</u>      | <u>21,460</u>                         | <u>55,074</u>      | <u>(29)</u>                   | <u>302,004</u>      |
| Non-operating revenue (expense)        |                         |                     |                                       |                    |                               |                     |
| Interest income                        | 2,221                   | -                   | 8,431                                 | -                  | -                             | 10,652              |
| Income (loss) before transfers         | <u>(9,432)</u>          | <u>237,152</u>      | <u>29,891</u>                         | <u>55,074</u>      | <u>(29)</u>                   | <u>312,656</u>      |
| Transfers out                          | -                       | -                   | (86,402)                              | -                  | -                             | (86,402)            |
| Change in net position                 | (9,432)                 | 237,152             | (56,511)                              | 55,074             | (29)                          | 226,254             |
| <b>Net position, beginning of year</b> | <u>170,201</u>          | <u>2,321,187</u>    | <u>714,437</u>                        | <u>387,953</u>     | <u>40</u>                     | <u>3,593,818</u>    |
| <b>Net position, end of year</b>       | <u>\$ 160,769</u>       | <u>\$ 2,558,339</u> | <u>\$ 657,926</u>                     | <u>\$ 443,027</u>  | <u>\$ 11</u>                  | <u>\$ 3,820,072</u> |

# GRAND TRAVERSE COUNTY

## NONMAJOR PROPRIETARY FUNDS COMBINING STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                                                                         | Enterprise Funds   |                     |                               |                   |                       |                     |
|---------------------------------------------------------------------------------------------------------|--------------------|---------------------|-------------------------------|-------------------|-----------------------|---------------------|
|                                                                                                         | Homestead          | Inspections         | Foreclosure<br>Tax Collection | Solid Waste       | Building<br>Authority | Total               |
| <b>Cash flows from operating activities</b>                                                             |                    |                     |                               |                   |                       |                     |
| Receipts from customers and users                                                                       | \$ 48,792          | \$ 1,839,231        | \$ 170,510                    | \$ 320,529        | \$ 1                  | \$ 2,379,063        |
| Payments to employees                                                                                   | (15,896)           | (867,305)           | (69,972)                      | (65,319)          | -                     | (1,018,492)         |
| Payments to suppliers                                                                                   | (85,868)           | (267,871)           | (75,512)                      | (256,198)         | (30)                  | (685,479)           |
| <b>Net cash provided by (used in) operating activities</b>                                              | <u>(52,972)</u>    | <u>704,055</u>      | <u>25,026</u>                 | <u>(988)</u>      | <u>(29)</u>           | <u>675,092</u>      |
| <b>Cash flows from non-capital financing activities</b>                                                 |                    |                     |                               |                   |                       |                     |
| Payment of loan from other funds                                                                        | -                  | -                   | -                             | (530)             | -                     | (530)               |
| Receipts of loan to other funds                                                                         | 8                  | 1,768               | -                             | 135               | -                     | 1,911               |
| Transfer out                                                                                            | -                  | -                   | (86,402)                      | -                 | -                     | (86,402)            |
| <b>Net cash provided by (used in) non-capital financing activities</b>                                  | <u>8</u>           | <u>1,768</u>        | <u>(86,402)</u>               | <u>(395)</u>      | <u>-</u>              | <u>(85,021)</u>     |
| <b>Cash flows from investing activities</b>                                                             |                    |                     |                               |                   |                       |                     |
| Interest income                                                                                         | <u>2,221</u>       | <u>-</u>            | <u>8,431</u>                  | <u>-</u>          | <u>-</u>              | <u>10,652</u>       |
| Net increase (decrease) in cash and pooled investments                                                  | (50,743)           | 705,823             | (52,945)                      | (1,383)           | (29)                  | 600,723             |
| <b>Cash and pooled investments, beginning of year</b>                                                   | <u>219,763</u>     | <u>2,858,838</u>    | <u>715,494</u>                | <u>421,836</u>    | <u>40</u>             | <u>4,215,971</u>    |
| <b>Cash and pooled investments, end of year</b>                                                         | <u>\$ 169,020</u>  | <u>\$ 3,564,661</u> | <u>\$ 662,549</u>             | <u>\$ 420,453</u> | <u>\$ 11</u>          | <u>\$ 4,816,694</u> |
| <b>Cash flows from operating activities</b>                                                             |                    |                     |                               |                   |                       |                     |
| Operating income (loss)                                                                                 | \$ (11,653)        | \$ 237,152          | \$ 21,460                     | \$ 55,074         | \$ (29)               | \$ 302,004          |
| Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities |                    |                     |                               |                   |                       |                     |
| Depreciation                                                                                            | -                  | 20,408              | -                             | -                 | -                     | 20,408              |
| Changes in operating assets and liabilities which provided (used) cash                                  |                    |                     |                               |                   |                       |                     |
| Accounts receivable                                                                                     | -                  | 401                 | -                             | (20,330)          | -                     | (19,929)            |
| Property tax receivable                                                                                 | 43,770             | -                   | -                             | -                 | -                     | 43,770              |
| Net pension deferred outflows and inflows                                                               | -                  | (111,905)           | -                             | -                 | -                     | (111,905)           |
| Prepaid assets and other items                                                                          | -                  | -                   | (812)                         | 460               | -                     | (352)               |
| Due from other governments                                                                              | -                  | -                   | -                             | (26,065)          | -                     | (26,065)            |
| Accounts payable                                                                                        | (11)               | (6,452)             | 3,963                         | (10,427)          | -                     | (12,927)            |
| Accrued liabilities                                                                                     | 67                 | 3,008               | 415                           | -                 | -                     | 3,490               |
| Due to other governments                                                                                | (85,145)           | -                   | -                             | 300               | -                     | (84,845)            |
| Compensated absences                                                                                    | -                  | 2,023               | -                             | -                 | -                     | 2,023               |
| Net pension liability                                                                                   | -                  | 559,420             | -                             | -                 | -                     | 559,420             |
| <b>Net cash provided by (used in) operating activities</b>                                              | <u>\$ (52,972)</u> | <u>\$ 704,055</u>   | <u>\$ 25,026</u>              | <u>\$ (988)</u>   | <u>\$ (29)</u>        | <u>\$ 675,092</u>   |

**GRAND TRAVERSE COUNTY**  
**INTERNAL SERVICE FUNDS**  
**COMBINING STATEMENT OF NET POSITION**  
**DECEMBER 31, 2018**

|                                  | Internal Service Funds            |                             |                            |                             |                       |                     |
|----------------------------------|-----------------------------------|-----------------------------|----------------------------|-----------------------------|-----------------------|---------------------|
|                                  | <u>Information<br/>Technology</u> | <u>County<br/>Insurance</u> | <u>Fringe<br/>Benefits</u> | <u>Central<br/>Services</u> | <u>Motor<br/>Pool</u> | <u>Total</u>        |
| <b>Assets</b>                    |                                   |                             |                            |                             |                       |                     |
| Current assets                   |                                   |                             |                            |                             |                       |                     |
| Cash and pooled investments      | \$ 531,029                        | \$ 263,785                  | \$ 869,721                 | \$ 72,133                   | \$ -                  | \$ 1,736,668        |
| Accounts receivable              | 512                               | -                           | 304                        | -                           | -                     | 816                 |
| Due from other funds             | 143,816                           | -                           | -                          | 10,391                      | -                     | 154,207             |
| Due from component units         | 2,567                             | -                           | -                          | 439                         | -                     | 3,006               |
| Due from other governments       | 19,640                            | -                           | -                          | 2,394                       | -                     | 22,034              |
| Prepaid items                    | 65,338                            | -                           | -                          | 22,892                      | -                     | 88,230              |
| Total current assets             | 762,902                           | 263,785                     | 870,025                    | 108,249                     | -                     | 2,004,961           |
| Noncurrent assets                |                                   |                             |                            |                             |                       |                     |
| Capital assets                   |                                   |                             |                            |                             |                       |                     |
| Construction in progress         | 317,341                           | -                           | -                          | -                           | -                     | 317,341             |
| Capital assets                   | 422,844                           | -                           | -                          | 19,017                      | 2,565,280             | 3,007,141           |
| Net capital assets               | 740,185                           | -                           | -                          | 19,017                      | 2,565,280             | 3,324,482           |
| <b>Total assets</b>              | <b>1,503,087</b>                  | <b>263,785</b>              | <b>870,025</b>             | <b>127,266</b>              | <b>2,565,280</b>      | <b>5,329,443</b>    |
| <b>Liabilities</b>               |                                   |                             |                            |                             |                       |                     |
| Current liabilities              |                                   |                             |                            |                             |                       |                     |
| Accounts payable                 | 52,208                            | 2,067                       | 3,249                      | 3,102                       | -                     | 60,626              |
| Accrued liabilities              | 16,912                            | 96,642                      | 120,417                    | -                           | -                     | 233,971             |
| Due to other funds               | 76,882                            | 165,076                     | 12,146                     | -                           | -                     | 254,104             |
| Due to other governmental units  | 6,300                             | -                           | -                          | -                           | -                     | 6,300               |
| Total current liabilities        | 152,302                           | 263,785                     | 135,812                    | 3,102                       | -                     | 555,001             |
| Long-term liabilities            |                                   |                             |                            |                             |                       |                     |
| Due within one year              | 191,539                           | -                           | -                          | -                           | -                     | 191,539             |
| Due in more than one year        | 402,757                           | -                           | -                          | -                           | -                     | 402,757             |
| Advance from other funds         | -                                 | -                           | -                          | -                           | 2,099,366             | 2,099,366           |
| Compensated absences             | 47,103                            | -                           | -                          | -                           | -                     | 47,103              |
| Total long-term liabilities      | 641,399                           | -                           | -                          | -                           | 2,099,366             | 2,740,765           |
| <b>Total liabilities</b>         | <b>793,701</b>                    | <b>263,785</b>              | <b>135,812</b>             | <b>3,102</b>                | <b>2,099,366</b>      | <b>3,295,766</b>    |
| <b>Net position</b>              |                                   |                             |                            |                             |                       |                     |
| Net investment in capital assets | 145,889                           | -                           | -                          | 19,017                      | 2,565,280             | 2,730,186           |
| Unrestricted                     | 563,497                           | -                           | 734,213                    | 105,147                     | (2,099,366)           | (696,509)           |
| <b>Total net position</b>        | <b>\$ 709,386</b>                 | <b>\$ -</b>                 | <b>\$ 734,213</b>          | <b>\$ 124,164</b>           | <b>\$ 465,914</b>     | <b>\$ 2,033,677</b> |

**GRAND TRAVERSE COUNTY**  
**INTERNAL SERVICE FUNDS**  
**COMBINING STATEMENT OF REVENUES, EXPENSES**  
**AND CHANGES IN NET POSITION**  
**FOR THE YEAR ENDED DECEMBER 31, 2018**

|                                        | Internal Service Funds            |                             |                            |                             |                       |                     |
|----------------------------------------|-----------------------------------|-----------------------------|----------------------------|-----------------------------|-----------------------|---------------------|
|                                        | <u>Information<br/>Technology</u> | <u>County<br/>Insurance</u> | <u>Fringe<br/>Benefits</u> | <u>Central<br/>Services</u> | <u>Motor<br/>Pool</u> | <u>Total</u>        |
| <b>Operating revenue</b>               |                                   |                             |                            |                             |                       |                     |
| Charges for services                   | \$ 1,825,091                      | \$ 400,656                  | \$ 12,731,659              | \$ 107,484                  | \$ 674,128            | \$ 15,739,018       |
| Miscellaneous                          | 79,356                            | 101,905                     | 623,532                    | -                           | -                     | 804,793             |
| <b>Total operating revenue</b>         | <u>1,904,447</u>                  | <u>502,561</u>              | <u>13,355,191</u>          | <u>107,484</u>              | <u>674,128</u>        | <u>16,543,811</u>   |
| <b>Operating expense</b>               |                                   |                             |                            |                             |                       |                     |
| Personnel services                     | 933,272                           | -                           | 2,479                      | 79,280                      | -                     | 1,015,031           |
| Contracted services                    | 135,399                           | 64,174                      | 13,283,623                 | 1,058                       | -                     | 13,484,254          |
| Supplies                               | 124,450                           | -                           | -                          | 128,290                     | -                     | 252,740             |
| Other                                  | 563,835                           | 438,387                     | 33,670                     | 30,782                      | -                     | 1,066,674           |
| Depreciation                           | 74,164                            | -                           | -                          | 11,656                      | 570,062               | 655,882             |
| <b>Total operating expense</b>         | <u>1,831,120</u>                  | <u>502,561</u>              | <u>13,319,772</u>          | <u>251,066</u>              | <u>570,062</u>        | <u>16,474,581</u>   |
| Operating income (loss)                | <u>73,327</u>                     | <u>-</u>                    | <u>35,419</u>              | <u>(143,582)</u>            | <u>104,066</u>        | <u>69,230</u>       |
| Non-operating revenue (expense)        |                                   |                             |                            |                             |                       |                     |
| Interest expense                       | -                                 | -                           | -                          | -                           | (54,382)              | (54,382)            |
| Change in net position                 | 73,327                            | -                           | 35,419                     | (143,582)                   | 49,684                | 14,848              |
| <b>Net position, beginning of year</b> | <u>636,059</u>                    | <u>-</u>                    | <u>698,794</u>             | <u>267,746</u>              | <u>416,230</u>        | <u>2,018,829</u>    |
| <b>Net position, end of year</b>       | <u>\$ 709,386</u>                 | <u>\$ -</u>                 | <u>\$ 734,213</u>          | <u>\$ 124,164</u>           | <u>\$ 465,914</u>     | <u>\$ 2,033,677</u> |

# GRAND TRAVERSE COUNTY

## INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                                                                         | Internal Service Funds    |                     |                    |                     |                   | Total               |
|---------------------------------------------------------------------------------------------------------|---------------------------|---------------------|--------------------|---------------------|-------------------|---------------------|
|                                                                                                         | Information<br>Technology | County<br>Insurance | Fringe<br>Benefits | Central<br>Services | Motor<br>Pool     |                     |
| <b>Cash flows from operating activities</b>                                                             |                           |                     |                    |                     |                   |                     |
| Receipts from customers and users                                                                       | \$ 2,130,633              | \$ 502,561          | \$ 13,432,249      | \$ 148,303          | \$ 674,128        | \$ 16,887,874       |
| Payments to employees                                                                                   | (929,829)                 | -                   | (2,479)            | (79,280)            | -                 | (1,011,588)         |
| Payments to suppliers                                                                                   | (599,958)                 | (593,967)           | (13,254,016)       | (165,068)           | -                 | (14,613,009)        |
| <b>Net cash provided by (used in) operating activities</b>                                              | <u>600,846</u>            | <u>(91,406)</u>     | <u>175,754</u>     | <u>(96,045)</u>     | <u>674,128</u>    | <u>1,263,277</u>    |
| <b>Cash flows from non-capital financing activities</b>                                                 |                           |                     |                    |                     |                   |                     |
| Payment of loan from other funds                                                                        | (30,899)                  | -                   | -                  | -                   | (619,746)         | (650,645)           |
| Receipts of loan to other funds                                                                         | 76,882                    | 165,076             | 12,146             | -                   | -                 | 254,104             |
| <b>Net cash provided by (used in) non-capital financing activities</b>                                  | <u>45,983</u>             | <u>165,076</u>      | <u>12,146</u>      | <u>-</u>            | <u>(619,746)</u>  | <u>(396,541)</u>    |
| <b>Cash flows from capital and related financing activities</b>                                         |                           |                     |                    |                     |                   |                     |
| Interest expense                                                                                        | -                         | -                   | -                  | -                   | (54,382)          | (54,382)            |
| Issuance of long-term debt                                                                              | 594,296                   | -                   | -                  | -                   | -                 | 594,296             |
| Acquisitions of capital assets                                                                          | (710,096)                 | -                   | -                  | -                   | -                 | (710,096)           |
| <b>Net cash provided by (used in) capital and related financing activities</b>                          | <u>(115,800)</u>          | <u>-</u>            | <u>-</u>           | <u>-</u>            | <u>(54,382)</u>   | <u>(170,182)</u>    |
| Net increase (decrease) in cash and pooled investments                                                  | 531,029                   | 73,670              | 187,900            | (96,045)            | -                 | 696,554             |
| <b>Cash and pooled investments, beginning of year</b>                                                   | <u>-</u>                  | <u>190,115</u>      | <u>681,821</u>     | <u>168,178</u>      | <u>-</u>          | <u>1,040,114</u>    |
| <b>Cash and pooled investments, end of year</b>                                                         | <u>\$ 531,029</u>         | <u>\$ 263,785</u>   | <u>\$ 869,721</u>  | <u>\$ 72,133</u>    | <u>\$ -</u>       | <u>\$ 1,736,668</u> |
| <b>Cash flows from operating activities</b>                                                             |                           |                     |                    |                     |                   |                     |
| Operating income (loss)                                                                                 | \$ 73,327                 | \$ -                | \$ 35,419          | \$ (143,582)        | \$ 104,066        | \$ 69,230           |
| Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities |                           |                     |                    |                     |                   |                     |
| Depreciation                                                                                            | 74,164                    | -                   | -                  | 11,656              | 570,062           | 655,882             |
| Changes in operating assets and liabilities which provided (used) cash                                  |                           |                     |                    |                     |                   |                     |
| Accounts receivable                                                                                     | 392,209                   | -                   | 77,058             | 54,043              | -                 | 523,310             |
| Due from other funds                                                                                    | (143,816)                 | -                   | -                  | (10,391)            | -                 | (154,207)           |
| Due from component units                                                                                | (2,567)                   | -                   | -                  | (439)               | -                 | (3,006)             |
| Due from other governments                                                                              | (19,640)                  | -                   | -                  | (2,394)             | -                 | (22,034)            |
| Prepaid assets and other items                                                                          | 178,108                   | -                   | 51,842             | (3,244)             | -                 | 226,706             |
| Accounts payable                                                                                        | 39,246                    | (2,965)             | 1,268              | (407)               | -                 | 37,142              |
| Due to other governments                                                                                | 6,300                     | -                   | -                  | -                   | -                 | 6,300               |
| Accrued liabilities                                                                                     | 72                        | (88,441)            | 10,167             | (1,287)             | -                 | (79,489)            |
| Compensated absences                                                                                    | 3,443                     | -                   | -                  | -                   | -                 | 3,443               |
| <b>Net cash provided by (used in) operating activities</b>                                              | <u>\$ 600,846</u>         | <u>\$ (91,406)</u>  | <u>\$ 175,754</u>  | <u>\$ (96,045)</u>  | <u>\$ 674,128</u> | <u>\$ 1,263,277</u> |

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# GRAND TRAVERSE COUNTY

## AGENCY FUNDS COMBINING BALANCE SHEET

DECEMBER 31, 2018

|                                 | <u>Trust and<br/>Agency</u> | <u>Library<br/>Penal<br/>Fines</u> | <u>Inmate<br/>Trust</u> | <u>District Court<br/>Trust</u> | <u>Friend of the<br/>Court Trust</u> | <u>Water and Sewer<br/>Receiving Funds</u> | <u>Total</u>        |
|---------------------------------|-----------------------------|------------------------------------|-------------------------|---------------------------------|--------------------------------------|--------------------------------------------|---------------------|
| <b>Assets</b>                   |                             |                                    |                         |                                 |                                      |                                            |                     |
| Cash and pooled investments     | \$ 1,981,735                | \$ 130,135                         | \$ 118,226              | \$ 27,972                       | \$ 5,680                             | \$ 676,355                                 | \$ 2,940,103        |
| Due from other governments      | -                           | -                                  | -                       | -                               | -                                    | 957,294                                    | 957,294             |
| <b>Total assets</b>             | <u>\$ 1,981,735</u>         | <u>\$ 130,135</u>                  | <u>\$ 118,226</u>       | <u>\$ 27,972</u>                | <u>\$ 5,680</u>                      | <u>\$ 1,633,649</u>                        | <u>\$ 3,897,397</u> |
| <b>Liabilities</b>              |                             |                                    |                         |                                 |                                      |                                            |                     |
| Due to other governmental units | \$ 824,377                  | \$ -                               | \$ -                    | \$ -                            | \$ -                                 | \$ -                                       | \$ 824,377          |
| Court items payable             | 118,706                     | -                                  | -                       | 27,972                          | 5,680                                | -                                          | 152,358             |
| Undistributed receipts          | 7,229                       | 130,135                            | -                       | -                               | -                                    | 1,633,649                                  | 1,771,013           |
| Other                           | 1,031,423                   | -                                  | 118,226                 | -                               | -                                    | -                                          | 1,149,649           |
| <b>Total liabilities</b>        | <u>\$ 1,981,735</u>         | <u>\$ 130,135</u>                  | <u>\$ 118,226</u>       | <u>\$ 27,972</u>                | <u>\$ 5,680</u>                      | <u>\$ 1,633,649</u>                        | <u>\$ 3,897,397</u> |

# GRAND TRAVERSE COUNTY

## AGENCY FUNDS COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

FOR THE YEAR ENDED DECEMBER 31, 2018

### Trust and Agency Fund

|                                 | Balance<br>January 1,<br>2018 | Additions            | Deductions           | Balance<br>December 31,<br>2018 |
|---------------------------------|-------------------------------|----------------------|----------------------|---------------------------------|
| <b>Assets</b>                   |                               |                      |                      |                                 |
| Cash and pooled investments     | \$ 2,450,658                  | \$ 84,772,426        | \$ 85,241,349        | \$ 1,981,735                    |
| Due from other governments      | -                             | 2,552                | 2,552                | -                               |
| <b>Total assets</b>             | <u>\$ 2,450,658</u>           | <u>\$ 84,774,978</u> | <u>\$ 85,243,901</u> | <u>\$ 1,981,735</u>             |
| <b>Liabilities</b>              |                               |                      |                      |                                 |
| Due to other governmental units | \$ 1,236,039                  | \$ 69,003,066        | \$ 69,414,728        | \$ 824,377                      |
| Court items payable             | 55,219                        | 538,766              | 475,279              | 118,706                         |
| Undistributed receipts          | 16,453                        | 14,590,666           | 14,599,890           | 7,229                           |
| Other                           | 1,142,947                     | 639,927              | 751,451              | 1,031,423                       |
| <b>Total liabilities</b>        | <u>\$ 2,450,658</u>           | <u>\$ 84,772,425</u> | <u>\$ 85,241,348</u> | <u>\$ 1,981,735</u>             |

### Library Fines

|                             |            |            |            |            |
|-----------------------------|------------|------------|------------|------------|
| <b>Assets</b>               |            |            |            |            |
| Cash and pooled investments | \$ 114,035 | \$ 262,481 | \$ 246,381 | \$ 130,135 |
| <b>Liabilities</b>          |            |            |            |            |
| Undistributed receipts      | \$ 114,035 | \$ 262,481 | \$ 246,381 | \$ 130,135 |

### Inmate Trust

|                             |           |            |            |            |
|-----------------------------|-----------|------------|------------|------------|
| <b>Assets</b>               |           |            |            |            |
| Cash and pooled investments | \$ 95,424 | \$ 597,649 | \$ 574,847 | \$ 118,226 |
| <b>Liabilities</b>          |           |            |            |            |
| Other                       | \$ 95,424 | \$ 597,649 | \$ 574,847 | \$ 118,226 |

### District Court Trust

|                             |           |            |            |           |
|-----------------------------|-----------|------------|------------|-----------|
| <b>Assets</b>               |           |            |            |           |
| Cash and pooled investments | \$ 22,681 | \$ 257,218 | \$ 251,927 | \$ 27,972 |
| <b>Liabilities</b>          |           |            |            |           |
| Court items payable         | \$ 22,681 | \$ 257,218 | \$ 251,927 | \$ 27,972 |

# GRAND TRAVERSE COUNTY

## AGENCY FUNDS COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

FOR THE YEAR ENDED DECEMBER 31, 2018

### Trust and Agency Fund

|                                   | Balance<br>January 1,<br><u>2018</u> | <u>Additions</u> | <u>Deductions</u> | Balance<br>December 31,<br><u>2018</u> |
|-----------------------------------|--------------------------------------|------------------|-------------------|----------------------------------------|
| <b><u>Friend of the Court</u></b> |                                      |                  |                   |                                        |
| <b>Assets</b>                     |                                      |                  |                   |                                        |
| Cash and pooled investments       | \$ 6,849                             | \$ 1,529,171     | \$ 1,530,340      | \$ 5,680                               |
| <b>Liabilities</b>                |                                      |                  |                   |                                        |
| Court items payable               | \$ 6,849                             | \$ 1,529,171     | \$ 1,530,340      | \$ 5,680                               |

### Water and Sewer Receiving Funds

|                             |                   |                      |                      |                     |
|-----------------------------|-------------------|----------------------|----------------------|---------------------|
| <b>Assets</b>               |                   |                      |                      |                     |
| Cash and pooled investments | \$ 664,635        | \$ 11,519,992        | \$ 11,508,272        | \$ 676,355          |
| Due from other governments  | 304,948           | 12,208,344           | 11,555,998           | 957,294             |
| <b>Total assets</b>         | <u>\$ 969,583</u> | <u>\$ 23,728,336</u> | <u>\$ 23,064,270</u> | <u>\$ 1,633,649</u> |
| <b>Liabilities</b>          |                   |                      |                      |                     |
| Undistributed receipts      | \$ 969,583        | \$ 12,826,218        | \$ 12,162,152        | \$ 1,633,649        |

### Total Agency Funds

|                                 |                     |                       |                       |                     |
|---------------------------------|---------------------|-----------------------|-----------------------|---------------------|
| <b>Assets</b>                   |                     |                       |                       |                     |
| Cash and pooled investments     | \$ 3,354,282        | \$ 98,938,937         | \$ 99,353,116         | \$ 2,940,103        |
| Due from other governments      | 304,948             | 12,210,896            | 11,558,550            | 957,294             |
| <b>Total assets</b>             | <u>\$ 3,659,230</u> | <u>\$ 111,149,833</u> | <u>\$ 110,911,666</u> | <u>\$ 3,897,397</u> |
| <b>Liabilities</b>              |                     |                       |                       |                     |
| Due to other governmental units | \$ 1,236,039        | \$ 69,003,066         | \$ 69,414,728         | \$ 824,377          |
| Court items payable             | 84,749              | 2,325,155             | 2,257,546             | 152,358             |
| Undistributed receipts          | 1,100,071           | 27,679,365            | 27,008,423            | 1,771,013           |
| Other                           | 1,238,371           | 1,237,576             | 1,326,298             | 1,149,649           |
| <b>Total liabilities</b>        | <u>\$ 3,659,230</u> | <u>\$ 100,245,162</u> | <u>\$ 100,006,995</u> | <u>\$ 3,897,397</u> |

# GRAND TRAVERSE COUNTY

## LAND BANK AUTHORITY STATEMENT OF NET POSITION

DECEMBER 31, 2018

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### Assets

|                             |                |
|-----------------------------|----------------|
| Current assets              |                |
| Cash and pooled investments | \$ 722,537     |
| Accounts receivable         | 184,000        |
| Property tax receivable     | 9,679          |
| Property inventory          | <u>453,882</u> |

|                     |                  |
|---------------------|------------------|
| <b>Total assets</b> | <u>1,370,098</u> |
|---------------------|------------------|

### Liabilities

|                           |              |
|---------------------------|--------------|
| Current liabilities       |              |
| Accounts payable          | 1,004        |
| Due to primary government | <u>7,500</u> |

|                           |              |
|---------------------------|--------------|
| Total current liabilities | <u>8,504</u> |
|---------------------------|--------------|

### Deferred inflows of resources

|                                |               |
|--------------------------------|---------------|
| Subsequent year property taxes | <u>25,036</u> |
|--------------------------------|---------------|

### Net position

|              |           |
|--------------|-----------|
| Restricted   | 1,336,558 |
| Unrestricted | <u>-</u>  |

|                           |                            |
|---------------------------|----------------------------|
| <b>Total net position</b> | <u><u>\$ 1,336,558</u></u> |
|---------------------------|----------------------------|

# GRAND TRAVERSE COUNTY

## LAND BANK AUTHORITY STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

FOR THE YEAR ENDED DECEMBER 31, 2018

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|                                        |              |
|----------------------------------------|--------------|
| <b>Operating revenue</b>               |              |
| Property sales                         | \$ 1,016,376 |
| <b>Operating expense</b>               |              |
| Economic development                   | 394,312      |
| Operating income (loss)                | 622,064      |
| Non-operating revenue (expense)        |              |
| Property taxes                         | 17,538       |
| Interest income                        | 7,398        |
| Total non-operating revenue (expense)  | 24,936       |
| Change in net position                 | 647,000      |
| <b>Net position, beginning of year</b> | 689,558      |
| <b>Net position, end of year</b>       | \$ 1,336,558 |

# GRAND TRAVERSE COUNTY

## LAND BANK AUTHORITY STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2018

---

**Cash flows from operating activities**

|                                   |                  |
|-----------------------------------|------------------|
| Receipts from customers and users | \$ 827,376       |
| Payments to suppliers             | <u>(381,378)</u> |

**Net cash provided by (used in) operating activities** 445,998

**Cash flows from non-capital financing activities**

|                                         |              |
|-----------------------------------------|--------------|
| Receipt of property taxes               | 21,112       |
| Payment of loan from primary government | <u>3,897</u> |

**Net cash provided by (used in) non-capital financing activities** 25,009

**Cash flows from investing activities**

|                 |              |
|-----------------|--------------|
| Interest income | <u>7,398</u> |
|-----------------|--------------|

Net increase (decrease) in cash and pooled investments 478,405

**Cash and pooled investments, beginning of year** 244,132

**Cash and pooled investments, end of year** \$ 722,537

**Cash flows from operating activities**

|                                                                                                            |                |
|------------------------------------------------------------------------------------------------------------|----------------|
| Operating income (loss)                                                                                    | \$ 622,064     |
| Adjustments to reconcile operating income (loss)<br>to net cash provided by (used in) operating activities |                |
| Changes in operating assets and liabilities<br>which provided (used) cash                                  |                |
| Accounts receivable                                                                                        | (184,000)      |
| Property inventory                                                                                         | 11,930         |
| Accounts payable                                                                                           | 1,004          |
| Accrued liabilities                                                                                        | <u>(5,000)</u> |

