



Parks and Recreation: *Enhancing community and quality of life through people, parks, and programs.*
Senior Center Network: *Making longer lives, better lives.*

**Meeting: New Senior Center Building Ad Hoc Committee of the
Grand Traverse County Parks and Recreation Commission
Thursday, April 29, 2021, 3:30 p.m.
Gilbert Lodge, Twin Lakes Park
6800 N. Long Lake Road
Traverse City, Michigan 49684
AGENDA**

Social distance and masks are required at all times.

Public Access to Meeting and Public Comment: Although this meeting will be held in person, members of the public who wish to do so may listen to the meeting and give public comment by telephone rather than attend. Anyone wishing to listen to the meeting and/or to give public comment by telephone is asked to follow the instructions provided below.

Instructions for Public to Hear Meeting and to Make Public Comment

1. Dial: 1-848-468-5080
2. Enter Pin: 687 921 347# (Enter this number followed by the pound [#] sign.)
3. Mute/Unmute: Once on the call, please mute the line using the "Mute" button on the telephone keypad until called upon by the meeting chair or meeting facilitator. When calling from a land line or a cell phone with no "Mute" button, dial *6 (Star 6) on the keypad to mute AND again to unmute, as directed by the President or the meeting facilitator.

Persons with disabilities, which the foregoing opportunities for participation will not address, may contact Ryan Walsh at 231-922-4818 or send an e-mail to rwalsh@grandtraverse.org with questions or concerns.

Members: Grand Traverse County Administrator Nate Alger, Deputy Administrator Chris Forsyth, Finance Director Dean Bott; Grand Traverse County Parks and Recreation President Alisa Korn (Chair); Grand Traverse County Commissioner Brad Jewett; Grand Traverse County Parks and Recreation and Senior Center Network Director Kristine Erickson; Grand Traverse County Senior Center Network Manager Michelle Krumm; Grand Traverse County Commission on Aging Director Lana Payne

A. Call to Order

B. Pledge of Allegiance

C. Roll Call

D. First Public Comment

Rules: Any person shall be permitted to address the Parks and Recreation Commission, which is required to be open to the public under the provision of the Michigan Open Meetings Act, as amended (MCLA 15.261, et. seq.). Public comment shall be carried out in accordance with the following Board Rules and Procedures.

1. Any person wishing to address the Commission may state his or her name and address.
2. No person shall be allowed to speak more than once on the same matter, excluding Commissioners' questions. The Chair shall control the amount of time each person shall be allowed to speak, which shall not exceed three (3) minutes. The Chair may, at his or her discretion, extend the amount of time any person is allowed to speak. No member of the Commission or staff shall respond to public comment. All commenters must refrain from any personal or political attacks on any member of the public, staff, or board. No profanity, harassment, or bullying will be tolerated, and will provide just cause to be removed from the meeting.

E. Approval of/Additions to Agenda

F. Future of Grand Traverse County Senior Services and Location (Discussion; *Future of Senior Services in Grand Traverse County* Document and *The National Community Survey™ Grand Traverse County, MI Community Livability Report 2020* are attached for reference)

G. Second Public Comment

Please refer to rules and procedures under D. First Public Comment, above.

H. Notices and Commissioner Comments

I. Adjournment



Commission on Aging • Parks and Recreation • Senior Center Network

The Future of Senior Services in Grand Traverse County

On March 23, 2021, Commission on Aging Director Lana Payne, Parks and Recreation and the Senior Center Network Director Kristine Erickson, and Senior Center Network Manager Michelle Krumm met in Gilbert Lodge at Twin Lakes Park in Traverse City to engage in collaborative strategic planning for the future of senior services provided by Grand Traverse County. Following is a summary of the planning session.

Today: Where We Are Now

Current Mission Statements

- Commission on Aging: To offer community-based services to maintain and improve the quality of life for resident senior citizens.
- Parks and Recreation: To enhance community and quality of life through people, parks, and programs.
- Senior Center Network: To make longer lives, better lives.

Core Values and Guiding Principles

Core values and principles are defined by each program's millage language (summarized below) and by each program's overall contribution to Grand Traverse County's livability (quality of life). *NOTE: Parks and Recreation is not funded by a millage.*

- Commission on Aging: To provide in-home services to individuals 60 years of age and older.
- Senior Center Network: To provide and support programs for members which enhance dignity, independence, social interaction, wellness, and community involvement.

Current Services

- Commission on Aging: Housecleaning, personal care (provided by CNAs), respite care (provided by CNAs) foot care (provided by LPNs), medication management (provided by LPNs) outdoor services, emergency financial assistance, personal emergency response, transportation, and social services (senior advocacy connecting to community services).
- Parks and Recreation: Stewards and maintains parkland and park facilities for the public's use. Acts as a "landlord" for local and regional recreational programmers and programming partners. They are the experts at providing recreation programs in county parks.
- Senior Center Network: Provides social, legal, health, educational, emotional, nutritional, and recreational programs to individuals 55 years of age and older.

Identified Needs

- There is a gap in services between older residents who are active, and those who are homebound. **There is a need to bridge this gap by providing a continuum of services from 55 years of age through 100 years of age.**
- While there is a need to have the county's senior services offered at one location, there also is a need to distinguish the programs and services provided by the Senior Center Network from the services provided by the Commission on Aging to eliminate confusion.

Competing Organizations

Competition has not been identified, because regional providers work well together through partnerships and collaborations to serve seniors.

SWOT Analysis

Strengths: Commission on Aging, along with Parks and Recreation and the Senior Center Network, have the capacity and resources to combine services to bridge the gap between seniors who age “actively” by participating in recreation programs, and seniors who are aging at home. Commission on Aging, Parks and Recreation, and the Senior Center Network can make it possible for the county’s older population to transition from their 50s to their 90s, gracefully and smoothly by offering programs and services for all stages of life after 55 years of age.

Weaknesses: There is confusion about which department offers which services, and a lack of education about the services Grand Traverse County provides overall to help residents maintain an excellent quality of life as they age here.

Opportunities: This is an opportunity to reboot and rebrand as a **one-stop shopping “Senior Services Network”** with enhanced services and programs that will reach more seniors.

Threats: A “that’s-the-way-we’ve-always-done-it” mindset (resistance to change) poses a major threat. The challenge of building community buy-in and support and securing resources is another threat.

The Future: Where We Are Going; How to Achieve Success

Vision

In collaboration with health care and human service agencies, Grand Traverse County offers a viable, community-based delivery system of programs and services to aging seniors.

Goals

1. Continue to raise the quality of life in Grand Traverse County by positively contributing through programs and services to nine of the ten central facets of a community, as defined in the *Grand Traverse County, MI 2020 Community Livability Report* (attached for reference): economy; mobility; community design; safety; natural environment; parks and recreation; health and wellness; education, arts, and culture; and inclusivity and engagement.
2. Provide “one-stop-shopping” for senior services at Grand Traverse County’s new “Senior Network Services” building.
3. Transform the cultural view of the aging process by providing a continuum of care that closes the gap identified in the county’s current aging services.

From Being Active----->through Time of Transition----->to Aging at Home

Strategies

1. Continue to fund both the Commission on Aging and the Senior Center Network through separate millages.
2. Identify a centralized location for, fund, and build a “Senior Services Network” building to house the Commission on Aging’s and Senior Center Network’s staff offices, with an indoor community center for programs and services, and a garage for vehicles and equipment.

Proposed building elements:

- two stories with community engagement on first floor and staff offices on second floor
- elevator and stairs
- parking close to the building

- energy efficient
 - lobby with an activity lounge and café featuring “grab-and-go” food and drinks
 - community room for meals, all-staff meetings, events, and more, with dividers and ability to reconfigure room according to need
 - commercial kitchen
 - conference room(s)
 - classrooms with sinks
 - “privacy rooms” with sinks and furniture appropriate for massages, foot care, and other personal services
 - 15 to 20 office spaces for Commission on Aging staff and Senior Center Network staff without Parks and Recreation; 20 to 25 office spaces with Parks and Recreation staff included
 - large storage and receiving area
 - space to maintain long-term files (such as a Bradford filing system)
 - service garage space to fit ten or more vehicles and equipment
 - outdoor restrooms
 - shuffleboard and pickleball courts
 - view of nature
3. Develop a Senior Services component of the county’s strategic plan and build it around the central facets of a thriving community, as identified in the county’s *Community Livability Report* of 2020.
 4. Rename the Senior Center Network Program to better reflect its active members.
 5. Strengthen the Senior Center Network’s tie to County Parks and Recreation – physically and philosophically.
 6. Offer programs and engaging activities in county parks and other county properties to keep aging adults healthy and functioning.
 7. Build a “Volunteer Services” program to lead programs, to socially engage, provide transportation, train new volunteers, and support staff.
 8. Develop new mission statements:
 - Commission on Aging: To provide services that help people stay safely in their homes, as long as possible.
 - Senior Center Network: To provide programs and services that help aging adults stay healthy, active, and engaged.
 9. Clearly define programs and services:
 - Senior Center Network: Provide three distinct offerings of physical and mental recreational activities, categorized by ability: “active”, “moderate”, and “cognitively stimulating.” Improve educational offerings by focusing on health, wellness, and nutrition. Continued to offer social, legal, and coordinated volunteer services and programs.
 - Commission on Aging: Continue to provide housecleaning, personal care, respite care, foot care, medication management, outdoor services, emergency financial assistance, personal emergency response, transportation, social services (senior advocacy connecting to community services) and coordinated volunteer offerings.
 10. Develop a strong, centralized evaluation system to measure and improve all senior programs services.



The National Community Survey™

Grand Traverse County, MI

Community Livability Report
2020



POWERED BY POLCO

National Research Center, Inc.
2955 Valmont Road Suite 300
Boulder, Colorado 80301
n-r-c.com • 303-444-7863



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The National Community Survey™
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The NCS™ is presented by NRC in collaboration with ICMA.

NRC is a charter member of the AAPOR Transparency Initiative, providing clear disclosure of our sound and ethical survey research practices.

About The NCS™

The National Community Survey™ (The NCS™) report is about the “livability” of Grand Traverse County. The phrase “livable community” is used here to evoke a place that is not simply habitable, but that is desirable. It is not only where people do live, but where they want to live.

Great communities are partnerships of the government, private sector, community-based organizations and residents, all geographically connected. The NCS captures residents’ opinions considering ten central facets of a community:

- Economy
- Mobility
- Community Design
- Utilities
- Safety
- Natural Environment
- Parks and Recreation
- Health and Wellness
- Education, Arts and Culture
- Inclusivity and Engagement



The Community Livability Report provides the opinions of a representative sample of 561 residents of Grand Traverse County. The margin of error around any reported percentage is 4% for all respondents and the response rate for the 2020 survey was 34%. The full description of methods used to garner these opinions can be found in the *Technical Appendices* provided under separate cover.

Overview of Results

Grand Traverse County residents enjoy a positive quality of life.

Residents' ratings for the livability of Grand Traverse County and the County's quality of life were strong and tended to be similar to the national benchmarks. More than 8 in 10 residents gave excellent or good ratings to the overall quality of life in the County and to Grand Traverse County as a place to live, and similar proportions indicated they planned to remain in Grand Traverse County for the next five years and would recommend living in the County to someone who asked.

Residents praise the County as a place to visit as well as its natural environment and outdoor amenities.

Grand Traverse County as a place to visit (94% excellent or good), the vibrancy of the County's downtown/commercial area (85%), and overall quality of business and service establishments (85%) were rated higher or much higher than national averages. About 9 in 10 County residents gave positive ratings to water resources, air quality, and the availability of paths and walking trails, and about three-quarters were pleased with County open space; these scores were also higher than those given elsewhere. Further, Grand Traverse County residents were more likely than those who lived in other communities to rate the overall quality of the natural environment in the County as essential or very important.

Challenges exist in the areas of affordability and housing.

As is often the case in tourist destination communities, residents tended to give lower-than-average ratings to aspects of affordability in Grand Traverse County. These included cost of living, variety of housing options, availability of affordability quality housing, affordable high-speed internet access, and availability of affordable quality child care/preschool. County residents were also less likely than those who lived in other communities across the country to have a positive economic outlook on the future.

Health and wellness are community priorities.

Residents in Grand Traverse County were more likely than those living in other jurisdictions nationwide to rate overall health and wellness opportunities in the County as essential or very important. Ratings within this facet of livability tended to be on par with those given elsewhere: about three-quarters of residents or more gave excellent or good ratings to overall health and wellness opportunities and health services in Grand Traverse County. Additionally, about 9 in 10 respondents gave favorable marks to recreational opportunities and fitness opportunities, and both of these ratings were above average.

Facets of Livability

Ratings of importance were compared to ratings of quality to help guide County staff and officials with decisions on future resource allocation and strategic planning areas. When competition for limited resources demands that efficiencies or cutbacks be instituted, it is wise not only to know what facets are deemed most important to residents' quality of life, but which among the most important are perceived to be of relatively lower quality in your community. It is these facets of community livability – more important facets perceived as being of lower quality – to which attention needs to be paid first.

		QUALITY		
		LOWER	SIMILAR	HIGHER
IMPORTANCE	HIGHER		<ul style="list-style-type: none"> • Natural Environment • Health and Wellness 	
	SIMILAR	<ul style="list-style-type: none"> • Mobility • Utilities 	<ul style="list-style-type: none"> • Economy • Community Design • Parks and Recreation • Education, Arts and Culture 	
	LOWER		<ul style="list-style-type: none"> • Safety • Inclusivity and Engagement 	

FIGURE 1: QUALITY OF FACETS OF LIVABILITY- SUMMARY

Percent excellent or good	Comparison to benchmark	2020 rating
Overall economic health of Grand Traverse County	↔	59%
Overall quality of the transportation system in Grand Traverse County	↓	57%
Overall design or layout of Grand Traverse County's residential and commercial areas	↔	56%
Overall quality of the utility infrastructure in Grand Traverse County	↓	47%
Overall feeling of safety in Grand Traverse County	↔	87%
Overall quality of natural environment in Grand Traverse County	↔	89%
Overall quality of parks and recreation opportunities	↔	88%
Overall health and wellness opportunities in Grand Traverse County	↔	83%
Overall opportunities for education, culture, and the arts	↔	70%
Residents' connection and engagement with their community	↔	66%

FIGURE 2: IMPORTANCE OF FACETS OF LIVABILITY- SUMMARY

Percent essential or very important	Comparison to benchmark	2020 rating
Overall economic health of Grand Traverse County	↔	91%
Overall quality of the transportation system in Grand Traverse County	↔	74%
Overall design or layout of Grand Traverse County's residential and commercial areas	↔	74%
Overall quality of the utility infrastructure in Grand Traverse County	↔	92%
Overall feeling of safety in Grand Traverse County	↓	85%
Overall quality of natural environment in Grand Traverse County	↑	90%
Overall quality of parks and recreation opportunities	↔	82%
Overall health and wellness opportunities in Grand Traverse County	↑	80%
Overall opportunities for education, culture, and the arts	↔	72%
Residents' connection and engagement with their community	↓	70%

Legend

↑↑ Much higher

↑ Higher

↔ Similar

↓ Lower

↓↓ Much lower

* Not available

Quality of Life

Measuring community livability starts with assessing the quality of life of those who live there, and ensuring that the community is attractive, accessible, and welcoming to all.

FIGURE 3: QUALITY OF LIFE IN GRAND TRAVERSE COUNTY

OVERALL QUALITY OF LIFE IN GRAND TRAVERSE COUNTY

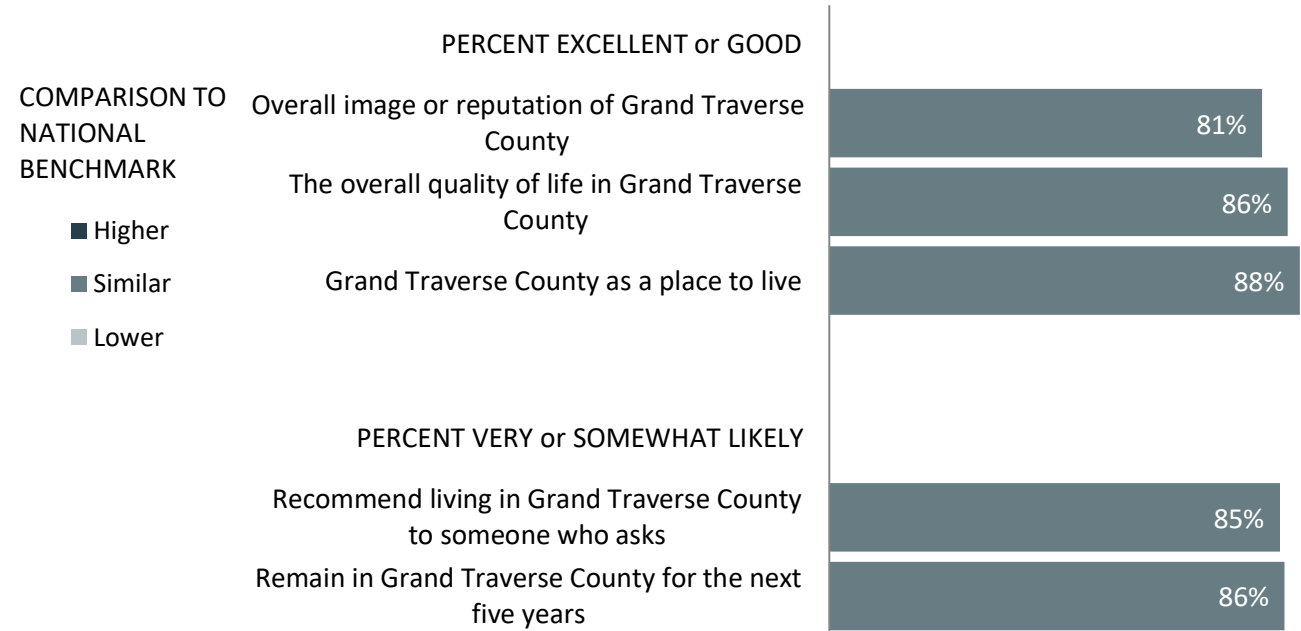
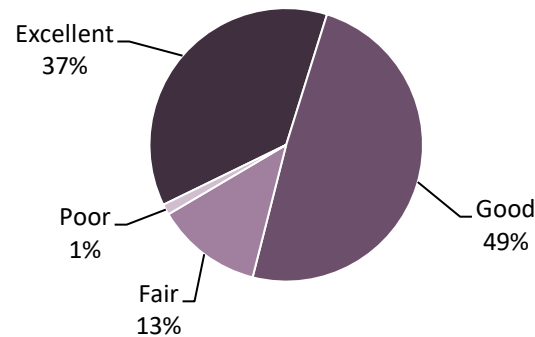


FIGURE 4: QUALITY OF LIFE IN GRAND TRAVERSE COUNTY - SUMMARY

Percent excellent or good	Comparison to benchmark	2020 rating
Overall image or reputation of Grand Traverse County	↔	81%
The overall quality of life in Grand Traverse County	↔	86%
Grand Traverse County as a place to live	↔	88%

FIGURE 5: RECOMMEND GRAND TRAVERSE COUNTY - SUMMARY

Percent very or somewhat likely	Comparison to benchmark	2020 rating
Recommend living in Grand Traverse County to someone who asks	↔	85%
Remain in Grand Traverse County for the next five years	↔	86%

Legend
 ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower * Not available

Governance

Strong local governments produce results that meet the needs of residents while making the best use of available resources, and are responsive to the present and future needs of the community as a whole.