**Net cash provided by (used in) operating activities** \$ 445,998

# GRAND TRAVERSE COUNTY

## BROWNFIELD REDEVELOPMENT AUTHORITY COMBINING STATEMENT OF NET POSITION

DECEMBER 31, 2018

|                                      | <u>General<br/>Operations</u> | <u>Local Revolving<br/>Fund</u> | <u>Park Street</u> | <u>CSXT Boardman<br/>Lake</u> |
|--------------------------------------|-------------------------------|---------------------------------|--------------------|-------------------------------|
| <b>Assets</b>                        |                               |                                 |                    |                               |
| Cash and pooled investments          | \$ 60,872                     | \$ 907,298                      | \$ 2,457           | \$ 845,893                    |
| Due from other governments           | -                             | -                               | -                  | -                             |
| Advance to other funds               | -                             | 1,556,393                       | -                  | -                             |
| Accounts receivable long-term        | -                             | -                               | -                  | -                             |
| Prepaid items                        | -                             | 18,761                          | -                  | -                             |
| <b>Total assets</b>                  | <u>\$ 60,872</u>              | <u>\$ 2,482,452</u>             | <u>\$ 2,457</u>    | <u>\$ 845,893</u>             |
| <b>Liabilities and fund balances</b> |                               |                                 |                    |                               |
| <b>Liabilities</b>                   |                               |                                 |                    |                               |
| Accounts payable                     | \$ 15,134                     | \$ -                            | \$ -               | \$ -                          |
| Accrued liabilities                  | -                             | -                               | -                  | -                             |
| Due to other governments             | -                             | -                               | -                  | -                             |
| Advance from other funds             | -                             | -                               | -                  | -                             |
| Long-term debt                       |                               |                                 |                    |                               |
| Due within one year                  | -                             | -                               | -                  | -                             |
| Due in more than one year            | -                             | -                               | -                  | -                             |
| <b>Total liabilities</b>             | <u>15,134</u>                 | <u>-</u>                        | <u>-</u>           | <u>-</u>                      |
| <b>Net position</b>                  |                               |                                 |                    |                               |
| Restricted                           | 45,738                        | 2,482,452                       | 2,457              | 845,893                       |
| Unrestricted                         | <u>-</u>                      | <u>-</u>                        | <u>-</u>           | <u>-</u>                      |
| <b>Total net position</b>            | <u>\$ 45,738</u>              | <u>\$ 2,482,452</u>             | <u>\$ 2,457</u>    | <u>\$ 845,893</u>             |

| <u>Traverse House<br/>Scamehorn</u> | <u>Grand Traverse<br/>Auto</u> | <u>Grand Traverse<br/>Commons</u> | <u>Kinney</u>     | <u>Blarney Castle</u> | <u>River West<br/>Snowden</u> | <u>TC East<br/>Bay Plaza</u> |
|-------------------------------------|--------------------------------|-----------------------------------|-------------------|-----------------------|-------------------------------|------------------------------|
| \$ 25,154                           | \$ 253,352                     | \$ 153,681                        | \$ 61,377         | \$ 152,751            | \$ 212,937                    | \$ 69,701                    |
| -                                   | 216,549                        | -                                 | -                 | -                     | -                             | -                            |
| -                                   | -                              | -                                 | -                 | -                     | -                             | -                            |
| 24,846                              | 1,912,122                      | 418,193                           | 105,016           | 380,763               | -                             | -                            |
| -                                   | -                              | -                                 | -                 | -                     | -                             | -                            |
| <u>\$ 50,000</u>                    | <u>\$ 2,382,023</u>            | <u>\$ 571,874</u>                 | <u>\$ 166,393</u> | <u>\$ 533,514</u>     | <u>\$ 212,937</u>             | <u>\$ 69,701</u>             |
|                                     |                                |                                   |                   |                       |                               |                              |
| \$ -                                | \$ 216,549                     | \$ -                              | \$ -              | \$ -                  | \$ -                          | \$ -                         |
| -                                   | 6,450                          | 10,754                            | -                 | 4,628                 | -                             | -                            |
| -                                   | -                              | -                                 | -                 | -                     | -                             | -                            |
| 50,000                              | 1,340,000                      | -                                 | 166,393           | -                     | -                             | -                            |
| -                                   | 110,526                        | 88,952                            | -                 | 55,327                | -                             | -                            |
| -                                   | 708,498                        | 472,168                           | -                 | 473,559               | -                             | -                            |
| <u>50,000</u>                       | <u>2,382,023</u>               | <u>571,874</u>                    | <u>166,393</u>    | <u>533,514</u>        | <u>-</u>                      | <u>-</u>                     |
|                                     |                                |                                   |                   |                       |                               |                              |
| -                                   | -                              | -                                 | -                 | -                     | 212,937                       | 69,701                       |
| -                                   | -                              | -                                 | -                 | -                     | -                             | -                            |
| <u>\$ -</u>                         | <u>\$ -</u>                    | <u>\$ -</u>                       | <u>\$ -</u>       | <u>\$ -</u>           | <u>\$ 212,937</u>             | <u>\$ 69,701</u>             |

(continued)

# GRAND TRAVERSE COUNTY

## BROWNFIELD REDEVELOPMENT AUTHORITY COMBINING STATEMENT OF NET POSITION

DECEMBER 31, 2018

|                                      | <u>TBA Credit<br/>Union</u> | <u>Graetz<br/>Property</u> | <u>Old Town<br/>Center</u> | <u>Uptown</u>     |
|--------------------------------------|-----------------------------|----------------------------|----------------------------|-------------------|
| <b>Assets</b>                        |                             |                            |                            |                   |
| Cash and pooled investments          | \$ 5,315                    | \$ 682                     | \$ 6,250                   | \$ 13,799         |
| Due from other governments           | -                           | -                          | -                          | -                 |
| Advance to other funds               | -                           | -                          | -                          | -                 |
| Accounts receivable long-term        | -                           | -                          | -                          | 116,454           |
| Prepaid items                        | -                           | -                          | -                          | -                 |
| <b>Total assets</b>                  | <u>\$ 5,315</u>             | <u>\$ 682</u>              | <u>\$ 6,250</u>            | <u>\$ 130,253</u> |
| <b>Liabilities and fund balances</b> |                             |                            |                            |                   |
| <b>Liabilities</b>                   |                             |                            |                            |                   |
| Accounts payable                     | \$ -                        | \$ -                       | \$ -                       | \$ -              |
| Accrued liabilities                  | -                           | -                          | -                          | -                 |
| Due to other governments             | 4,767                       | 566                        | 4,926                      | 12,753            |
| Advance from other funds             | -                           | -                          | -                          | -                 |
| Long-term debt                       |                             |                            |                            |                   |
| Due within one year                  | -                           | -                          | -                          | 11,495            |
| Due in more than one year            | -                           | -                          | -                          | 106,005           |
| <b>Total liabilities</b>             | <u>4,767</u>                | <u>566</u>                 | <u>4,926</u>               | <u>130,253</u>    |
| <b>Net position</b>                  |                             |                            |                            |                   |
| Restricted                           | 548                         | 116                        | 1,324                      | -                 |
| Unrestricted                         | -                           | -                          | -                          | -                 |
| <b>Total net position</b>            | <u>\$ 548</u>               | <u>\$ 116</u>              | <u>\$ 1,324</u>            | <u>\$ -</u>       |

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| <u>Food For<br/>Thought</u> | <u>Envision<br/>8th Street</u> | <u>Park<br/>Place</u> | <u>Total</u> |
|-----------------------------|--------------------------------|-----------------------|--------------|
| \$ 2,365                    | \$ 1,948                       | \$ 5,230              | \$ 2,781,062 |
| -                           | -                              | -                     | 216,549      |
| -                           | -                              | -                     | 1,556,393    |
| -                           | -                              | -                     | 2,957,394    |
| -                           | -                              | -                     | 18,761       |
| <hr/>                       | <hr/>                          | <hr/>                 | <hr/>        |
| \$ 2,365                    | \$ 1,948                       | \$ 5,230              | \$ 7,530,159 |

|       |          |          |              |
|-------|----------|----------|--------------|
| \$ -  | \$ -     | \$ -     | \$ 231,683   |
| -     | -        | -        | 21,832       |
| 2,291 | 363      | 634      | 26,300       |
| -     | -        | -        | 1,556,393    |
| -     | -        | -        | 266,300      |
| -     | -        | -        | 1,760,230    |
| <hr/> | <hr/>    | <hr/>    | <hr/>        |
| 2,291 | 363      | 634      | 3,862,738    |
| <hr/> | <hr/>    | <hr/>    | <hr/>        |
| 74    | 1,585    | 4,596    | 3,667,421    |
| -     | -        | -        | -            |
| <hr/> | <hr/>    | <hr/>    | <hr/>        |
| \$ 74 | \$ 1,585 | \$ 4,596 | \$ 3,667,421 |

(concluded)

# GRAND TRAVERSE COUNTY

## BROWNFIELD REDEVELOPMENT AUTHORITY COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

DECEMBER 31, 2018

|                                        | <u>General<br/>Operations</u> | <u>Local Revolving<br/>Fund</u> | <u>Park Street</u> | <u>CSXT Boardman<br/>Lake</u> |
|----------------------------------------|-------------------------------|---------------------------------|--------------------|-------------------------------|
| <b>Revenues</b>                        |                               |                                 |                    |                               |
| Capture                                | \$ -                          | \$ 73,494                       | \$ 157,742         | \$ 721,469                    |
| Charges for services                   | -                             | 500                             | -                  | -                             |
| Miscellaneous                          | 4,522                         | -                               | -                  | -                             |
| <b>Total revenues</b>                  | <u>4,522</u>                  | <u>73,994</u>                   | <u>157,742</u>     | <u>721,469</u>                |
| <b>Expense</b>                         |                               |                                 |                    |                               |
| Contracted services                    | 183,314                       | 514,728                         | 155,000            | 522,609                       |
| Revenues over (under) expense          | <u>(178,792)</u>              | <u>(440,734)</u>                | <u>2,742</u>       | <u>198,860</u>                |
| Non-operating revenue (expense)        |                               |                                 |                    |                               |
| Interest income                        | -                             | 20,272                          | 102                | 6,620                         |
| Grants                                 |                               |                                 |                    |                               |
| Federal                                | -                             | -                               | -                  | -                             |
| State                                  | -                             | -                               | -                  | -                             |
| Interest expense                       | -                             | -                               | -                  | -                             |
| Total other financing sources (uses)   | <u>-</u>                      | <u>20,272</u>                   | <u>102</u>         | <u>6,620</u>                  |
| Income (loss) before transfers         | (178,792)                     | (420,462)                       | 2,844              | 205,480                       |
| Other financing sources and (uses)     |                               |                                 |                    |                               |
| Transfers in                           | 175,001                       | -                               | -                  | -                             |
| Transfers out                          | -                             | -                               | (2,293)            | (64,430)                      |
| Total transfers                        | <u>175,001</u>                | <u>-</u>                        | <u>(2,293)</u>     | <u>(64,430)</u>               |
| Change in net position                 | (3,791)                       | (420,462)                       | 551                | 141,050                       |
| <b>Net position, beginning of year</b> | <u>49,529</u>                 | <u>2,902,914</u>                | <u>1,906</u>       | <u>704,843</u>                |
| <b>Net position, end of year</b>       | <u>\$ 45,738</u>              | <u>\$ 2,482,452</u>             | <u>\$ 2,457</u>    | <u>\$ 845,893</u>             |

| <u>Traverse House<br/>Scamehorn</u> | <u>Grand Traverse<br/>Auto</u> | <u>Grand Traverse<br/>Commons</u> | <u>Kinney</u>  | <u>Blarney Castle</u> | <u>River West<br/>Snowden</u> | <u>TC East<br/>Bay Plaza</u> |
|-------------------------------------|--------------------------------|-----------------------------------|----------------|-----------------------|-------------------------------|------------------------------|
| \$ 72,808                           | \$ 83,234                      | \$ 1,109,620                      | \$ 785         | \$ 14,913             | \$ 20,534                     | \$ 60,058                    |
| -                                   | -                              | -                                 | -              | -                     | -                             | -                            |
| -                                   | -                              | -                                 | -              | -                     | -                             | -                            |
| <u>72,808</u>                       | <u>83,234</u>                  | <u>1,109,620</u>                  | <u>785</u>     | <u>14,913</u>         | <u>20,534</u>                 | <u>60,058</u>                |
| <u>65,428</u>                       | <u>439,012</u>                 | <u>1,034,259</u>                  | <u>-</u>       | <u>-</u>              | <u>-</u>                      | <u>26,000</u>                |
| <u>7,380</u>                        | <u>(355,778)</u>               | <u>75,361</u>                     | <u>785</u>     | <u>14,913</u>         | <u>20,534</u>                 | <u>34,058</u>                |
| 450                                 | 1,303                          | 1,763                             | 288            | 1,319                 | 2,158                         | 586                          |
| -                                   | 114,748                        | -                                 | -              | -                     | -                             | -                            |
| -                                   | 248,486                        | -                                 | -              | -                     | -                             | -                            |
| -                                   | (3,779)                        | (12,747)                          | -              | (5,446)               | -                             | -                            |
| <u>450</u>                          | <u>360,758</u>                 | <u>(10,984)</u>                   | <u>288</u>     | <u>(4,127)</u>        | <u>2,158</u>                  | <u>586</u>                   |
| 7,830                               | 4,980                          | 64,377                            | 1,073          | 10,786                | 22,692                        | 34,644                       |
| -                                   | -                              | -                                 | -              | -                     | -                             | -                            |
| <u>(7,979)</u>                      | <u>(4,980)</u>                 | <u>(64,377)</u>                   | <u>(1,073)</u> | <u>(10,786)</u>       | <u>(353)</u>                  | <u>(3,075)</u>               |
| <u>(7,979)</u>                      | <u>(4,980)</u>                 | <u>(64,377)</u>                   | <u>(1,073)</u> | <u>(10,786)</u>       | <u>(353)</u>                  | <u>(3,075)</u>               |
| (149)                               | -                              | -                                 | -              | -                     | 22,339                        | 31,569                       |
| <u>149</u>                          | <u>-</u>                       | <u>-</u>                          | <u>-</u>       | <u>-</u>              | <u>190,598</u>                | <u>38,132</u>                |
| <u>\$ -</u>                         | <u>\$ -</u>                    | <u>\$ -</u>                       | <u>\$ -</u>    | <u>\$ -</u>           | <u>\$ 212,937</u>             | <u>\$ 69,701</u>             |

(continued)

# GRAND TRAVERSE COUNTY

## BROWNFIELD REDEVELOPMENT AUTHORITY COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

DECEMBER 31, 2018

|                                        | <u>TBA Credit<br/>Union</u> | <u>Graetz<br/>Property</u> | <u>Old Town<br/>Center</u> | <u>Uptown</u>  |
|----------------------------------------|-----------------------------|----------------------------|----------------------------|----------------|
| <b>Revenues</b>                        |                             |                            |                            |                |
| Capture                                | \$ 68,859                   | \$ 9,500                   | \$ 64,571                  | \$ 51,227      |
| Charges for services                   | -                           | -                          | -                          | -              |
| Miscellaneous                          | -                           | -                          | -                          | -              |
| <b>Total revenues</b>                  | <u>68,859</u>               | <u>9,500</u>               | <u>64,571</u>              | <u>51,227</u>  |
| <b>Expense</b>                         |                             |                            |                            |                |
| Contracted services                    | <u>62,767</u>               | <u>8,566</u>               | <u>56,926</u>              | <u>49,753</u>  |
| Revenues over (under) expense          | <u>6,092</u>                | <u>934</u>                 | <u>7,645</u>               | <u>1,474</u>   |
| Non-operating revenue (expense)        |                             |                            |                            |                |
| Interest income                        | 229                         | 14                         | 113                        | 104            |
| Grants                                 |                             |                            |                            |                |
| Federal                                | -                           | -                          | -                          | -              |
| State                                  | -                           | -                          | -                          | -              |
| Interest expense                       | <u>-</u>                    | <u>-</u>                   | <u>-</u>                   | <u>-</u>       |
| Total Non-operating revenue (expense)  | <u>229</u>                  | <u>14</u>                  | <u>113</u>                 | <u>104</u>     |
| Income (loss) before transfers         | 6,321                       | 948                        | 7,758                      | 1,578          |
| Other financing sources and (uses)     |                             |                            |                            |                |
| Transfers in                           | -                           | -                          | -                          | -              |
| Transfers out                          | <u>(5,773)</u>              | <u>(832)</u>               | <u>(6,434)</u>             | <u>(1,578)</u> |
| Total transfers                        | <u>(5,773)</u>              | <u>(832)</u>               | <u>(6,434)</u>             | <u>(1,578)</u> |
| Change in net position                 | 548                         | 116                        | 1,324                      | -              |
| <b>Net position, beginning of year</b> | <u>-</u>                    | <u>-</u>                   | <u>-</u>                   | <u>-</u>       |
| <b>Net position, end of year</b>       | <u>\$ 548</u>               | <u>\$ 116</u>              | <u>\$ 1,324</u>            | <u>\$ -</u>    |

| <u>Food For<br/>Thought</u> | <u>Envision<br/>8th Street</u> | <u>Park<br/>Place</u> | <u>Total</u>        |
|-----------------------------|--------------------------------|-----------------------|---------------------|
| \$ 25,515                   | \$ 2,338                       | \$ 5,685              | \$ 2,542,352        |
| -                           | -                              | -                     | 500                 |
| -                           | -                              | -                     | 4,522               |
| <u>25,515</u>               | <u>2,338</u>                   | <u>5,685</u>          | <u>2,547,374</u>    |
| <u>25,291</u>               | <u>363</u>                     | <u>634</u>            | <u>3,144,650</u>    |
| <u>224</u>                  | <u>1,975</u>                   | <u>5,051</u>          | <u>(597,276)</u>    |
| 10                          | 9                              | 24                    | 35,364              |
| -                           | -                              | -                     | 114,748             |
| -                           | -                              | -                     | 248,486             |
| -                           | -                              | -                     | (21,972)            |
| <u>10</u>                   | <u>9</u>                       | <u>24</u>             | <u>376,626</u>      |
| 234                         | 1,984                          | 5,075                 | (220,650)           |
| -                           | -                              | -                     | 175,001             |
| <u>(160)</u>                | <u>(399)</u>                   | <u>(479)</u>          | <u>(175,001)</u>    |
| <u>(160)</u>                | <u>(399)</u>                   | <u>(479)</u>          | <u>-</u>            |
| 74                          | 1,585                          | 4,596                 | (220,650)           |
| -                           | -                              | -                     | 3,888,071           |
| <u>\$ 74</u>                | <u>\$ 1,585</u>                | <u>\$ 4,596</u>       | <u>\$ 3,667,421</u> |

(concluded)

# GRAND TRAVERSE COUNTY

## BROWNFIELD REDEVELOPMENT AUTHORITY COMBINING STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                                                                         | General<br>Operations | Local Revolving<br>Fund | Park Street     | CSXT Boardman<br>Lake |
|---------------------------------------------------------------------------------------------------------|-----------------------|-------------------------|-----------------|-----------------------|
| <b>Cash flows from operating activities</b>                                                             |                       |                         |                 |                       |
| Receipts from customers and users                                                                       | \$ 4,522              | \$ 73,994               | \$ 157,742      | \$ 721,469            |
| Payments to employees                                                                                   | -                     | -                       | -               | -                     |
| Payments to suppliers                                                                                   | (308,180)             | (500,001)               | (155,000)       | (522,609)             |
| <b>Net cash provided by (used in) operating activities</b>                                              | <b>(303,658)</b>      | <b>(426,007)</b>        | <b>2,742</b>    | <b>198,860</b>        |
| <b>Cash flows from non-capital financing activities</b>                                                 |                       |                         |                 |                       |
| Contributions received                                                                                  | -                     | -                       | -               | -                     |
| Transfer in                                                                                             | 175,001               | -                       | -               | -                     |
| Transfer out                                                                                            | -                     | -                       | (2,293)         | (64,430)              |
| <b>Net cash provided by (used in) non-capital financing activities</b>                                  | <b>175,001</b>        | <b>-</b>                | <b>(2,293)</b>  | <b>(64,430)</b>       |
| <b>Cash flows from capital and related financing activities</b>                                         |                       |                         |                 |                       |
| Interest expense                                                                                        | -                     | -                       | -               | -                     |
| Principal payments                                                                                      | -                     | -                       | -               | -                     |
| Additional long-term debt                                                                               | -                     | -                       | -               | -                     |
| <b>Net cash provided by (used in) capital and related financing activities</b>                          | <b>-</b>              | <b>-</b>                | <b>-</b>        | <b>-</b>              |
| <b>Cash flows from investing activities</b>                                                             |                       |                         |                 |                       |
| Interest income                                                                                         | -                     | 20,272                  | 102             | 6,620                 |
| <b>Net cash provided by (used in) investing activities</b>                                              | <b>-</b>              | <b>20,272</b>           | <b>102</b>      | <b>6,620</b>          |
| Net increase (decrease) in cash and pooled investments                                                  | (128,657)             | (405,735)               | 551             | 141,050               |
| <b>Cash and pooled investments, beginning of year</b>                                                   | <b>189,529</b>        | <b>1,313,033</b>        | <b>1,906</b>    | <b>704,843</b>        |
| <b>Cash and pooled investments, end of year</b>                                                         | <b>\$ 60,872</b>      | <b>\$ 907,298</b>       | <b>\$ 2,457</b> | <b>\$ 845,893</b>     |
| <b>Cash flows from operating activities</b>                                                             |                       |                         |                 |                       |
| Operating income (loss)                                                                                 | \$ (178,792)          | \$ (440,734)            | \$ 2,742        | \$ 198,860            |
| Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities |                       |                         |                 |                       |
| Changes in operating assets and liabilities which provided (used) cash                                  |                       |                         |                 |                       |
| Accounts receivable                                                                                     | -                     | -                       | -               | -                     |
| Prepaid assets and other items                                                                          | -                     | 14,727                  | -               | -                     |
| Due from other governments                                                                              | -                     | -                       | -               | -                     |
| Accounts payable                                                                                        | (124,866)             | -                       | -               | -                     |
| Accrued liabilities                                                                                     | -                     | -                       | -               | -                     |
| Due to other governments                                                                                | -                     | -                       | -               | -                     |
| <b>Net cash provided by (used in) operating activities</b>                                              | <b>\$ (303,658)</b>   | <b>\$ (426,007)</b>     | <b>\$ 2,742</b> | <b>\$ 198,860</b>     |

| <u>Traverse House<br/>Scamehorn</u> | <u>Grand Traverse<br/>Auto</u> | <u>Grand Traverse<br/>Commons</u> | <u>Kinney</u> | <u>Blarney Castle</u> | <u>River West<br/>Snowden</u> | <u>TC East<br/>Bay Plaza</u> |
|-------------------------------------|--------------------------------|-----------------------------------|---------------|-----------------------|-------------------------------|------------------------------|
| \$ 47,962                           | \$ 351,946                     | \$ 1,041,680                      | \$ 61,931     | \$ 101,180            | \$ 20,534                     | \$ 60,058                    |
| -                                   | -                              | (1,673)                           | -             | -                     | -                             | -                            |
| (65,428)                            | (303,147)                      | (1,034,259)                       | -             | (477)                 | -                             | (26,000)                     |
| (17,466)                            | 48,799                         | 5,748                             | 61,931        | 100,703               | 20,534                        | 34,058                       |
| -                                   | 146,685                        | -                                 | -             | -                     | -                             | -                            |
| -                                   | -                              | -                                 | -             | -                     | -                             | -                            |
| (7,979)                             | (4,980)                        | (64,377)                          | (1,073)       | (10,786)              | (353)                         | (3,075)                      |
| (7,979)                             | 141,705                        | (64,377)                          | (1,073)       | (10,786)              | (353)                         | (3,075)                      |
| -                                   | (3,779)                        | (12,747)                          | -             | (5,446)               | -                             | -                            |
| -                                   | -                              | (87,208)                          | -             | (54,509)              | -                             | -                            |
| -                                   | 30,068                         | -                                 | -             | -                     | -                             | -                            |
| -                                   | 26,289                         | (99,955)                          | -             | (59,955)              | -                             | -                            |
| 450                                 | 1,303                          | 1,763                             | 288           | 1,319                 | 2,158                         | 586                          |
| 450                                 | 1,303                          | 1,763                             | 288           | 1,319                 | 2,158                         | 586                          |
| (24,995)                            | 218,096                        | (156,821)                         | 61,146        | 31,281                | 22,339                        | 31,569                       |
| 50,149                              | 35,256                         | 310,502                           | 231           | 121,470               | 190,598                       | 38,132                       |
| \$ 25,154                           | \$ 253,352                     | \$ 153,681                        | \$ 61,377     | \$ 152,751            | \$ 212,937                    | \$ 69,701                    |
| \$ 7,380                            | \$ (355,778)                   | \$ 75,361                         | \$ 785        | \$ 14,913             | \$ 20,534                     | \$ 34,058                    |
| (24,846)                            | 183,153                        | (67,940)                          | 61,146        | 86,267                | -                             | -                            |
| -                                   | -                              | -                                 | -             | -                     | -                             | -                            |
| -                                   | 85,559                         | -                                 | -             | -                     | -                             | -                            |
| -                                   | 130,990                        | -                                 | -             | -                     | -                             | -                            |
| -                                   | 4,875                          | (1,673)                           | -             | (477)                 | -                             | -                            |
| -                                   | -                              | -                                 | -             | -                     | -                             | -                            |
| \$ (17,466)                         | \$ 48,799                      | \$ 5,748                          | \$ 61,931     | \$ 100,703            | \$ 20,534                     | \$ 34,058                    |

(continued)

# GRAND TRAVERSE COUNTY

## BROWNFIELD REDEVELOPMENT AUTHORITY COMBINING STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                                                                         | TBA Credit<br>Union | Graetz<br>Property | Old Town<br>Center | Uptown           |
|---------------------------------------------------------------------------------------------------------|---------------------|--------------------|--------------------|------------------|
| <b>Cash flows from operating activities</b>                                                             |                     |                    |                    |                  |
| Receipts from customers and users                                                                       | \$ 1,307,366        | \$ 9,787           | \$ 66,668          | \$ 51,981        |
| Payments to employees                                                                                   | -                   | -                  | -                  | -                |
| Payments to suppliers                                                                                   | (58,000)            | (8,595)            | (56,872)           | (37,000)         |
| <b>Net cash provided by (used in) operating activities</b>                                              | <u>1,249,366</u>    | <u>1,192</u>       | <u>9,796</u>       | <u>14,981</u>    |
| <b>Cash flows from non-capital financing activities</b>                                                 |                     |                    |                    |                  |
| Contributions received                                                                                  | -                   | -                  | -                  | -                |
| Transfer in                                                                                             | -                   | -                  | -                  | -                |
| Transfer out                                                                                            | (5,773)             | (832)              | (6,434)            | (1,578)          |
| <b>Net cash provided by (used in) non-capital financing activities</b>                                  | <u>(5,773)</u>      | <u>(832)</u>       | <u>(6,434)</u>     | <u>(1,578)</u>   |
| <b>Cash flows from capital and related financing activities</b>                                         |                     |                    |                    |                  |
| Interest expense                                                                                        | -                   | -                  | -                  | -                |
| Principal payments                                                                                      | (1,397,424)         | -                  | -                  | -                |
| Additional long-term debt                                                                               | -                   | -                  | -                  | -                |
| <b>Net cash provided by (used in) capital and related financing activities</b>                          | <u>(1,397,424)</u>  | <u>-</u>           | <u>-</u>           | <u>-</u>         |
| <b>Cash flows from investing activities</b>                                                             |                     |                    |                    |                  |
| Interest income                                                                                         | 229                 | 14                 | 113                | 104              |
| <b>Net cash provided by (used in) investing activities</b>                                              | 229                 | 14                 | 113                | 104              |
| Net increase (decrease) in cash and pooled investments                                                  | (153,602)           | 374                | 3,475              | 13,507           |
| <b>Cash and pooled investments, beginning of year</b>                                                   | <u>158,917</u>      | <u>308</u>         | <u>2,775</u>       | <u>292</u>       |
| <b>Cash and pooled investments, end of year</b>                                                         | <u>\$ 5,315</u>     | <u>\$ 682</u>      | <u>\$ 6,250</u>    | <u>\$ 13,799</u> |
| <b>Cash flows from operating activities</b>                                                             |                     |                    |                    |                  |
| Operating income (loss)                                                                                 | \$ 6,092            | \$ 934             | \$ 7,645           | \$ 1,474         |
| Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities |                     |                    |                    |                  |
| Changes in operating assets and liabilities which provided (used) cash                                  |                     |                    |                    |                  |
| Accounts receivable                                                                                     | 1,238,507           | 287                | 2,097              | 754              |
| Prepaid assets and other items                                                                          | -                   | -                  | -                  | -                |
| Due from other governments                                                                              | -                   | -                  | -                  | -                |
| Accounts payable                                                                                        | -                   | -                  | -                  | -                |
| Accrued liabilities                                                                                     | -                   | -                  | -                  | -                |
| Due to other governments                                                                                | 4,767               | (29)               | 54                 | 12,753           |
| <b>Net cash provided by (used in) operating activities</b>                                              | <u>\$ 1,249,366</u> | <u>\$ 1,192</u>    | <u>\$ 9,796</u>    | <u>\$ 14,981</u> |

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| <u>Food For<br/>Thought</u> | <u>Envision<br/>8th Street</u> | <u>Park<br/>Place</u> | <u>Total</u>        |
|-----------------------------|--------------------------------|-----------------------|---------------------|
| \$ 25,515                   | \$ 2,338                       | \$ 5,685              | \$ 4,112,358        |
| -                           | -                              | -                     | (1,673)             |
| <u>(23,000)</u>             | <u>-</u>                       | <u>-</u>              | <u>(3,098,568)</u>  |
| <u>2,515</u>                | <u>2,338</u>                   | <u>5,685</u>          | <u>1,012,117</u>    |
| -                           | -                              | -                     | 146,685             |
| -                           | -                              | -                     | 175,001             |
| <u>(160)</u>                | <u>(399)</u>                   | <u>(479)</u>          | <u>(175,001)</u>    |
| <u>(160)</u>                | <u>(399)</u>                   | <u>(479)</u>          | <u>146,685</u>      |
| -                           | -                              | -                     | (21,972)            |
| -                           | -                              | -                     | (1,539,141)         |
| <u>-</u>                    | <u>-</u>                       | <u>-</u>              | <u>30,068</u>       |
| <u>-</u>                    | <u>-</u>                       | <u>-</u>              | <u>(1,531,045)</u>  |
| <u>10</u>                   | <u>9</u>                       | <u>24</u>             | <u>35,364</u>       |
| 10                          | 9                              | 24                    | 35,364              |
| 2,365                       | 1,948                          | 5,230                 | (336,879)           |
| <u>-</u>                    | <u>-</u>                       | <u>-</u>              | <u>3,117,941</u>    |
| <u>\$ 2,365</u>             | <u>\$ 1,948</u>                | <u>\$ 5,230</u>       | <u>\$ 2,781,062</u> |
| \$ 224                      | \$ 1,975                       | \$ 5,051              | (597,276)           |
| -                           | -                              | -                     | 1,479,425           |
| -                           | -                              | -                     | 14,727              |
| -                           | -                              | -                     | 85,559              |
| -                           | -                              | -                     | 6,124               |
| -                           | -                              | -                     | 2,725               |
| <u>2,291</u>                | <u>363</u>                     | <u>634</u>            | <u>20,833</u>       |
| <u>\$ 2,515</u>             | <u>\$ 2,338</u>                | <u>\$ 5,685</u>       | <u>\$ 1,012,117</u> |