OVERALL CONFIDENCE IN GRAND TRAVERSE COUNTY GOVERNMENT

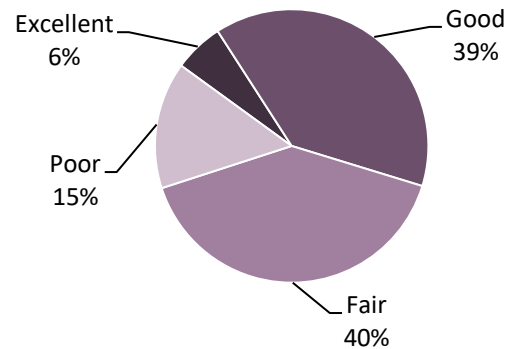


FIGURE 6: GOVERNMENT PERFORMANCE AND SERVICES



FIGURE 7: GOVERNMENT PERFORMANCE AND SERVICES - SUMMARY

Percent excellent or good	Comparison to benchmark	2020 rating
Overall confidence in Grand Traverse County government	↔	45%
The overall direction that Grand Traverse County is taking	↔	51%
The value of services for the taxes paid to Grand Traverse County	↔	51%
Generally acting in the best interest of the community	↔	51%
Being honest	↔	51%
Being open and transparent to the public	↓	44%
Informing residents about issues facing the community	↔	47%
The job Grand Traverse County government does at welcoming resident involvement	↔	46%
Treating all residents fairly	↔	48%
Treating residents with respect	↔	57%
Overall customer service by Grand Traverse County employees	↔	78%
Public information services	↔	66%
Quality of services provided by the County of Grand Traverse County	↔	69%
Quality of services provided by the Federal Government	↔	34%

Legend

↑↑ Much higher

↑ Higher

↔ Similar

↓ Lower

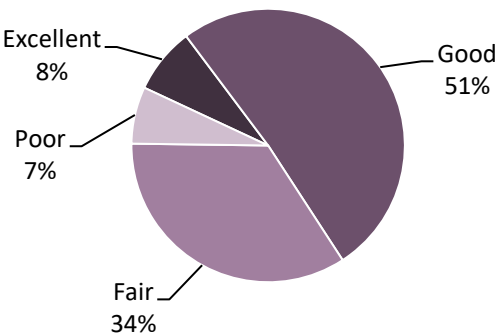
↓↓ Much lower

* Not available

Economy

Local governments work together with private and nonprofit businesses, and with the community at large, to foster sustainable growth, create jobs, and promote a thriving local economy.

OVERALL ECONOMIC HEALTH OF GRAND TRAVERSE COUNTY



What impact, if any, do you think the economy will have on your family income in the next 6 months?

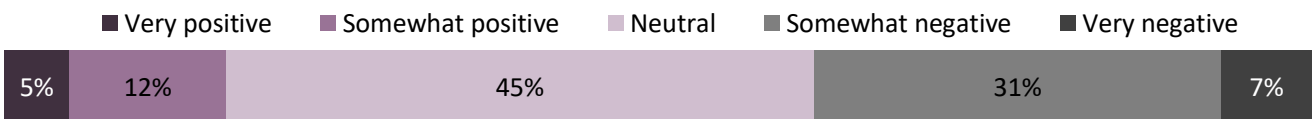


FIGURE 8: ECONOMIC HEALTH

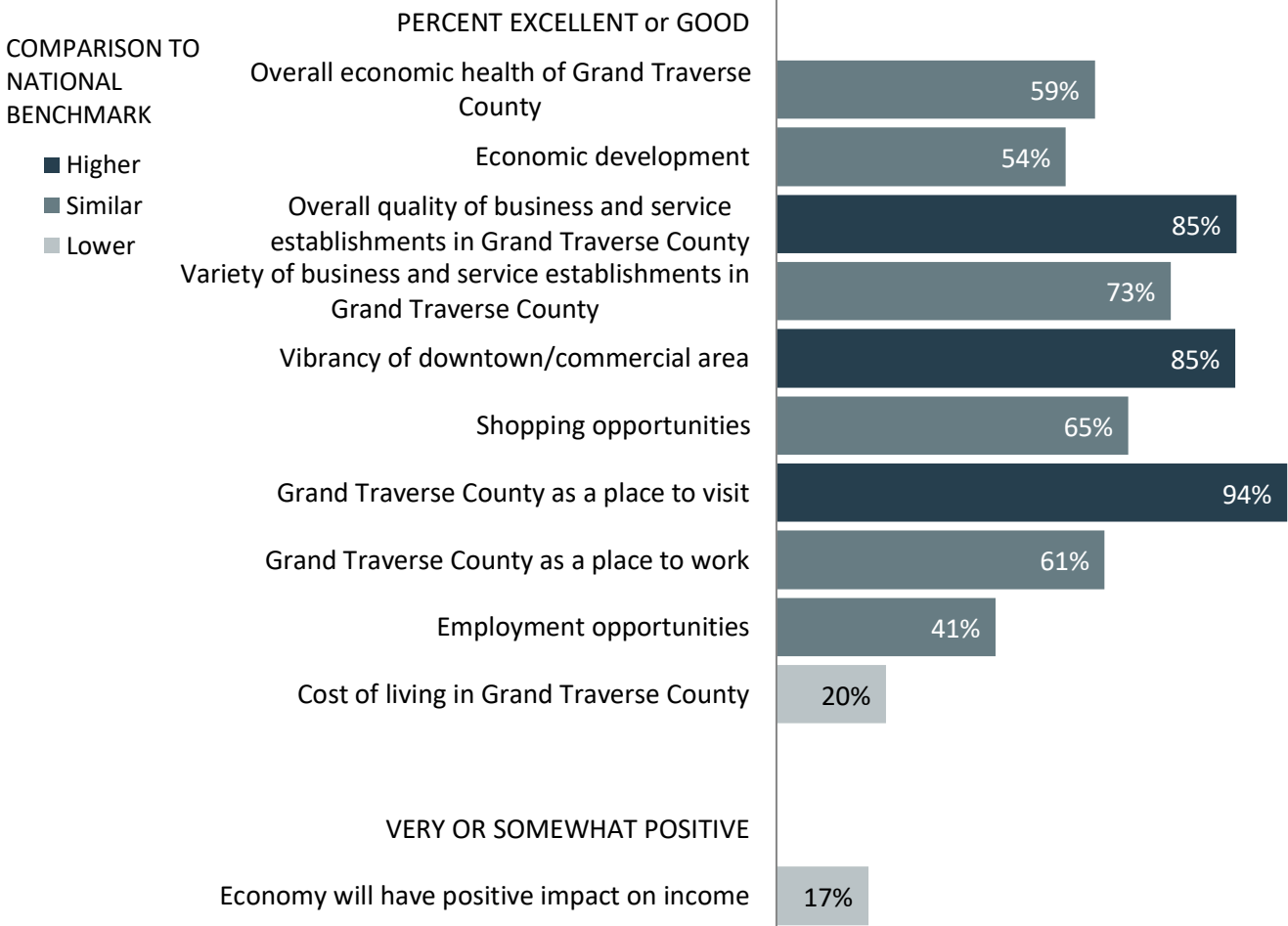


FIGURE 9: ECONOMIC HEALTH - SUMMARY

Percent excellent or good	Comparison to benchmark	2020 rating
Overall economic health of Grand Traverse County	↔	59%
Economic development	↔	54%
Overall quality of business and service establishments in Grand Traverse County	↑	85%
Variety of business and service establishments in Grand Traverse County	↔	73%
Vibrancy of downtown/commercial area	↑↑	85%
Shopping opportunities	↔	65%
Grand Traverse County as a place to visit	↑↑	94%
Grand Traverse County as a place to work	↔	61%
Employment opportunities	↔	41%
Cost of living in Grand Traverse County	↓	20%

FIGURE 10: ECONOMIC IMPACT - SUMMARY

Percent very or somewhat positive	Comparison to benchmark	2020 rating
Economy will have positive impact on income	↓	17%

FIGURE 11: HOUSING COST - SUMMARY

Percent for whom housing costs are NOT 30% or more of household income	Comparison to benchmark	2020 rating
NOT experiencing housing costs stress	↔	59%

Legend

↑↑ Much higher

↑ Higher

↔ Similar

↓ Lower

↓↓ Much lower

* Not available

Mobility

The ease with which residents can move about their communities, whether for commuting, leisure, or recreation, plays a major role in the quality of life for all who live, work and play in the community.