(concluded)

**GRAND TRAVERSE COUNTY**

**DRAIN COMMISSION  
COMBINING BALANCE SHEET / STATEMENT OF NET POSITION**

**DECEMBER 31, 2018**

|                                            | <u>Special<br/>Revenue</u> | <u>Capital Projects</u>                                  |                                     |                                                    |                                                |                                                   |                                                       |
|--------------------------------------------|----------------------------|----------------------------------------------------------|-------------------------------------|----------------------------------------------------|------------------------------------------------|---------------------------------------------------|-------------------------------------------------------|
|                                            | <u>Drain<br/>Revolving</u> | <u>Heritage Estates<br/>Drain Special<br/>Assessment</u> | <u>Acme Town<br/>Center Project</u> | <u>Sam's Club<br/>Drain Special<br/>Assessment</u> | <u>Silver Lake<br/>Farms Drain<br/>Special</u> | <u>Cherry Ridge<br/>Estates Drain<br/>Special</u> | <u>Holiday South<br/>Drain Special<br/>Assessment</u> |
| <b>Assets</b>                              |                            |                                                          |                                     |                                                    |                                                |                                                   |                                                       |
| Cash and pooled investments                | \$ -                       | \$ 1,570                                                 | \$ 1,911                            | \$ 4,457                                           | \$ 873                                         | \$ 4,739                                          | \$ 725                                                |
| Due from other funds                       | 29,415                     | -                                                        | -                                   | -                                                  | -                                              | -                                                 | -                                                     |
| Capital assets                             |                            |                                                          |                                     |                                                    |                                                |                                                   |                                                       |
| Construction in process                    | -                          | -                                                        | -                                   | -                                                  | -                                              | -                                                 | -                                                     |
| <b>Total assets</b>                        | <u>\$ 29,415</u>           | <u>\$ 1,570</u>                                          | <u>\$ 1,911</u>                     | <u>\$ 4,457</u>                                    | <u>\$ 873</u>                                  | <u>\$ 4,739</u>                                   | <u>\$ 725</u>                                         |
| <b>Liabilities and fund balances</b>       |                            |                                                          |                                     |                                                    |                                                |                                                   |                                                       |
| <b>Liabilities</b>                         |                            |                                                          |                                     |                                                    |                                                |                                                   |                                                       |
| Accounts payable                           | \$ 1,080                   | \$ -                                                     | \$ -                                | \$ -                                               | \$ -                                           | \$ -                                              | \$ -                                                  |
| Due to other funds                         | -                          | -                                                        | -                                   | -                                                  | -                                              | -                                                 | -                                                     |
| Due to primary government                  | 61,956                     | -                                                        | -                                   | -                                                  | -                                              | -                                                 | -                                                     |
| Notes payable                              | -                          | -                                                        | -                                   | -                                                  | -                                              | -                                                 | -                                                     |
| <b>Total liabilities</b>                   | <u>63,036</u>              | <u>-</u>                                                 | <u>-</u>                            | <u>-</u>                                           | <u>-</u>                                       | <u>-</u>                                          | <u>-</u>                                              |
| <b>Fund balances</b>                       |                            |                                                          |                                     |                                                    |                                                |                                                   |                                                       |
| Restricted                                 | -                          | 1,570                                                    | 1,911                               | 4,457                                              | 873                                            | 4,739                                             | 725                                                   |
| Unassigned                                 | (33,621)                   | -                                                        | -                                   | -                                                  | -                                              | -                                                 | -                                                     |
| <b>Total fund balances</b>                 | <u>(33,621)</u>            | <u>1,570</u>                                             | <u>1,911</u>                        | <u>4,457</u>                                       | <u>873</u>                                     | <u>4,739</u>                                      | <u>725</u>                                            |
| <b>Total liabilities and fund balances</b> | <u>\$ 29,415</u>           | <u>\$ 1,570</u>                                          | <u>\$ 1,911</u>                     | <u>\$ 4,457</u>                                    | <u>\$ 873</u>                                  | <u>\$ 4,739</u>                                   | <u>\$ 725</u>                                         |

| Capital Projects                                                                                                  |                                                 |                                                |                                            |                                          |                                             |                                                 |                      |                   |                                       |
|-------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|------------------------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|-------------------------------------------------|----------------------|-------------------|---------------------------------------|
| Westchester Hills<br>Drain Special<br>Assessment                                                                  | Silver Lake<br>Lake Level Special<br>Assessment | Deepwater Point<br>Drain Special<br>Assessment | Old Mission<br>Drain Special<br>Assessment | Cass Road<br>Drain Special<br>Assessment | Gilbert Park<br>Drain Special<br>Assessment | Timberlane Drive<br>Drain Special<br>Assessment | Total                | Adjustments       | Statement<br>of<br>Net Position       |
| \$ 388                                                                                                            | \$ 1                                            | \$ 5,746                                       | \$ 34                                      | \$ 14,578                                | \$ 9,416                                    | \$ 68,100                                       | \$ 112,538<br>29,415 | \$ -              | \$ 112,538<br>29,415                  |
| -                                                                                                                 | -                                               | -                                              | -                                          | -                                        | -                                           | -                                               | -                    | 575,153           | 575,153                               |
| <u>\$ 388</u>                                                                                                     | <u>\$ 1</u>                                     | <u>\$ 5,746</u>                                | <u>\$ 34</u>                               | <u>\$ 14,578</u>                         | <u>\$ 9,416</u>                             | <u>\$ 68,100</u>                                | <u>\$ 141,953</u>    | <u>\$ 575,153</u> | <u>717,106</u>                        |
|                                                                                                                   |                                                 |                                                |                                            |                                          |                                             |                                                 |                      |                   |                                       |
| \$ -                                                                                                              | \$ -                                            | \$ -                                           | \$ -                                       | \$ 143,568                               | \$ -                                        | \$ -                                            | \$ 144,648           | \$ -              | 144,648                               |
| -                                                                                                                 | 1,525                                           | -                                              | 27,890                                     | -                                        | -                                           | -                                               | 29,415               | -                 | 29,415                                |
| -                                                                                                                 | -                                               | -                                              | -                                          | -                                        | -                                           | -                                               | 61,956               | -                 | 61,956                                |
| -                                                                                                                 | -                                               | -                                              | -                                          | 475,000                                  | -                                           | -                                               | 475,000              | -                 | 475,000                               |
| -                                                                                                                 | 1,525                                           | -                                              | 27,890                                     | 618,568                                  | -                                           | -                                               | 711,019              | -                 | 711,019                               |
|                                                                                                                   |                                                 |                                                |                                            |                                          |                                             |                                                 |                      |                   |                                       |
| 388                                                                                                               | -                                               | 5,746                                          | -                                          | -                                        | 9,416                                       | 68,100                                          | 97,925               | (97,925)          | -                                     |
| -                                                                                                                 | (1,524)                                         | -                                              | (27,856)                                   | (603,990)                                | -                                           | -                                               | (666,991)            | 666,991           | -                                     |
| <u>388</u>                                                                                                        | <u>(1,524)</u>                                  | <u>5,746</u>                                   | <u>(27,856)</u>                            | <u>(603,990)</u>                         | <u>9,416</u>                                | <u>68,100</u>                                   | <u>(569,066)</u>     | <u>569,066</u>    | <u>-</u>                              |
| <u>\$ 388</u>                                                                                                     | <u>\$ 1</u>                                     | <u>\$ 5,746</u>                                | <u>\$ 34</u>                               | <u>\$ 14,578</u>                         | <u>\$ 9,416</u>                             | <u>\$ 68,100</u>                                | <u>\$ 141,953</u>    |                   |                                       |
| Net position                                                                                                      |                                                 |                                                |                                            |                                          |                                             |                                                 |                      |                   |                                       |
| Net investment in capital assets                                                                                  |                                                 |                                                |                                            |                                          |                                             |                                                 |                      |                   | 100,153                               |
| Restricted                                                                                                        |                                                 |                                                |                                            |                                          |                                             |                                                 |                      |                   | -                                     |
| Unrestricted                                                                                                      |                                                 |                                                |                                            |                                          |                                             |                                                 |                      |                   | (94,066)                              |
| Total net position                                                                                                |                                                 |                                                |                                            |                                          |                                             |                                                 |                      |                   | <u>\$ 6,087</u>                       |
| Reconciliation of Fund Balance on the Combining Balance Sheet to<br>Net Position on the Statement of Net Position |                                                 |                                                |                                            |                                          |                                             |                                                 |                      |                   |                                       |
| Fund balances                                                                                                     |                                                 |                                                |                                            |                                          |                                             |                                                 |                      |                   |                                       |
| Add - capital assets                                                                                              |                                                 |                                                |                                            |                                          |                                             |                                                 |                      |                   | <u>\$ (569,066)</u><br><u>575,153</u> |
| Net position                                                                                                      |                                                 |                                                |                                            |                                          |                                             |                                                 |                      |                   | <u>\$ 6,087</u>                       |

# GRAND TRAVERSE COUNTY

## DRAIN COMMISSION COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES / STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                | Special<br>Revenue | Capital Projects                                |                             |                                           |                                       |                                          |                                              |
|------------------------------------------------|--------------------|-------------------------------------------------|-----------------------------|-------------------------------------------|---------------------------------------|------------------------------------------|----------------------------------------------|
|                                                | Drain<br>Revolving | Heritage Estates<br>Drain Special<br>Assessment | Acme Town<br>Center Project | Sam's Club<br>Drain Special<br>Assessment | Silver Lake<br>Farms Drain<br>Special | Cherry Ridge<br>Estates Drain<br>Special | Holiday South<br>Drain Special<br>Assessment |
| <b>Revenues</b>                                |                    |                                                 |                             |                                           |                                       |                                          |                                              |
| Interest                                       | \$ -               | \$ 32                                           | \$ 39                       | \$ 91                                     | \$ 20                                 | \$ 96                                    | \$ 15                                        |
| <b>Total revenues</b>                          | -                  | 32                                              | 39                          | 91                                        | 20                                    | 96                                       | 15                                           |
| <b>Expenditures</b>                            |                    |                                                 |                             |                                           |                                       |                                          |                                              |
| Current                                        |                    |                                                 |                             |                                           |                                       |                                          |                                              |
| Public works                                   | 5,481              | -                                               | -                           | -                                         | 89                                    | -                                        | -                                            |
| Debt service                                   |                    |                                                 |                             |                                           |                                       |                                          |                                              |
| Interest                                       | -                  | -                                               | -                           | -                                         | -                                     | -                                        | -                                            |
| <b>Total expenditures</b>                      | 5,481              | -                                               | -                           | -                                         | 89                                    | -                                        | -                                            |
| Net changes in fund balances                   | (5,481)            | 32                                              | 39                          | 91                                        | (69)                                  | 96                                       | 15                                           |
| Change in net position                         |                    |                                                 |                             |                                           |                                       |                                          |                                              |
| <b>Fund balances/net position</b>              |                    |                                                 |                             |                                           |                                       |                                          |                                              |
| beginning of year, as restated                 | (28,140)           | 1,538                                           | 1,872                       | 4,366                                     | 942                                   | 4,643                                    | 710                                          |
| <b>Fund balances/net position, end of year</b> | <u>\$ (33,621)</u> | <u>\$ 1,570</u>                                 | <u>\$ 1,911</u>             | <u>\$ 4,457</u>                           | <u>\$ 873</u>                         | <u>\$ 4,739</u>                          | <u>\$ 725</u>                                |

| Capital Projects                                 |                                                 |                                                |                                            |                                          |                                             |                                                 |              |             |                               |
|--------------------------------------------------|-------------------------------------------------|------------------------------------------------|--------------------------------------------|------------------------------------------|---------------------------------------------|-------------------------------------------------|--------------|-------------|-------------------------------|
| Westchester Hills<br>Drain Special<br>Assessment | Silver Lake<br>Lake Level Special<br>Assessment | Deepwater Point<br>Drain Special<br>Assessment | Old Mission<br>Drain Special<br>Assessment | Cass Road<br>Drain Special<br>Assessment | Gilbert Park<br>Drain Special<br>Assessment | Timberlane Drive<br>Drain Special<br>Assessment | Total        | Adjustments | Statement<br>of<br>Activities |
| \$ 8                                             | \$ 3                                            | \$ 123                                         | \$ 38                                      | \$ 2,609                                 | \$ 192                                      | \$ 1,383                                        | \$ 4,649     | \$ -        | \$ 4,649                      |
| 8                                                | 3                                               | 123                                            | 38                                         | 2,609                                    | 192                                         | 1,383                                           | 4,649        | -           | 4,649                         |
| -                                                | 1,907                                           | 264                                            | 30,314                                     | 302,153                                  | -                                           | -                                               | 340,208      | (287,998)   | 52,210                        |
| -                                                | -                                               | -                                              | -                                          | 9,388                                    | -                                           | -                                               | 9,388        | -           | 9,388                         |
| -                                                | 1,907                                           | 264                                            | 30,314                                     | 311,541                                  | -                                           | -                                               | 349,596      | (287,998)   | 61,598                        |
| 8                                                | (1,904)                                         | (141)                                          | (30,276)                                   | (308,932)                                | 192                                         | 1,383                                           | (344,947)    | 287,998     | (56,949)                      |
|                                                  |                                                 |                                                |                                            |                                          |                                             |                                                 |              |             | (56,949)                      |
| 380                                              | 380                                             | 5,887                                          | 2,420                                      | (295,058)                                | 9,224                                       | 66,717                                          | (224,119)    | 401,323     | 63,036                        |
| \$ 388                                           | \$ (1,524)                                      | \$ 5,746                                       | \$ (27,856)                                | \$ (603,990)                             | \$ 9,416                                    | \$ 68,100                                       | \$ (569,066) | \$ 689,321  | \$ 6,087                      |

**Reconciliation of the Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
to the Change in Net Position on the Statement of Activities**

|                               |                    |
|-------------------------------|--------------------|
| Net change in fund balances   | \$(344,947)        |
| Add - capital asset additions | 287,998            |
| Change in net position        | <u>\$ (56,949)</u> |

# GRAND TRAVERSE COUNTY

## DEPARTMENT OF PUBLIC WORKS STATEMENT OF NET POSITION

DECEMBER 31, 2018

| <b>Assets</b>                    | <b>Septage<br/>Facility</b> | <b>Garfield Septage<br/>Facility</b> | <b>DPW</b>        | <b>Total</b>        |
|----------------------------------|-----------------------------|--------------------------------------|-------------------|---------------------|
| Current assets                   |                             |                                      |                   |                     |
| Cash and pooled investments      | \$ 505,519                  | \$ -                                 | \$ 8,590          | \$ 514,109          |
| Accounts receivable              | 60,612                      | 25                                   | 875               | 61,512              |
| Interest receivable              | -                           | -                                    | 103,508           | 103,508             |
| Due from other funds             | -                           | 1,427                                | -                 | 1,427               |
| Due from other governments       | -                           | -                                    | 1,677,441         | 1,677,441           |
| Total current assets             | 566,131                     | 1,452                                | 1,790,414         | 2,357,997           |
| Long-term assets                 |                             |                                      |                   |                     |
| Long-term receivable             | -                           | -                                    | 21,052,960        | 21,052,960          |
| Capital assets                   |                             |                                      |                   |                     |
| Land                             | 400,000                     | -                                    | -                 | 400,000             |
| Capital assets                   | 6,126,399                   | -                                    | -                 | 6,126,399           |
| Net capital assets               | 6,526,399                   | -                                    | -                 | 6,526,399           |
| <b>Total assets</b>              | <b>7,092,530</b>            | <b>1,452</b>                         | <b>22,843,374</b> | <b>29,937,356</b>   |
| <b>Liabilities</b>               |                             |                                      |                   |                     |
| Current liabilities              |                             |                                      |                   |                     |
| Accounts payable                 | 83,456                      | 587                                  | 72,580            | 156,623             |
| Accrued liabilities              | 15,993                      | -                                    | 272,259           | 288,252             |
| Due to other funds               | 326                         | -                                    | 1,101             | 1,427               |
| Due to primary government        | -                           | 388                                  | 692,562           | 692,950             |
| Due to other governmental units  | 2,067                       | -                                    | 682,751           | 684,818             |
| Total current liabilities        | 101,842                     | 975                                  | 1,721,253         | 1,824,070           |
| Long-term liabilities            |                             |                                      |                   |                     |
| Due within one year              | 190,000                     | -                                    | 3,165,000         | 3,355,000           |
| Due in more than one year        | 2,032,125                   | -                                    | 17,495,000        | 19,527,125          |
| Advance from primary government  | 1,777,000                   | -                                    | 392,960           | 2,169,960           |
| Compensated absences             | -                           | -                                    | 59,606            | 59,606              |
| Total long-term liabilities      | 3,999,125                   | -                                    | 21,112,566        | 25,111,691          |
| <b>Total liabilities</b>         | <b>4,100,967</b>            | <b>975</b>                           | <b>22,833,819</b> | <b>26,935,761</b>   |
| <b>Net position</b>              |                             |                                      |                   |                     |
| Net investment in capital assets | 2,527,274                   | -                                    | -                 | 2,527,274           |
| Restricted                       | -                           | 477                                  | 9,555             | 10,032              |
| Unrestricted                     | 464,289                     | -                                    | -                 | 464,289             |
| <b>Total net position</b>        | <b>\$ 2,991,563</b>         | <b>\$ 477</b>                        | <b>\$ 9,555</b>   | <b>\$ 3,001,595</b> |

# GRAND TRAVERSE COUNTY

## DEPARTMENT OF PUBLIC WORKS STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                        | <u>Septage<br/>Facility</u> | <u>Garfield Septage<br/>Facility</u> | <u>DPW</u>       | <u>Total</u>        |
|----------------------------------------|-----------------------------|--------------------------------------|------------------|---------------------|
| <b>Operating revenue</b>               |                             |                                      |                  |                     |
| Local sources                          | \$ -                        | \$ -                                 | \$ 6,324,453     | \$ 6,324,453        |
| Charges for services                   | <u>1,154,353</u>            | <u>5,771</u>                         | <u>64,984</u>    | <u>1,225,108</u>    |
| <b>Total operating revenue</b>         | <u>1,154,353</u>            | <u>5,771</u>                         | <u>6,389,437</u> | <u>7,549,561</u>    |
| <b>Operating expense</b>               |                             |                                      |                  |                     |
| Personnel services                     | 69,146                      | -                                    | 1,227,433        | 1,296,579           |
| Contracted services                    | 645,639                     | -                                    | 111,110          | 756,749             |
| Supplies                               | 68                          | -                                    | 934,819          | 934,887             |
| Other                                  | 325,737                     | 5,532                                | 3,439,718        | 3,770,987           |
| Depreciation                           | <u>238,483</u>              | <u>-</u>                             | <u>-</u>         | <u>238,483</u>      |
| <b>Total operating expense</b>         | <u>1,279,073</u>            | <u>5,532</u>                         | <u>5,713,080</u> | <u>6,997,685</u>    |
| Operating income (loss)                | <u>(124,720)</u>            | <u>239</u>                           | <u>676,357</u>   | <u>551,876</u>      |
| Non-operating revenue (expense)        |                             |                                      |                  |                     |
| Interest income                        | 89                          | -                                    | -                | 89                  |
| Interest expense                       | <u>(102,137)</u>            | <u>-</u>                             | <u>(676,732)</u> | <u>(778,869)</u>    |
| Total non-operating revenue (expense)  | <u>(102,048)</u>            | <u>-</u>                             | <u>(676,732)</u> | <u>(778,780)</u>    |
| Change in net position                 | (226,768)                   | 239                                  | (375)            | (226,904)           |
| <b>Net position, beginning of year</b> | <u>3,218,331</u>            | <u>238</u>                           | <u>9,930</u>     | <u>3,228,499</u>    |
| <b>Net position, end of year</b>       | <u>\$ 2,991,563</u>         | <u>\$ 477</u>                        | <u>\$ 9,555</u>  | <u>\$ 3,001,595</u> |

# GRAND TRAVERSE COUNTY

## DEPARTMENT OF PUBLIC WORKS STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2018

|                                                                                                         | <u>Septage<br/>Facility</u> | <u>Garfield Septage<br/>Facility</u> | <u>DPW</u>          | <u>Total</u>        |
|---------------------------------------------------------------------------------------------------------|-----------------------------|--------------------------------------|---------------------|---------------------|
| <b>Cash flows from operating activities</b>                                                             |                             |                                      |                     |                     |
| Receipts from customers and users                                                                       | \$ 1,114,292                | \$ 5,698                             | \$ 9,854,648        | \$ 10,974,638       |
| Payments to employees                                                                                   | (69,146)                    | -                                    | (1,226,795)         | (1,295,941)         |
| Payments to suppliers                                                                                   | (925,978)                   | (5,697)                              | (4,748,626)         | (5,680,301)         |
| <b>Net cash provided by (used in) operating activities</b>                                              | <u>119,168</u>              | <u>1</u>                             | <u>3,879,227</u>    | <u>3,998,396</u>    |
| <b>Cash flows from non-capital financing activities</b>                                                 |                             |                                      |                     |                     |
| Payment of loan from primary government                                                                 | (110,000)                   | (1)                                  | (60,000)            | (170,001)           |
| Receipts of loan from primary government                                                                | -                           | -                                    | 270,270             | 270,270             |
| <b>Net cash provided by (used in) non-capital financing activities</b>                                  | <u>(110,000)</u>            | <u>(1)</u>                           | <u>210,270</u>      | <u>100,269</u>      |
| <b>Cash flows from capital and related financing activities</b>                                         |                             |                                      |                     |                     |
| Interest expense                                                                                        | (101,324)                   | -                                    | (676,732)           | (778,056)           |
| Principal paid on long-term debt                                                                        | (185,001)                   | -                                    | (3,405,000)         | (3,590,001)         |
| <b>Net cash provided by (used in) capital and related financing activities</b>                          | <u>(286,325)</u>            | <u>-</u>                             | <u>(4,081,732)</u>  | <u>(4,368,057)</u>  |
| <b>Cash flows from investing activities</b>                                                             |                             |                                      |                     |                     |
| Interest income                                                                                         | <u>89</u>                   | <u>-</u>                             | <u>-</u>            | <u>89</u>           |
| Net increase (decrease) in cash and pooled investments                                                  | (277,068)                   | -                                    | 7,765               | (269,303)           |
| <b>Cash and pooled investments, beginning of year</b>                                                   | <u>782,587</u>              | <u>-</u>                             | <u>825</u>          | <u>783,412</u>      |
| <b>Cash and pooled investments, end of year</b>                                                         | <u>\$ 505,519</u>           | <u>\$ -</u>                          | <u>\$ 8,590</u>     | <u>\$ 514,109</u>   |
| <b>Cash flows from operating activities</b>                                                             |                             |                                      |                     |                     |
| Operating income (loss)                                                                                 | \$ (124,720)                | \$ 239                               | \$ 676,357          | \$ 551,876          |
| Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities |                             |                                      |                     |                     |
| Depreciation                                                                                            | 238,483                     | -                                    | -                   | 238,483             |
| Changes in operating assets and liabilities which provided (used) cash                                  |                             |                                      |                     |                     |
| Accounts receivable                                                                                     | 8,961                       | 1,354                                | 1,240,645           | 1,250,960           |
| Due from other funds                                                                                    | -                           | (1,427)                              | -                   | (1,427)             |
| Due from other governments                                                                              | -                           | -                                    | (1,612,335)         | (1,612,335)         |
| Long-term lease receivable                                                                              | -                           | -                                    | 3,465,000           | 3,465,000           |
| Accounts payable                                                                                        | 46,524                      | (165)                                | (256,563)           | (210,204)           |
| Accrued liabilities                                                                                     | (1,384)                     | -                                    | (7,517)             | (8,901)             |
| Due to other funds                                                                                      | 326                         | -                                    | 1,101               | 1,427               |
| Due to other governments                                                                                | (49,022)                    | -                                    | 371,901             | 322,879             |
| Compensated absences                                                                                    | -                           | -                                    | 638                 | 638                 |
| <b>Net cash provided by (used in) operating activities</b>                                              | <u>\$ 119,168</u>           | <u>\$ 1</u>                          | <u>\$ 3,879,227</u> | <u>\$ 3,998,396</u> |

## STATISTICAL SECTION

# GRAND TRAVERSE COUNTY, MICHIGAN

## STATISTICAL SECTION

This part of Grand Traverse County's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the County's overall financial health.

### Contents

#### **Financial Trends (Tables 1-4)**

These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.

#### **Revenue Capacity (Tables 5-8)**

These schedules contain information to help the reader assess the County's most significant local revenue source, the property tax.

#### **Debt Capacity (Tables 9-12)**

These schedules present information to help the reader assess the affordability of the County's current level of outstanding debt and the government's ability to issue additional debt in the future.

#### **Demographic and Economic Information (Tables 13-14)**

These schedules present information to help the reader understand the environment within which the County's financial activities take place.

#### **Operating Information (Tables 15-17)**

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.

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**GRAND TRAVERSE COUNTY, MICHIGAN**

**Table 1 - Unaudited**

| <b>Net Position by Component</b>                   |  | <b>Fiscal Year</b> |      |      |      |      |      |      |      |      |      |
|----------------------------------------------------|--|--------------------|------|------|------|------|------|------|------|------|------|
| Last Ten Fiscal Years                              |  | 2018               | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 |
| (amounts expressed in thousands)                   |  |                    |      |      |      |      |      |      |      |      |      |
| <b>Primary Government Activities</b>               |  |                    |      |      |      |      |      |      |      |      |      |
| <b>Governmental activities</b>                     |  |                    |      |      |      |      |      |      |      |      |      |
| Net investment in capital assets                   |  |                    |      |      |      |      |      |      |      |      |      |
| Restricted                                         |  |                    |      |      |      |      |      |      |      |      |      |
| Unrestricted                                       |  |                    |      |      |      |      |      |      |      |      |      |
| <b>Total governmental activities net position</b>  |  |                    |      |      |      |      |      |      |      |      |      |
| <b>Business-type activities</b>                    |  |                    |      |      |      |      |      |      |      |      |      |
| Net investment in capital assets                   |  |                    |      |      |      |      |      |      |      |      |      |
| Unrestricted                                       |  |                    |      |      |      |      |      |      |      |      |      |
| <b>Total business-type activities net position</b> |  |                    |      |      |      |      |      |      |      |      |      |
| <b>Primary government</b>                          |  |                    |      |      |      |      |      |      |      |      |      |
| Net investment in capital assets                   |  |                    |      |      |      |      |      |      |      |      |      |
| Restricted                                         |  |                    |      |      |      |      |      |      |      |      |      |
| Unrestricted                                       |  |                    |      |      |      |      |      |      |      |      |      |
| <b>Total primary government net position</b>       |  |                    |      |      |      |      |      |      |      |      |      |

Note: GASB Statement No.'s 63 and 65 were implemented for Fiscal Year Ended December 31, 2012. Information on this schedule is reported prospectively for the year of implementation. Grand Traverse County, Michigan has chosen not to make the necessary calculations to retroactively report the information for the Fiscal Years Ended December 31, 2009 through 2011.

Note: GASB Statement No. 68 was implemented for the fiscal year ended December 31, 2015. This resulted in presentation of the County's net pension liability on the statement of net position. Prior years were not restated.

**GRAND TRAVERSE COUNTY, MICHIGAN**

**Table 2 - Unaudited**

**Changes in Net Position**

Last Ten Fiscal Years

(amounts expressed in thousands)

|                                                  | Fiscal Year   |               |               |               |               |               |               |               |               |               |
|--------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                                                  | 2018          | 2017          | 2016          | 2015          | 2014          | 2013          | 2012          | 2011          | 2010          | 2009          |
| <b>Expenses</b>                                  |               |               |               |               |               |               |               |               |               |               |
| Governmental activities:                         |               |               |               |               |               |               |               |               |               |               |
| Legislative                                      | \$ 237        | \$ 210        | \$ 355        | \$ 402        | \$ 351        | \$ 344        | \$ 383        | \$ 434        | \$ 413        | \$ 423        |
| Judicial                                         | 9,893         | 9,735         | 11,702        | 10,769        | 10,460        | 10,685        | 10,570        | 8,639         | 8,862         | 8,826         |
| General government                               | 9,539         | 7,122         | 11,272        | 8,699         | 8,823         | 8,626         | 8,560         | 10,934        | 11,392        | 11,502        |
| Public safety                                    | 17,164        | 16,244        | 20,353        | 17,690        | 17,283        | 16,203        | 16,544        | 16,379        | 16,058        | 15,480        |
| Public works                                     | 129           | 228           | 256           | 251           | 243           | 213           | 278           | 268           | 261           | 263           |
| Health and welfare                               | 11,724        | 11,551        | 12,630        | 11,896        | 11,479        | 12,141        | 11,047        | 10,481        | 10,660        | 9,567         |
| Economic development                             | 257           | 704           | 159           | 118           | 1,497         | 213           | 9             | 445           | 84            | 322           |
| Recreation and culture                           | 1,411         | 659           | 698           | 953           | 892           | 985           | 888           | 915           | 966           | 1,640         |
| Interest on long-term debt                       | 374           | 270           | 280           | 291           | 303           | 314           | 442           | 360           | 481           | 516           |
| Total governmental activities expenses           | 50,728        | 46,723        | 57,705        | 51,069        | 51,331        | 49,724        | 48,721        | 48,855        | 49,177        | 48,539        |
| Business-type activities:                        |               |               |               |               |               |               |               |               |               |               |
| Inspections                                      | 1,602         | 785           | 1,333         | 1,187         | 1,137         | 1,102         | 1,041         | 949           | 989           | 1,137         |
| Medical Care Facility (Pavilions)                | 28,393        | 28,824        | 30,922        | 30,338        | 28,723        | 28,305        | 28,047        | 25,439        | 24,259        | 24,937        |
| Solid waste                                      | 312           | 35            | 307           | 382           | 318           | 307           | 339           | 320           | 661           | 705           |
| Delinquent tax collection and administration     | 174           | 168           | 162           | 539           | 185           | 348           | 280           | 193           | 250           | 277           |
| Total business-type activities expenses          | 30,481        | 29,812        | 32,724        | 32,446        | 30,363        | 30,062        | 29,707        | 26,901        | 26,159        | 27,056        |
| <b>Total primary government expenses</b>         | <b>81,209</b> | <b>76,535</b> | <b>90,429</b> | <b>83,515</b> | <b>81,694</b> | <b>79,786</b> | <b>78,428</b> | <b>75,756</b> | <b>75,336</b> | <b>75,595</b> |
| <b>Program revenues</b>                          |               |               |               |               |               |               |               |               |               |               |
| Governmental activities:                         |               |               |               |               |               |               |               |               |               |               |
| Charges for services:                            |               |               |               |               |               |               |               |               |               |               |
| Legislative                                      | -             | -             | 25            | -             | 2             | -             | 1             | 8             | 9             | 1             |
| Judicial                                         | 2,559         | 2,545         | 2,722         | 2,946         | 2,882         | 2,944         | 2,882         | 2,920         | 3,005         | 2,927         |
| General government                               | 3,664         | 3,113         | 4,748         | 3,090         | 2,888         | 2,947         | 3,148         | 2,597         | 2,335         | 2,365         |
| Public safety                                    | 1,203         | 1,379         | 3,500         | 981           | 1,739         | 1,628         | 1,509         | 1,516         | 1,625         | 1,603         |
| Public works                                     | 44            | 210           | 178           | 166           | 120           | 102           | 90            | 80            | 75            | 61            |
| Health and welfare                               | 1,606         | 1,217         | 2,049         | 3,414         | 2,402         | 2,353         | 2,442         | 2,048         | 2,443         | 1,989         |
| Economic development                             | -             | 3             | 68            | -             | 3             | -             | -             | -             | -             | -             |
| Recreation and culture                           | 234           | 187           | 289           | 344           | 486           | 471           | 419           | 395           | 460           | 306           |
| Operating grants and contributions               | 15,336        | 13,358        | 10,715        | 11,780        | 9,908         | 11,218        | 9,828         | 10,033        | 10,438        | 11,218        |
| Capital grants and contributions                 | -             | -             | -             | 3             | 9             | -             | 165           | 387           | 443           | 33            |
| Total governmental activities program revenues   | 24,646        | 22,012        | 24,294        | 22,724        | 20,439        | 21,663        | 20,434        | 19,984        | 20,833        | 20,503        |
| Business-type activities:                        |               |               |               |               |               |               |               |               |               |               |
| Charges for services:                            |               |               |               |               |               |               |               |               |               |               |
| Inspections                                      | 1,839         | 1,892         | 1,730         | 1,685         | 1,676         | 1,428         | 990           | 925           | 871           | 846           |
| Medical Care Facility (Pavilions)                | 31,092        | 30,086        | 27,297        | 26,213        | 24,736        | 24,753        | 24,037        | 25,191        | 23,747        | 23,429        |
| Solid waste                                      | 361           | 245           | 196           | 296           | 261           | 284           | 357           | 442           | 568           | 576           |
| Delinquent tax collection and administration     | 1,021         | 1,111         | 1,043         | 372           | 414           | 453           | 548           | 2,170         | 2,334         | 1,874         |
| Operating grants and contributions               | 101           | 177           | 2,514         | 3,437         | 3,590         | 4,192         | 4,070         | 120           | 112           | 136           |
| Total business-type activities program revenues  | 34,414        | 33,511        | 32,780        | 32,003        | 30,677        | 31,110        | 30,002        | 28,848        | 27,632        | 26,861        |
| <b>Total primary government program revenues</b> | <b>59,060</b> | <b>55,523</b> | <b>57,074</b> | <b>54,727</b> | <b>51,116</b> | <b>52,773</b> | <b>50,436</b> | <b>48,832</b> | <b>48,465</b> | <b>47,364</b> |

Continued...

**GRAND TRAVERSE COUNTY, MICHIGAN**

**Table 2 - Unaudited**

**Changes in Net Position**

Last Ten Fiscal Years  
(amounts expressed in thousands)

|                                                           | Fiscal Year     |                 |                   |                 |                   | Fiscal Year     |                 |                 |                 |                 |
|-----------------------------------------------------------|-----------------|-----------------|-------------------|-----------------|-------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|                                                           | 2018            | 2017            | 2016              | 2015            | 2014              | 2013            | 2012            | 2011            | 2010            | 2009            |
| <b>Net (expense) revenues</b>                             |                 |                 |                   |                 |                   |                 |                 |                 |                 |                 |
| Governmental activities                                   | \$ (26,082)     | \$ (24,711)     | \$ (33,411)       | \$ (28,345)     | \$ (30,892)       | \$ (28,061)     | \$ (28,287)     | \$ (28,871)     | \$ (28,344)     | \$ (28,036)     |
| Business-type activities                                  | 3,933           | 3,699           | 56                | (443)           | 314               | 1,048           | 295             | 1,947           | 1,473           | (195)           |
| <b>Total primary government net (expense) revenues</b>    | <b>(22,149)</b> | <b>(21,012)</b> | <b>(33,355)</b>   | <b>(28,788)</b> | <b>(30,578)</b>   | <b>(27,013)</b> | <b>(27,992)</b> | <b>(26,924)</b> | <b>(26,871)</b> | <b>(28,231)</b> |
| <b>General revenues and other changes in net position</b> |                 |                 |                   |                 |                   |                 |                 |                 |                 |                 |
| Governmental activities:                                  |                 |                 |                   |                 |                   |                 |                 |                 |                 |                 |
| Property taxes                                            | 28,176          | 27,776          | 26,027            | 25,870          | 25,840            | 25,550          | 24,501          | 24,008          | 24,146          | 24,619          |
| State revenue sharing                                     | 2,462           | 2,428           | 2,686             | 1,692           | 332               | -               | -               | -               | -               | -               |
| Unrestricted investment earnings                          | 332             | 187             | 155               | 149             | 163               | 143             | 156             | 227             | 344             | 611             |
| Other revenues (expense)                                  | 36              | 246             | -                 | 31              | 30                | 12              | -               | 17              | 13              | -               |
| Transfers - internal activities                           | 707             | 2,848           | 912               | 1,114           | 1,039             | 1,177           | 1,558           | 2,164           | 1,158           | 1,301           |
| Total governmental activities                             | 31,713          | 33,485          | 29,780            | 28,856          | 27,404            | 26,882          | 26,215          | 26,416          | 25,661          | 26,531          |
| Business-type activities:                                 |                 |                 |                   |                 |                   |                 |                 |                 |                 |                 |
| Property taxes                                            | -               | -               | 2                 | 2,754           | 2,824             | 2,767           | 2,882           | 2,754           | 3,203           | 2,784           |
| Unrestricted investment earnings                          | 149             | 61              | 2                 | -               | -                 | -               | -               | 29              | 78              | 60              |
| Other revenues (expense)                                  | -               | 2               | -                 | -               | 1                 | -               | -               | -               | 16              | (11)            |
| Transfers - internal activities                           | (707)           | (2,848)         | (912)             | (1,114)         | (1,039)           | (1,177)         | (1,558)         | (2,164)         | (1,158)         | (1,301)         |
| Total business-type activities                            | (558)           | (2,785)         | (908)             | 1,640           | 1,786             | 1,590           | 1,324           | 619             | 2,139           | 1,532           |
| <b>Total primary government</b>                           | <b>31,155</b>   | <b>30,700</b>   | <b>28,872</b>     | <b>30,496</b>   | <b>29,190</b>     | <b>28,472</b>   | <b>27,539</b>   | <b>27,035</b>   | <b>27,800</b>   | <b>28,063</b>   |
| <b>Change in net position</b>                             |                 |                 |                   |                 |                   |                 |                 |                 |                 |                 |
| Governmental activities                                   | 5,631           | 8,774           | (3,631)           | 511             | (3,488)           | (1,179)         | (2,072)         | (2,455)         | (2,683)         | (1,505)         |
| Business-type activities                                  | 3,375           | 914             | (852)             | 1,197           | 2,100             | 2,638           | 1,619           | 2,566           | 3,612           | 1,337           |
| <b>Total primary government change in net position</b>    | <b>\$ 9,006</b> | <b>\$ 9,688</b> | <b>\$ (4,483)</b> | <b>\$ 1,708</b> | <b>\$ (1,388)</b> | <b>\$ 1,459</b> | <b>\$ (453)</b> | <b>\$ 111</b>   | <b>\$ 929</b>   | <b>\$ (168)</b> |

Concluded.

**GRAND TRAVERSE COUNTY, MICHIGAN**

**Table 3 - Unaudited**

**Fund Balances - Governmental Funds**

Last Ten Fiscal Years  
(amounts expressed in thousands)

|                                    | Fiscal Year |           |           |           |           | Fiscal Year |           |           |           |           |
|------------------------------------|-------------|-----------|-----------|-----------|-----------|-------------|-----------|-----------|-----------|-----------|
|                                    | 2018        | 2017      | 2016      | 2015      | 2014      | 2013        | 2012      | 2011      | 2010      | 2009      |
| General fund:                      |             |           |           |           |           |             |           |           |           |           |
| Nonspendable                       | \$ 3,012    | \$ 3,712  | \$ 4,876  | \$ 2,351  | \$ 2,811  | \$ 3,194    | \$ 3,434  | \$ 2,988  | \$ -      | \$ -      |
| Restricted                         | -           | -         | -         | -         | -         | -           | -         | 10        | -         | -         |
| Assigned                           | -           | -         | -         | 500       | 706       | 1,582       | 625       | 625       | -         | -         |
| Unassigned                         | 11,088      | 8,215     | 7,470     | 6,665     | 5,421     | 4,425       | 3,976     | 4,148     | -         | -         |
| Reserved                           | -           | -         | -         | -         | -         | -           | -         | -         | 870       | 961       |
| Unreserved                         | -           | -         | -         | -         | -         | -           | -         | -         | 7,230     | 8,206     |
| Total general fund                 | 14,100      | 11,927    | 12,346    | 9,516     | 8,938     | 9,201       | 8,035     | 7,771     | 8,100     | 9,167     |
| All other governmental funds:      |             |           |           |           |           |             |           |           |           |           |
| Nonspendable                       | 1,790       | 224       | 64        | 53        | 32        | 8           | 6         | 349       | -         | -         |
| Restricted                         | 5,082       | 10,530    | 7,924     | 6,330     | 3,411     | 5,925       | 9,949     | 10,130    | -         | -         |
| Committed                          | 5,526       | 3,493     | 2,970     | 4,562     | 3,958     | 4,061       | 216       | 104       | -         | -         |
| Assigned                           | -           | -         | -         | -         | -         | -           | 1,891     | 2,682     | -         | -         |
| Unassigned                         | (490)       | (955)     | (1,395)   | (1,820)   | (2,235)   | (2,621)     | (2,995)   | (1,845)   | -         | -         |
| Reserved                           | -           | -         | -         | -         | -         | -           | -         | -         | 7,184     | 8,645     |
| Special revenues funds             | -           | -         | -         | -         | -         | -           | -         | -         | 7,173     | 6,873     |
| Capital projects funds             | -           | -         | -         | -         | -         | -           | -         | -         | 1,064     | 1,996     |
| Total all other governmental funds | 11,908      | 13,292    | 9,563     | 9,125     | 5,166     | 7,373       | 9,067     | 11,420    | 15,421    | 17,514    |
| Total governmental funds           | \$ 26,008   | \$ 25,219 | \$ 21,909 | \$ 18,641 | \$ 14,104 | \$ 16,574   | \$ 17,102 | \$ 19,191 | \$ 23,521 | \$ 26,681 |

Note: The County implemented GASB Statement No. 54 for the Fiscal Year Ended December 31, 2011. Prior years were not restated retroactively.

# GRAND TRAVERSE COUNTY, MICHIGAN

Table 4 - Unaudited

## Changes in Fund Balances - Governmental Funds

Last Ten Fiscal Years  
(amounts expressed in thousands)

|                                                         | Fiscal Year   |                 |                 |                 |                    |                 |                   |                   |                   |                 |
|---------------------------------------------------------|---------------|-----------------|-----------------|-----------------|--------------------|-----------------|-------------------|-------------------|-------------------|-----------------|
|                                                         | 2018          | 2017            | 2016            | 2015            | 2014               | 2013            | 2012              | 2011              | 2010              | 2009            |
| <b>Revenues</b>                                         |               |                 |                 |                 |                    |                 |                   |                   |                   |                 |
| Taxes                                                   | \$ 28,176     | \$ 27,776       | \$ 26,026       | \$ 25,870       | \$ 25,841          | \$ 25,550       | \$ 24,501         | \$ 24,008         | \$ 24,146         | \$ 24,619       |
| Licenses and permits                                    | 626           | 798             | 704             | 632             | 566                | 569             | 500               | 460               | 461               | 434             |
| Intergovernmental:                                      |               |                 |                 |                 |                    |                 |                   |                   |                   |                 |
| Federal sources                                         | 3,015         | 3,077           | 2,998           | 4,732           | 3,632              | 4,581           | 3,903             | 4,224             | 4,590             | 3,574           |
| State sources                                           | 7,591         | 6,958           | 6,782           | 5,329           | 4,073              | 3,783           | 3,633             | 3,799             | 3,672             | 4,240           |
| Local sources                                           | 6,663         | 5,296           | 6,049           | 5,185           | 3,714              | 3,645           | 3,576             | 3,470             | 3,704             | 3,522           |
| Charges for services                                    | 6,372         | 5,974           | 5,708           | 6,164           | 6,623              | 6,548           | 6,311             | 6,068             | 6,222             | 5,915           |
| Fines and forfeits                                      | 196           | 226             | 235             | 94              | 118                | 113             | 93                | 87                | 104               | 101             |
| Reimbursements                                          | 3,256         | 2,991           | 3,373           | 2,478           | 2,506              | 2,780           | 3,062             | 3,040             | 3,172             | 3,023           |
| Contributions                                           | -             | -               | -               | -               | 1                  | 3               | 20                | 1                 | 2                 | 5               |
| Rental revenues                                         | 569           | 551             | 745             | 691             | 697                | 689             | 619               | 649               | 638               | 620             |
| Interest revenues                                       | 465           | 225             | 155             | 148             | 162                | 151             | 165               | 251               | 349               | 609             |
| Other revenues                                          | 492           | 461             | 387             | 666             | 596                | 478             | 811               | 802               | 1,946             | 2,596           |
| <b>Total revenues</b>                                   | <b>57,421</b> | <b>54,333</b>   | <b>53,162</b>   | <b>51,989</b>   | <b>48,529</b>      | <b>48,890</b>   | <b>47,194</b>     | <b>46,859</b>     | <b>49,006</b>     | <b>49,258</b>   |
| <b>Expenditures</b>                                     |               |                 |                 |                 |                    |                 |                   |                   |                   |                 |
| Current:                                                |               |                 |                 |                 |                    |                 |                   |                   |                   |                 |
| Legislative                                             | 259           | 234             | 367             | 426             | 378                | 373             | 421               | 411               | 422               | 534             |
| Judicial                                                | 9,933         | 9,988           | 10,009          | 10,381          | 10,139             | 10,393          | 10,225            | 10,212            | 10,016            | 9,272           |
| General government                                      | 11,862        | 10,653          | 9,648           | 9,885           | 10,092             | 9,910           | 10,744            | 10,980            | 11,050            | 10,583          |
| Public safety                                           | 17,539        | 16,651          | 16,897          | 16,117          | 15,367             | 15,276          | 15,421            | 15,453            | 14,656            | 15,838          |
| Public works                                            | 129           | 228             | 256             | 251             | 243                | 213             | 278               | 268               | 261               | 263             |
| Health and welfare                                      | 11,640        | 11,959          | 11,587          | 11,932          | 11,965             | 11,807          | 10,514            | 11,708            | 10,990            | 10,803          |
| Economic development                                    | 257           | 704             | 227             | 118             | 1,498              | 213             | 9                 | 84                | 322               | 251             |
| Recreation and culture                                  | 1,279         | 471             | 515             | 760             | 667                | 741             | 640               | 716               | 686               | 752             |
| Other                                                   | -             | 4,892           | -               | -               | -                  | -               | -                 | -                 | -                 | -               |
| Debt service:                                           |               |                 |                 |                 |                    |                 |                   |                   |                   |                 |
| Principal                                               | 730           | 590             | 570             | 570             | 545                | 550             | 2,005             | 1,050             | 740               | 710             |
| Interest and fiscal charges                             | 350           | 269             | 280             | 291             | 303                | 314             | 356               | 484               | 512               | 538             |
| Capital outlay                                          | 3,388         | 987             | 450             | 336             | 689                | 574             | 5,814             | 1,820             | 1,590             | 1,445           |
| <b>Total expenditures</b>                               | <b>57,366</b> | <b>57,626</b>   | <b>50,806</b>   | <b>51,067</b>   | <b>51,886</b>      | <b>50,364</b>   | <b>55,663</b>     | <b>52,950</b>     | <b>51,245</b>     | <b>50,989</b>   |
| Revenues over (under) expenditures                      | 55            | (3,293)         | 2,356           | 922             | (3,357)            | (1,474)         | (8,469)           | (6,091)           | (2,239)           | (1,731)         |
| <b>Other financing sources (uses)</b>                   |               |                 |                 |                 |                    |                 |                   |                   |                   |                 |
| Issuance of long-term debt                              | -             | 3,500           | -               | -               | -                  | -               | 11,170            | -                 | -                 | -               |
| Discount on issuance of long-term debt                  | -             | -               | -               | -               | -                  | -               | (46)              | -                 | -                 | -               |
| Payment to refunding bond escrow agent                  | -             | -               | -               | -               | -                  | -               | (6,192)           | -                 | -                 | -               |
| Proceeds from sale of capital assets                    | 26            | 255             | -               | 31              | 29                 | 12              | 17                | 16                | 12                | 31              |
| Transfers in                                            | 11,683        | 13,769          | 10,736          | 12,857          | 1,286              | 13,381          | 13,082            | 13,371            | 14,410            | 13,464          |
| Transfers out                                           | (10,975)      | (10,921)        | (9,824)         | (11,841)        | (12,003)           | (12,446)        | (11,650)          | (12,553)          | (13,416)          | (12,623)        |
| <b>Total other financing sources (uses)</b>             | <b>734</b>    | <b>6,603</b>    | <b>912</b>      | <b>1,047</b>    | <b>(10,688)</b>    | <b>947</b>      | <b>6,381</b>      | <b>834</b>        | <b>1,006</b>      | <b>872</b>      |
| <b>Net change in fund balances</b>                      | <b>\$ 789</b> | <b>\$ 3,310</b> | <b>\$ 3,268</b> | <b>\$ 1,969</b> | <b>\$ (14,045)</b> | <b>\$ (527)</b> | <b>\$ (2,088)</b> | <b>\$ (5,257)</b> | <b>\$ (1,233)</b> | <b>\$ (859)</b> |
| Debt service as a percentage of noncapital expenditures | 2.00%         | 1.52%           | 1.69%           | 1.70%           | 1.66%              | 1.74%           | 4.74%             | 3.00%             | 2.52%             | 2.52%           |

# GRAND TRAVERSE COUNTY, MICHIGAN

Table 5 - Unaudited

| Assessed and Estimated Actual Value of Taxable Property |                  |                  |    |                   |                      |                       |                        |                                       |  |
|---------------------------------------------------------|------------------|------------------|----|-------------------|----------------------|-----------------------|------------------------|---------------------------------------|--|
| Last Ten Fiscal Years                                   |                  |                  |    |                   |                      |                       |                        |                                       |  |
| Fiscal Year                                             | Real Property    |                  |    | Personal Property | Total Assessed Value | Total Direct Tax Rate | Estimated Actual Value | Percentage of Taxable to Actual Value |  |
|                                                         | Residential      | Commercial       |    |                   |                      |                       |                        |                                       |  |
| 2009                                                    | \$ 4,283,832,904 | \$ 1,369,999,093 | \$ | 266,500,315       | \$ 5,920,332,312     | 6.1291                | \$ 11,840,664,624      | 50.00%                                |  |
| 2010                                                    | 4,042,595,921    | 1,286,802,285    |    | 261,118,622       | 5,590,516,828        | 6.2291                | 11,181,033,656         | 50.00%                                |  |
| 2011                                                    | 3,806,716,018    | 1,184,052,681    |    | 253,983,234       | 5,244,751,933        | 6.2433                | 10,489,503,866         | 50.00%                                |  |
| 2012                                                    | 3,765,597,955    | 1,106,117,252    |    | 256,999,566       | 5,128,714,773        | 6.2433                | 10,257,429,546         | 50.00%                                |  |
| 2013                                                    | 3,820,469,838    | 1,113,170,336    |    | 279,915,132       | 5,213,555,306        | 6.2433                | 10,427,110,612         | 50.00%                                |  |
| 2014                                                    | 3,926,367,866    | 1,129,839,306    |    | 268,290,120       | 5,324,497,292        | 7.2433                | 10,648,994,584         | 50.00%                                |  |
| 2015                                                    | 4,104,608,188    | 1,142,210,172    |    | 281,365,300       | 5,528,183,660        | 6.5838                | 11,056,367,320         | 50.00%                                |  |
| 2016                                                    | 4,340,796,138    | 1,164,031,275    |    | 256,545,100       | 5,761,372,513        | 7.7037                | 11,522,745,026         | 50.00%                                |  |
| 2017                                                    | 4,610,492,699    | 1,219,827,536    |    | 246,857,341       | 6,077,177,576        | 6.6486                | 12,154,355,152         | 50.00%                                |  |
| 2018                                                    | 4,790,410,598    | 1,277,820,874    |    | 256,447,356       | 6,324,678,828        | 6.7608                | 12,649,357,656         | 50.00%                                |  |

Sources:  
Grand Traverse County Equalization Department

Note: Property in the County is equalized annually. The county assesses property at approximately 50 percent of market value for all types of real and personal property.

Tax rates are per \$1,000 of assessed value.

GRAND TRAVERSE COUNTY, MICHIGAN

Table 6 - Unaudited

Direct and Overlapping Property Tax Rates

Last Ten Fiscal Years

| Fiscal Year (1) (2) | Grand Traverse County |                     |                       |                 |                 |                |               |                    |               |                      | Overlapping Rates           |                       |                   |                        | Grand Total |                            |
|---------------------|-----------------------|---------------------|-----------------------|-----------------|-----------------|----------------|---------------|--------------------|---------------|----------------------|-----------------------------|-----------------------|-------------------|------------------------|-------------|----------------------------|
|                     | Operating Millage     | Commission On Aging | Medical Care Facility | Road Commission | Veteran Affairs | Animal Control | Senior Center | Conservation Dist. | Total Millage | Intermediate Schools | District Library Operations | District Library Debt | Community College | Community College Debt | BATA        | Direct & Overlapping Rates |
| 2009                | 4.9838                | 0.4858              | 0.6595                | -               | -               | -              | -             | -                  | 6.1291        | 2.9312               | 0.9548                      | 0.1344                | 2.1700            | 0.7000                 | 0.3454      | 13.3649                    |
| 2010                | 4.9838                | 0.5858              | 0.6595                | -               | -               | -              | -             | -                  | 6.2291        | 2.9312               | 0.9548                      | 0.1597                | 2.1700            | 0.7000                 | 0.3454      | 13.4902                    |
| 2011                | 4.9838                | 0.6000              | 0.6595                | -               | -               | -              | -             | -                  | 6.2433        | 2.9312               | 0.9548                      | 0.1520                | 2.1700            | 0.7700                 | 0.3454      | 13.5667                    |
| 2012                | 4.9838                | 0.6000              | 0.6595                | -               | -               | -              | -             | -                  | 6.2433        | 2.9312               | 0.9548                      | 0.1520                | 2.1700            | 0.7700                 | 0.3454      | 13.5667                    |
| 2013                | 4.9838                | 0.6000              | 0.6595                | -               | -               | -              | -             | -                  | 6.2433        | 2.9312               | 0.9548                      | 0.1520                | 2.1700            | 0.7700                 | 0.3454      | 13.5667                    |
| 2014                | 4.9838                | 0.6000              | 0.6595                | 1.0000          | -               | -              | -             | -                  | 7.2433        | 2.9312               | 0.9548                      | 0.1454                | 2.1700            | 0.7400                 | 0.3454      | 14.5301                    |
| 2015                | 4.9838                | 0.6000              | -                     | 1.0000          | -               | -              | -             | -                  | 6.5838        | 2.9312               | 0.9548                      | 0.1454                | 2.1700            | 0.6600                 | 0.3454      | 13.7906                    |
| 2016                | 4.9838                | 0.6000              | -                     | 1.0000          | 0.1200          | -              | 0.9999        | -                  | 7.7037        | 2.9299               | 0.9544                      | 0.1326                | 2.1692            | 0.6500                 | 0.3447      | 14.8845                    |
| 2017                | 4.9429                | 0.4958              | -                     | 0.9918          | 0.1190          | -              | 0.0991        | -                  | 6.6486        | 2.9234               | 0.9467                      | -                     | 2.1520            | 0.5900                 | 0.3420      | 13.6027                    |
| 2018                | 4.9246                | 0.4939              | -                     | 0.9881          | 0.1185          | 0.0370         | 0.0987        | 0.1000             | 6.7608        | 2.9197               | 0.9431                      | -                     | 2.1439            | 0.5700                 | 0.4978      | 13.8353                    |

Source:

Grand Traverse County Apportionment Reports

(1) Rates reduced to comply with the Headlee Amendment.

(2) Fiscal year is the year in which the tax is levied. Starting with the 2005 County levy there was a shift, 1/3 each year for three years, from the traditional December levy for the subsequent year to a July levy for the current year.

# GRAND TRAVERSE COUNTY, MICHIGAN

Table 7 - Unaudited

## Principal Property Taxpayers

Current Year and Nine Years Ago

|                                        | 2018                  |      |                                   | 2009                  |      |                                   |
|----------------------------------------|-----------------------|------|-----------------------------------|-----------------------|------|-----------------------------------|
|                                        | Taxable Value         | Rank | Percentage of Total Taxable Value | Taxable Value         | Rank | Percentage of Total Taxable Value |
| Consumers Energy                       | \$ 30,938,719         | 1    | 0.61%                             | \$ 20,877,680         | 1    | 0.47%                             |
| DTE Gas Company                        | 23,273,332            | 2    | 0.46%                             | -                     | -    | -                                 |
| Grand Traverse Mall LTD PTNR           | 22,773,418            | 3    | 0.45%                             | 14,560,260            | 7    | 0.33%                             |
| Cherryland Rural Electric Co-op        | 14,731,151            | 4    | 0.29%                             | 11,730,236            | 8    | 0.26%                             |
| Grand Traverse Resort & Spa LLC        | 14,671,176            | 5    | 0.29%                             | -                     | -    | -                                 |
| CEGM Traverse City LLC                 | 14,251,600            | 6    | 0.28%                             | -                     | -    | -                                 |
| Elmer's Crane & Dozer, INC             | 13,048,791            | 7    | 0.26%                             | -                     | -    | -                                 |
| Michigan Electric Transmission Co.     | 12,890,392            | 8    | 0.25%                             | -                     | -    | -                                 |
| Wolverine Power Supply Co-op           | 11,475,657            | 9    | 0.22%                             | -                     | -    | -                                 |
| Liv Arbors LLC                         | 11,247,168            | 10   | 0.22%                             | -                     | -    | -                                 |
| Great Wolf Lodge TC Development LLC    | -                     | -    | -                                 | 20,067,900            | 2    | 0.45%                             |
| Grand Traverse Band of Ottawa Indians  | -                     | -    | -                                 | 19,346,488            | 3    | 0.43%                             |
| Centro Bradley GT II LLC               | -                     | -    | -                                 | 18,524,850            | 4    | 0.41%                             |
| Michigan Consolidated Gas Company      | -                     | -    | -                                 | 17,428,452            | 5    | 0.39%                             |
| Sara Lee Corp                          | -                     | -    | -                                 | 16,494,880            | 6    | 0.37%                             |
| State of Michigan (Taxable lands)      | -                     | -    | -                                 | 10,904,364            | 9    | 0.24%                             |
| Arbors of Traverse LLC                 | -                     | -    | -                                 | 10,488,020            | 10   | 0.23%                             |
|                                        | <u>\$ 169,301,404</u> |      | <u>3.33%</u>                      | <u>\$ 160,423,130</u> |      | <u>3.58%</u>                      |
| County Total Taxable Value 2018 / 2009 | \$ 5,106,798,342      |      |                                   | \$ 4,478,431,081      |      |                                   |

Source:  
Grand Traverse County Equalization Department

# GRAND TRAVERSE COUNTY, MICHIGAN

Table 8 - Unaudited

## Property Taxes Levied and Collected

Last Ten Fiscal Years

| Tax Year<br>Levy | Total Tax<br>Levy for<br>Fiscal Year | Collected to March 1<br>Following Year of the Levy |                       | Delinquents<br>Purchased by<br>Treasurer | Collections<br>in Subsequent<br>Years (1) | Total Collections to 4/30 |                       |
|------------------|--------------------------------------|----------------------------------------------------|-----------------------|------------------------------------------|-------------------------------------------|---------------------------|-----------------------|
|                  |                                      | Amount                                             | Percentage<br>of Levy |                                          |                                           | Amount                    | Percentage<br>of Levy |
| 2009             | \$ 21,697,005                        | \$ 20,562,406                                      | 94.77%                | \$ 1,091,846                             | \$ 42,753                                 | \$ 21,697,005             | 100.00%               |
| 2010             | 21,310,329                           | 20,318,560                                         | 95.35%                | 934,969                                  | 56,800                                    | 21,310,329                | 100.00%               |
| 2011             | 20,746,929                           | 19,875,126                                         | 95.80%                | 842,469                                  | 29,334                                    | 20,746,929                | 100.00%               |
| 2012             | 20,759,994                           | 20,064,727                                         | 96.65%                | 673,697                                  | 21,570                                    | 20,759,994                | 100.00%               |
| 2013             | 21,301,311                           | 20,564,903                                         | 96.54%                | 686,347                                  | 50,061                                    | 21,301,311                | 100.00%               |
| 2014             | 21,684,008                           | 21,049,613                                         | 97.07%                | 575,635                                  | 58,760                                    | 21,684,008                | 100.00%               |
| 2015             | 22,294,423                           | 21,709,522                                         | 97.38%                | 553,470                                  | 31,431                                    | 22,294,423                | 100.00%               |
| 2016             | 22,888,976                           | 22,319,008                                         | 97.51%                | 544,053                                  | 25,915                                    | 22,888,976                | 100.00%               |
| 2017             | 23,479,976                           | 22,960,957                                         | 97.79%                | 491,863                                  | 27,156                                    | 23,479,976                | 100.00%               |
| 2018             | 24,477,306                           | 23,911,720                                         | 97.69%                | 531,049                                  | 34,537                                    | 24,477,306                | 100.00%               |

Source:

Grand Traverse County Treasurer

(1) Personal property collected over 5 year period, if not collected after 5 years, amounts are written off through Circuit Court

**Ratios of Outstanding Debt by Type**

Last Ten Fiscal Years

| Fiscal Year | Governmental Activities  |               | Business-Type Activities | Total Primary Government | Percentage of Personal Income (1) | Per Capita (1) |
|-------------|--------------------------|---------------|--------------------------|--------------------------|-----------------------------------|----------------|
|             | General Obligation Bonds | Notes Payable | General Obligation Bonds |                          |                                   |                |
| 2009        | \$ 11,600,000            | \$ 34,990     | \$ 16,275,751            | \$ 27,910,741            | 0.89%                             | 323            |
| 2010        | 10,550,000               | 3,206         | 14,342,791               | 24,895,997               | 0.81%                             | 286            |
| 2011        | 8,025,000                | 1,640         | 12,290,488               | 20,317,128               | 0.62%                             | 230            |
| 2012        | 10,983,696               | -             | 10,606,887               | 21,590,583               | 0.61%                             | 242            |
| 2013        | 10,435,548               | -             | 8,244,029                | 18,679,577               | 0.51%                             | 208            |
| 2014        | 9,892,400                | -             | 6,041,171                | 15,933,571               | 0.41%                             | 176            |
| 2015        | 9,324,252                | -             | 4,779,739                | 14,103,991               | 0.35%                             | 154            |
| 2016        | 8,756,104                | -             | 3,210,328                | 11,966,432               | 0.29%                             | 130            |
| 2017        | 11,667,956               | -             | 3,210,000                | 14,877,956               | 0.34%                             | 162            |
| 2018        | 10,939,808               | 594,296       | 2,985,000                | 14,519,104               | (2)                               | 157            |

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements.