OVERALL QUALITY OF TRANSPORTATION SYSTEM

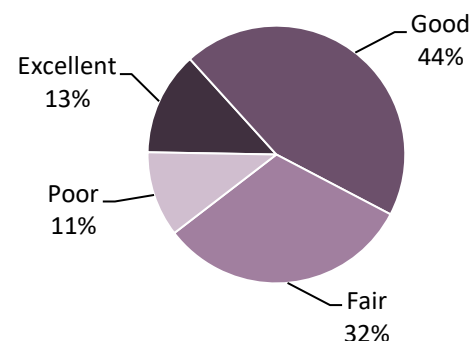


FIGURE 12: MOBILITY IN GRAND TRAVERSE COUNTY

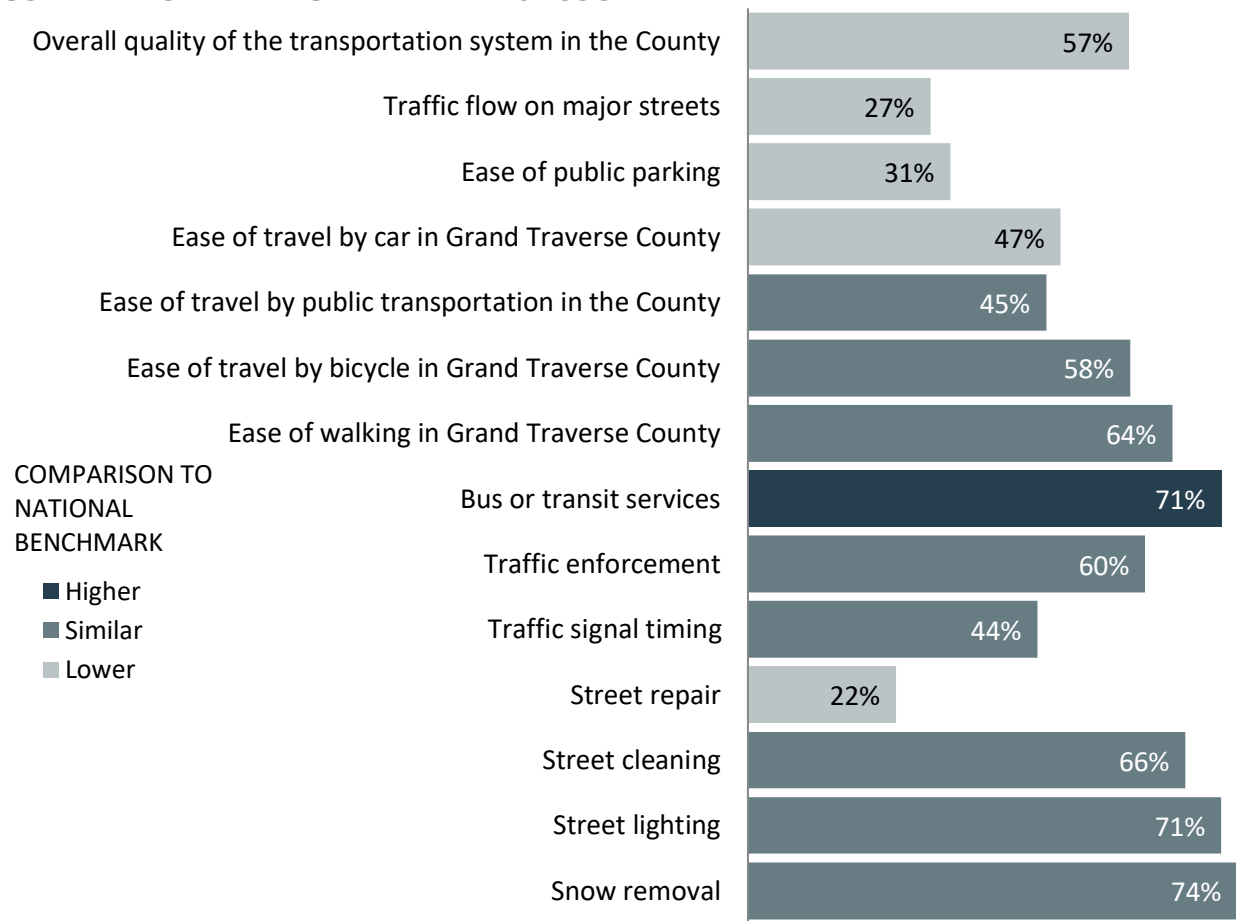


FIGURE 13: USE OF ALTERNATIVE TRANSPORTATION MODES

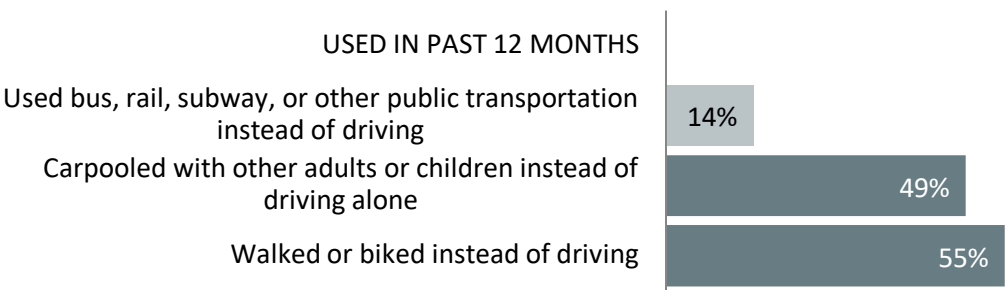


FIGURE 14: MOBILITY IN GRAND TRAVERSE COUNTY - SUMMARY

Percent excellent or good	Comparison to benchmark	2020 rating
Overall quality of the transportation system in Grand Traverse County	↓	57%
Traffic flow on major streets	↓	27%
Ease of travel by car in Grand Traverse County	↓	47%
Ease of travel by public transportation in Grand Traverse County	↔	45%
Ease of travel by bicycle in Grand Traverse County	↔	58%
Ease of walking in Grand Traverse County	↔	64%
Ease of public parking	↓	31%
Bus or transit services	↑	71%
Traffic enforcement	↔	60%
Traffic signal timing	↔	44%
Street repair	↓	22%
Street cleaning	↔	66%
Street lighting	↔	71%
Snow removal	↔	74%
Overall quality of the transportation system in Grand Traverse County	↓	57%

FIGURE 15: USE OF ALTERNATIVE TRANSPORTATION MODES - SUMMARY

Percent who did this in past 12 months	Comparison to benchmark	2020 rating
Used bus, rail, subway, or other public transportation instead of driving	↓	14%
Carpooled with other adults or children instead of driving alone	↔	49%
Walked or biked instead of driving	↔	55%

Legend

↑↑ Much higher

↑ Higher

↔ Similar

↓ Lower

↓↓ Much lower

* Not available

Community Design

A well-designed community enhances the quality of life for its residents by encouraging smart land use and zoning, ensuring that affordable housing is accessible to all, and providing access to parks and other green spaces.