(1) Personal income and population data can be found in the Schedule of Demographic and Economic Statistics. (Table 13)

(2) This information is not yet available.

**Ratios of General Bonded Debt Outstanding**

Last Ten Fiscal Years

| Fiscal Year | General<br>Obligation<br>Bonds | Less: Amounts<br>Available in Debt<br>Service Fund | Total<br>Primary<br>Government | Taxable<br>Value of<br>Property | Percentage of<br>Estimated<br>Actual Taxable<br>Value of<br>Property | Per<br>Capita (1) |
|-------------|--------------------------------|----------------------------------------------------|--------------------------------|---------------------------------|----------------------------------------------------------------------|-------------------|
| 2009        | \$ 27,875,751                  | \$ -                                               | \$ 27,875,751                  | \$ 5,920,332,312                | 0.47%                                                                | 323               |
| 2010        | 24,892,791                     | -                                                  | 24,892,791                     | 5,590,516,828                   | 0.45%                                                                | 286               |
| 2011        | 20,315,488                     | -                                                  | 20,315,488                     | 5,244,751,933                   | 0.39%                                                                | 230               |
| 2012        | 21,590,583                     | -                                                  | 21,590,583                     | 5,128,714,773                   | 0.42%                                                                | 242               |
| 2013        | 18,679,577                     | -                                                  | 18,679,577                     | 5,213,555,306                   | 0.36%                                                                | 208               |
| 2014        | 15,933,571                     | -                                                  | 15,933,571                     | 5,324,497,292                   | 0.30%                                                                | 176               |
| 2015        | 14,103,991                     | -                                                  | 14,103,991                     | 5,528,183,660                   | 0.26%                                                                | 154               |
| 2016        | 11,966,432                     | -                                                  | 11,966,432                     | 5,761,372,513                   | 0.21%                                                                | 130               |
| 2017        | 14,877,956                     | -                                                  | 14,877,956                     | 6,077,177,576                   | 0.24%                                                                | 162               |
| 2018        | 13,924,808                     | -                                                  | 13,924,808                     | 6,324,678,828                   | 0.22%                                                                | 150               |

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements.  
Taxable value provided by the Grand Traverse County Equalization Department.

- (1) Population data can be found in the Schedule of Demographic and Economic Statistics.  
(2) See Statistical Schedule Number 13 for population data.

**Computation of Direct and Overlapping Governmental Activities Debt**

As of December 31, 2018

|                                         | Debt<br>Outstanding | Estimated<br>Percentage<br>Applicable (1) | Estimated<br>Share of<br>Overlapping<br>Debt |
|-----------------------------------------|---------------------|-------------------------------------------|----------------------------------------------|
| Debt repaid with property taxes: County | \$ 172,344,747      | 87.05%                                    | \$ 150,023,113                               |
| County direct debt                      |                     |                                           | <u>11,534,104</u>                            |
| Total direct and overlapping debt       |                     |                                           | <u><u>\$ 161,557,217</u></u>                 |

Source:

Debt outstanding and estimated share of overlapping debt provided by Municipal Advisory Council of Michigan.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the County. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the County. This process recognizes that, when considering the County's ability to issue and repay long term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

(1) Applicable percentages were estimated by determining the portion of the County's taxable value that is within the County's boundaries and dividing it by the County's total taxable value.

**GRAND TRAVERSE COUNTY, MICHIGAN**

**Table 12 - Unaudited**

**Computation of Legal Debt Margin Information**

Last Ten Fiscal Years

(amounts expressed in thousands)

|                                    | Fiscal Year |            |            |            |            |            |            |            |            |            |
|------------------------------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
|                                    | 2018        | 2017       | 2016       | 2015       | 2014       | 2013       | 2012       | 2011       | 2010       | 2009       |
| Debt limit                         | \$ 632,468  | \$ 607,718 | \$ 576,137 | \$ 552,818 | \$ 532,450 | \$ 521,356 | \$ 512,871 | \$ 524,475 | \$ 559,052 | \$ 592,033 |
| Total net debt applicable to limit | 43,878      | 43,314     | 42,409     | 43,289     | 47,678     | 54,127     | 57,156     | 70,590     | 83,427     | 91,896     |
| Legal debt margin                  | \$ 588,590  | \$ 564,404 | \$ 533,728 | \$ 509,529 | \$ 484,772 | \$ 467,229 | \$ 455,715 | \$ 453,885 | \$ 475,625 | \$ 500,137 |

Total net debt applicable to the limit  
as a percentage of debt limit

|  |       |       |       |       |       |        |        |        |        |        |
|--|-------|-------|-------|-------|-------|--------|--------|--------|--------|--------|
|  | 6.94% | 7.13% | 7.36% | 7.83% | 8.95% | 10.38% | 11.14% | 13.46% | 14.92% | 15.52% |
|--|-------|-------|-------|-------|-------|--------|--------|--------|--------|--------|

**Legal Debt Margin Calculation for Fiscal Year 2018**  
(amounts expressed in thousands)

|                                                 |                          |
|-------------------------------------------------|--------------------------|
| State equalized value of real property          | \$ 6,068,231             |
| State equalized value of personal property      | 256,447                  |
| Total state equalized value                     | <u>\$ 6,324,679</u>      |
| Debt limit (10% of total state equalized value) | 632,468                  |
| Debt applicable to limit: (1)                   | \$ 43,878                |
| Less:                                           |                          |
| Assets in Debt Service funds                    |                          |
| available for payment of principal              | <u>-</u>                 |
| Total amount of debt applicable to debt limit   | <u>43,878</u>            |
| Legal debt margin                               | <u><u>\$ 588,590</u></u> |

Note: Under state finance law the County's outstanding general obligation debt should not exceed 10 percent of total assessed property value. By law, the general obligation debt subject to the limitation may be offset by amounts set aside for repaying general obligation bonds.

(1) Includes primary government and component units.

**Demographic and Economic Statistics**

Last Ten Fiscal Years

| Fiscal Year | Population (1) | Personal Income (2)<br>(amounts expressed in thousands) | Per Capita Personal Income (2) | School Enrollment (3) | Unemployment Rate (4) |
|-------------|----------------|---------------------------------------------------------|--------------------------------|-----------------------|-----------------------|
| 2009        | 86,333         | \$ 3,119,045                                            | \$ 36,128                      | 9,859                 | 11.80%                |
| 2010        | 86,986         | 3,086,127                                               | 35,459                         | 9,773                 | 11.70%                |
| 2011        | 88,349         | 3,259,588                                               | 36,894                         | 9,773                 | 9.60%                 |
| 2012        | 89,112         | 3,516,506                                               | 39,462                         | 9,774                 | 8.00%                 |
| 2013        | 89,987         | 3,654,267                                               | 40,609                         | 9,729                 | 6.80%                 |
| 2014        | 90,782         | 3,870,325                                               | 42,633                         | 9,639                 | 5.90%                 |
| 2015        | 91,636         | 4,020,628                                               | 43,876                         | 9,524                 | 4.40%                 |
| 2016        | 92,084         | 4,128,494                                               | 44,834                         | 9,474                 | 4.10%                 |
| 2017        | 91,807         | 4,330,055                                               | 47,165                         | 9,658                 | 4.30%                 |
| 2018        | 92,573         | (5)                                                     | (5)                            | 9,666                 | 4.10%                 |

## Sources:

(1) U.S. Census Bureau

(2) Bureau of Economic Analysis, [www.bea.gov](http://www.bea.gov), U.S. Department of Commerce

(3) MaryBeth Stein, TCAPS Pupil Accounting Specialist

(4) U.S. Department of Labor Statistics Data [www.data.bls.gov](http://www.data.bls.gov). Unemployment rate information is a yearly average not seasonally adjusted

(5) Data not available at this time

GRAND TRAVERSE COUNTY, MICHIGAN

Table 14 - Unaudited

**Principal Employers**

Current Year and Nine Years Ago

| Employer                                  | 2018      |      |                                       | 2009      |      |                                       |
|-------------------------------------------|-----------|------|---------------------------------------|-----------|------|---------------------------------------|
|                                           | Employees | Rank | Percentage of Total County Employment | Employees | Rank | Percentage of Total County Employment |
| Munson Medical Center                     | 3,100     | 1    | 6.18%                                 | 3,783     | 1    | 8.12%                                 |
| Traverse City Area Public Schools         | 1,825     | 2    | 3.64%                                 | 1,825     | 2    | 3.92%                                 |
| Northwestern Michigan College             | 742       | 3    | 1.48%                                 | 584       | 5    | 1.25%                                 |
| Traverse Bay Intermediate School District | 550       | 4    | 1.10%                                 | 338       | 10   | 0.74%                                 |
| Hagerty Insurance                         | 500       | 5    | 1.00%                                 | 450       | 6    | 0.97%                                 |
| Grand Traverse Resort & Casinos           | 500       | 6    | 1.00%                                 | 900       | 3    | 1.93%                                 |
| Grand Traverse County                     | 495       | 7    | 0.99%                                 |           |      |                                       |
| Interlochen Center for the Arts           | 475       | 8    | 0.95%                                 | 400       | 9    | 0.86%                                 |
| Grand Traverse Pavilions Foundation, Inc. | 415       | 9    | 0.83%                                 | 407       | 8    | 0.87%                                 |
| Britten Banners, Inc                      | 410       | 10   | 0.82%                                 |           |      |                                       |
| Meijer's                                  |           |      |                                       | 440       | 7    | 0.94%                                 |
| Sara Lee/Hillshire Brands                 |           |      |                                       | 612       | 4    | 1.31%                                 |
| Totals                                    | 9,012     |      | 17.99%                                | 9,739     |      | 20.91%                                |
| Total Employment 2018 / 2009              | 50,171    |      |                                       | 46,576    |      |                                       |

Sources:

Networks Northwest

# GRAND TRAVERSE COUNTY

Table 15 - Unaudited

## Full-time Equivalent Government Employees by Function

Last Ten Fiscal Years

| Function           | Full-time Equivalent Employees as of December 31, |            |            |            |            | Full-time Equivalent Employees as of December 31, |            |            |            |            |
|--------------------|---------------------------------------------------|------------|------------|------------|------------|---------------------------------------------------|------------|------------|------------|------------|
|                    | 2018                                              | 2017       | 2016       | 2015       | 2014       | 2013                                              | 2012       | 2011       | 2010       | 2009       |
| Legislative        | 1                                                 | 1          | 1          | 1          | 1          | 1                                                 | 1          | 1          | 1          | 1          |
| Judicial           | 104                                               | 103        | 94         | 90         | 96         | 90                                                | 93         | 93         | 95         | 94         |
| General Government | 85                                                | 90         | 90         | 95         | 100        | 98                                                | 110        | 122        | 124        | 129        |
| Public Safety      | 136                                               | 135        | 149        | 152        | 144        | 149                                               | 149        | 149        | 154        | 158        |
| Public Works       | 16                                                | 16         | 16         | 18         | 17         | 20                                                | 22         | 21         | 21         | 21         |
| Health & Welfare   | 135                                               | 122        | 109        | 127        | 123        | 123                                               | 128        | 127        | 128        | 121        |
| <b>Total</b>       | <b>477</b>                                        | <b>467</b> | <b>459</b> | <b>483</b> | <b>481</b> | <b>481</b>                                        | <b>503</b> | <b>513</b> | <b>523</b> | <b>524</b> |

Source:  
Grand Traverse County Human Resources

GRAND TRAVERSE COUNTY, MICHIGAN

Table 16 - Unaudited

| Operating Indicators by Function       |             |        |        |        |        |             |        |        |        |        |
|----------------------------------------|-------------|--------|--------|--------|--------|-------------|--------|--------|--------|--------|
| Last Ten Fiscal Years                  |             |        |        |        |        |             |        |        |        |        |
| Function                               | Fiscal Year |        |        |        |        | Fiscal Year |        |        |        |        |
|                                        | 2018        | 2017   | 2016   | 2015   | 2014   | 2013        | 2012   | 2011   | 2010   | 2009   |
| Public safety:                         |             |        |        |        |        |             |        |        |        |        |
| Average daily inmate population -      |             |        |        |        |        |             |        |        |        |        |
| Jail only                              | 118.70      | 152.69 | 148.48 | 162.08 | 158.00 | 158.80      | 138.60 | 146.00 | 150.00 | 149.00 |
| Average daily population - Includes    |             |        |        |        |        |             |        |        |        |        |
| Inmates boarded-out                    | 121.58      | 157.07 | 153.00 | 172.58 | 163.42 | 160.80      | 138.60 | 146.00 | 150.00 | 149.00 |
| 911 Computer aided dispatch calls*     | 75,380      | 72,773 | 70,423 | 70,195 | 56,473 | 57,278      | 55,654 | 98,901 | 53,701 | 54,086 |
| Commissary:                            |             |        |        |        |        |             |        |        |        |        |
| Number of orders placed by inmates     | 3,188       | 3,756  | 4,057  | 17,587 | 18,716 | 15,250      | 7,553  | (1)    | 6,910  | 7,241  |
| Health and welfare:                    |             |        |        |        |        |             |        |        |        |        |
| Commission on aging-client visits:     |             |        |        |        |        |             |        |        |        |        |
| Homemaker Aide Program                 | 13,319      | 12,296 | 11,554 | 12,956 | 15,648 | 15,247      | 16,058 | 16,376 | 17,065 | 16,157 |
| Home Health Care Program               | 4,565       | 4,134  | 5,506  | 6,286  | 6,873  | 6,986       | 8,011  | 8,308  | 7,489  | 7,573  |
| Home Chore Program                     | 8,814       | 8,936  | 9,736  | 10,030 | 8,803  | 8,112       | 8,365  | 10,476 | 8,914  | 10,481 |
| Walk in & telephone assistance calls** | NA          | 6,494  | 6,392  | 3,778  | 28,566 | 27,830      | 13,184 | 30,968 | 37,173 | 26,129 |
| Public works:                          |             |        |        |        |        |             |        |        |        |        |
| Number of sewer billings               | 35,232      | 35,112 | 30,720 | 20,344 | 7,791  | 7,770       | 7,968  | 8,024  | 7,916  | 8,988  |
| Number of water billings               | 9,888       | 10,188 | 9,732  | 9,316  | 1,028  | 1,041       | 1,035  | 1,017  | 1,468  | 6,256  |
| Number of combined billings            | 53,556      | 52,692 | 44,172 | 48,552 | 69,112 | 68,716      | 68,504 | 67,424 | 66,096 | 50,844 |
| General Government:                    |             |        |        |        |        |             |        |        |        |        |
| County Clerk-Passports processed       | 1,671       | 2,191  | 1,999  | 1,646  | 1,317  | 1,284       | 1,424  | 1,531  | 1,669  | 1,978  |
| Finance-Checks processed               | 15,828      | 15,582 | 16,608 | 16,013 | 16,898 | 21,824      | 19,488 | 16,644 | 20,457 | 18,022 |
| MSU-Extension:                         |             |        |        |        |        |             |        |        |        |        |
| 4-H Participants                       | 2,107       | 3,178  | 2,231  | 3,066  | 1,325  | 1,187       | 1,384  | -      | -      | -      |
| FNP Participants***                    | 4,424       | 3,117  | 684    | 797    | 882    | 683         | 679    | 565    | 430    | 1,771  |
| PAT Participants                       | -           | -      | -      | -      | -      | -           | -      | -      | -      | 1,884  |
| Register of Deeds-records filed:       |             |        |        |        |        |             |        |        |        |        |
| Discharge of Mortgage                  | 4,199       | 4,559  | 4,834  | 4,666  | 3,600  | 4,896       | 4,900  | 4,148  | 4,243  | 5,286  |
| Mortgage                               | 4,234       | 4,365  | 4,704  | 4,378  | 3,786  | 5,011       | 5,577  | 4,143  | 4,672  | 5,728  |
| Warranty Deed                          | 3,310       | 3,396  | 3,329  | 3,208  | 2,843  | 2,731       | 2,266  | 1,760  | 1,678  | 1,680  |
| Judicial:                              |             |        |        |        |        |             |        |        |        |        |
| Circuit court total caseload           | 1,912       | 1,884  | 2,132  | 2,282  | 2,247  | 2,260       | 2,584  | 2,694  | 2,983  | 3,205  |
| District court total caseload          | 11,751      | 10,531 | 11,649 | 14,185 | 15,028 | 15,751      | 14,046 | 16,433 | 19,348 | 20,414 |
| Probate court total caseload           | 536         | 547    | 565    | 560    | 586    | 549         | 596    | 531    | 563    | 514    |
| Recreation and culture:                |             |        |        |        |        |             |        |        |        |        |
| Swimming pool admissions****           | 32,914      | 40,726 | 29,896 | 12,727 | 23,411 | 23,438      | 19,706 | 18,014 | 19,564 | 15,630 |
| Community and Economic Development:    |             |        |        |        |        |             |        |        |        |        |
| Construction permits issued            | 6,291       | 6,269  | 5,915  | 5,842  | 5,211  | 5,097       | 4,236  | 4,162  | 3,965  | 3,709  |
| EDC loans                              | -           | -      | -      | -      | -      | -           | -      | 7      | 6      | 13     |
| Medical care facility-skilled nursing: |             |        |        |        |        |             |        |        |        |        |
| Resident Admits                        | 448         | 613    | 614    | 491    | 454    | 461         | 492    | 425    | 350    | 263    |
| Resident Days                          | 82,182      | 82,335 | 83,597 | 83,659 | 84,250 | 85,498      | 85,727 | 81,513 | 78,857 | 79,479 |

Source: Various County departments

\*911 changed its numbering system to include every department involved in the call to be counted separately

\*\*Eliminated walk in & telephone assistance as of 12/31/2017

\*\*\*FNP converted to SNAP-ED in 2011

\*\*\*\*Starting in 2016 includes Exercise Room admissions

(1) Data is unavailable for this year

# GRAND TRAVERSE COUNTY, MICHIGAN

## Capital Asset Statistics by Function

Last Ten Fiscal Years

Table 17 - Unaudited

| Function                | Fiscal Year |      |      |      |      |      |      |      |      |      |
|-------------------------|-------------|------|------|------|------|------|------|------|------|------|
|                         | 2018        | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 |
| Public safety:          |             |      |      |      |      |      |      |      |      |      |
| Police:                 |             |      |      |      |      |      |      |      |      |      |
| Stations                | 1           | 1    | 1    | 1    | 1    | 1    | 1    | 2    | 2    | 2    |
| Buildings               | 5           | 5    | 5    | 5    | 5    | 5    | 5    | 6    | 5    | 5    |
| Radio Towers            | 5           | 5    | 5    | 5    | 6    | 6    | 6    | 6    | 6    | 6    |
| Vehicles*               | 77          | 77   | 78   | 93   | 91   | 95   | 96   | 98   | 92   | 91   |
| Boats                   | 8           | 8    | 8    | 8    | 8    | 7    | 5    | 9    | 9    | 9    |
| Snowmobiles             | 4           | 3    | 3    | 3    | 2    | 2    | 2    | 4    | 4    | 2    |
| Animal control:         |             |      |      |      |      |      |      |      |      |      |
| Building                | 1           | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    |
| Vehicles                | 2           | 2    | 2    | 2    | 2    | 2    | 2    | 2    | 2    | 2    |
| General government:     |             |      |      |      |      |      |      |      |      |      |
| Buildings               | 4           | 4    | 4    | 4    | 4    | 4    | 3    | 4    | 4    | 4    |
| Vehicles                | 20          | 19   | 19   | 21   | 20   | 20   | 22   | 30   | 28   | 28   |
| Health and welfare:     |             |      |      |      |      |      |      |      |      |      |
| Buildings               | 2           | 2    | 2    | 2    | 2    | 2    | 1    | 3    | 3    | 3    |
| Vehicles*               | 20          | 24   | 21   | 21   | 24   | 23   | 23   | 15   | 15   | 15   |
| Public works:           |             |      |      |      |      |      |      |      |      |      |
| Buildings               | 1           | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    |
| Vehicles                | 19          | 19   | 16   | 16   | 16   | 16   | 16   | 17   | 17   | 18   |
| Judicial:               |             |      |      |      |      |      |      |      |      |      |
| Buildings               | 3           | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    |
| Vehicles                | 4           | 3    | 3    | 3    | 4    | 4    | -    | 3    | 3    | 3    |
| Recreation and culture: |             |      |      |      |      |      |      |      |      |      |
| Buildings               | 15          | 15   | 15   | 15   | 15   | 15   | 15   | 18   | 18   | 18   |
| Vehicles                | 3           | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 3    | 4    |
| Parks                   | 10          | 10   | 10   | 10   | 10   | 10   | 10   | 10   | 10   | 10   |
| Boat                    | 1           | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    |
| Construction trades:    |             |      |      |      |      |      |      |      |      |      |
| Vehicles                | 8           | 8    | 12   | 8    | 8    | 9    | 9    | 9    | 10   | 10   |
| Medical care facility:  |             |      |      |      |      |      |      |      |      |      |
| Beds                    | 240         | 240  | 240  | 240  | 240  | 240  | 240  | 240  | 221  | 221  |

Sources:  
Various County departments  
\* Does not include non-capitalized leased vehicles

## **SINGLE AUDIT SECTION**



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### **INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

June 28, 2019

Board of Commissioners  
Grand Traverse County, Michigan

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Grand Traverse County, Michigan (the County) as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise the County's basic financial statements, and have issued our report thereon dated June 28, 2019.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the County's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the County's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain other matters that we reported to management of the County, in a separate letter dated June 28, 2019.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Orederfeld Haefner LLC*



## Vredeveld Haefner LLC

CPAs and Consultants  
10302 20<sup>th</sup> Avenue  
Grand Rapids, MI 49534  
Fax (616) 828-0307

Douglas J. Vredeveld, CPA  
(616) 446-7474  
Peter S. Haefner, CPA  
(616) 460-9388

### **INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE**

June 28, 2019

Board of Commissioners  
Grand Traverse County, Michigan

#### **Report on Compliance for Each Major Federal Program**

We have audited Grand Traverse County, Michigan's, (the County) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the County's major federal programs for the year ended December 31, 2018. The County's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### ***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

#### ***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the County's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the County's compliance.

#### ***Opinion on Each Major Federal Program***

In our opinion, the County complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2018.

#### ***Other Matters***

The results of our auditing procedures disclosed an instance of noncompliance, which is required to be reported in accordance with the Uniform Guidance and which is described in the accompanying schedule of findings and questioned costs as item 2018-001. Our opinion on each major federal program is not modified with respect to this matter.

The County's response to the noncompliance finding identified in our audit is described in the accompanying schedule of findings and questioned costs. The County's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on it.

### **Report on Internal Control Over Compliance**

Management of the County is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the County's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Purpose of this Report**

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Uredaxeld Haefner LLC*

**GRAND TRAVERSE COUNTY**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**FOR THE YEAR ENDED DECEMBER 31, 2018**

| Federal Agency/Cluster/Program Title                         | CFDA Number | Pass Through   | Cluster  | Pass-through number | Expenditures     |
|--------------------------------------------------------------|-------------|----------------|----------|---------------------|------------------|
| <u>U.S. Department of Agriculture:</u>                       |             |                |          |                     |                  |
| Women, Infant and Children Program                           | 10.557      | MDHHS          |          | 20180070-06         | \$ 289,507       |
| Women, Infant and Children Program                           | 10.557      | MDHHS          |          | 20190016-01         | 96,503           |
| WIC Breastfeeding                                            | 10.557      | MDHHS          |          | 20180070-06         | 39,169           |
| WIC Breastfeeding                                            | 10.557      | MDHHS          |          | 20190016-01         | 13,056           |
|                                                              |             |                |          |                     | <u>438,235</u>   |
| Urban and Community Forestry Program                         | 10.675      | Forest Service |          | 15-DG-11420004-250  | <u>114,748</u>   |
| Total U.S. Department of Agriculture                         |             |                |          |                     | <u>552,983</u>   |
| <u>U.S. Environmental Protection Agency</u>                  |             |                |          |                     |                  |
| Safe Drinking Water Revolving Loan Fund Program              | 66.468      | EPA            |          | FS975487-16         | <u>219</u>       |
| <u>U.S. Department of Justice:</u>                           |             |                |          |                     |                  |
| Bullet Proof Vest                                            | 16.607      | Direct         |          |                     | 4,167            |
| Edward Byrne Memorial Justice Assistance Grant (JAG) 2018    | 16.738      | MDSP           |          | 2017-MU-BX-0703     | 68,631           |
| Edward Byrne Memorial Justice Assistance Grant (JAG) 2019    | 16.738      | MDSP           |          | 2018-MU-BX-0964     | <u>26,491</u>    |
| Total U.S. Department of Justice                             |             |                |          |                     | <u>99,289</u>    |
| <u>U.S. Department of Transportation:</u>                    |             |                |          |                     |                  |
| Office of Highway Safety Planning Traffic Enforcement        | 20.600      | MDSP           |          | PT-19-32            | <u>11,756</u>    |
| <u>U.S. Department of Health and Human Services:</u>         |             |                |          |                     |                  |
| Public Health Emergency Preparedness                         |             |                |          |                     |                  |
| Bioterrorism - Supplemental                                  | 93.069      | MDCH           |          | 20180070-06         | 90,745           |
| Bioterrorism - Supplemental                                  | 93.069      | MDHHS          |          | 20190016-01         | 29,949           |
| Bioterrorism - Supplemental - Regional EPI                   | 93.069      | MDHHS          |          | 20180070-06         | 5,000            |
| Bioterrorism - Supplemental - Regional EPI                   | 93.069      | MDHHS          |          | 20190016-01         | 2,500            |
|                                                              |             |                |          |                     | <u>128,194</u>   |
| Family Planning_Services                                     | 93.217      | MDHHS          |          | 20180070-06         | 81,129           |
| Family Planning_Services                                     | 93.217      | MDHHS          |          | 20190016-01         | 4,376            |
|                                                              |             |                |          |                     | <u>85,505</u>    |
| Immunization Cooperative Agreements                          |             |                |          |                     |                  |
| Immunization & Vaccine Program                               | 93.268      | MDHHS          |          | 20180070-06         | 5,747            |
| Immunization & Vaccine Program                               | 93.268      | MDHHS          |          | 20190016-01         | 4,271            |
| Immunization Fixed Fee                                       | 93.268      | MDHHS          |          | 20180070-06         | 5,150            |
| Vaccines (non-cash assistance)                               | 93.268      | MDHHS          |          | 20180070-06         | 118,552          |
|                                                              |             |                |          |                     | <u>133,720</u>   |
| Immunization Action Plan (IAP) PPHF Capacity Bldg Assistance | 93.539      | MDHHS          |          | 20180070-06         | 26,397           |
| Immunization Action Plan (IAP) PPHF Capacity Bldg Assistance | 93.539      | MDHHS          |          | 20190016-01         | 6,405            |
|                                                              |             |                |          |                     | <u>32,802</u>    |
| Child Support Enforcement                                    |             |                |          |                     |                  |
| Title IV-D Incentive Payments                                | 93.563      | MDHHS          |          | CSFOC-17-28001      | 181,896          |
| Title IV-D Reimbursement - Friend of the Court               | 93.563      | MDHHS          |          | CSFOC-17-28001      | 1,182,282        |
| Title IV-D Reimbursement - Prosecutor                        | 93.563      | MDHHS          |          | CSPA-17-28002       | 111,618          |
|                                                              |             |                |          |                     | <u>1,475,796</u> |
| Medicaid                                                     |             |                |          |                     |                  |
| Medical Assistance Program - Medicaid Outreach               | 93.778      | MDHHS          | Medicaid | 20180070-06         | 234,012          |
| Medical Assistance Program - Medicaid Outreach               | 93.778      | MDHHS          | Medicaid | 20180070-06         | 37,015           |
| Medical Assistance Program - Medicaid Outreach               | 93.778      | MDHHS          | Medicaid | 20190016-01         | 88,545           |
| Medical Assistance Program - Care Coordination               | 93.778      | MDHHS          | Medicaid | 20180070-06         | 10,980           |
| Medical Assistance Program - Care Coordination               | 93.778      | MDHHS          | Medicaid | 20190016-01         | 3,095            |
| Medical Assistance Program - Case Management                 | 93.778      | MDHHS          | Medicaid | 20180070-06         | 6,854            |
| Medical Assistance Program - Case Management                 | 93.778      | MDHHS          | Medicaid | 20190016-01         | 4,536            |
| CSHCS - Medical Assistance Program                           | 93.778      | MDHHS          | Medicaid | 20180070-06         | 15,000           |
| CSHCS - Medical Assistance Program                           | 93.778      | MDHHS          | Medicaid | 20190016-01         | 5,000            |
| Medicaid Elevated Blood Lead Case Management                 | 93.778      | MDHHS          | Medicaid | 20190016-01         | 202              |
|                                                              |             |                |          |                     | <u>405,239</u>   |
| SAPT Block Grant (Harm Reduction)                            | 93.959      | MDHHS          |          | 20190016-01         | 1,488            |

**GRAND TRAVERSE COUNTY**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**FOR THE YEAR ENDED DECEMBER 31, 2018**

| Federal Agency/Cluster/Program Title                                     | CFDA<br>Number | Pass<br>Through | Cluster | Pass-through number | Expenditures               |
|--------------------------------------------------------------------------|----------------|-----------------|---------|---------------------|----------------------------|
| Maternal and Child Health Services Block Grant (Enabling Services Women) | 93.994         | MDHHS           |         | 20180070-06         | \$ 30,184                  |
| Maternal and Child Health Services Block Grant (Enabling Services Women) | 93.994         | MDHHS           |         | 20190016-01         | 8,247                      |
| Maternal and Child Health Services Block Grant (Family Planning)         | 93.994         | MDHHS           |         | 20180070-06         | 5,502                      |
| Maternal and Child Health Services Block Grant (Family Planning)         | 93.994         | MDHHS           |         | 20190016-01         | 1,834                      |
| Maternal and Child Health Services Block Grant (Care Coordination)       | 93.994         | MDHHS           |         | 20180070-06         | 11,980                     |
| Maternal and Child Health Services Block Grant (Care Coordination)       | 93.994         | MDHHS           |         | 20190016-01         | 4,470                      |
| Maternal and Child Health Services Block Grant (Case Management)         | 93.994         | MDHHS           |         | 20180070-06         | 2,822                      |
| Maternal and Child Health Services Block Grant (Case Management)         | 93.994         | MDHHS           |         | 20190016-01         | 1,411                      |
|                                                                          |                |                 |         |                     | <u>66,450</u>              |
| Total U.S. Department of Health and Human Services                       |                |                 |         |                     | <u>2,329,194</u>           |
| <u>U.S. Department of Homeland Security:</u>                             |                |                 |         |                     |                            |
| Emergency Management Performance Grant                                   | 97.042         | MDSP            |         | EMC-2018-EP-00002   | 37,213                     |
| 2015 State Homeland Security Grant Program (noncash assistance)          | 97.067         | COCM            |         | EMW-2015-SS-00033   | 71,084                     |
| 2016 State Homeland Security Grant Program (noncash assistance)          | 97.067         | COCM            |         | EMW-2016-SS-00010   | 27,598                     |
| 2017 State Homeland Security Grant Program (noncash assistance)          | 97.067         | COCM            |         | EMW-2017-SS-00013   | 493                        |
| Total U.S. Department of Homeland Security                               |                |                 |         |                     | <u>136,388</u>             |
| <b>Total Expenditures of Federal Awards</b>                              |                |                 |         |                     | <b><u>\$ 3,129,829</u></b> |

See notes to schedule of expenditures of federal awards.