OVERALL DESIGN OR LAYOUT OF GRAND TRAVERSE COUNTY'S RESIDENTIAL AND COMMERCIAL AREAS

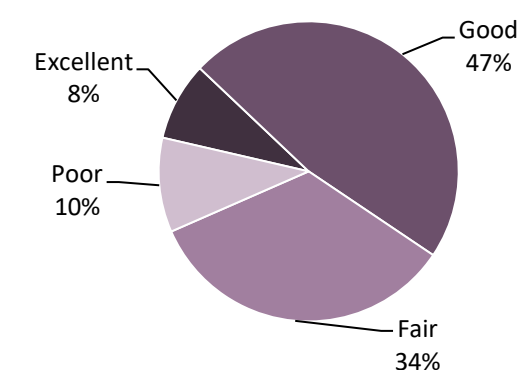


FIGURE 16: COMMUNITY DESIGN

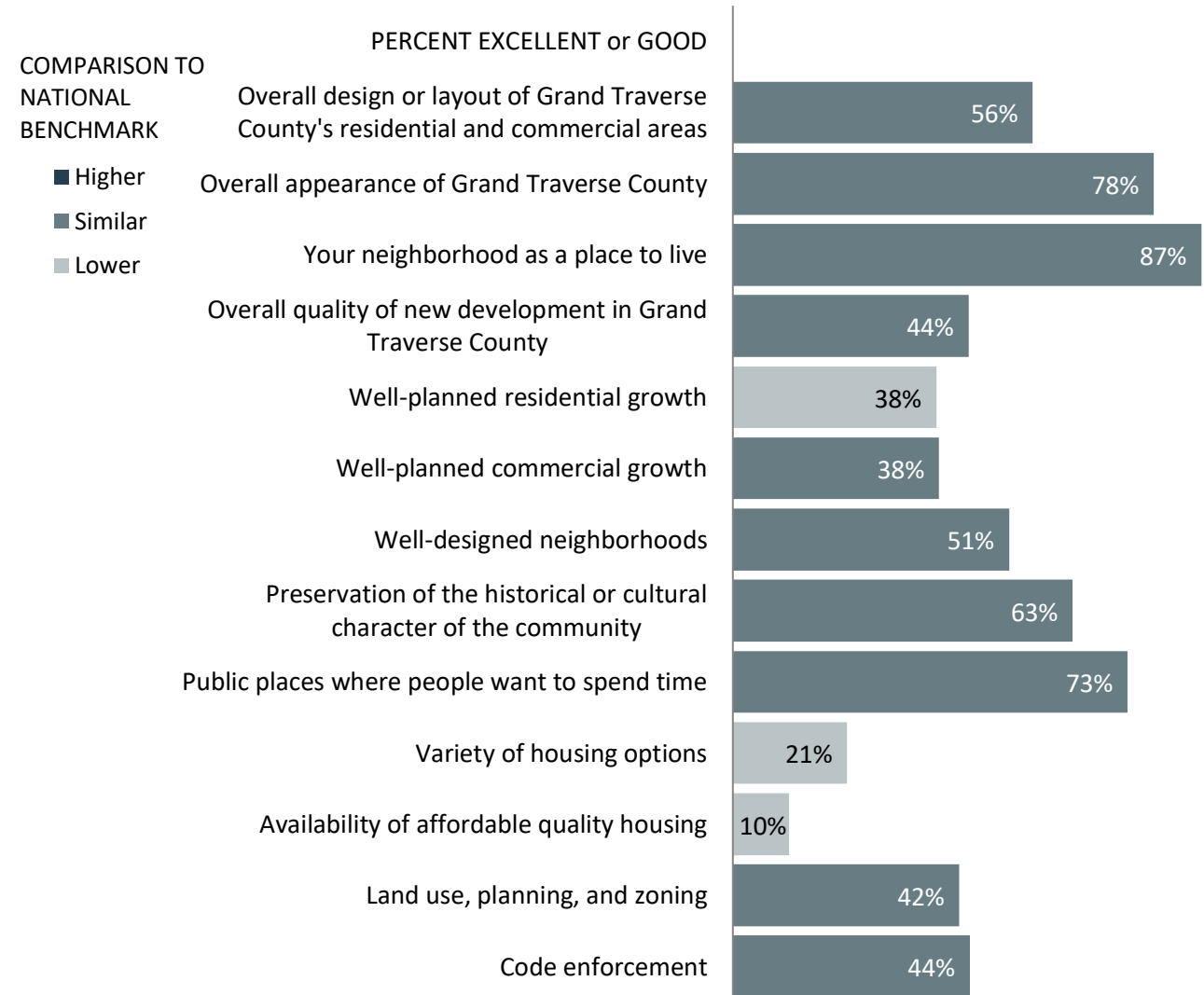


FIGURE 17: COMMUNITY DESIGN - SUMMARY

Percent excellent or good	Comparison to benchmark	2020 rating
Overall design or layout of Grand Traverse County's residential and commercial areas	↔	56%
Overall appearance of Grand Traverse County	↔	78%
Your neighborhood as a place to live	↔	87%
Overall quality of new development in Grand Traverse County	↔	44%
Well-planned residential growth	↓	38%
Well-planned commercial growth	↔	38%
Well-designed neighborhoods	↔	51%
Preservation of the historical or cultural character of the community	↔	63%
Public places where people want to spend time	↔	73%
Variety of housing options	↓↓	21%
Availability of affordable quality housing	↓↓	10%
Land use, planning, and zoning	↔	42%
Code enforcement	↔	44%

Legend

↑↑ Much higher

↑ Higher

↔ Similar

↓ Lower

↓↓ Much lower

* Not available

Utilities

Services such as water, gas, electricity, and internet access play a vital role in ensuring the physical and economic health and well-being of the communities they serve.

OVERALL QUALITY OF THE UTILITY INFRASTRUCTURE IN GRAND TRAVERSE COUNTY

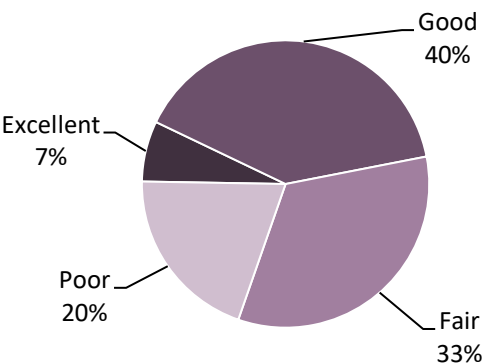


FIGURE 18: UTILITES

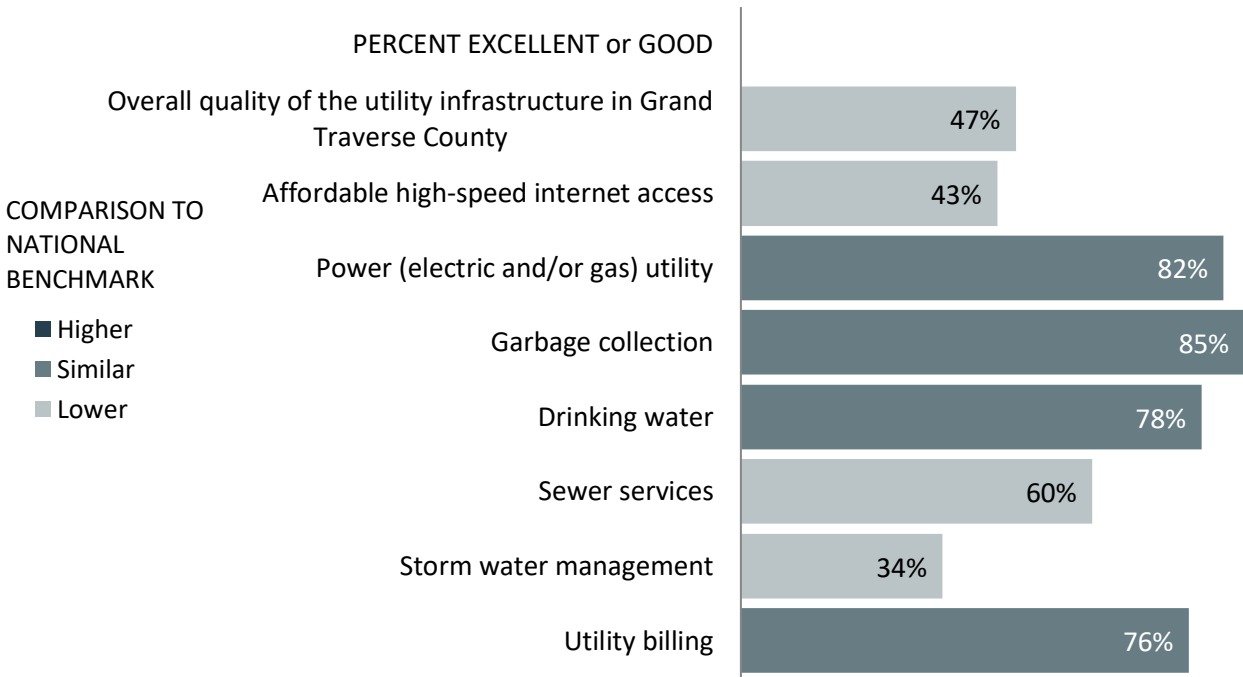


FIGURE 19: UTILITES - SUMMARY

Percent excellent or good	Comparison to benchmark	2020 rating
Overall quality of the utility infrastructure in Grand Traverse County	↓	47%
Affordable high-speed internet access	↓	43%
Power (electric and/or gas) utility	↔	82%
Garbage collection	↔	85%
Drinking water	↔	78%
Sewer services	↓	60%
Storm water management	↓↓	34%
Utility billing	↔	76%

Legend
 ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower * Not available

Safety

Public safety is often the most important task facing local governments. All residents should feel safe and secure in their neighborhoods and in the greater community, and providing robust Safety-related services is essential to residents' quality of life.