# GRAND TRAVERSE COUNTY

## NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

FOR THE YEAR ENDED DECEMBER 31, 2018

### 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the County of Grand Traverse, Michigan and is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Therefore, some amounts presented in this schedule may differ from amounts presented in the financial statements.

### 2. Abbreviations

The abbreviations used on the schedule of expenditures of federal awards are as follows:

| Pass Through Agency Name                         | Pass Through Agency Abbreviation |
|--------------------------------------------------|----------------------------------|
| Direct Funding from Federal Agency               | Direct                           |
| Michigan Department of Health and Human Services | MDHHS                            |
| Michigan Department of State Police              | MDSP                             |
| Michigan State Housing Development Authority     | MSHDA                            |
| Shoreline Regional Development Commission        | SRDC                             |

### 3. Reconciliation of revenues from federal sources per governmental funds financial statements and expenditures per the Schedule of Expenditures of Federal Awards.

|                                                                                                                                                         |                     |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
| Revenues from federal sources per December 31, 2018 governmental funds financial statements                                                             | \$ 3,015,078        |
| Grand Traverse Brownfield Redevelopment Authority Component Unit                                                                                        | \$ 114,751          |
| Federal revenues not included on the Schedule of Expenditures of Federal Awards as the County is a vendor not a subrecipient of the pass through entity | -                   |
| Expenditures per Schedule of Expenditures of Federal Awards                                                                                             | <u>\$ 3,129,829</u> |

### 4. The County did not elect to use the 10% de minimis cost rate as covered in Uniform Guidance section 2 CFR 200.414 indirect costs.

### 5. Subrecipients

Of the federal expenditures presented in the accompanying schedule of expenditures of federal awards, the County provided no federal awards to subrecipients

**GRAND TRAVERSE COUNTY**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2018**

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**SECTION I - SUMMARY OF AUDITORS' RESULTS**

**Financial Statements**

|                                                       |                   |                            |
|-------------------------------------------------------|-------------------|----------------------------|
| Type of auditors' report issued                       | Unmodified        |                            |
| Internal control over financial reporting:            |                   |                            |
| Material weakness(es) identified?                     | <u>      </u> yes | <u>  X  </u> no            |
| Significant deficiency(ies) identified?               | <u>      </u> yes | <u>  X  </u> none reported |
| Noncompliance material to financial statements noted? | <u>      </u> yes | <u>  X  </u> no            |

**Federal Awards**

|                                                                                                        |                   |                            |
|--------------------------------------------------------------------------------------------------------|-------------------|----------------------------|
| Internal control over major programs:                                                                  |                   |                            |
| Material weakness(es) identified?                                                                      | <u>      </u> yes | <u>  X  </u> no            |
| Significant deficiency(ies) identified?                                                                | <u>      </u> yes | <u>  X  </u> none reported |
| Type of auditors' report issued on compliance for major programs                                       | Unmodified        |                            |
| Any audit findings disclosed that are required to be reported in accordance with the Uniform Guidance? | <u>  X  </u> yes  | <u>      </u> no           |

Identification of major programs:

| <u>CFDA Number(s)</u> | <u>Name of Federal Program or Cluster</u> |
|-----------------------|-------------------------------------------|
| 93.563                | Child Support Enforcement                 |

|                                                                     |                                   |
|---------------------------------------------------------------------|-----------------------------------|
| Dollar threshold used to distinguish between Type A and B programs: | <u>      \$750,000      </u>      |
| Auditee qualified as low-risk auditee?                              | <u>      </u> yes <u>  X  </u> no |

**SECTION II - FINANCIAL STATEMENT FINDINGS**

None

**SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

**2018-001 - CFDA #93.563**

**Condition and Criteria:** The Uniform Guidance 2 CFR Part 200, Appendix V, paragraph G(2) provides the standards for internal service funds working capital reserves. It states charges by an internal service activity to provide for the establishment and maintenance of a reasonable level of working capital, in addition to the full recovery of costs are allowable. A working capital reserve as a part of retained earnings of up to 60 calendar days cash expenses is considered reasonable. The County's Central stores funds exceeds the allowable amounts at December 31, 2018.

**Cause:** While the appropriate County employees were aware of the applicable compliance requirements and the necessity to lower working capital reserves, there was incomplete follow-through to ensure compliance with uniform guidance.

**Effect:** Noncompliance with the requirements of the Uniform guidance 2 CFR 200.

**Recommendation:** The County should develop and implement reimbursement rates to get working capital reserves down to limits consistent with Uniform Guidance 2 CFR 200

**Management Response:** The County is in process of reviewing the reimbursement rates of its internal service funds to ensure they are appropriate and keep working capital reserves at allowable levels.

**SECTION IV - SUMMARY OF PRIOR AUDIT FINDINGS**

**2017-001 - CFDA #93.563**

This finding was repeated as 2018-001 above

**2017-002 - CFDA #93.563**

This finding was corrected



## Action Request

|                    |                                   |                      |                                                               |
|--------------------|-----------------------------------|----------------------|---------------------------------------------------------------|
| Meeting Date:      | August 7 2019                     |                      |                                                               |
| Department:        | Administration                    | Submitted By:        |                                                               |
| Contact E-Mail:    |                                   | Contact Telephone:   |                                                               |
| Agenda Item Title: | DARE Car                          |                      |                                                               |
| Estimated Time:    | 10<br><small>(in minutes)</small> | Laptop Presentation: | <input type="radio"/> Yes <input checked="" type="radio"/> No |

### Summary of Request:

On July 11, 2019 we received a letter from Wayne Moody, the Automotive Program Coordinator for Northwestern Michigan College, expressing interest in acquiring the 1990 Caprice patrol vehicle that has been used as the "DARE" car.

In 1996 the Board of Commissioners resolved to approve the Sheriff Department's donation of the 1990 Chevrolet Patrol Vehicle to the DARE program. The Caprice was then refurbished and painted thanks to donations and there was no cost to the county. The DARE car has received several awards and was a highlight for the Grand Traverse DARE program for years.

The Grand Traverse Sheriff's Office no longer participates in the DARE program and the DARE car has been in private storage for years. The Sheriff has been speaking with Mr. Moody about his request.

### Suggested Motion:

For discussion by the Board with no motion recommended.

### Financial Information:

|             |  |                    |  |                     |                                                               |
|-------------|--|--------------------|--|---------------------|---------------------------------------------------------------|
| Total Cost: |  | General Fund Cost: |  | Included in budget: | <input type="radio"/> Yes <input checked="" type="radio"/> No |
|-------------|--|--------------------|--|---------------------|---------------------------------------------------------------|

If not included in budget, recommended funding source:

This section for Finance Director, Human Resources Director, Civil Counsel, and Administration USE ONLY:

| Reviews:                                                                                                                                                           | Signature | Date |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|------|
| Finance Director                                                                                                                                                   |           |      |
| Human Resources Director                                                                                                                                           |           |      |
| Civil Counsel                                                                                                                                                      |           |      |
| <b>Administration:</b> <input type="checkbox"/> Recommended         Date: <div style="border-bottom: 1px solid black; width: 150px; display: inline-block;"></div> |           |      |
| <u>Miscellaneous:</u> <div style="border-bottom: 1px solid black; height: 20px; width: 100%;"></div>                                                               |           |      |

### Attachments:

Attachment Titles:

## RESOLUTION

### **XX-2019**

Whereas, the United States Census occurs once every ten years as mandated by Article I, Section 2 of the *United States Constitution*, and

Whereas, the US Census determines the populations of each state, it's subdivisions, and provides the counts to establish respective congressional districts, and

Whereas, the US Census can affect federal grants, aid, and disbursement of emergency dollars in times of need to affected localities, and

Whereas, the US Census had since the 1820's, asked citizenship status, missing only two years of that data collection, and

Whereas, an improper delineation of citizen/non-citizens can distort representation in the US House of Representatives, by giving some states with higher non-citizen populations an advantage with greater numbers in the US House of Representatives representing fewer legal voters in those states, and

Whereas, Michigan has likely lost representation because of districts being over-counted.

BE IT RESOLVED That the Grand Traverse County Board of Commissioners supports and asks for a full and proper, and complete census; One which denotes in it's population count both citizen and non-citizen properly catalogued for the purposes of assistance in times of need, and proper representation in the US House of Representatives; That the question of citizenship be included to fully execute the mission of the census to fulfill the mission as outlined in the constitution of the United States which we swore to uphold in our oath of office.

Respectfully submitted to the President, our State Representatives, and our Representative to the House of Representatives, on this date August 7, 2019.

YAYS:

NAYS:

Rob Hentschel Chair

Ron Clous Vice Chair

Gordie LaPointe Commissioner

Brad Jewett Commissioner

Sonny Wheelock Commissioner

Bryce Hundley Commissioner

Betsy Coffia Commissioner

## RESOLUTION

**XX-2019**

### **Resolution in Support of Line 5 Tunnel**

WHEREAS, Enbridge's Line 5 has been operating safely and reliably in Michigan for more than 65 years; and,

WHEREAS, Enbridge's Line 5, a light crude and natural gas liquids pipeline, helps to safely meet Michigan's energy needs by fulfilling more than half of the propane needs of the state; and,

WHEREAS, the products delivered to regional refineries provide jobs and ultimately fuel our lives; and,

WHEREAS, multiple and extensive inspections and safety tests over the last several years have confirmed the integrity of Line 5 at the Straits of Mackinac as fit for service; and,

WHEREAS, Enbridge has proposed to invest \$500 million to make a safe pipeline safer by placing a tunnel with one-foot-thick concrete walls 100 feet underground and make the changes of a leak into the Straits virtually zero; and,

WHEREAS, consequences to energy supply, local producers, regional airports and refineries, jobs, local economies and the pocketbook of Michiganders across the entire state are too great for Line 5 to be shut down before the tunnel replacement can be completed;

WHEREAS, within Grand Traverse and Leelanau counties BATA (Bay Area Transportation Authority) busses run clean emission free propane, a fuel which is transported through Line 5, to offer vehicle life cycle greenhouse (GHG) emissions benefits over conventional fuels,

WHEREAS, Enbridge has demonstrated a willingness to work with the state to both protect the Great Lakes and ensure the continued safe delivery of energy we all rely on.

NOW, THEREFORE, BE IT RESOLVED that the Grand Traverse County Board of Commissioners hereby joins with Dickinson County in extending its support for Enbridge's proposed tunnel replacement project and urges the State of Michigan to work with Enbridge to complete the tunnel project as quickly as possible and not disrupt Line 5 service before the tunnel can be completed; and,

BE IT FURTHER RESOLVED that Grand Traverse County sends this resolution to all counties of Michigan as an invitation to join in expressing support for increasing the safety of our current energy infrastructure as our society simultaneously seeks energy efficiencies and energy alternatives that will continue to reduce negative impacts and risks to our environment.

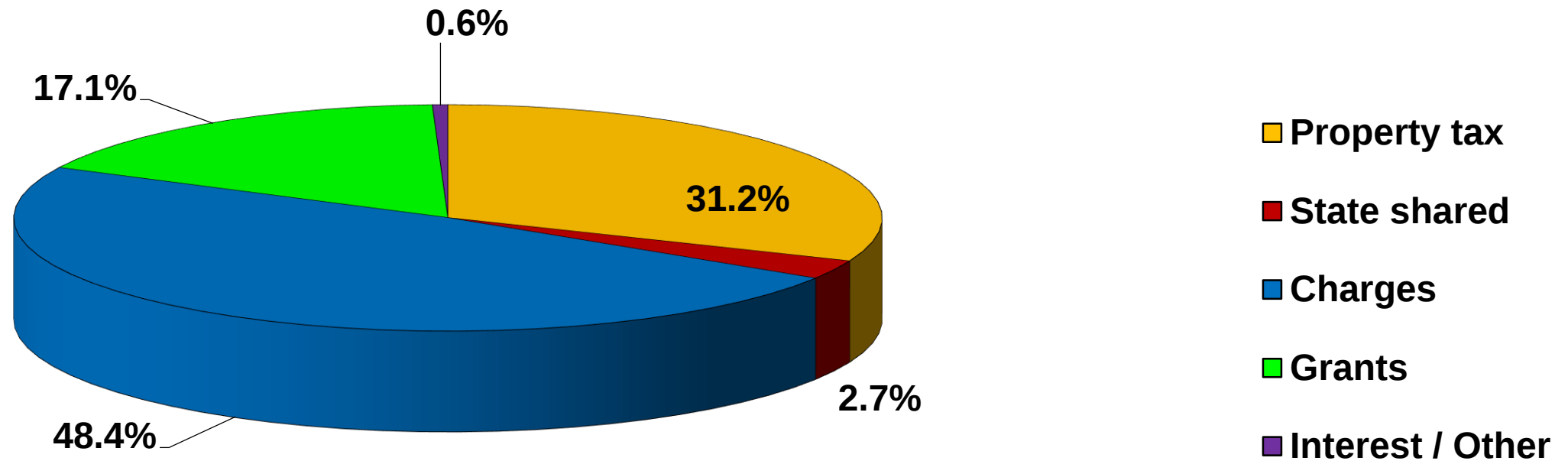
APPROVED: August 7, 2019

# **GRAND TRAVERSE COUNTY YEAR ENDED DECEMBER 31, 2018**

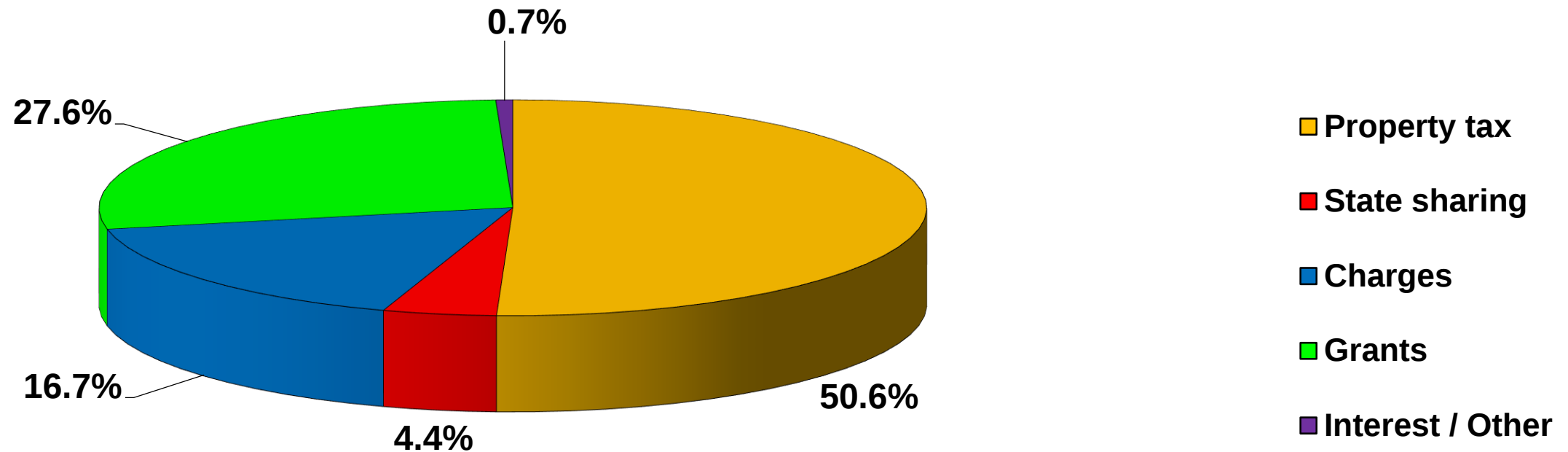
**VREDEVELD HAEFNER LLC**  
CPAS AND CONSULTANTS



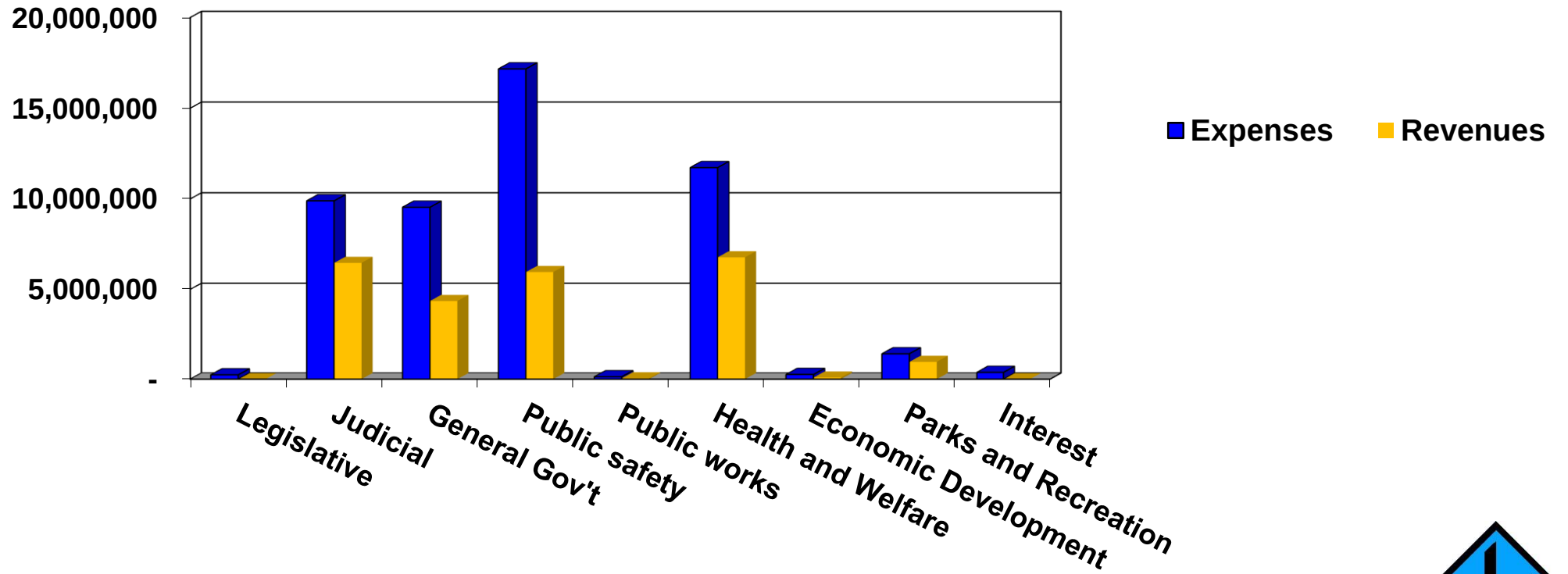
# REVENUE BY TYPE GOVERNMENT-WIDE



# REVENUES BY SOURCE GOVERNMENTAL ACTIVITIES

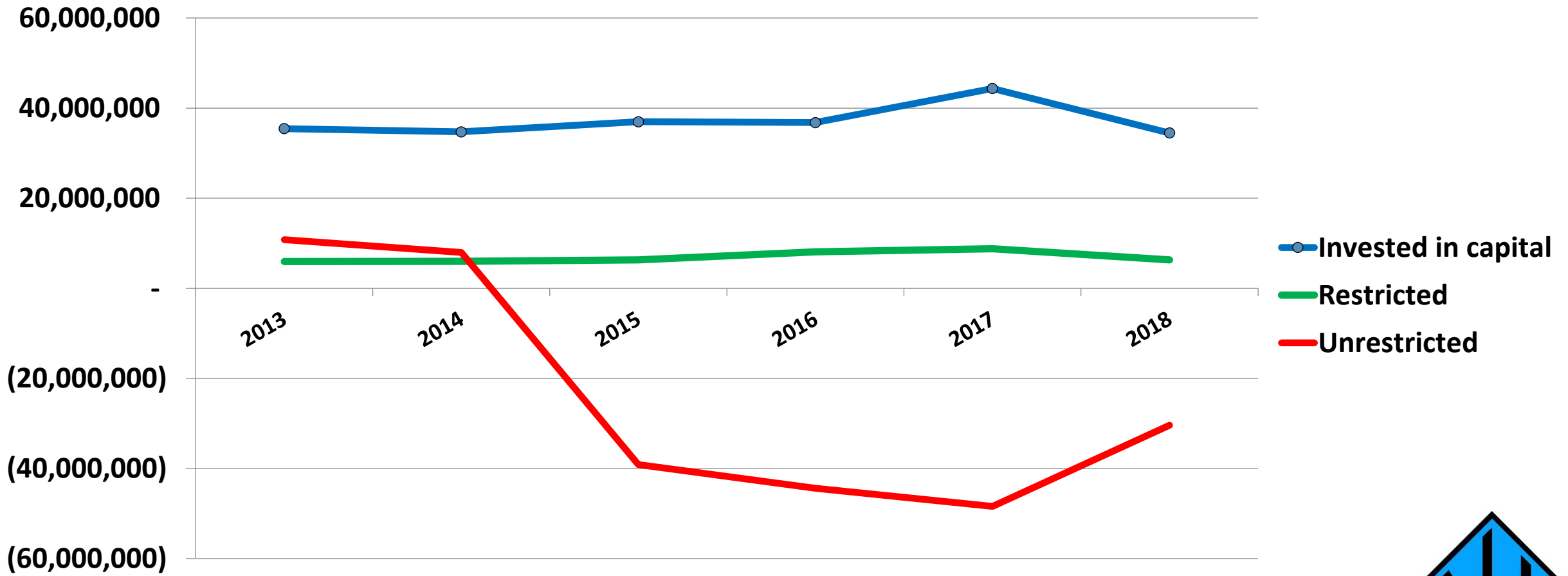


# EXPENSES AND PROGRAM REVENUES FOR GOVERNMENTAL ACTIVITIES

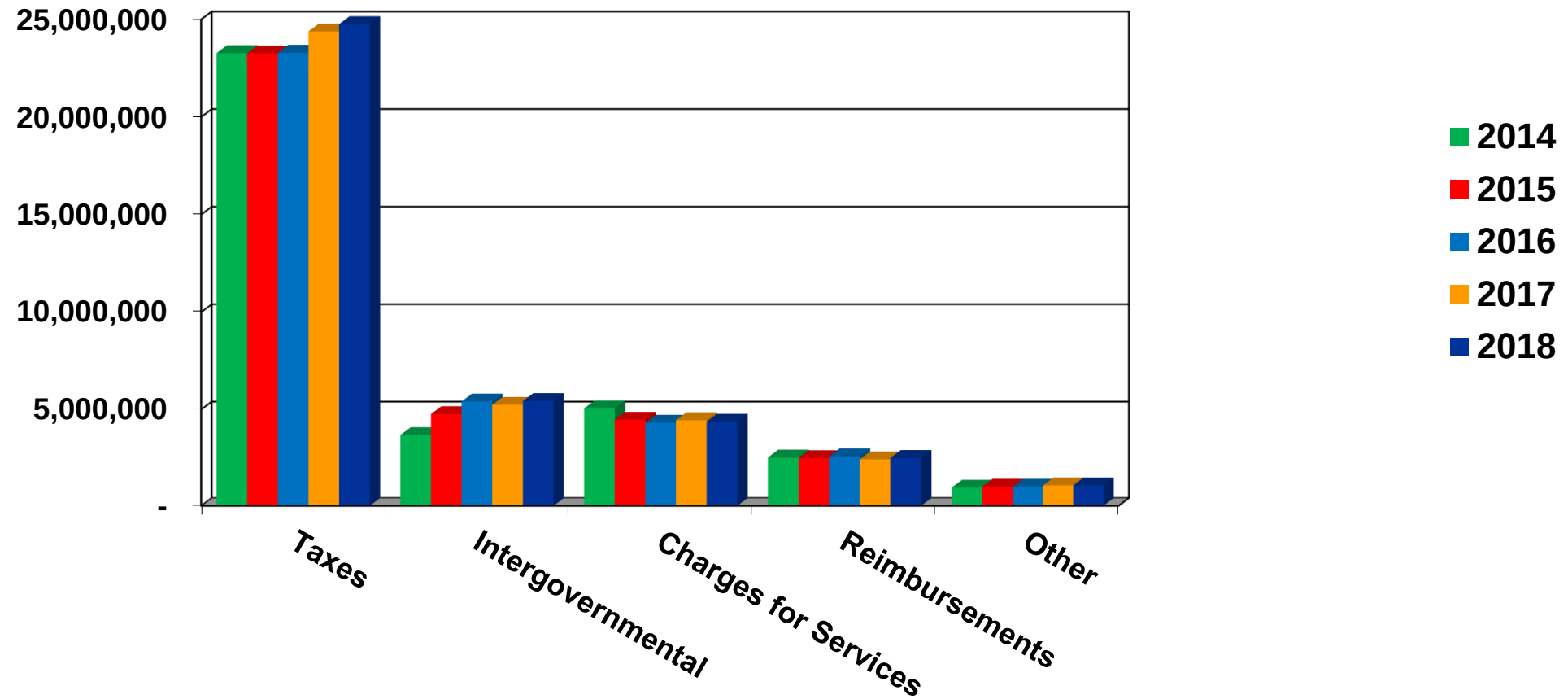


# NET ASSETS

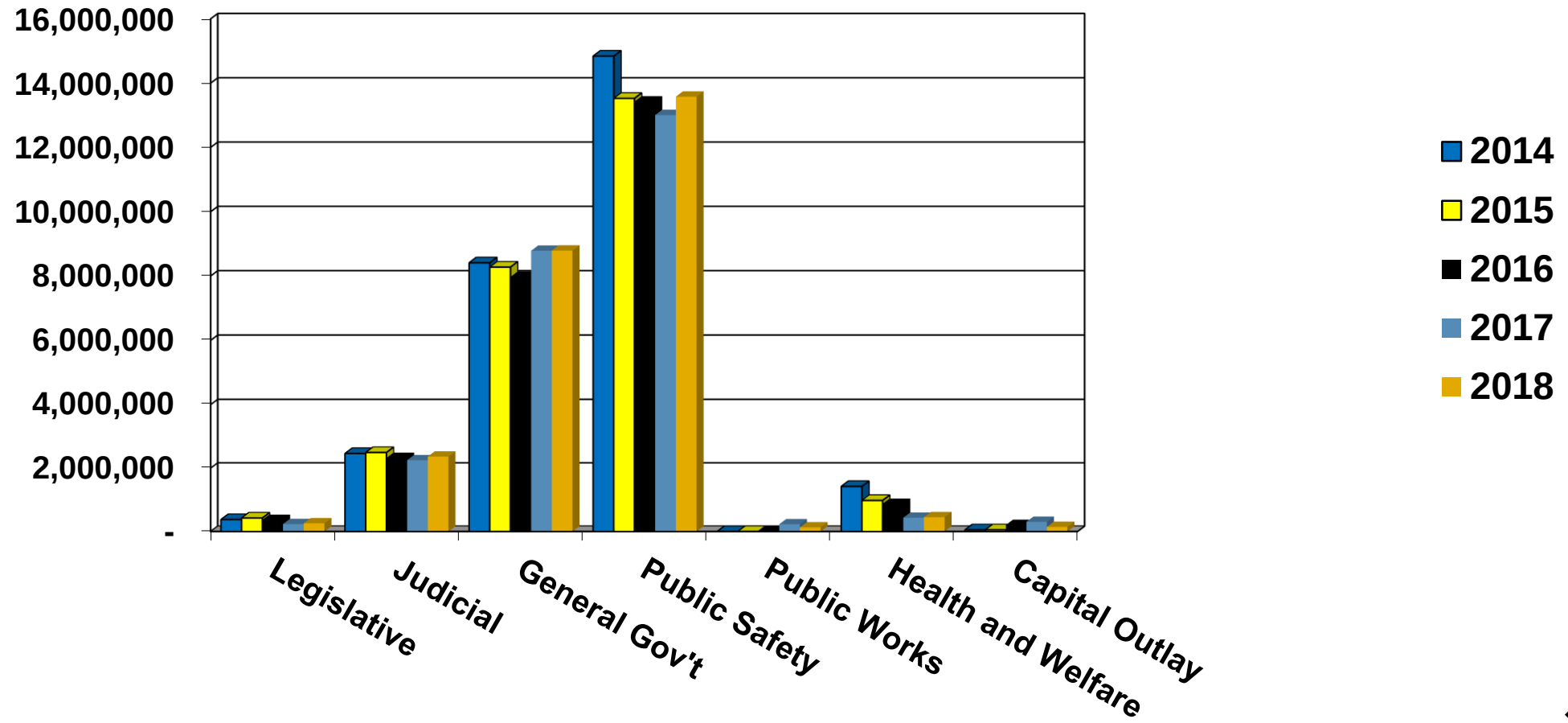
## GOVERNMENTAL ACTIVITIES



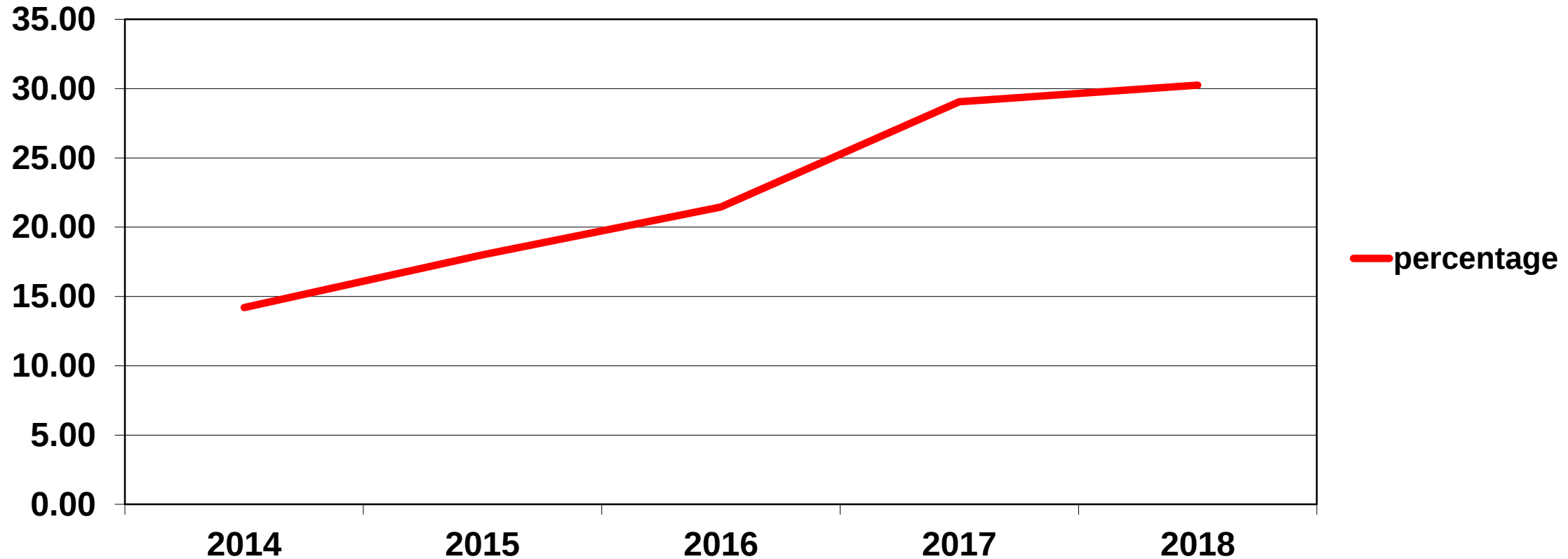
# GENERAL FUND REVENUES



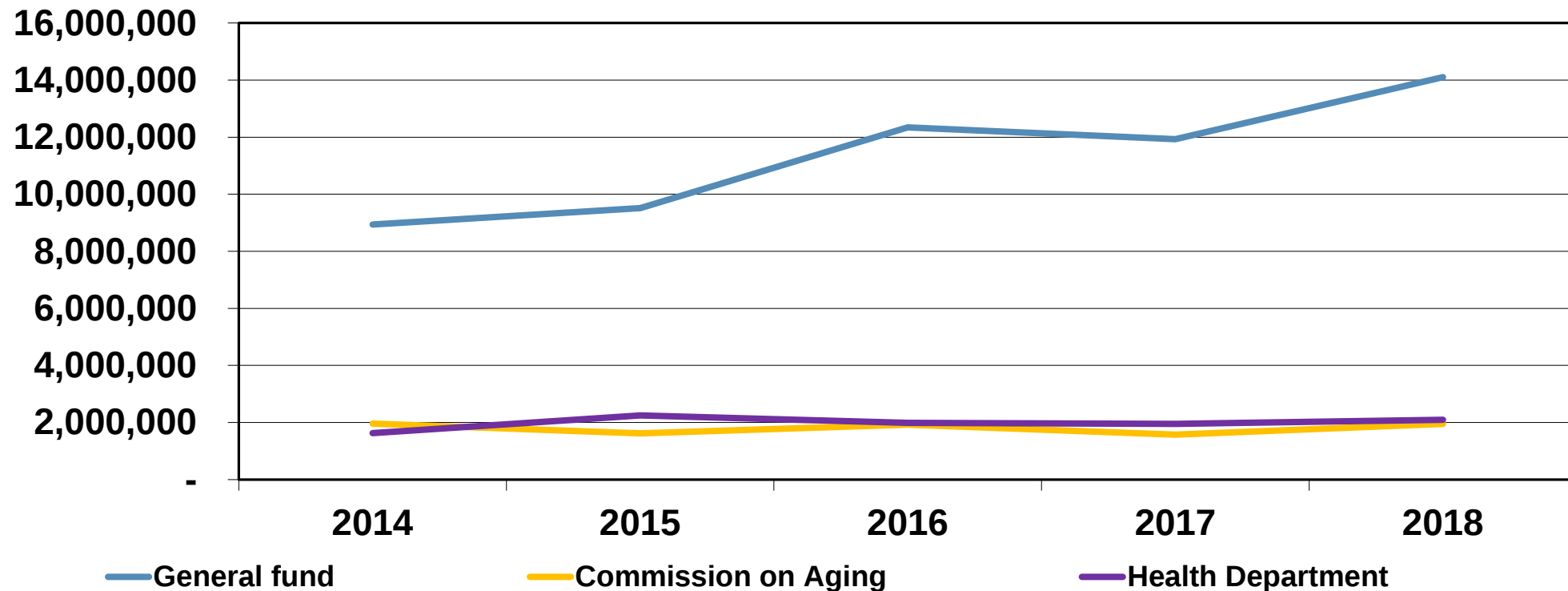
# EXPENDITURES BY FUNCTION GENERAL FUND



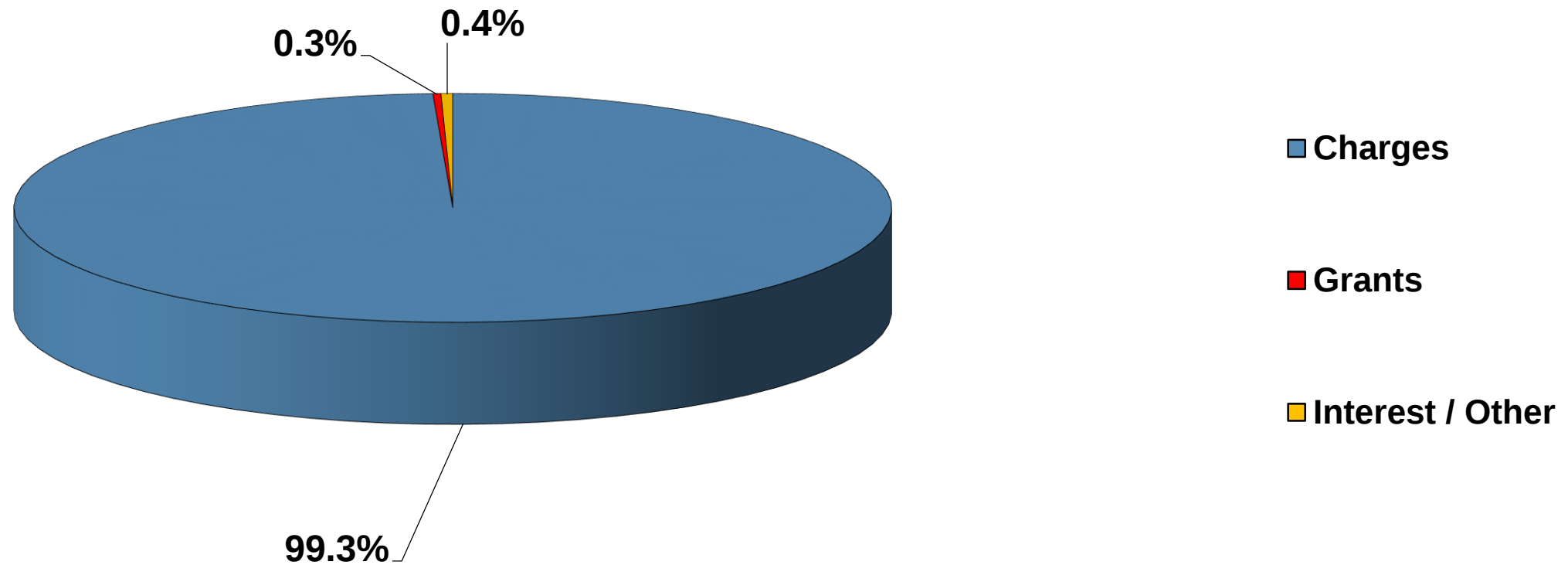
# GENERAL FUND UNASSIGNED FUND BALANCE AS A PERCENT OF EXPENDITURES AND TRANSFERS OUT



# GOVERNMENTAL FUNDS FUND BALANCE DECEMBER 31, 2014 THROUGH 2018

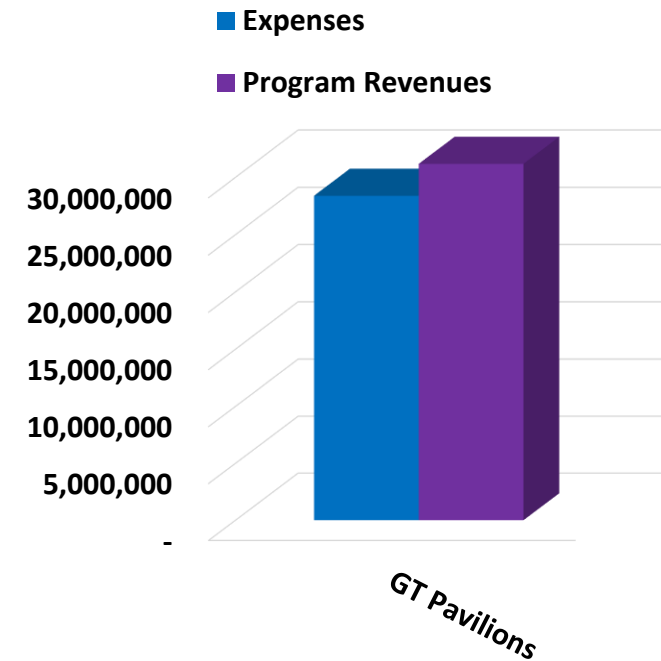
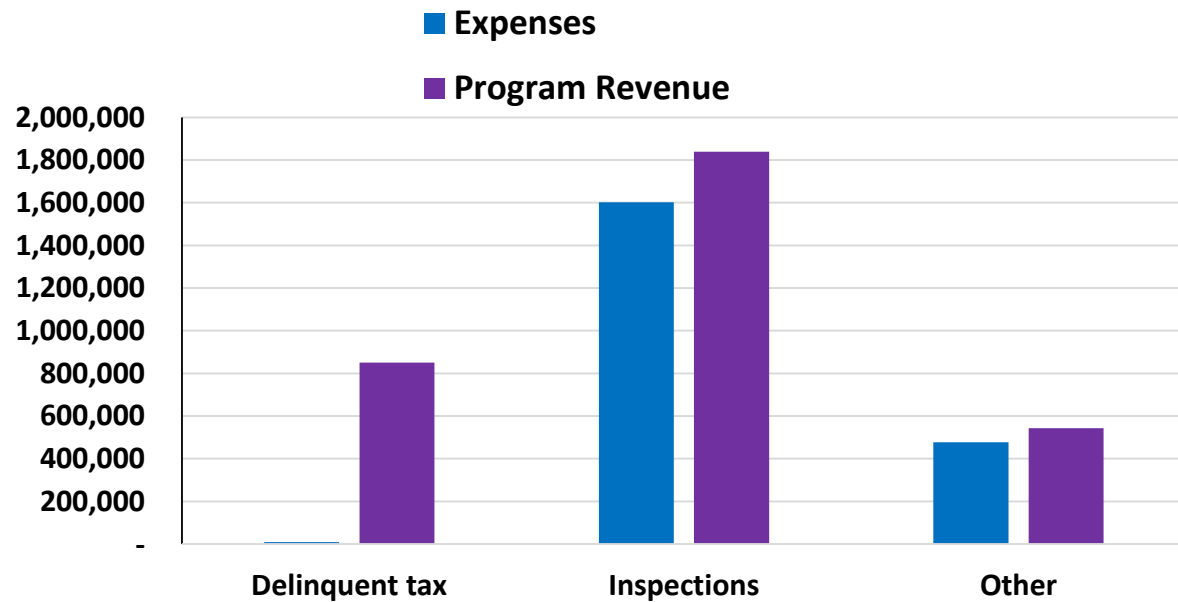


# REVENUES BY SOURCE BUSINESS-TYPE ACTIVITIES

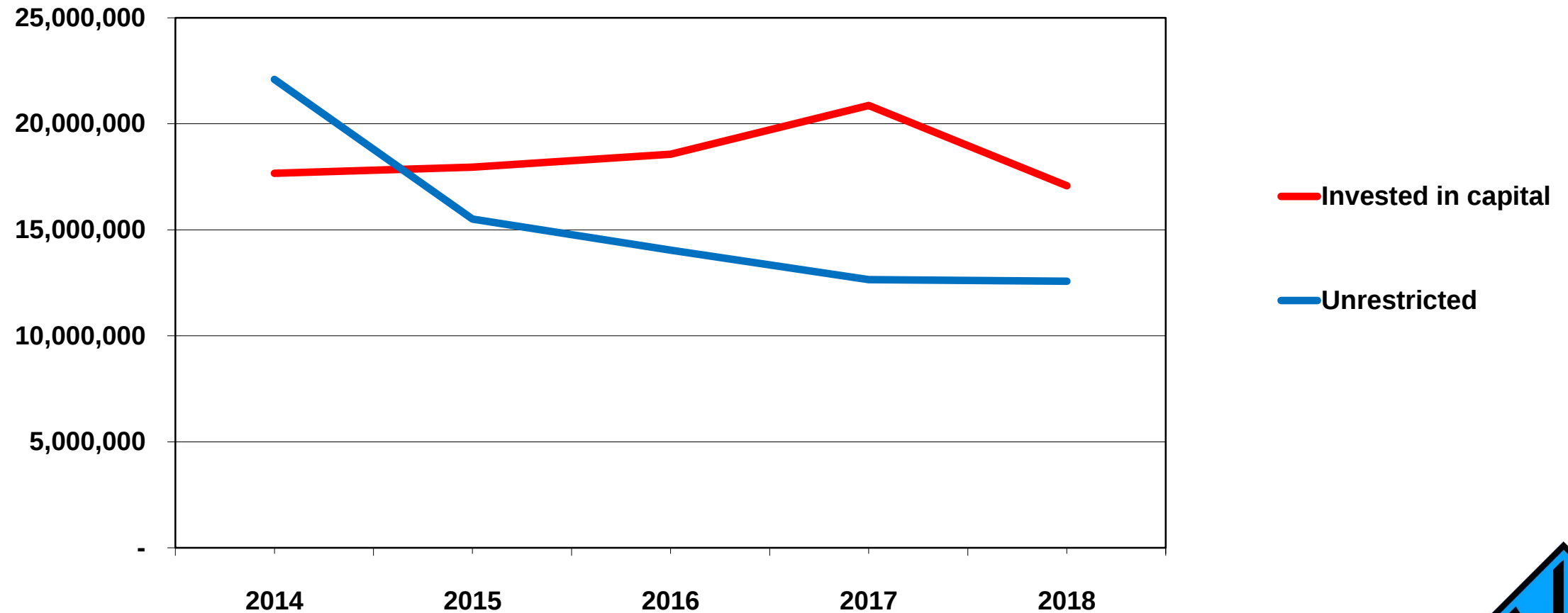


# EXPENSES AND PROGRAM REVENUES

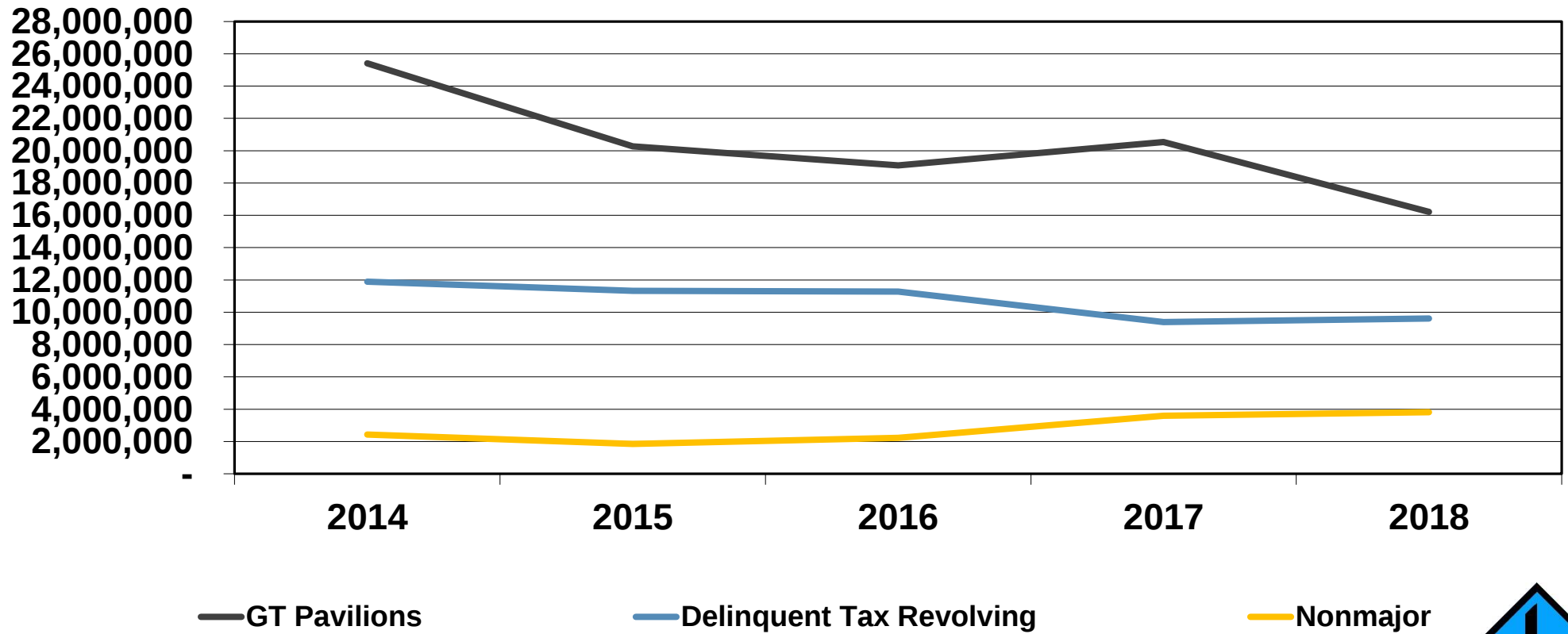
## BUSINESS-TYPE ACTIVITIES



# NET POSITION BUSINESS-TYPE ACTIVITIES



# ENTERPRISE FUND NET POSITION DECEMBER 31, 2014 THROUGH 2018



# CONTACT US!

**Douglas J. Vredeveld, CPA, CGFM**

**Partner**

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**[dvredeveld@vh-cpas.com](mailto:dvredeveld@vh-cpas.com)**

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**Partner**

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**Vredeveld Haefner LLC**



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COPY

Grand Traverse Board of Commissioners  
400 Boardman Avenue, Suite 305  
Traverse City, MI 49684



July 8<sup>th</sup>, 2019

Dear Commissioners,

On behalf of Northwestern Michigan College, I would like to express our interest in acquiring the 1990 Caprice (D.A.R.E) Patrol Vehicle should it become available. In exchange, the vehicle would be used to promote Grand Traverse County and the Grand Traverse Sheriff's Department, as well as the fundamentals of the D.A.R.E program.

The vehicle would benefit Northwestern Michigan College in a variety of ways including being displayed at numerous college functions including the NMC Barbecue and the Annual Car & Truck Show, driven in various parades, displayed among different car shows in the Northern Michigan area, and benefit the NMC Law Enforcement Academy students.

The Automotive Service Technology Building, located on the Aero Park Campus, is a useful venue to maintain the vehicle in its show-car condition, and a perfect fit for NMC as graduates of the Automotive Program were part of the team who originally designed and built the car.

Your consideration is greatly appreciated. Please contact me directly if you would like to discuss this offer further at (231) 995-1316 or [wmoody@nmc.edu](mailto:wmoody@nmc.edu).

Sincerely,

Wayne Moody  
Automotive Program Coordinator

Find it here.

| <b>Cass Road Drain<br/>PROPOSED Project Schedule<br/>7/22/2018</b> |                             |
|--------------------------------------------------------------------|-----------------------------|
| Final Order of Determination Signed                                | Monday, July 01, 2019       |
| Notice Sent to Contractors and with MCB Magazine                   | Wednesday, July 24, 2019    |
| Notice of Letting Finalized                                        | Thursday, August 01, 2019   |
| Final Construction Plans /Specs avail to Contractors               | Monday, August 05, 2019     |
| Notice of Letting Published                                        | Wednesday, August 07, 2019  |
| Notice of Letting Mailing                                          | Wednesday, August 07, 2019  |
| Notice of Letting Published (x2)                                   | Wednesday, August 14, 2019  |
| Mandatory Pre-Bid Meeting - 10:00 AM                               | Monday, August 12, 2019     |
| Full Faith and Credit Submission Deadline                          |                             |
| Questions Received Until 3:00 PM                                   | Monday, August 19, 2019     |
| Addendum No. 1 Published 3:00 PM                                   | Tuesday, August 20, 2019    |
| Addendum No. 2 Published 3:00 PM (If Necessary)                    | Tuesday, August 27, 2019    |
| Bid Opening - 10:00 AM                                             | Thursday, August 29, 2019   |
| Review of Assessment Roll (9:00 am)                                | Friday, August 30, 2019     |
| Full Faith and Credit County Services Committee                    |                             |
| Full Faith and Credit Finance Committee                            |                             |
| Apportionment Review Meetings                                      | Friday, August 30, 2019     |
| Full Faith and Credit Board of Commissioners                       |                             |
| Day of Review of Apportionments                                    | Friday, September 06, 2019  |
| Clear Appeals                                                      | Monday, September 16, 2019  |
| Bond Final Amount to PFM                                           |                             |
| Bond Sale PFM                                                      |                             |
| Notice to Proceed                                                  |                             |
| Bond Closing                                                       |                             |
| Substantial Completion - DIV I                                     | Wednesday, October 30, 2019 |
| Substantial Completion - DIV II and III                            | Friday, October 02, 2020    |
| Final Completion                                                   | Friday, November 13, 2020   |

Kate Dahlstrom

437 Eastwood Shores

TC, MI 49685

231-943-3867

Resolution regarding Census:

- is inaccurate (see attached) *gave info to Commissioner Clous*
- will result in increased numbers of both citizens and non-citizens *not* being counted
- is politically motivated and divisive
- should be withdrawn or voted down

## Emily Magner - Michigan League of Conservation Voters 8.7.19

- Good morning, my name is Emily Magner, and I'm the Northern Michigan Regional Coordinator for the Michigan League of Conservation Voters.
- My address is \_\_\_\_\_. I was born and raised on these shores and
- I'm here today to voice my opposition to the continued operation of Enbridge Energy's Line 5 pipeline in the Straits of Mackinac.
- \*or opposition to resolution if presented\*
- The damaged, 66-year-old pipeline has been allowed to pump millions of gallons of oil each day through our waters for far too long.
- And replacing Line 5 with a tunnel will only keep our Great Lakes at risk.
- We know a tunnel would take 7-9 years to build, and in the meantime, oil would continue to pump through the damaged pipeline.
- The fact is, Canadian oil company Enbridge Energy cannot be trusted to safely operate the pipeline.
- One only needs to look at the company's track record:
- July 26 marked the nine year anniversary of the Kalamazoo River Oil spill, in which Enbridge's Line 6b pipeline burst, causing one of the worst inland oil spills in U.S. history.

- Cleanup took nearly a decade and Enbridge was fined hundreds of millions of dollars.
- And in April of 2018, a tugboat anchor struck Line 5, denting and damaging the pipeline, causing it to leak 800 gallons of mineral oil into the Straits.
- And just last week, a natural gas pipeline owned and operated by Enbridge exploded in Kentucky.
- The risk and threat of an oil spill is real and we can't afford another close call like last year's anchor strike.
- Besides leaking oil into our most precious natural resource and disrupting the surrounding ecosystem, a Line 5 oil spill would also devastate our northern Michigan economy.
- The state's own risk-analysis found more than 400 miles of shoreline would be impacted by a worst-case oil spill and costs of nearly \$2 billion.
- The bottom line is oil pipelines do not belong in the Great Lakes. Period.
- And the only way to truly prevent a catastrophic oil spill in our most precious natural resource is to shut down line 5 immediately.
- Thank you.

The Canadian company Enbridge knows that the days are numbered for this 65 year old pipeline, built prior to the 'Great Lakes Submerged Lands Act was adopted -so they did not need a permit and ensurance that the pipeline wouldn't pose a threat to the waters.

Today, 2019, this pipe line would not be built. Michiganders would not approve the construction of this pipeline. With all that is known about oil spills and leaks, pipe corrosion and punctures. Enbridge has a history directly tied to such -with over 1200 spills.

We cannot afford to allow the pipeline to operate (tunnel or not) What would the response time be for the Coast Guard in case of a spill? ...or a spill in the middle of winter?

-the health of the great lakes is counted on by everything from tourism to fisheries to the shipping industry, -Michigan agriculture

-and the great lakes contain 20% of the worlds fresh surface water a source of clean drinking water for millions of people. And not just the people but the sustained wildlife -as the pipeline crosses through the straits of Mackinac, 400 rivers, streams, wetlands....10 miles of wetlands and runs right next to many of our sparkling inland lakes. All are at risk....when the luck of Enbridge runs out and a massive spill erupts.

We are invested in our pristine waters so that the future children not only of Michigan but of the world can enjoy and utilize the benefits of clean water.

The decision is in your hands to be responsible stewards of our great lakes for the generations to come. History will look back upon your decision with praises.



Protecting the Common Waters of the Great Lakes Basin  
Through Public Trust Solutions

August 7, 2019

*Submitted for inclusion in the minutes and public record to the:*

Grand Traverse County Board of Commissioners  
Governmental Center  
400 Boardman Ave.  
Traverse City, MI 49684

**Thank you, Chairman Hentschel,** and fellow members of the Grand Traverse County Board of Commissioners.

**I am Kelly Thayer, Deputy Director of FLOW (For Love of Water).** FLOW is a Great Lakes law and policy center based in Traverse City working to protect our public trust waters across the entire Great Lakes watershed.

**I have come this morning to comment** on the resolution in your packet that you are being asked to approve in support of the proposed Enbridge Line 5 oil tunnel – and to ask a key question.

**Since 2013, FLOW** and its team of lawyers, scientists, engineers, and an international risk expert have studied the increasing threat to our Great Lakes, drinking water, Pure Michigan economy, and way of life from Line 5 in the Straits of Mackinac and, more recently, the proposed Line 5 oil tunnel.

**Just last November during the lame duck legislative session,** FLOW's leadership testified in front of a State of Michigan House Committee regarding the clearly unconstitutional nature of a bill that proposed to give Enbridge access for 99 years to our public waters and bottomlands for an oil tunnel.

**In March, Michigan Attorney General Dana Nessel** found that the tunnel bill that became law was, in fact, unconstitutional. In early June, Enbridge sued the State of Michigan to uphold the tunnel legislation. And in late June, the State of Michigan sued Enbridge to revoke the 1953 easement that conditionally authorized Enbridge to pump oil through the twin pipelines.

**Attorney General Nessel's lawsuit** alleges that Enbridge's continued operation of Line 5 in the Straits violates the Public Trust Doctrine, is a common law public nuisance, and violates the Michigan Environmental Protection Act based on potential pollution, impairment, and destruction of water and other natural resources.

**It is critical for the Grand Traverse Board of County Commissioners to understand that** – with the proposed resolution in your packet – the Board is being asked to interfere in ongoing litigation between the State of Michigan and Enbridge. In addition, there are at least four other active lawsuits against Enbridge and Line 5. Therefore, this type of resolution is misguided and not in Grand Traverse County's, nor the public, interest.