OVERALL FEELING OF SAFETY IN GRAND TRAVERSE COUNTY

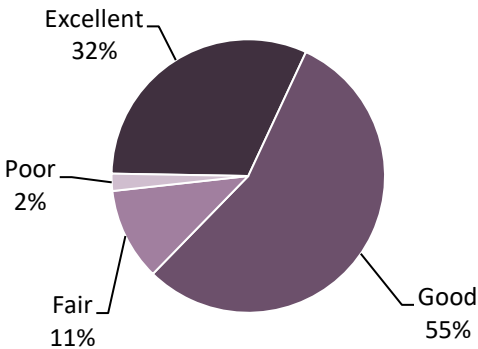


FIGURE 20: SAFETY IN GRAND TRAVERSE COUNTY

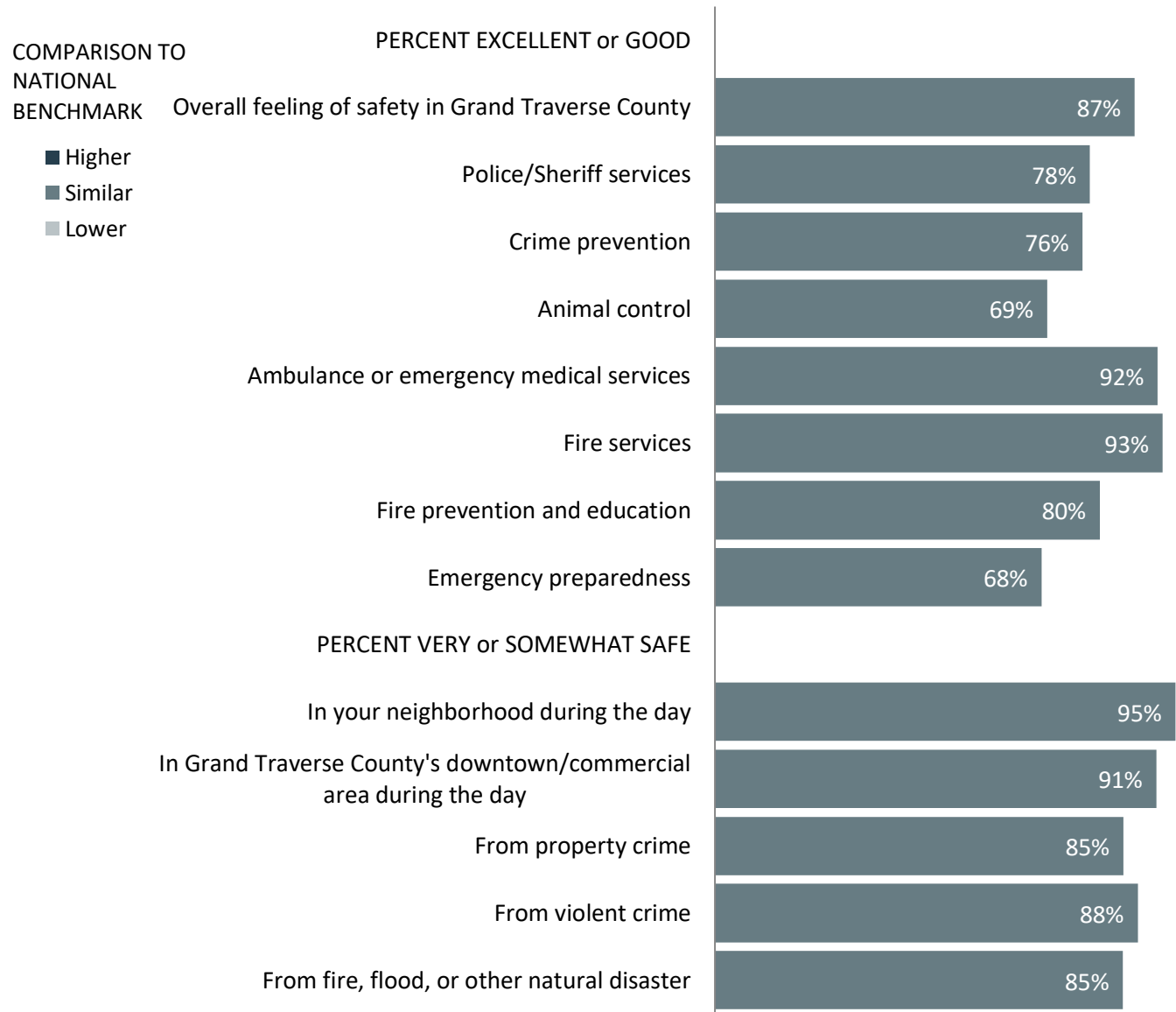


FIGURE 21: SAFETY-RELATED SERVICES - SUMMARY

Percent excellent or good	Comparison to benchmark	2020 rating
Overall feeling of safety in Grand Traverse County	↔	87%
Police/Sheriff services	↔	78%
Crime prevention	↔	76%
Animal control	↔	69%
Ambulance or emergency medical services	↔	92%
Fire services	↔	93%
Fire prevention and education	↔	80%
Emergency preparedness	↔	68%

FIGURE 22: FEELINGS OF SAFETY- SUMMARY

Percent who feel very or somewhat safe	Comparison to benchmark	2020 rating
In your neighborhood during the day	↔	95%
In Grand Traverse County's downtown/commercial area during the day	↔	91%
From property crime	↔	85%
From violent crime	↔	88%
From fire, flood, or other natural disaster	↔	85%

Legend

↑↑ Much higher

↑ Higher

↔ Similar

↓ Lower

↓↓ Much lower

* Not available

Natural Environment

The natural environment plays a vital role in the health and well-being of residents. The natural spaces in which residents live and experience their communities has a direct and profound effect on quality of life.

OVERALL QUALITY OF NATURAL ENVIRONMENT IN GRAND TRAVERSE COUNTY

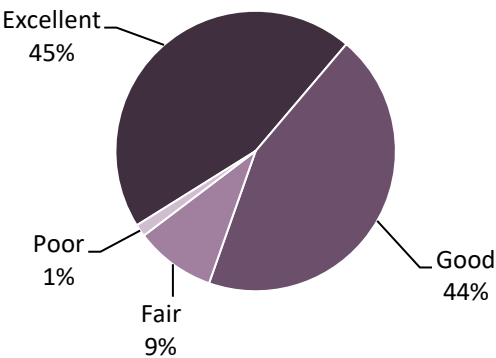


FIGURE 23: NATURAL ENVIRONMENT

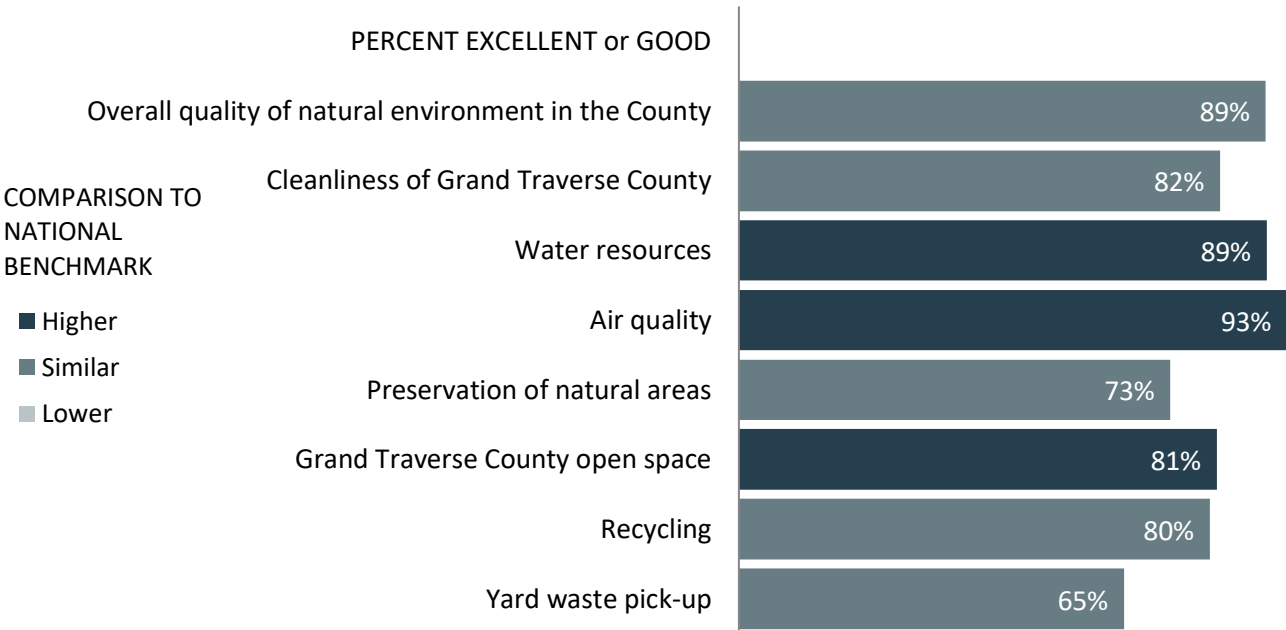


FIGURE 24: NATURAL ENVIRONMENT - SUMMARY

Percent excellent or good	Comparison to benchmark	2020 rating
Overall quality of natural environment in Grand Traverse County	↔	89%
Cleanliness of Grand Traverse County	↔	82%
Water resources	↑↑	89%
Air quality	↑	93%
Preservation of natural areas	↔	73%
Grand Traverse County open space	↑	81%
Recycling	↔	80%
Yard waste pick-up	↔	65%

Parks and Recreation

"There are no communities that pride themselves on their quality of life, promote themselves as a desirable location for businesses to relocate, or maintain that they are environmental stewards of their natural resources, without such communities having a robust, active system of parks and recreation programs for public use and enjoyment."
 - National Recreation and Park Association

OVERALL QUALITY OF PARKS AND RECREATION OPPORTUNITIES IN GRAND TRAVERSE COUNTY

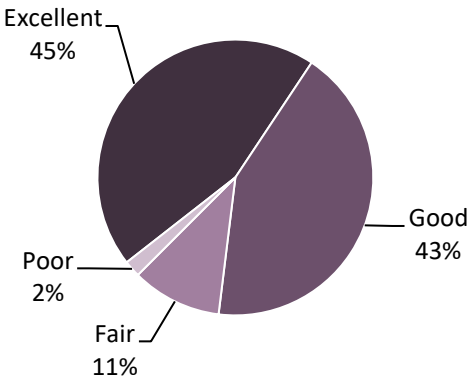


FIGURE 25: PARKS AND RECREATION



FIGURE 26: PARKS AND RECREATION - SUMMARY

Percent excellent or good	Comparison to benchmark	2020 rating
Overall quality of parks and recreation opportunities	↔	88%
Availability of paths and walking trails	↑	90%
County parks	↔	84%
Recreational opportunities	↑	87%
Recreation programs or classes	↔	71%
Recreation centers or facilities	↔	67%
Fitness opportunities	↑	90%

Health and Wellness

The characteristics of and amenities available in the communities in which people live has a direct impact on the health and wellness of residents, and thus, on their quality of life overall.

HEALTH AND WELLNESS OPPORTUNITIES
IN GRAND TRAVERSE COUNTY

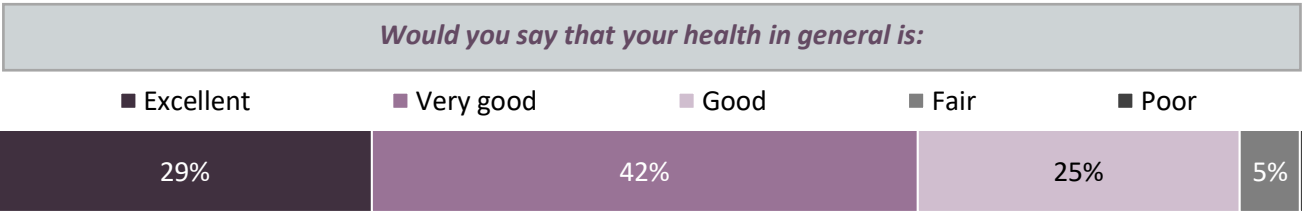
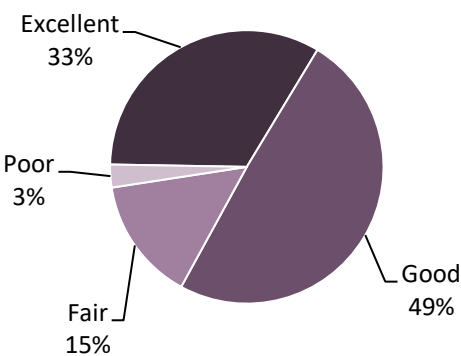


FIGURE 27: HEALTH AND WELLNESS

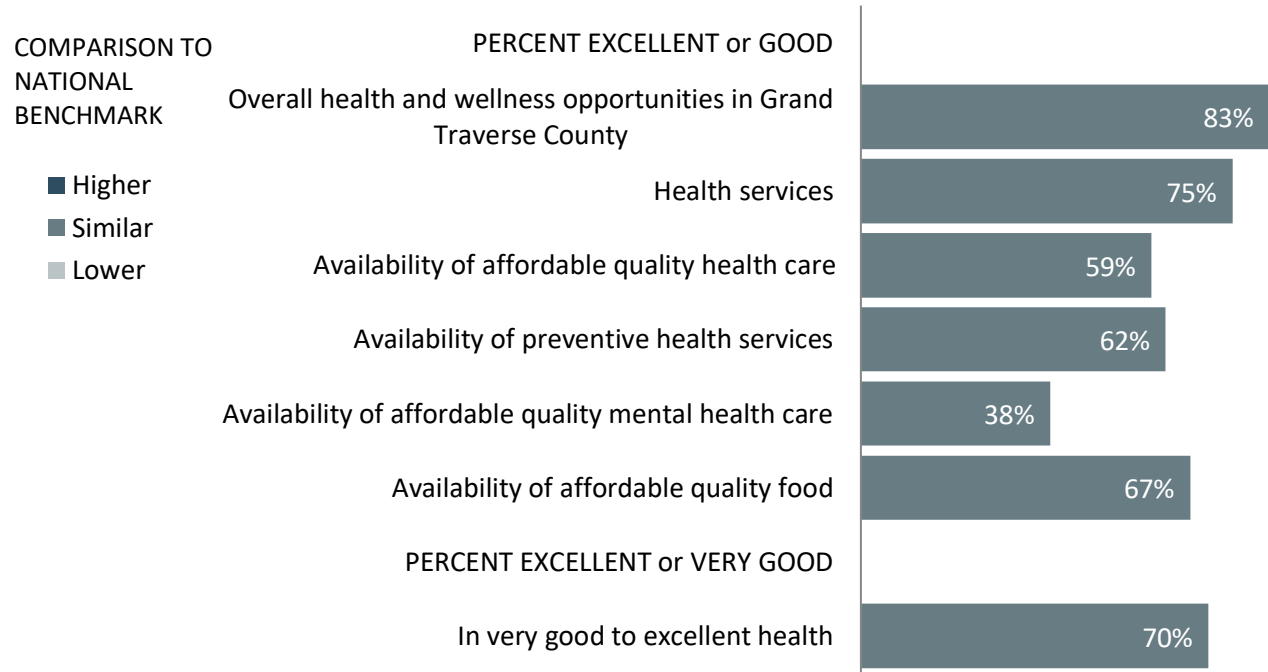


FIGURE 28: HEALTH AND WELLNESS - SUMMARY

Percent excellent or good	Comparison to benchmark	2020 rating
Overall health and wellness opportunities in Grand Traverse County	↔	83%
Health services	↔	75%
Availability of affordable quality health care	↔	59%
Availability of preventive health services	↔	62%
Availability of affordable quality mental health care	↔	38%
Availability of affordable quality food	↔	67%

FIGURE 29: PERSONAL HEALTH - SUMMARY

	Comparison to benchmark	2020 rating
In very good to excellent health	↔	70%

Legend

↑↑ Much higher

↑ Higher

↔ Similar

↓ Lower

↓↓ Much lower

* Not available

Education, Arts, and Culture

Participation in the arts, in educational opportunities, and in cultural activities is linked to increased civic engagement, greater social tolerance, and enhanced enjoyment of the local community.

OVERALL OPPORTUNITIES FOR EDUCATION, CULTURE, AND THE ARTS IN GRAND TRAVERSE COUNTY

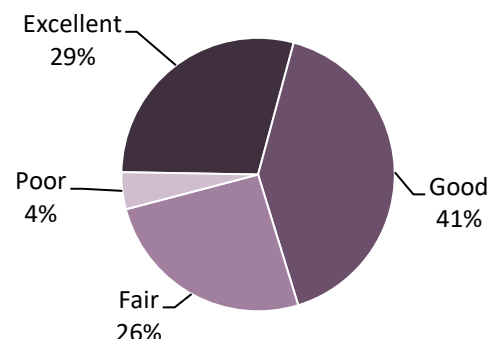


FIGURE 30: EDUCATION, ARTS AND CULTURE

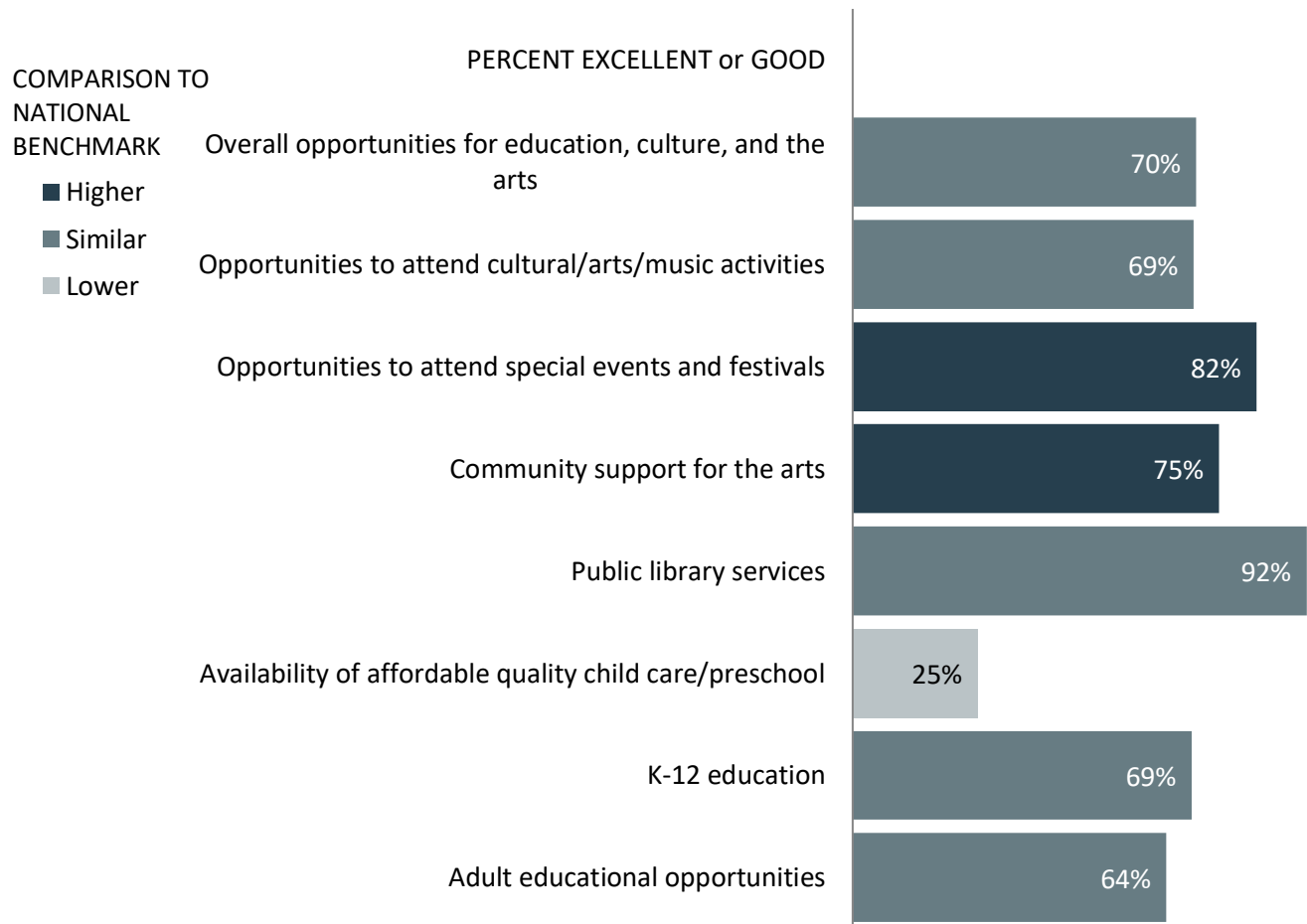


FIGURE 31: EDUCATION, ARTS AND CULTURE - SUMMARY

Percent excellent or good	Comparison to benchmark	2020 rating
Overall opportunities for education, culture, and the arts	↔	70%
Opportunities to attend cultural/arts/music activities	↔	69%
Opportunities to attend special events and festivals	↑	82%
Community support for the arts	↑	75%
Public library services	↔	92%
Availability of affordable quality child care/preschool	↓↓	25%
K-12 education	↔	69%
Adult educational opportunities	↔	64%

Legend

↑↑ Much higher

↑ Higher

↔ Similar

↓ Lower

↓↓ Much lower

* Not available

Inclusivity and Engagement

Inclusivity refers to a cultural and environmental feeling of belonging; residents who feel invited to participate within their communities feel more included, involved, and engaged than those who do not.