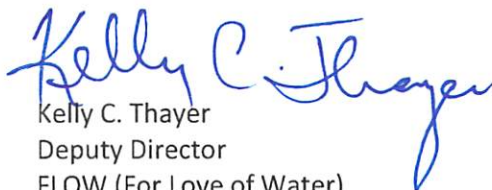
**Why would the Grand Traverse County Board, which – to our knowledge – has never studied nor discussed the threat from Line 5,** take a leap of faith in supporting a Canadian oil pipeline company's alternative that diverts attention from the real problem – the bent, cracked, and encrusted oil pipelines in the Straits?

For the last six years, FLOW has studied Line 5 and more recently the proposed oil tunnel, and here are some key facts to consider:

- **Line 5 in the Straits is a 66-year-old clear and present danger** and would continue to decay and threaten the Great Lakes while Enbridge takes 5-10 years to study, seek permits, and possibly build an oil tunnel, if it's even feasible.
- **Enbridge's has a failed track record in Michigan.** Enbridge Line 5 has failed at least 33 times since 1968, spilling more than 1.1 million gallons of oil across Michigan and Wisconsin. In July 2010, Enbridge Line 6B burst near Marshall, Michigan, and dumped about 1 million gallons of heavy tar sands oil into the Kalamazoo River watershed. Line 6B was 41 years old when it failed; Line 5 is 66 years old and counting.
- **An oil tunnel would fail to address Line 5's threat** to the Great Lakes in the Straits and at the pipeline's more than 400 stream and river crossings in the Upper and Lower Peninsulas.
- **Line 5 serves mostly Canada's needs and not Michigan's.** FLOW research shows that our oil and propane needs can be met through other, existing pipelines and rail and truck alternatives. And Gov. Whitmer has formed an Upper Peninsula Energy Task Force to identify energy supply options. The system can adjust with smart planning.
- **Enbridge's proposal to allow electrical lines** and other infrastructure to occupy the proposed oil pipeline tunnel is a bad idea opposed by an Upper Peninsula electrical supplier and poses an explosion risk.
- **Climate change and related impacts** to the Great Lakes would worsen from an oil tunnel under the Straits transporting fossil fuels for the next 99 years.

For these reasons, and many more, we call on the Grand Traverse County Board of Commissioner to reject the resolution supporting a Line 5 oil tunnel in the Great Lakes or, failing that, to refer the topic to a study session where facts can be gathered and considered and all of the concerns of local constituents can be heard and taken into account.

Thank you for your time and consideration.



Kelly C. Thayer

Deputy Director

FLOW (For Love of Water)

Office: (231) 944-1568

Email: [Kelly@FLOWforWater.org](mailto:Kelly@FLOWforWater.org)

Web: [www.FLOWforWater.org](http://www.FLOWforWater.org)



## TAKE ACTION: Now Is Our Best Chance to Shut Down 'Line 5' and Restore the Rule of Law

Updated July 18, 2019

**Now is the time of reckoning for the decaying Enbridge Line 5 oil pipelines in the Straits of Mackinac and a proposed oil tunnel to replace them.**

On June 27, Michigan Attorney General Dana Nessel [took decisive legal action](#) on Line 5 in the Straits of Mackinac when she filed suit in Ingham County Circuit Court to revoke the [1953 easement](#) that conditionally authorized Enbridge to pump oil through twin pipelines. Nessel's lawsuit alleges that Enbridge's continued operation of the Straits Pipelines violates the Public Trust Doctrine, is a common law public nuisance, and violates the Michigan Environmental Protection Act based on potential pollution, impairment, and destruction of water and other natural resources.



Simultaneously, Governor Gretchen Whitmer and the natural resources and environmental protection agencies are defending the public's rights and waters of the Great Lakes in Enbridge's separate lawsuit against the state to build a tunnel under the Great Lakes for its oil pipelines to operate another 99 years. Gov. Whitmer also ordered the Michigan Department of Natural Resources to review violations of the Line 5 easement. As the state's top leader and public trustee, the governor has the express legal authority to revoke the easement to start decommissioning the pipeline and to protect the Great Lakes.

On June 6, Canada's Line 5-owner Enbridge sued the State of Michigan to [resuscitate a 'Line 5' oil tunnel deal](#) and law rushed through in late 2018 at the end of the Snyder administration. Attorney General Dana Nessel in late March declared the oil tunnel law [unconstitutional](#), triggering Gov. Gretchen Whitmer to call an all-stop on state involvement in any tunnel activities.

Enbridge wants the right to bore a tunnel in the next 5-10 years for the dual Line 5 oil pipelines through State of Michigan public trust bottomlands under the Straits, where Lake Michigan meets Lake Huron. Enbridge also wants to [keep pumping](#) up to 23 million gallons of oil and natural gas liquids a day through risky Line 5 during tunnel feasibility studies and construction. Gov. Gretchen Whitmer has signaled some [openness](#) to an oil tunnel even though it could undermine her fight on climate change, but wants the old Line 5 pipes out more quickly, reportedly in two years or less.

FLOW and other Great Lakes advocates have long called for shutting down Line 5, which primarily serves Canada's, not Michigan's, needs and threatens the Great Lakes. FLOW research shows that viable [alternatives](#) exist to deliver propane to Michigan and oil to regional refineries, and Gov. Whitmer has formed an [Upper Peninsula Energy Task Force](#) to identify energy supply options. The system can adjust with smart planning.

The City of Mackinac Island, Grand Traverse Band of Ottawa and Chippewa Indians, and the Straits of Mackinac Alliance citizen group also have filed a [contested case](#) challenging Enbridge's claim that installing hundreds of anchor supports to shore up the decaying Line 5 is mere maintenance, rather than a major redesign requiring an application and alternatives analysis under the 1955 [Great Lakes Submerged Lands Act](#) (GLSLA) and public trust law that apply to the soils and waters of the Great Lakes.

*Note: This fact sheet with links to key information can be accessed online here: <https://flowforwater.org/line5/>.*

## Take Action to Shut Down Line 5 -- You Can Make a Difference

The movement to shut down Line 5 and stop the proposed Enbridge oil tunnel is powered by people willing to stand up and speak out for applying the rule of law to protect the Great Lakes, drinking water, and the Pure Michigan tourist economy.

Please take action today to protect what you love for generations to come! Here's how:

- Call Michigan Gov. Gretchen Whitmer at 517-373-3400 and urge her to join the Line 5 lawsuit filed by A.G. Dana Nessel, applying the full legal authority of the State of Michigan.
- **Contact your state lawmakers.** You can look up contact information for your Michigan [state representative here](#) & [state senator here](#).
- Write a letter to the editor of your local newspaper. It's important to share your view publicly.
- [Sign up for FLOW's e-newsletter](#) for the latest update on Line 5 and other threats to the Great Lakes.
- [Donate to FLOW](#) to help us continue to make the legal, scientific, and common sense case for shutting down Line 5 to protect the Great Lakes and the drinking water supply for half of all Michiganders.

### Suggested Message to draw from when contacting the governor, lawmakers, and local newspaper:

- Now is the time to restore the rule of law and end Line 5's high risk of an oil spill to the [Great Lakes](#), drinking water, public health, tribal fishing, businesses, public and private property, and [Michigan's](#) and the [region's economy](#).
- The State of Michigan should revoke the Line 5 easement granted by the state and evict Enbridge from the public waters and bottomlands of the Straits of Mackinac.
- Digging an oil tunnel under the Straits for the next 5-10 years is not a solution. An oil pipeline tunnel will not solve Line 5's immediate threat to the Great Lakes nor address the risk posed by the pipeline's more than 400 stream and river crossings in the Upper and Lower Peninsulas. In addition, Enbridge's proposal to allow electrical lines and other infrastructure to occupy the proposed oil pipeline tunnel poses an [explosion risk](#).



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Traverse City, MI 49684

Phone: 231.944.1568

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To Learn More, visit [www.FLOWforWater.org](http://www.FLOWforWater.org)



*Note: This fact sheet with links to key information can be accessed online here: <https://flowforwater.org/line5/>.*



## KEY FACTS: Line 5 & the Proposed Oil Tunnel

### FLOW's Key Facts on Line 5 & the Proposed Oil Tunnel

*Updated July 24, 2019*

The State of Michigan has reached a tipping point and moment of reckoning with the decaying Enbridge Line 5 oil pipelines in the Straits of Mackinac and a proposed oil tunnel to replace them. For the first time in nine years, the State of Michigan is taking its responsibility seriously to bring this issue under the rule of law and protect the Great Lakes, drinking water, and the *Pure Michigan* economy.

Here's a quick list of facts you can use to help tip the balance in favor of shutting down Line 5 and turning back the proposed oil tunnel:

#### Risk to the Great Lakes and Drinking Water:

- Nearly 23 million gallons of oil and natural gas liquids pass every day through "Line 5," a pair of aging pipelines piercing the heart of the Great Lakes just west of the Mackinac Bridge.
- Built in 1953, the 20-inch-diameter Line 5 pipelines owned by Canadian company Enbridge Energy Partners lie exposed in the water along the publicly owned lakebed of the Mackinac Straits.
- The Straits of Mackinac are the "worst possible place" for a Great Lakes oil spill, potentially impacting over 700 miles of Lakes Michigan and Huron coastline, according to the University of Michigan.
- An anchor strike on April 1, 2018, damaged the Line 5 oil pipelines in the Straits of Mackinac, including a gash across the east pipeline and several dents, exposed steel, and scrapes on the west pipeline. The longest dent was nearly two-feet long.

#### Line 5 is 66 years old and decaying:

- Enbridge's data reveal that sections of Line 5 in the Straits are cracked, dented, and encrusted with corrosion-causing mussels, and that a segment on land has lost 26 percent of its original wall thickness due to corrosion.
- In 2017, Enbridge admitted misleading both Michigan and federal officials on the condition of Line 5 for over three years, concealing dozens of bare metal spots and/or coating gaps near 128 anchor locations.

#### Benefits Canada, not Michigan:

- No more than 5-10 percent of the light crude oil carried by Line 5 is destined for the Detroit and two Toledo refineries, with the remaining 90-95 percent reaching refineries in Sarnia, Ontario, FLOW technical experts concluded based on the available information,

#### Enbridge is operating illegally:

- Enbridge is violating its 1953 easement conditionally granted by the State of Michigan and allowing occupancy of public waters and bottomlands in the Straits of Mackinac, including not complying with standards related to prudent operation, adequate insurance, pipeline design and condition, cleanup planning, and risk of pollution, impairment, or destruction of the environment.
- Enbridge's Line 5 violates the public's legally enforceable rights to fish, boat, swim, navigate, and bathe in, and drink and draw sustenance from, the Great Lakes.

*Note: This fact sheet was updated July 24, 2019; it's available online here: <https://flowforwater.org/line5/>.*

#### **Enbridge's failed track record:**

- **Line 5 has failed at least 33 times since 1968**, spilling more than 1.1 million gallons of oil across Michigan and Wisconsin.
- **Enbridge caused one of the nation's largest inland oil spills in July 2010** when its Line 6B pipeline burst near Marshall, Michigan, and for 17 hours dumped nearly one million gallons of heavy tar sands oil into the Kalamazoo River watershed. It took four years and over \$1.2 billion to clean it up to the extent possible. Line 6B was 41 years old when it failed; Line 5 is 66 years old and counting.
- **Enbridge's pipeline network had 804 total failures** that spilled 6.8 million gallons of oil from 1999-2010.
- **Enbridge's Line 6B spill as "the single most expensive on-shore spill in U.S. history,"** according to the National Safety Transportation Board (NTSB). Moreover, the agency concluded that the Line 6B disaster was caused by corrosion fatigue cracks and the prolonged 17-hour spill, which "were made possible by pervasive organizational failures at Enbridge."

#### **Cannot clean up an oil spill in water:**

- **Enbridge lacks** a credible worst-case scenario emergency response plan to recover oil.
- **Enbridge lacks** a credible plan to recover spilled oil when ice tops the Mackinac Straits. U.S. Coast Guard officials cannot respond at night when it is windy, wavy (over three feet), icy, or dark.
- **Only 30% of an oil spill would be recovered under the best conditions**, according Enbridge's cleanup contractor.

#### **Propane alternative:**

- **Just 1-2 propane rail cars or 4-5 tanker trucks a day could replace the aging Line 5 pipeline's U.P. propane capacity** without risking a Great Lakes oil spill, FLOW's latest research shows. The rail cars or tanker trucks could deliver propane from Superior, Wisconsin, to the existing propane storage-and-distribution center in Rapid River, Michigan, north of Escanaba on U.S. 2.
- **Plains All American also could increase the capacity of its storage facility at Kincheloe**, in the eastern Upper Peninsula, which is served by rail and not Line 5. The energy distribution network is highly adaptable such that Enbridge does not have a monopoly on propane delivery to U.P. distributors.
- **Shutting down Line 5 would add five cents to the cost of a gallon of propane**, which has hovered around \$2 for the past year, according to a 2018 study by London Economics International LLC, a Boston-based consultancy, and commissioned by the National Wildlife Federation.
- **Gov. Whitmer has formed an Upper Peninsula Energy Task Force** to identify energy supply options, specifically including propane in the event that Line 5 is shut down. The system can adjust with smart planning.

#### **Oil alternative:**

- **Available capacity and flexibility to meet energy demand in the Great Lakes region already exists** in the North American pipeline system operated by Enbridge and its competitors without threatening our public waters and *Pure Michigan* economy, according to FLOW's experts.
- **A Line 5 shutdown could increase the cost of gasoline in metro Detroit by about 2 cents a gallon**, according to a 2017 study commissioned by the former Snyder administration.

#### **Economic impact of an oil spill:**

- **A Line 5 oil spill could deliver a blow of over \$6 billion in economic impacts and natural resource damages** to Michigan's economy and could trigger a domino effect of damage disrupting Great

*Note: This fact sheet was updated July 24, 2019; it's available online here: <https://flowforwater.org/line5/>.*

Lakes commercial shipping and steel production, slashing jobs, and shrinking the nation's Gross Domestic Product by \$45 billion after just 15 days, according to a study commissioned by FLOW and conducted by nationally respected ecological economist Robert Richardson of Michigan State University.

**Jobs:**

- **Enbridge's workforce includes only 96 Michigan-based permanent and temporary employees and provisioned contractors, while about 800,000 Michigan jobs** are tied in some way to the clean water of the Great Lakes. In total, more than 1.5 million U.S. jobs are directly connected to the Great Lakes, generating \$62 billion in wages tied to up-north tourism, agriculture, fishing, shipping and related industries, according to Michigan Sea Grant.

**An oil tunnel is not the best alternative for Michigan:**

- **The Line 5 oil pipelines in the Straits would continue to decay** and threaten the Great Lakes and Pure Michigan economy, while Enbridge takes 5-10 years to study, seek permits, and build an oil tunnel.
- **A tunnel fails to address Line 5's immediate threat to the Great Lakes** and the risk posed by the pipeline's more than 400 stream and river crossings in the Upper and Lower Peninsulas.
- **Enbridge's proposal to allow electrical lines and other infrastructure to occupy the proposed oil pipeline tunnel** is a bad idea opposed by a U.P. electrical supplier and poses an explosion risk.
- **Climate change and related impacts to the Great Lakes would worsen** from an oil tunnel under the under the Straits transporting fossil fuels for the next 99 years.
- **An oil tunnel would not create long-term sustainable Michigan jobs.** Michigan is at full labor employment now. Michigan labor likely is not going to build this tunnel; it will require international trade skills, machinery, and materials. There's more labor work to be done in any given Michigan community in replacing lead pipes for drinking water than would materialize for a Line 5 tunnel.

**Bottom line:**

- **Line 5 is not vital to the people of Michigan.**
- **It is time for the state to evict Enbridge from the Mackinac Straits and shut down Line 5** due to the danger its decaying oil pipelines pose to the Great Lakes.



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To Learn More, visit [www.FLOWforWater.org](http://www.FLOWforWater.org)



*Note: This fact sheet was updated July 24, 2019; it's available online here: <https://flowforwater.org/line5/>.*

✓  
Regarding Line 5 tunnel

August 7th, 2019

Most Michigander's are against Line 5 and the only reason Enbridge is ~~now~~ working towards a tunnel is because of that push back. It is their bottom dollars that is making them choose this route. In lieu of last weeks Enbridge gas explosion in Kentucky, the 9th year anniversary of the 1.2 million gallon spill in the Kalamazoo River, that let me remind you, ran for 17 hours before the gas was turned off, the 30 some spills that Enbridge's Line 5 has already had, knowing that there are over 400 waterways this line crosses besides our beloved Lake Michigan, besides the anchor incident causing dents on both the lines, the fact that the bracings that were required from the 1953 agreement every 75 feet have never all been there, you call this Canadian Company Enbridge Energy reliable? Hell no! They have already talked about sending heavy crude oil through the tunnel from the Alberta Tar Sands. You know what this effects? It puts much more carbons and methane pollution out that will change the climate in a much faster rate then has ever occurred. Jobs you say, I've read the number 200. Compare that to 40 million people in Michigan who depend on that water for drinking, not even considering other bordering states including Canada that will be affected by a breach in that line. Running Line 5 while they do a rush job on a tunnel is the worst thing for our state.

You say zero chance of a leak. Enbridge has lines all over our country and Line 5 is not the first to leak.

We in our county need to stand with the Mackinac Bridge Authority, Mackinac Island and the Tribes standing against this line and tunnel once and for all. Support our Governor and our Attorney General who have our best interests in mind (and certainly not Snyder, who threw us all under the bus ~~with this deal during the lame duck session~~). We need to protect our

water which is so much more important than oil/fossil fuels, that, in 10-20 years will be going down, while clean energy takes over.  
A 99 year lease, forget it. It is our planet we need to have at the forefront of this discussion.

### Main Points

Enbridge is not reliable considering this Line 5 has had at least 30 leaks and spilled over a million gallons.

Line 5 runs through 400 other waterways besides Lake Michigan.

Canada is also against Enbridge and especially the Alberta Tar Sands and it's polluting effect on Climate Change.

Why is this commission not supporting the Gov and AG on this issue?

My ask; 1.) ~~when it comes up for a vote for this tunnel resolution please open it up for a public discussion first.~~

2.) hold off on this vote, which was hidden on page 400 something for today's agenda which therefore, is not being transparent.

Sincerely,

Berta Meserve  
20334 Maple St  
Lake Ann, MI 49650  
231-590-5236

*Berta Meserve*

*listen  
To The peo  
of Mich.  
# this city*

1202 S. Union St. Traverse City

*Kyle Jas Per*

Normally, I'd be working right now. But since I heard, last night, there was a proposal to support Enbridge's Line 5, I thought I'd come hang out with y'all this morning and give you my thoughts, instead.

As a student of Eastern Michigan University's Environmental Science and Society program, this concerns my scholastic career and beyond, as well as my livelihood as a resident of this great state.

As Michiganders, Great Lake knowledge is practically engrained into our DNA, so you all probably know that the Great Lakes account for about 20% of the world's, and about 90% of the United States' surface freshwater.

The Great Lakes Commission states that the Great Lakes system provides drinking water for 48 million people, the lakes directly generate 1.5 million jobs, and 60 billion dollars in wages annually. Our beautiful area is not only invaluable to our environment and our health, it's also a major economic driver for our state, our region, and our country.

According to Enbridge.com, Line 5 supplies 55 percent of Michigan's statewide propane needs. That sounds like a lot, but according to the United States Energy Information Administration, less than 10 percent of Michigan homes are heated by propane. So, there are less than 4 million households in Michigan, according to Michigan.gov. 10% of that is less than 400,000, and 55% of that, is less than 220,000 households heated by propane which Enbridge supplies. If you want to do the math to figure out how many of those homes are in the county, be my guest!

Now, that's not an ignorable number, but there are other heating options for households, as a general rule. We don't have other options when it comes to water, and I know we're not sucking water from the lake with a straw, but unhealthy lakes mean unhealthy ground water.

Any way you look at it, the pros of line 5 do not outweigh the cons. Things like 60 billion dollars in wages for people who depend on the lakes for jobs could well be in jeopardy if Enbridge had another

mishap like the one that spilled 1.7 million gallons of oil in Minnesota in 1991, or when they spilled over 1 million gallons into the Kalamazoo river in 2010, or when one of their lines blew up in Kentucky, killing one person less than a week ago.

I know what you're thinking: "but Kyle, Line 5 is 119 miles away from this very building. There's no way the 30% of employment attributed to tourism in Traverse City (according to Traverse City.com) would be negatively affected when the pipeline has an issue." *And it might*

*not* Well, <sup>but</sup> according to the University of Michigan's Water Center, a spill from Line 5 could "spread as far west as

*ours in* Beaver Island and as far Southeast as Rogers City in *So it begs the question of why we would put other communities like* only 20 days. Think about the costs and range of environmental damage that still exist from disasters like the Deepwater Horizon.

As someone who appreciates fiscally conservative ideology, I don't think it makes sense, financially, to risk the costs of cleanup or the revenue lost from tourism to keep line 5 active, especially when that goes against the will of your constituents.

8-7-19

Since Enbridge first laid claim to the bottomland of the Straits in 1953, opportunistic politicians and interconnected parties on both sides of the border who have chosen to play nice with Enbridge have profited.

Recent legal actions have accelerated one of the most expensive and far reaching public relations campaigns in Michigan history to fight increasing public pressure to shut down Line 5.

A look at a map of the Enbridge's vast Michigan pipeline system and you'll see it all rides on Line 5.

Governor Whitmer tried to reach an agreement with Enbridge, but Enbridge walked away from negotiations and instead filed a lawsuit against the state. After this action, AG Nessel filed a lawsuit for the State of Michigan against Enbridge, stating that the easement granted by the State in 1953 violates the public trust doctrine and violates the Michigan Environmental Protection Act because it is likely to cause pollution impairment and destruction of water and other natural resources.

Your passage of Resolution XX-2019, will align you with the long-established effort to turn the State of Michigan into the Province of Enbridge. You make the choice to risk 20% of the world's fresh surface water, 80% of North America's fresh surface water and the drinking water source for over 40 million Midwesterners.

Clearly your RESOLUTION was written from Enbridge provided information because it is based only on studies bought and paid for by Enbridge.

**Here are some FACTS supported by experts not beholden to the pipeline industry.**

Line 5 has failed 33 times since 1968, spilling at least 1.1 million gallons of oil into the Great Lakes.

Enbridge lacks a credible plan to recover spilled oil in ice covered water.

On July 25th, 2010, Enbridge caused the nation's largest inland oil spill when its Line 6B pipeline burst near Marshall, Michigan. 1.)

One to two rail cars or a few tanker trucks a day could replace Line 5's U.P. propane supply.

Line 5 **was never designed** as a vital oil or propane infrastructure for the State of Michigan.

Line 5 **was designed**, and to this day, serves strictly as a short cut for Enbridge product transportation .

Over 1 in 5 Michigan jobs, are directly tied to a healthy Great Lakes.

The Great Lakes tourism, recreational and fishing industry is valued at \$47 billion annually.

Line 5 creates, at most, 250 full and part time jobs filled by Michiganders and Canadians living in Michigan.

More than 1.5 million U.S. jobs are directly connected to the Great Lakes, generating \$62 billion in wages.

Today, over 90 percent of Line 5 crude oil runs <sup>through</sup> Michigan, is refined in Canada, and then exported by Canada via the Atlantic Ocean .

Northern Michigan is ground zero WHEN not if Line 5 ruptures. Grand Traverse County and all points north will be forever and irrevocably altered and for what? .....A multibillion dollar Canadian oil company continuing to make billions.

Commissioners, serve the best interests of your Grand Traverse County constituents, the citizens of the State of Michigan and **not** the best interests of the Province of Enbridge.

1.) (This fracture went undetected for 17 hours and dumped nearly one million gallons of heavy tar sands oil saturating 40 miles of the Kalamazoo River watershed. It took four years and over \$1.2 billion to clean it up to the extent possible, which many Kalamazoo residents, with now worthless waterfront property, contend is still NOT cleaned up.)

August 7, 2019

Grand Traverse Board of Commissioners  
400 Boardman Avenue  
Traverse City, MI 49684

**Public Input - About Public Comments and Minutes**

Sadly, this County Board of Commissioners of Grand Traverse does NOT pay much attention to citizens who spend a lot of their personal time and energy to listen, learn and speak up at government meetings.

It is obvious "We the People" are considered an annoyance and they are happy to ignore our insights, our suggestions and pleas for help, be it about meeting times, agenda schedules, committee assignments, appointments, conflicts of interest, or destruction of our environment.

The majority of our Board works for business and political party interests.

Democracy, and "We the People" be damned.

Many concerned citizens are here again, and have come with high hopes their voices will be heard. Many will speak, and many have taken time to write their comments to submit to the Clerk, under the mistaken belief these comments will be recorded in the minutes.

That does NOT happen anymore.

Nothing we say here will be part of the written record. All that will appear in today's minutes is your name. NOT even the subject you speak about.

This is NOT what democracy looks like.

A handwritten signature in black ink that reads "David Petrove". The signature is written in a cursive, flowing style.

David Petrove

R E S O L U T I O N

**108-2019**

**Appointment of Jury Board Member**

WHEREAS, the Grand Traverse County Board of Commissioners met in regular session on August 7, 2019, and reviewed request to approve the recommendation for appointment to the Jury Board; and,

WHEREAS, Jury Board appointments are made by the Board of Commissioners based on a recommendation by the Circuit Court Judges; and,

WHEREAS, A letter was received by the County Clerk on July 19, 2019 with a recommendation from the Circuit Court Judges to nominate Mary Orth to the Grand Traverse County Jury Board for the six-year term, May 1, 2019 through April 30, 2025; and,

NOW, THEREFORE, BE IT RESOLVED BY THIS BOARD OF COMMISSIONERS,  
TO approve the reappointment of Mary Orth to the Grand Traverse County Jury Board for the six-year term, May 1, 2019 through April 30, 2025.

APPROVED: August 7, 2019

R E S O L U T I O N

**109-2019**

**Healthy Futures Amendment #14**

WHEREAS, the Grand Traverse County Board of Commissioners met in regular session on August 7, 2019, and reviewed request from the Health Officer to approve renewal of the contract agreement with Munson Medical Center to offer Healthy Futures RN Care Coordination services to citizens of Grand Traverse County; and,

WHEREAS, this agreement requires the provision of approximately .5 FTE Public Health Nurse with Munson providing financial support for 50% of the cost not to exceed \$30,000; and,

WHEREAS, the terms of this agreement are for the period of July 1, 2019 through June 30, 2020; and,

NOW, THEREFORE, BE IT RESOLVED BY THIS BOARD OF COMMISSIONERS THAT Grand Traverse County approve and authorize the chairman to sign agreement with Munson Medical Center for Healthy Futures Services for the period July 1, 2019 through June 30, 2020.

APPROVED: August 7, 2019

R E S O L U T I O N

**110-2019**

**Commission on Aging – Transportation Contracts**

WHEREAS, the Grand Traverse County Board of Commissioners met in regular session on August 7, 2019, and review a recommendation from the Commission on Aging Director to approve contracts for transportation services with two local vendors, and,

WHEREAS, The Commission on Aging provides cab vouchers for transportation services for its clients; and,

WHEREAS, recently Cherry Capital Cab closed its doors and it is necessary to enter into agreements with 2 newly formed cab companies so they may be able to honor our vouchers and submit them for payment on a monthly basis; and,

WHEREAS, The new formed companies are Cherry One Transportation, LLC and Ride on Taxi, LLC, and Civil Counsel has reviewed the agreements.

NOW, THEREFORE, BE IT RESOLVED BY THIS BOARD OF COMMISSIONERS, THAT Grand Traverse County approve contracts with Cherry One Transportation, LLC and Ride on Taxi, LLC that allows them to accept COA cab vouchers.

BE IT FURTHER RESOLVED THAT, the Board of Commissioners authorizes the Board Chair or County Administrator to effectuate the necessary documents to implement the Board authorized action.

APPROVED: August 7, 2019

R E S O L U T I O N

**111-2019**

**911 Board of Directors Terms (1-1-19 through 12-31-20)**

WHEREAS, the Grand Traverse County Board of Commissioners met in regular session on August 7, 2019 and reviewed request regarding the 911 Central Dispatch Board of Directors; and,

WHEREAS, the Central Dispatch Board of Directors most recent by-laws were amended and adopted by the Board of Commissioners on March 7, 2018; and,

WHEREAS, although the representation of the 911 Board is clearly defined, each organization makes a recommendation for representation to the Grand Traverse County Board of Directors and section 4.1 (D) indicates that the board shall be appointed for a period of two (2) years commencing on January 1 of odd years; and,

WHEREAS, the appointment of the following membership should be ratified by the board - Grand Traverse County Commissioner, Brad Jewett; TCPD, Chief Jeff O'Brien, TC Fire Department, Chief Jim Tuller; Grand Traverse Metro Fire Department, Chief Pat Parker, Grand Traverse Township Fire Services, Chief Andy Down; Emergency Management, Gregg Bird; Central Dispatch Director, Jason Torrey and Emergency Medical Services, Tim Newton; and,

WHEREAS, Grand Traverse County Sheriff's Office appointee, Captain Chris Clark and Michigan State Police appointee Lt. Ryan Tabaczka serve as defined by statute; and,

NOW, THEREFORE, BE IT RESOLVED BY THIS BOARD OF COMMISSIONERS, THAT the membership of the Central Dispatch Board of Directors for the two year term ending December 31, 2020, is ratified as identified in this resolution.

APPROVED: August 7, 2019

R E S O L U T I O N

**112-2019**

**IT – Phone Local/Long Distance Service Contract**

WHEREAS, the Grand Traverse County Board of Commissioners met in regular session on August 7, 2019, and reviewed request from the Director of Information Technology to approve contract agreement with AT&T to update SIP trunking connection and replace currently PRI circuits that are used to route local and long distance calls in and out of the County phone systems, and,

WHEREAS, there are currently four PRI trunks that service all five county sites (Boardman, Health Services/Public Services, Law Enforcement, Civic Center and Front Street) including three IP phone complexes and trunks for which the contract cost of \$38,173.84, will expire on August 26, 2019; and,

WHEREAS, The recommendation is to switch to a 2-year SIP trunking contract at a cost of \$21,982.35.

NOW, THEREFORE, BE IT RESOLVED BY THIS BOARD OF COMMISSIONERS THAT Grand Traverse County approve a two year SIP contract with AT&T in the amount of \$21,982.35 through August of 2021.

BE IT FURTHER RESOLVED THAT, the Board of Commissioners authorizes the Board Chair or County Administrator to effectuate the necessary documents to implement the Board authorized action

**APPROVED: August 7, 2019**