RESIDENTS' CONNECTION AND ENGAGEMENT WITH THEIR COMMUNITY

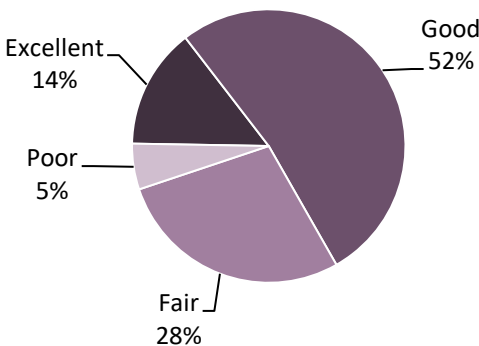


FIGURE 32: INCLUSIVITY AND ENGAGEMENT

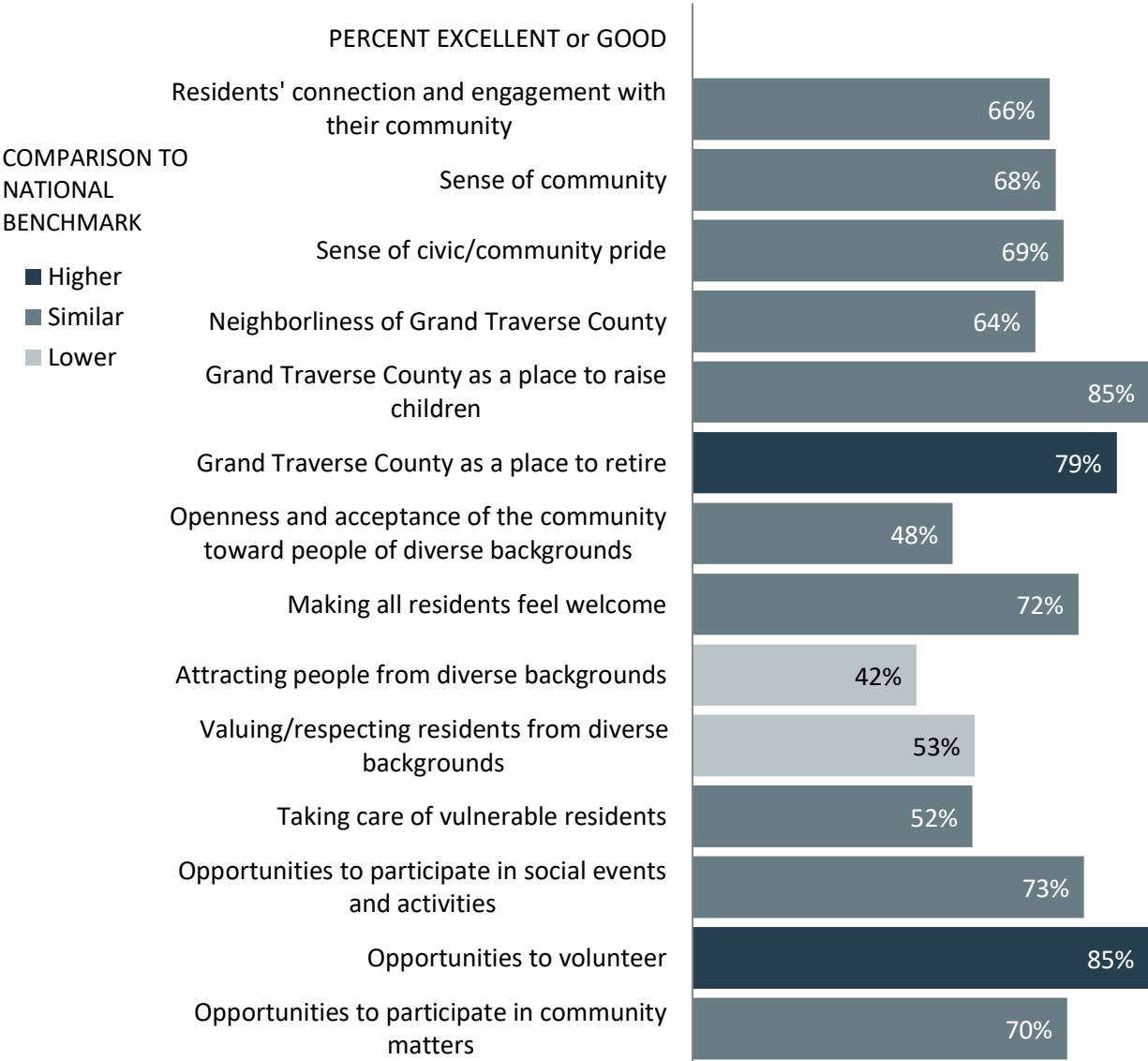


FIGURE 33: INCLUSIVITY AND ENGAGEMENT - SUMMARY

Percent excellent or good	Comparison to benchmark	2020 rating
Residents' connection and engagement with their community	↔	66%
Sense of community	↔	68%
Sense of civic/community pride	↔	69%
Neighborliness of Grand Traverse County	↔	64%
Grand Traverse County as a place to raise children	↔	85%
Grand Traverse County as a place to retire	↑	79%
Openness and acceptance of the community toward people of diverse backgrounds	↔	48%
Making all residents feel welcome	↔	72%
Attracting people from diverse backgrounds	↓	42%
Valuing/respecting residents from diverse backgrounds	↓	53%
Taking care of vulnerable residents	↔	52%
Opportunities to participate in social events and activities	↔	73%
Opportunities to volunteer	↑	85%
Opportunities to participate in community matters	↔	70%

Legend

↑↑ Much higher

↑ Higher

↔ Similar

↓ Lower

↓↓ Much lower

* Not available

FIGURE 34: RESIDENTS' PARTICIPATION LEVELS

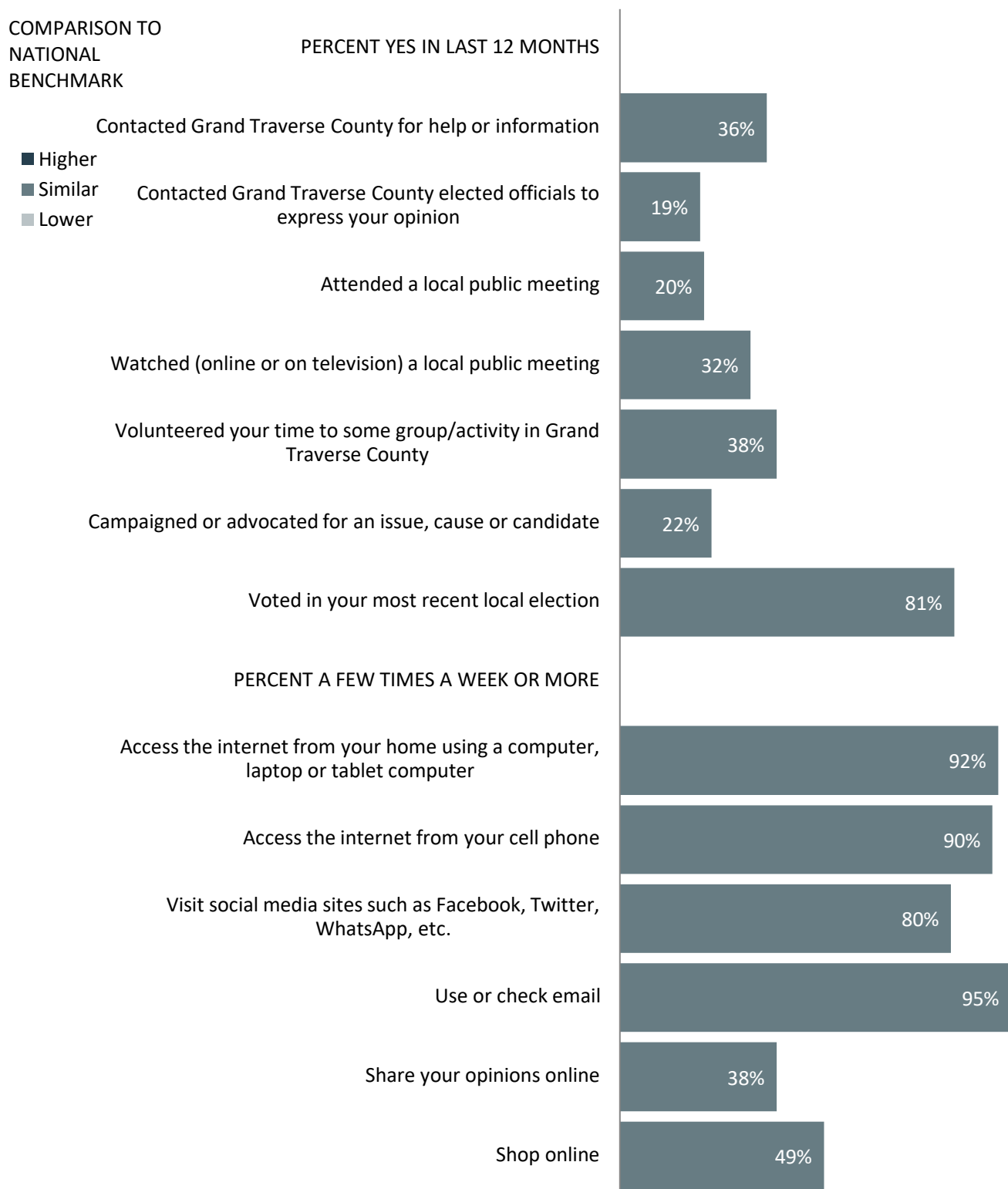


FIGURE 35: RESIDENTS' PARTICIPATION IN LAST 12 MONTHS- SUMMARY

Percent who had done each in last 12 months	Comparison to benchmark	2020 rating
Contacted Grand Traverse County for help or information	↔	36%
Contacted Grand Traverse County elected officials to express your opinion	↔	19%
Attended a local public meeting	↔	20%
Watched (online or on television) a local public meeting	↔	32%
Volunteered your time to some group/activity in Grand Traverse County	↔	38%
Campaigned or advocated for an issue, cause or candidate	↔	22%
Voted in your most recent local election	↔	81%

FIGURE 36: RESIDENTS' GENERAL USE OF TECHNOLOGY- SUMMARY

Percent who report doing each at least a few times a week	Comparison to benchmark	2020 rating
Access the internet from your home using a computer, laptop or tablet computer	↔	92%
Access the internet from your cell phone	↔	90%
Visit social media sites such as Facebook, Twitter, WhatsApp, etc.	↔	80%
Use or check email	↔	95%
Share your opinions online	↔	38%
Shop online	↔	49%